

# **Financial Results Presentation**

for FY Ended March 31, 2022

May 6, 2022

TSE Prime Section: 7199 Premium Group Co., Ltd.



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# 1. Summary of Financial Results for FY Ended March 31, 2022



## Highlights from FY Ended March 31, 2022



- ✓ Market fell below FY21 and FY20 due to lower production of new automobiles owing to semiconductor shortages and reduced number of used passenger vehicles resulting from it
- ✓ Nevertheless, both credit finance and automobile warranty segments posted record high volume, despite the negative market environment
- ✓ The strong performance of our three core businesses resulted in higher revenue and profits.

### Market

- Number of new passenger vehicles registered: Full-year: Down 8.4% YoY /
  - Q4 alone: Down 14.8% YoY
- Number of used passenger vehicles registered: Full-year: Down 5.8% YoY /
  - Q4 alone: Down 8.3% YoY

(Statistical data from the Japan Automobile Dealers Association)

## **KPIs**

- Total volume of new loans: Full-year: Up 21.6% YoY / Q4 alone: Up 12.3% YoY
- Total volume of automobile warranties: Full-year: Up 14.7% YoY / Q4 alone: Up 16.6% YoY

Total volume of products developed in-house (automobile warranties): Full-year: Up 35.6% YoY / Q4 alone: Up 53.7% YoY

## **Performance**

- Operating income: ¥20,827 million (up 16.8% YoY)
- Profit before tax: ¥4,017 million (up 16.0% YoY)
- Future expected earnings (deferred profit): ¥36,109 million stocked on B/S (up 19.4% YoY)

  Credit finance business: ¥30,065 million, Automobile warranty business: ¥5,703 million, Other businesses: ¥341 million

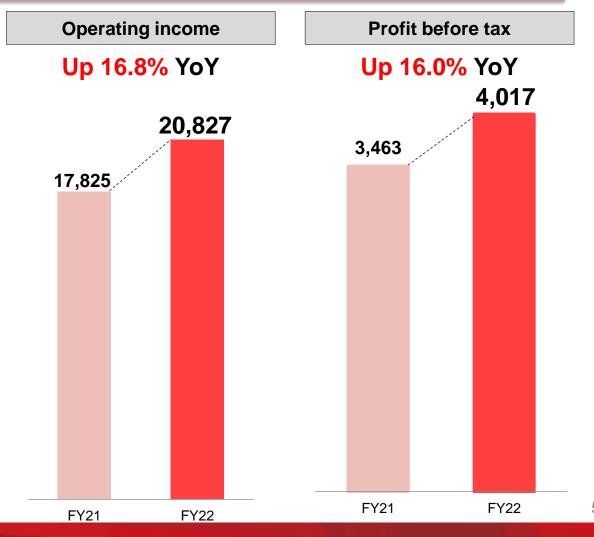
## **Topics**

- Released forecast for FY ending March 31, 2023
- Selected as a "DX Certified Business Operator"
- Established Car Premium Co., Ltd., a core subsidiary responsible for developing and promoting membership organizations for mobility providers



- ✓ Expansion of the three core businesses drove operating income higher by 16.8% YoY to ¥20,827 million
- ✓ Profit before tax totaled ¥4,017 million (up 16.0% YoY) due to lower operating expenses from DX and Group synergies

	FY21	FY22	YoY change
Operating income	17,825	20,827	+16.8%
Other income	694	47	<b>-93.2</b> %
Operating expenses	14,891	16,992	+14.1%
Profit before tax	3,463	4,017	+16.0%
Profit attributable to owners of parent	2,383	2,941	+23.4%
Basic earnings per share (yen)	186.74	229.39	+22.8%

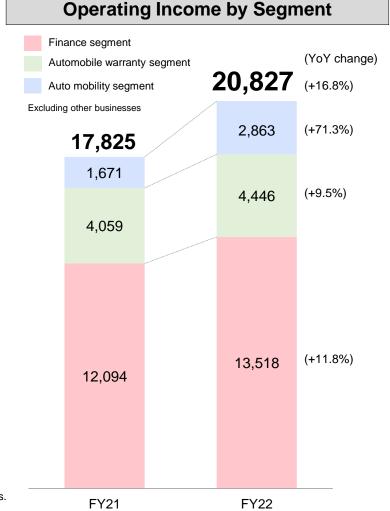


## Performance by Segment



- Each segment posting steady growth in operating income
- Profit growth of new auto mobility segment results driven by sales of parts and automobile wholesaling

	FY2	22		
	Operating income	Profit before tax		
Finance segment  -Composition-	13,518 Up 11.8% YoY	3,099		
Credit, lease, servicer	Growth of loan receivables and performance of servicer contributed to			
Automobile warranty segment	4,446 Up 9.5% YoY	637		
-Composition- Automobile warranty services	Warranty growth and control of cost due to inter-Group synergies contributed			
Auto mobility segment  -Composition- Parts sales, software sales,	2,863 Up 71.3% YoY	26		
automobile wholesaling, automobile maintenance, etc.	Gross profit grew despite being in	n business investment phase.		
Other businesses	0.7	255		
Total	20,827	4,017		



Notes: 1. Includes profits and losses from other businesses not included in reporting segments, netting of inter Group transactions and company wide profits and losses.

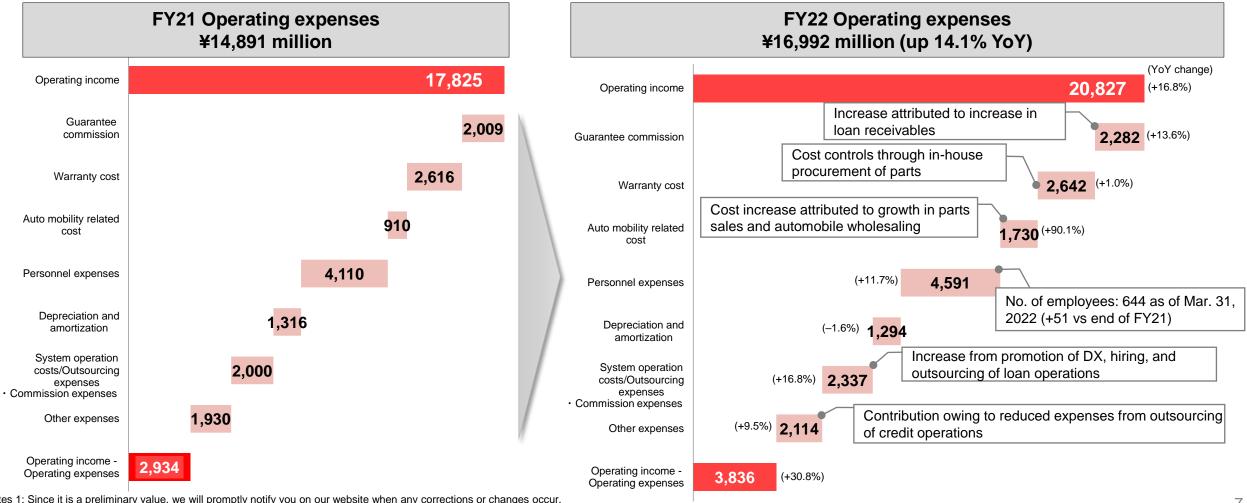
2. Segment classification was changed from FY22. Profits and losses for each segment in FY21 is reflected only to the extent practicable.

# Operating Expenses (Consolidated)

(Graph unit: millions of yen)



- Operating expenses totaled ¥16,992 million (up 14.1% YoY)
- Variable costs increased due to higher operating income in the auto mobility segment, but cost cutting measures, such as promoting inter Group transactions and paperless services, helped to control growth in operating expenses

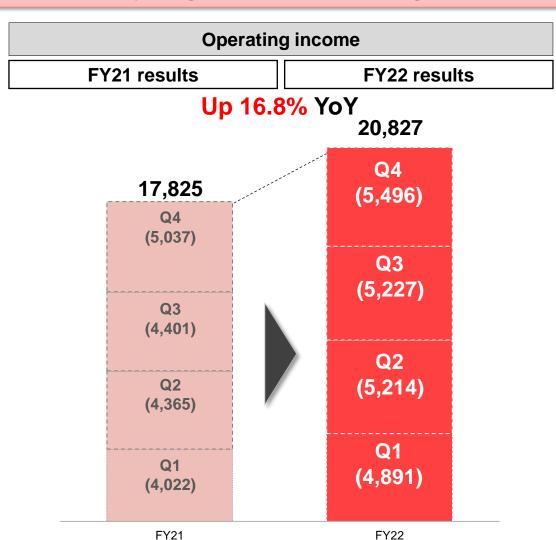


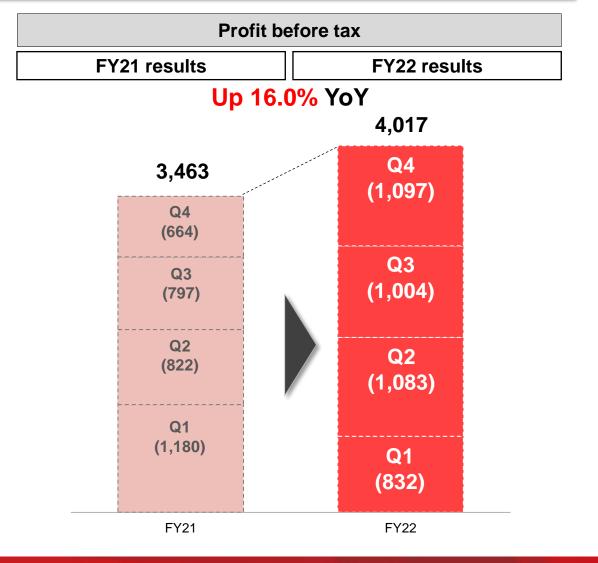
Notes 1: Since it is a preliminary value, we will promptly notify you on our website when any corrections or changes occur.

2. Part of other financial expenses for FY21 were transferred to operating expenses.



✓ Continued to post higher sales and profits YoY for five straight years since IPO in 2017 thanks to Group synergies and cost cutting with DX, despite the impacts of market weakness







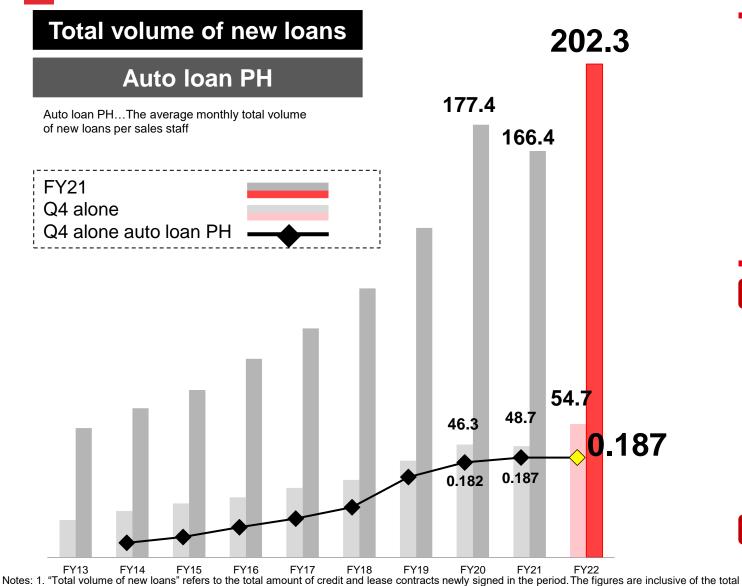
# 2. Segment Overview



## Finance Segment: Total Volume of New Loans

(Graph unit: billions of yen)





**Total volume of new loans:** 

+21.6% YoY

**Auto Ioan PH:** 

# **Unchanged YoY**

#### Factors driving change

 Achieved efficient sales activities through DX measures and sales organization restructuring

Paperless contract rate: 87% (up 27.2pts YoY)

Number of sales offices: 24 (+9 YoY)

- Increased membership of Car Premium Club (formerly PFS Premium Club) contributed to higher volume, despite the negative impacts of the used automobile market
- Nearly reached sales staff of 100 Sales staff at FY-end: 95 (up +12 YoY)

## **Strategy**

Promoted enrollment in Car Premium Club Aiming to increase volume through provision of memberonly services

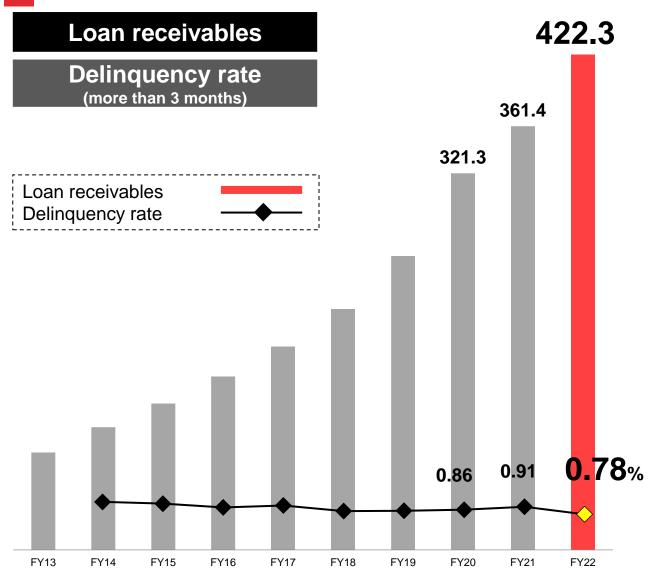
volume of new loans of products other than automotive credit financing (Ecology Credit, etc.), and are the actual results of Premium Co., Ltd.

2. "PH" stands for "Per Head," which refers to the average monthly total volume of new loans or warranties per sales staff. The monthly total volume of new loans refers to the total of the amount of credit contracts newly signed in a month. The amount of credit contracts refers to the total amount of

the balance of charges for the product and the split commission. Furthermore, PH represents the actual results of Premium Co., Ltd.

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Notes: 1. "Loan receivables" refers to the total amount of credit and lease contracts that has not been repaid or for which the warranty period has not elapsed from the end of the period. The figures are inclusive of the receivables balance of products other than automotive credit financing (Ecology Credit, etc.), and are the actual results of Premium Co., Ltd.

2. "Delinquency rate" refers to the total amount of receivables that are more than 3 months in arrears and special loan receivables (with judicial intervention), expressed as a percentage of the loan and lease receivables at the end of the period.

Loan receivables:

+16.8% YoY

**Delinquency rate:** 

0.78%

## Factors driving change in delinquency rate

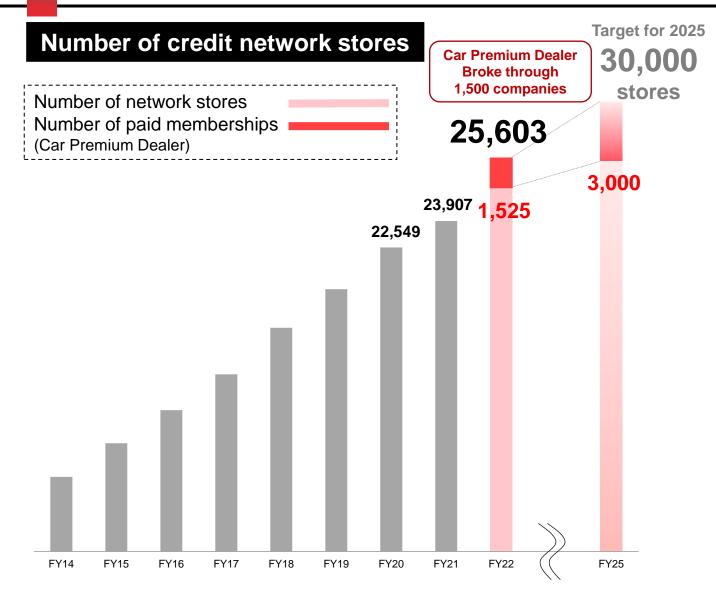
- Achieved operational innovation through DX measures
   Efficiently eliminated initial arrears by combining IVR (auto calling system) and predictive calling (calling system with AI features)
- Continuing collection activities for medium- to long-term delinquencies jointly with servicer subsidiary Collection rate and collection amount of medium- to long-term delinquencies in March broke record highs

#### **Strategy**

- Carefully contained initial arrears using IVR and predictive calling
- Control medium- to long-term delinquencies through synergies with servicer subsidiary

## Finance Segment: Number of Network Stores





Number of credit network stores:

+7.1% YoY

## **Factors driving change**

- Prioritizing efforts to encourage existing network stores to become paid members
- Cultivation of new network stores progressing generally as planned

#### **Strategy**

Achieve brand uniformity by changing name of membership organization to Car Premium Club Membership organization for used automobile dealers:

Membership organization for used automobile dealers: Car Premium Dealer

Diamond members: 88 companies

Gold members: 1,437 companies (up 342 vs. Q3)

- Focus on promoting utilization and soliciting to become paid members while continuing to tap into new network stores
- Achieve 1,500 member companies by the end of FY22 and aim for 2,000 by the end of FY23

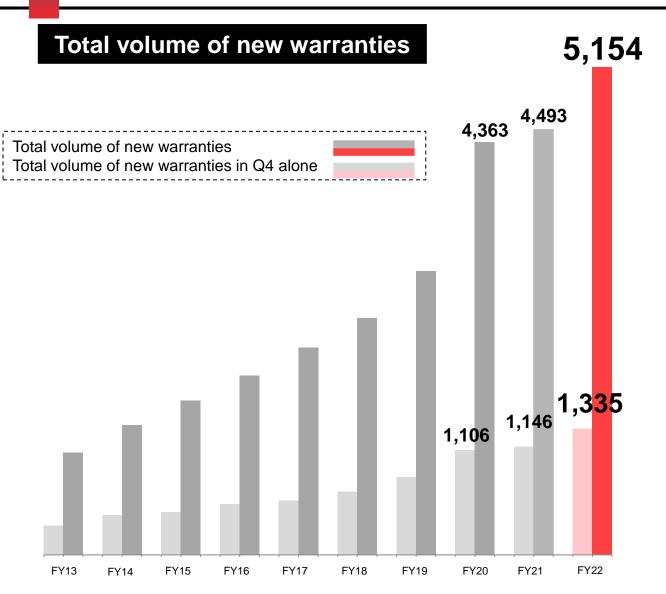
Notes: 1. "Number of network stores" refers to the number of companies that have signed a network store contract, counting company as one network store even if that company has several stores, and are the actual results of Premium Co., Ltd.

2. The aggregation criteria for Car Premium Dealer members were reviewed in FY22 Q3. Figures presented here were calculated using the new criteria.

## Automobile Warranty Segment: Total Volume of New Warranties

(Graph unit: millions of yen)





Notes: 1. "Total volume of new warranties" refers to the total amount of warranty contracts newly signed in the period.

- 2. "Total volume of Premium" refers to the total volume of Premium warranties among total automobile warranty volume. "Total volume of EGS" refers to the total volume of EGS warranties among total automobile warranty volume.
- 3. The aggregation criteria for the volume of EGS were reviewed in FY22 Q3. Figures presented here were calculated using the new criteria.

Automobile warranty: total volume of new warranties

+14.7% YoY

Total volume of products developed in-house: +35.6% YoY

## **Factors driving change**

- Focused on growing sales of products developed in-house leading to steady growth

  Volume of products developed in-house reached record high in
  - Volume of products developed in-house reached record high in March
- Affiliated products saw weaker growth amid the market downturn

Recovery trend in some affiliated products from assignment of sales staff specializing in affiliated products

## **Strategy**

- Seek to increase sales by introducing new products
- Promote use of maintenance network and used parts procurement in-house aimed at further cost reductions
- Plan to introduce online application system to increase convenience and efficiency

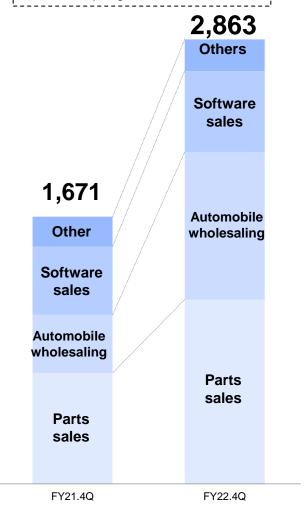
# Performance in the Auto Mobility Segment

(Graph unit: millions of yen)



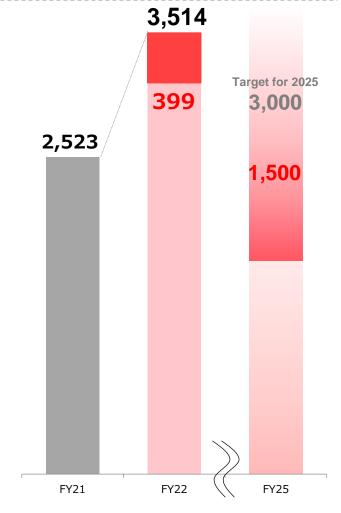
## **Operating income**

Others: Directly managed maintenance facilities and membership organizations, etc.



## Number of maintenance network companies

Number of network stores Number of paid memberships (Car Premium Garage)



## **Operating income:**

+71.3% YoY

Number of maintenance network companies:

+39.3% YoY

### **Factors driving change**

- The volume of each service is increasing following expansion of paid membership organizations
- Strong online sales of used automobile parts Net sales of Premium Parts reached record high in March
- Acceleration of membership growth by adding new types to membership services for garages

## Strategy

- Achieve brand uniformity by changing name of membership organization to Car Premium Club Membership organization for maintenance facilities: Car Premium Garage Loss on retirement occurred due to changes in revenue recognition
  - Loss on retirement occurred due to changes in revenue recognition method and brand
- Work to increase paid memberships by expanding contents for members
  Develop customer traffic support service though the website for consumers



# 3. Other Topics



# Progress of DX Strategy

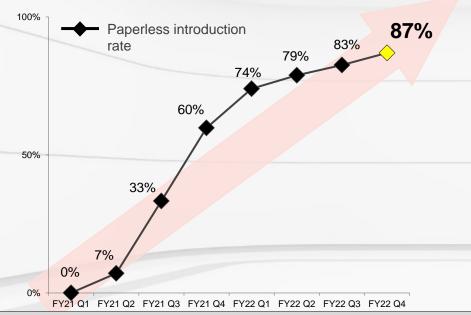


- ✓ Transaction value of finance, automobile warranty and auto mobility services achieved through DX was set as KGI
- ✓ The introduction rate of paperless contracts, which were launched in FY21, grew

#### **Finance Segment: Total Volume of Paperless Applications**

The introduction rate of paperless contracts, which were launched in FY21, grew to 87%

#### **Achieved efficient sales activities**

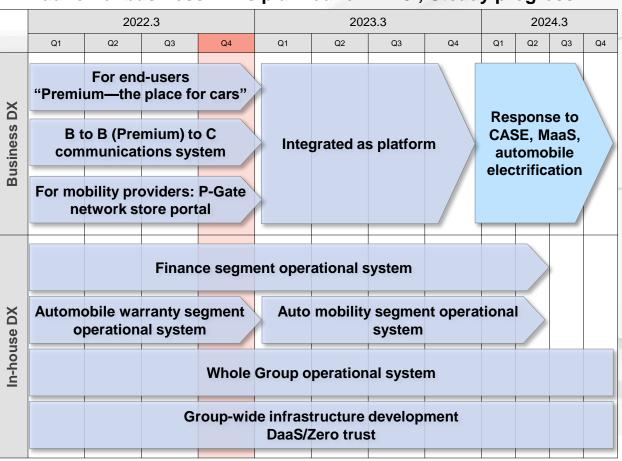


Managing total volume of each business online as KPI of DX Strategy *System currently under	•
development	

Finance segment	Automobile warranty segment	Auto mobility segment
Total volume of new auto credit Total volume of auto leases*	Total volume of new warranties*	Total volume of each transaction through platforms*

#### **Timeline of DX Strategy**

#### Launch of business DX is planned for FY23; Steady progress



## Other Topics



#### January 2022

## Began providing customer traffic support service

DX

We launched a referral service for individual customers who require after-sales service to maintenance facilities. This service is expected to help maintenance facilities increase transaction opportunities with new customers and secure customers under management, along with stabilizing their operations over the long term.

# Introduced a delegation-based executive officer system

From the perspective of further strengthening corporate governance, we will promote the separation of management decision-making and supervision from business execution, thereby reinforcing the functions related to management decision-making and supervision of the Board of Directors and further speeding up management decision-making.

### February 2022

#### **Introduced telework**

Aiming to improve well-being, we are making efforts to secure and utilize a diverse workforce by offering flexible work styles tailored to each individual employees' personal life.









## Invested in SaaS company Evolany

DX

We decided to make this investment with the aim of contributing to the business growth of Evolany Co., Ltd., after determining the superiority of its services, management team well versed in SaaS, and future growth potential of its DX tools.



## **April 2022**

#### **Established Car Premium**

We established Car Premium Co., Ltd., a core subsidiary responsible for developing and promoting membership organizations for mobility providers (car dealers and car maintenance facilities nationwide). Following the company's establishment, we changed the name of membership.

- ▼Name of membership organization
- Membership organizations for car dealers and maintenance facilities: Car Premium (Formerly, PFS Premium Club and FIXMAN Club)

May 2022

#### **Selected as a DX Certified Business Operator**



We were selected as a DX Certified Business Operator under the DX certification system administered by the Ministry of Economy, Trade and Industry. Going forward, we will further promote DX within the Group and grow our business based on our DX strategy.



## August 2022

# Plan to publish annual report

We plan to publish our first annual report.

In addition to financial and nonfinancial information, the report will contain our initiatives to achieve the medium-term vision.



4. Earnings and Dividend Forecast for FY Ending March 31, 2023



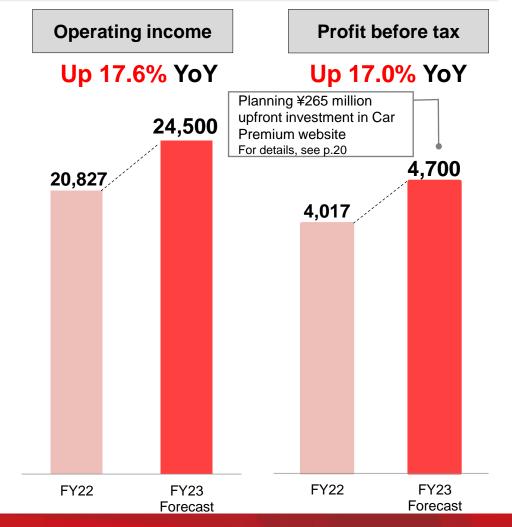
## Consolidated Performance Forecast and Dividend Forecast for FY Ending March 31, 2023

(Graph/table unit: millions of yen)



- Forecast calls for operating income of ¥24,500 million, profit before tax of ¥4,700 million, and for increased sales and profits for sixth straight year
  Considering the recent business environment, we expect the low production of new automobiles and
- inventory of used automobiles will continue
- Forecast calls for annual dividend increase of ¥9 per share

		Fo	precast for FY	23
	FY22		YoY net change	YoY change
Operating income	20,827	24,500	3,673	+17.6%
Profit before tax	4,017	4,700	683	+17.0%
Profit attributable to owners of parent	2,941	3,400	459	+15.6%
Basic earnings per share (yen)	229.39	264.59	35.2	+15.3%
Annual dividend (yen)	51	60	9	+17.6%



## Upfront investment in Car Premium website

(Graph/table unit: millions of yen)



- ✓ ¥265 million will be used to build a website to support individual customers' automobile purchase and usage as upfront investment for long-term growth
- ✓ Aiming to generate synergies between businesses through the site and quickly contribute to profits

#### **Upfront investment**

## **Breakdown of ¥265 million (FY23 forecast)**

Upfront investment not included in the MTP

Planning to build website for individual customers (Car Premium website) In the future, looking to attract customers through the Car Premium website and drive traffic to membership organizations Aiming to generate synergies between businesses and quickly contribute to profits Membership organizations for car dealers and **Platform** maintenance facilities (Portal site for network stores) Individual Bookings, business meetings customers contracts Car Premium w (Service search e Settlements and follow-up Order placement, settlements, Services provided Information about services Needs Automobile warranty segment Used automobile delivered by concierge Automobile sales purchase Vehicle inspection Vehicle inspection Maintenance / Sheet metal Maintenance and repairs repair/paint

## Developments heading into the final fiscal year of the MTP



- ✓ Steady progress is being made with the key measures in the MTP
- ✓ Began reviewing initiatives for the next fiscal year and beyond

#### **Key measures in the MTP**

#### **Credit finance**

- Expansion of sales area, workforce and number of network stores
- Establishment of Al credit screenings system and achievement of paperless
- Increase in collections of medium- to long-term delinquencies
- Sale of repossessed vehicles to network stores in membership organizations

#### **Automobile warranty**

- Enhancement of sales of original warranty products
- Development of products for extended warranties and grow sales
- Reduction of repair costs and reflection to selling prices
- Advertising campaign for increasing visibility

#### **Mobility**

- Expansion of service lineup
- Promotion of platform concept
- Rollout of original lease/subscription products nationwide
- Development of new business that contributes to carbon neutrality

#### **Car Premium**

Membership organizations in 2025
 Car Premium Dealer: 3,000 companies
 Car Premium Garage: 1,500 companies

#### Progress as of FY ended March 31, 2022

- Number of offices: Up 9 YoY;
   Number of sales staff: Up 12 YoY; Number of network stores: 25,603 companies
- Paperless contract rate: 87%
- Collection rate and collection amount of medium- to long-term delinquencies in March broke record highs
- Products developed in-house: +35.6% YoY
- Cost cutting by driving automobiles to our network and procuring parts in-house
- Built system for achieving the platform concept (already released part of system)
- Developed new services under the Car Premium brand
- Released original lease/subscription products

As of March 31, 2022
 Car Premium Dealers: 1,525 companies (progress rate: 50.8%)
 Car Premium Garage: 399 companies (progress rate: 26.6%)

#### Developments in FY ending March 31, 2023

- ✓ Credit agreementsPaperless contract rate: 100%
- ✓ Establish Al screening
- Enhance sales of original warranty products
- ✓ Increase extended warranties
- Go paperless using online applications
- ✓ Fully expand Car Premium website (for consumers)
- ✓ Expand Car Premium products
- ✓ Enhance original lease products
- ✓ Grow new business
- ✓ Car Premium Dealer2,000 companies (progress rate 66.7%)
- ✓ Car Premium Garage1,500 companies (progress rate: 100%)



# 5. Appendix Premium



# Company Profile



Name	Premium Group Co., Ltd.
Securities Code / Exchange	7199 / Prime Section of Tokyo Stock Exchange
Established	May 25, 2015  Note: 2007 Established Premium Co., Ltd. (Former name: G-ONE Credit Services Co., Ltd.)
Head Office	The Okura Prestige Tower, 2-10-4 Toranomon, Minato-ku, Tokyo
President and Representative Director	Yohichi Shibata
Number of Issued Shares	13,394,990 (As of March 31, 2022)
Capital	¥1,668 million (non-consolidated: As of March 31, 2022)
Number of Employees	644 (consolidated; as of March 31, 2022) (Note) Number of persons employed by the Group excluding temporary workers
Main Shareholders	<ul> <li>Nomura Securities Co., Ltd. (Nomura Asset Management Co., Ltd. and Nomura International PLC): 9.65%</li> <li>Coupland Cardiff Asset Management: 6.99%</li> <li>BNY Mellon Investment Management Japan Limited: 6.09%</li> <li>Sumitomo Mitsui Trust Asset Management Co., Ltd. and Nikko Asset management Co., Ltd.: 4.13% (As of March4, 2022; referencing the report on changes in large volume holdings, etc.)</li> </ul>
Description of Business	<ul> <li>Finance</li> <li>Automobile warranty</li> <li>Auto mobility</li> <li>Finance, automobile warranty, auto mobility overseas (Thailand, Indonesia, the Philippines)</li> </ul>

# Company Profile



# Premium Group is "Auto Mobility Company" We(contain car dealers and garages) providing rich car life with customers

#### **Main Business**

#### Credit Finance Business

#### **⊳**Main business

- Auto credit
- Auto lease
- · Ecology credit
- · Shopping credit
- Collection Agency

#### 

· Used car dealer

## **Automobile Warranty Business**

#### ▶ Main business

- Automobile warranty
- Overseas expansion of automobile warranty (Thailand, Indonesia, Philippines)

## **▷**Main business connection

**⊳**Main business

connection

Garage

Used car dealer

## **Auto Mobility Services Business**

#### ▶ Main business

- Sales of used parts to domestic and overseas
- Sales of software
- · Wholesale of automobiles
- · Maintenance and sheet metal

#### Diversified Business Portfolio as an Independent Company

Auto Mobility Services Business 14%

Automobile Warranty Business 21% Operating revenue by each business service

(for the fiscal year ended March 2022)

**20,827**Million JPY

Credit Finance Business 65%

Premium

	FY21 (As of March 31, 2021)	Q1_FY22 (As of June 30, 2021)	Q2_FY22 (As of September 30, 2021)	Q3_FY22 (As of December 31, 2021)	FY22 (As of March 31, 2022)	YoY	QoQ
Assets							
Cash and cash equivalents	8,054	6,962	8,181	6,859	11,433	142.0%	166.7%
Financing receivables	28,115	23,842	24,860	25,736	35,733	127.1%	138.8%
Other financial assets	5,108	11,027	11,961	13,176	5,786	113.3%	43.9%
Property, plant and equipment	3,644	3,613	3,553	3,419	3,648	100.1%	106.7%
Intangible assets	5,768	5,742	5,859	6,055	6,279	108.9%	103.7%
Goodwill	3,958	3,958	3,958	3,958	3,958	100.0%	100.0%
Equity method investment	1,434	1,348	1,317	1,432	1,600	111.5%	111.7%
Deferred tax assets	2	2	4	2	3	202.5%	188.6%
Insurance assets	3,111	3,589	3,262	3,588	3,284	105.6%	91.5%
Other assets _	8,961	8,231	,		10,075	112.4%	132.6%
Total assets	68,156	68,314	70,739	71,823	81,800	120.0%	113.9%
Liabilities							
Financial guarantee contracts	25,079	26,239	27,566	28,597	30,065	119.9%	105.1%
Borrowings	19,641	19,357	18,972	18,618	23,759	121.0%	127.6%
Other financial liabilities	6,703	6,111	6,158	5,838	7,248	108.1%	124.2%
Provisions	302	310	310	310	366	121.0%	117.9%
Income taxes payable	648	170	562	397	720	111.2%	181.2%
Deferred tax liabilities	1,404	1,438	1,378	1,425	1,238	88.2%	86.9%
Other liabilities	7,087	7,093	7,447	7,843	8,590	121.2%	109.5%
Total liabilities	60,865	60,718	62,393	63,028	71,987	118.3%	114.2%
Equity							
Equity attributable to owners of parent							
Share capital	1,612	1,627	1,651	1,678	1,700	105.5%	101.4%
Capital surplus	1,281	1,287	1,287	1,287	1,295	101.1%	100.6%
Treasury shares	△ 1,201	△ 1,201	△ 1 <b>,20</b> 1	△ 1,201	△ <b>1,201</b>	100.1%	100.0%
Retained earnings	5,403	5,709	· · · · · · · · · · · · · · · · · · ·	6,828	7,722	142.9%	113.1%
Other components of equity	116	93	· · · · · · · · · · · · · · · · · · ·	112	194	166.5%	173.5%
Total equity attributable to owners of parent	7,211	7,515	8,260	8,703	9,710	134.6%	111.6%
Non-controlling interests	, 79	80		92	103	130.2%	112.8%
Total equity	7,291	7,596		8,795	9,814	134.6%	111.6%
Total liabilities and equity	68,156	68,314		71,823	81,800	120.0%	113.9%

# P/L (Consolidated cumulative period)



(Canadidated sumulative newied)	FY21	FY22	YoY
(Consolidated cumulative period)	(As of March 31, 2021)	(As of March 31, 2022)	YOY
Operating income	17,825	20,827	116.8%
Other finance income	9	17	191.9%
Investment gain on equity method	59	213	359.9%
Other income	694	47	6.8%
Total income	18,586	21,104	113.5%
Operating expenses	14,891	16,992	114.1%
Other finance costs	64	41	64.0%
Other expenses	168	55	32.5%
Total expenses	15,123	17,087	113.0%
Profit (loss) before tax	3,463	4,017	116.0%
Income tax expense	1,070	1,053	98.4%
Profit (loss)	2,393	2,964	123.8%
Profit (loss) attributable to:			
Owners of parent	2,383	2,941	123.4%
Non-controlling interests	10	23	220.1%

# P/L (Consolidated cumulative period)



(Consolidated cumulative period)	FY21 (As of March 31, 2021)	FY22 (As of March 31, 2022)	YoY
Operating income			
Finance income	9,553	10,615	111.1%
Warranty income	4,024	4,408	109.5%
Other commission sales	1,922	2,099	109.2%
Automobility-related sales	1,281	2,349	183.4%
Software sales	441	522	118.4%
Revenue from the exercise of insurance policies	171	224	131.4%
Impairment gain on financial assets	388	435	112.2%
Other	46	175	377.0%
Total	17,825	20,827	116.8%

(Consolidated sumulative period)	FY21	FY22	YoY
(Consolidated cumulative period)	(As of March 31, 2021)	(As of March 31, 2022)	101
Operating expenses			
Finance costs	153	149	97.7%
Guarantee commission	2,009	2,282	113.6%
Employee benefit expenses	4,110	4,591	111.7%
Warranty cost	2,616	2,642	101.0%
Automobility-related costs	910	1,730	190.1%
System operation costs	698	801	114.7%
Depreciation	1,316	1,294	98.4%
Taxes and dues	658	686	104.4%
Commission expenses	862	959	111.3%
Rent expenses on land and buildings	440	577	131.1%
Outsourcing expenses	54	47	87.3%
Other operating expenses	1,065	1,231	115.6%
Total	14,891	16,992	114.1%

# P/L (Consolidated accounting period)



(Consolidated accounting period)	4Q_FY21 (January 1, 2021 - March 31, 2021)	1Q_FY22 (April 1, 2021 - June 30, 2021)	2Q_FY22 (July 1, 2021 - September 30, 2021)	3Q_FY22 (October 1, 2021 - December 31, 2021)	4Q_FY22 (January 1, 2022 - March 31, 2022)	YoY	QoQ
Operating income	4,722	4,891	5,214	5,227	5,496	116.4%	105.2%
Other finance income	6	1	1	11	9	149.3%	83.1%
Investment gain on equity method	4	63	15	31	104	2942.7%	335.9%
Other income	41	4	15	33	△ 2	-4.2%	△5.2%
Total income	4,773	4,958	5,244	5,302	5,608	117.5%	105.8%
Operating expenses	3,949	4,085	4,131	4,277	4,448	112.6%	104.0%
Other finance costs	7	24	30	27	14	188.0%	51.1%
Other expenses	153	16	-	△ 7	49	31.9%	△701.7%
Total expenses	4,109	4,125	4,161	4,298	4,511	109.8%	105.0%
Profit (loss) before tax	664	832	1,083	1,004	1,097	165.2%	109.2%
Income tax expense	118	224	326	309	192	163.0%	62.2%
Profit (loss)	546	608	757	695	905	165.6%	130.2%
Profit (loss) attributable to:							
Owners of parent	548	608	751	689	894	163.2%	129.9%
Non-controlling interests	△ 2	0	6	6	10	-536.9%	163.4%

# P/L (Consolidated accounting period)



(Consolidated accounting period)	4Q_FY21 (January 1, 2021 - March 31, 2021)	1Q_FY22 (April 1, 2021 - June 30, 2021)	2Q_FY22 (July 1, 2021 - September 30, 2021)	3Q_FY22 (October 1, 2021 - December 31, 2021)	4Q_FY22 (January 1, 2022 - March 31, 2022)	YoY	QoQ
Operating income						-	-
Finance income	2,311	2,458	2,533	2,678	2,777	120.2%	103.7%
Warranty income	1,060	1,072	1,095	1,126	1,114	105.1%	98.9%
Other commission sales	532	530	533	508	528	99.1%	103.9%
Automobility-related sales	517	516	562	573	698	135.0%	121.7%
Software sales	123	92	127	148	155	126.0%	105.1%
Revenue from the exercise of insurance policies	83	-	109	-	115	139.0%	-
Impairment gain on financial assets	73	144	158	77	56	76.9%	72.7%
Other	22	79	98	116	52	231.4%	44.5%
Total	4,722	4,891	5,214	5,227	5,496	116.4%	105.2%
(Consolidated accounting period)	4Q_FY21 (January 1, 2021 - March 31, 2021)	1Q_FY22 (April 1, 2021 - June 30, 2021)	(July 1, 2021 - September 30, 2021)	(October 1, 2021 - December 31, 2021)	4Q_FY22 (January 1, 2022 - March 31, 2022)	YoY	QoQ
Operating expenses						-	-
Finance costs	38	25	20	16	39	103.6%	250.7%
Guarantee commission	515	542	563	582	595	115.6%	102.3%
Employee benefit expenses	1,070	1,123	1,040	1,202	1,226	114.6%	102.0%
Warranty cost	602	653	731	656	602	100.0%	91.7%
Automobility-related costs	405	380	419	422	510	126.0%	120.9%
System operation costs	178	213	204	192	192	108.1%	100.4%
Depreciation	394	309	309	328	349	88.6%	106.4%
Taxes and dues	145	174	169	174	171	118.1%	98.4%
Commission expenses	243	250	215	237	257	105.6%	108.2%
Rent expenses on land and buildings	13	13	12	11	12	87.3%	105.3%
Outsourcing expenses	148	138	151	133	156	105.1%	117.7%
Other operating expenses	199	268	297	326	340	170.9%	104.5%
Total	3,949	4,085	4,131	4,277	4,448	112.6%	104.0%





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