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(Securities Code 7282) May 31, 2022

To All Shareholders:

1 Haruhinagahata, Kiyosu, Aichi TOYODA GOSEI CO., LTD. President Toru Koyama

NOTICE OF THE 99th ORDINARY GENERAL MEETING OF SHAREHOLDERS

Dear Shareholder,

Please be notified that the upcoming 99th Ordinary General Meeting of Shareholders of Toyoda Gosei Co., Ltd. (the "Company") will be held as stated below.

In lieu of attending the meeting, you can exercise your voting rights by paper ballot or by electromagnetic means (the Internet, etc.). Please review the enclosed Reference Documents and exercise your voting rights by no later than 5:15 p.m. on Wednesday, June 15, 2022 (Japan Time). Thank you very much for your cooperation.

1. Date and time: 10:00 a.m., Thursday, June 16, 2022

(Reception start time: 9:00 a.m.)

2. Venue: Toyoda Gosei Memorial Gymnasium ENTRIO

1-16-4 Orizukitayama, Inazawa, Aichi

3. Agenda:

Reports:

- (1) Reports on business review and consolidated and non-consolidated financial statements for the 99th Fiscal Year (April 1, 2021 through March 31, 2022)
- (2) Report by the Accounting Auditor and the Audit & Supervisory Board on the audit results of the consolidated financial statements.

Resolutions:

Proposed Resolution 1: Partial Amendments to the Articles of Incorporation

Proposed Resolution 2: Election of 9 Directors

Proposed Resolution 3: Election of 1 Audit & Supervisory Board Member

Notes: - "Systems to Ensure Adequacy of Business and Overview of their Operational Status" in the Business Report, "Consolidated statement of changes in equity", "Notes to the consolidated financial statements", "Statement of changes in net assets" and "Notes to non-consolidated financial statements" are not included in the attachments since they are posted on the Company's website as provided by laws and regulations and Article 14 of the Company's Articles of Incorporation.

Accordingly, the attachments to this Notice are a portion of the Business Report, consolidated

and non-consolidated financial statements audited by the Audit & Supervisory Board Members in the formulation of the Audit Report. Similarly, they are a portion of the consolidated and non-consolidated financial statements audited by the Accounting Auditor in the formulation of the Financial Audit Report.

- In the event where revisions are necessary for the Reference Documents or attachments of the General Meeting of Shareholders, the revised information will be posted on the Company's website.
- The Company will post the results of resolutions by the General Meeting of Shareholders on its website instead of sending the written "Notice of Resolutions of the Ordinary General Meeting of Shareholders."

The Company's website: https://www.toyoda-gosei.co.jp/

Reference Documents

Proposed resolutions and reference matters

Proposed Resolution 1: Partial Amendments to the Articles of Incorporation

1. Reasons for amendments

- (1) Amendment of the objects of the Company
 - In order to revise the wording to ensure it is in line with the current business conditions of the Company and its subsidiaries, and in order to accommodate future business development, we hereby request to amend the objects of the Company set forth in the Article 2 of the Articles of Incorporation.
- (2) Amendment for the introduction of a system for electronic provision of materials for a General Meeting of Shareholders
 - The amended provisions stipulated in the proviso of Article 1 of supplementary provisions of the "Act Partially Amending the Companies Act" (Act No. 70 of 2019) will come into force on September 1, 2022. Accordingly, in order to prepare for the introduction of the system for electronic provision of materials for a General Meeting of Shareholders, the Articles of Incorporation of the Company shall be amended as follows.
 - (1) The proposed Article 14, Paragraph 1 provides that information contained in the reference documents, etc. for a General Meeting of Shareholders shall be provided electronically.
 - (2) The proposed Article 14, Paragraph 2 is to establish a provision to limit the scope of matters to be included in the paper-based documents to be delivered to shareholders who request the delivery of paper-based documents.
 - (3) The provisions related to Internet Disclosure and Deemed Provision of Reference Documents for a General Meeting of Shareholders (Article 14 of the current Articles of Incorporation) will become unnecessary and will therefore be deleted.
 - (4) In line with the above establishment and deletion of provisions, supplementary provisions related to the effective date, etc. shall be established.

2. Details of amendments

The details of amendments are as follows:

(Underlined parts are amended.)

	(Underlined parts are amended.
Current Articles of Incorporation	Proposed Amendments
Article 2. (Objects)	Article 2. (Objects)
The objects of the Company shall be to engage	The objects of the Company shall be to engage
in the following business activities:	in the following business activities:
(1) manufacture and sale of:	(1) development, manufacture and sale of
a. rubber, synthetic resin, and urethane	parts for automobiles and various
products;	transportation machinery and equipment.
 b. semiconductors and products using 	
semiconductors;	
c. electric and electronic parts; and	
<u>d. adhesives,</u>	
used for various transportation machinery	
and equipment such as motor vehicles,	
conveyance machinery and apparatus or	
ships; for agricultural machinery,	
construction machinery and machine	
tools; for information and communications	
apparatus and display and indicator	
devices; for household electrical	
appliances; and for equipment with	
respect to nursing and medical treatment;	
or residential equipment.	

Current Articles of Incorporation	Proposed Amendments
[(2)~(11): Newly established]	 (2) development, manufacture and sale of industrial equipment and parts thereof. (3) development, manufacture and sale of household products and parts thereof. (4) development, manufacture and sales of housing equipment and parts thereof. (5) development, manufacture and sale of medical, sanitary and nursing care equipment and parts thereof. (6) development, manufacture and sale of sporting goods and health care equipment and parts thereof. (7) development, manufacture and sales of semiconductors, semiconductors applied products and electric and electronic parts. (8) development, manufacture, sale and lease of equipment, systems and software related to information processing, information communications and information supply. (9) development, manufacture and sale of energy-related equipment and supply and sale of various types of energy. (10) development, manufacture and sale of materials, recycled materials and applied products for products and parts specified in the preceding items. (11) development, manufacture and sale of production equipment and dies, jigs and
(2) consultation, research, invention and related applications in connection with those mentioned in the preceding items. [(13): Newly established]	tools for the products and parts specified in each of the preceding items. (12) services, engineering, consultation, research, invention and related applications thereof in connection with those mentioned in each of the preceding items. (13) transportation, cargo handling, warehousing, plant and building
	maintenance, civil engineering and construction, and greening and landscaping.
(3) management of sports clubs and administration of sports facilities.	(14) management of sports clubs and management and administration of sports facilities.
(4) all lawful activities incident to the objects set forth in (1) (2) and (3) above.	(15) all lawful activities and investments incidental to the objects set forth in each of the preceding items.

Current Articles of Incorporation	Proposed Amendments
Article 14. (Internet Disclosure and Deemed	[Deleted]
Provision of Reference Documents for a General Meeting of Shareholders) The Company may, upon convocation of a General Meeting of Shareholders, disclose information to be stated or indicated in reference documents for a General Meeting of Shareholders, business report, financial statements and consolidated financial statements (including accounting audit reports and audit reports regarding the consolidated financial statements) by using the internet as provided by laws and regulations and deem that such information has been provided to the	[Deleted]
shareholders. [Newly established]	Article 14. (Measures for Providing Information in Electronic Format, Etc.) 1. When the Company convenes a General Meeting of Shareholders, it shall take measures to provide information that constitutes the content of the reference documents, etc. for such General Meeting of Shareholders in electronic format.
	2. Among items for which the measures for providing information in electronic format will be taken, the Company may exclude all or some of those items designated by the Ministry of Justice Order in the paper-based documents to be delivered to shareholders who request the delivery of paper-based documents by the record date of voting rights.
[Newly established]	Supplementary Provisions
	Article 1. 1. The deletion of Article 14 (Internet Disclosure and Deemed Provision of Reference Documents for a General Meeting of Shareholders) of the current Articles of Incorporation and the establishment of Article 14 (Measures for Providing Information in Electronic Format, Etc.) of the Articles of Incorporation after amendment shall come into effect on September 1, 2022.
	2. Notwithstanding the provision of the preceding paragraph, Article 14 (Internet Disclosure and Deemed Provision of Reference Documents for a General Meeting of Shareholders) of the current Articles of Incorporation shall remain in force with respect to a General Meeting of Shareholders to be held on or before the end of February 2023.
	3. These Supplementary Provisions shall be deleted on March 1, 2023 or after the lapse of three (3) months from the date of the General Meeting of Shareholders set forth in the preceding paragraph, whichever is later.

Proposed Resolution 2: Election of 9 Directors

All 9 Directors will retire upon the expiration of their term of office at the conclusion of this General Meeting of Shareholders. Accordingly, we hereby request that 9 Directors be elected.

This proposal resolution has been submitted to and reviewed by the Executive Appointment Committee. The candidates for the positions of Director are as follows:

No.	Name (birth date)	Current position	Current Responsibilities
1	Toru Koyama (December 1, 1959) Re-appointed	President	-
2	Tomonobu Yamada (February 4, 1959) Re-appointed	Executive Vice President	Chief of Sales Headquarters Chief of Audit Division Adviser to Life Solution Business Headquarters
3	Hiroshi Yasuda (October 5, 1959) Re-appointed	Director, Corporate Officer	Chief of Corporate Strategy Headquarters Chief of Carbon Neutrality and Environment Promotion Division Adviser to Automotive Business Headquarters
4	Masaki Oka (February 20, 1962) Re-appointed	Director, Corporate Officer	Chief of Purchasing Headquarters
5	Takashi Ishikawa (February 7, 1961) Re-appointed	Director, Corporate Officer	Chief of Research and Development Headquarters
6	Naoki Miyazaki (May 23, 1957) Re-appointed	Director	-
7	Sojiro Tsuchiya (May 17, 1949) Re-appointed Outside Director Independent Director	Director	-
8	Kimio Yamaka (April 6, 1956) Re-appointed Outside Director Independent Director	Director	-
9	Mayumi Matsumoto (March 10, 1963) Re-appointed Outside Director Independent Director	Director	-

No.	Name (birth date)		Brief career summary, position and main areas of responsibility at the Company, and important concurrent duties			
1	Toru Koyama (December 1, 1959) Re-appointed	April 1982 June 2012 June 2016 June 2016 June 2018 June 2019 June 2020	Corporate Officer of the Company Managing Officer of the Company Director, Managing Officer of the Company Director, Senior Managing Officer of the Company Executive Vice President of the Company	shares owned 14,461 shares Attendance at Board of Directors Meetings 13/13(100%) Number of years served as Director 6 years (Upon the conclusion of this General Meeting of Shareholders)		
	Reason for nomination a	s candidate for D	irector	,		

Mr. Toru Koyama holds experience working in the safety systems development division of the Company, served as a management member of an overseas subsidiary, and has been involved in corporate management as a Director of the Company from 2016 and President of the Company from 2020. We therefore re-nominate him as a candidate to become a Director as we expect him to reflect his extensive experience and high-level insight on the Company's management.

No.	Name (birth date)		Brief career summary, position and main areas of responsibility at the Company, and important concurrent duties			
		April 1981 June 2010 June 2012 June 2014 June 2016 June 2017 June 2019 June 2020	Joined the Company Director of the Company Corporate Officer of the Company Managing Officer of the Company Director, Managing Officer of the Company Director, Senior Managing Officer of the Company Director, Corporate Officer of the Company Executive Vice President of the Company (to the present)	shares owned 12,581 shares Attendance at Board of Directors Meetings 13/13(100%) Number of years served as Director		
2	(February 4, 1959) Chic Re-appointed Chic	Chief of Sales Hea		6 years (Upon the conclusion of this General Meeting of Shareholders)		
	Reason for nomination as candidate for Director					
Mr. Tomonobu Yamada holds experience working in the sales division of the Company an involved in corporate management as a Director of the Company from 2016. We therefore him as a candidate to become a Director as we expect him to reflect his extensive expendigh-level insight on the Company's management.						

No.	Name (birth date)	Brief career summat the Com	Number of the Company's shares owned			
		April 1982 June 2012	Joined the Company Corporate Officer of the Company	9,303 shares		
		June 2016 June 2018 June 2019	Director, Managing Officer of the Company Director, Senior Managing Officer of the Company Director, Corporate Officer of the Company	Attendance at Board of Directors Meetings		
			(to the present)	13/13(100%) Number of years served as Director		
3	Hiroshi Yasuda (October 5, 1959) Re-appointed	Chief of Corporate Chief of Carbon No Adviser to Automo	bility at the Company) Strategy Headquarters eutrality and Environment Promotion Division tive Business Headquarters	6 years (Upon the conclusion of this General Meeting of Shareholders)		
	Reason for nomination as	ination as candidate for Director				
	Mr. Hiroshi Yasuda holds experience working mainly on safety systems products in the production					

has been involved in core-nominate him as a	ne Company, served as a management member of an overseas orporate management as a Director of the Company from 2016 candidate to become a Director as we expect him to reflect el insight on the Company's management.	6. We therefore this extensive
Name	Brief career summary position and main areas of responsibility	Number of the

No.	Name (birth date)	Brief career summary, position and main areas of responsibility at the Company, and important concurrent duties	Number of the Company's shares owned
4	Masaki Oka (February 20, 1962) Re-appointed	April 1985 Joined Toyota Motor Corporation January 2014 General Manager of Affiliated Companies Finance Dept. of Toyota Motor Corporation January 2015 Adviser of the Company June 2015 Corporate Officer of the Company June 2018 Director, Managing Officer of the Company June 2019 Director, Corporate Officer of the Company (to the present) (Areas of responsibility at the Company) Chief of Purchasing Headquarters	14,424 shares Attendance at Board of Directors Meetings 13/13(100%) Number of years served as Director 4 years (Upon the conclusion of this General Meeting of Shareholders)
	Reason for nomination as	s candidate for Director	
	and the Company and h 2018. We therefore re-	operience working in the finance & accounting area of Toyota Mo as been involved in corporate management as a Director of the chominate him as a candidate to become a Director as we expect a and high-level insight on the Company's management.	Company from

No.	Name (birth date)	Brief career summary, position and main areas of responsibility at the Company, and important concurrent duties			Number of the Company's shares owned
5	Takashi Ishikawa (February 7, 1961) Re-appointed	June 2 (Areas of res		Joined Toyota Motor Corporation General Manager of Upper Body Design Dept. No.2 of Toyota Motor Corporation Adviser of the Company Corporate Officer of the Company Managing Officer of the Company Corporate Officer of the Company Director, Corporate Officer of the Company (to the present) bility at the Company) and Development Headquarters	8,124 shares Attendance at Board of Directors Meetings 13/13100%) Number of years served as Director 2 years (Upon the conclusion of this General Meeting of Shareholders)
Reason for nomination as candidate for Director			ctor	Charcholders)	
	Mr. Takashi Ishikawa holds experience working in the technical development area of Toyota Motor Corporation and the Company and has been involved in corporate management as a Director of the Company from 2020. We therefore re-nominate him as a candidate to become a Director as we expect him to reflect his extensive experience and high-level insight on the Company's management.				

No.	Name (birth date)	Brief career summary, position and main areas of responsibility at the Company, and important concurrent duties	Number of the Company's shares owned	
6	Naoki Miyazaki (May 23, 1957) Re-appointed	April 1980 Joined Toyota Motor Co., Ltd. June 2008 Managing Officer of Toyota Motor Corporation April 2013 Senior Managing Officer of Toyota Motor Corporation April 2014 Adviser of the Company June 2014 Executive Vice President of the Company June 2015 President of the Company June 2020 Chairman of the Company June 2021 Director of the Company (to the present) (Important concurrent duties) Vice Chairman of Toyota Boshoku Corporation Outside Audit & Supervisory Board Member of Hino Motors, Ltd.	20,819 shares Attendance at Board of Directors Meetings 13/13(100%) Number of years served as a director 8 years (Upon the conclusion of this General Meeting of Shareholders)	
	Reason for nomination as candidate for Director Mr. Naoki Miyazaki holds many years of experience in corporate management, having served as a Senior Managing Officer of Toyota Motor Corporation and also, since 2014, as an Executive Vice President, President and Chairman of the Company. We therefore re-nominate him as a candidate to become a Director as we expect him to reflect his extensive experience and high-level insight on the Company's management.			

No.	Name (birth date)		Brief career summary, position and main areas of responsibility at the Company, and important concurrent duties				
7	Sojiro Tsuchiya (May 17, 1949) Re-appointed Outside Director Independent Director	June 20	975 002 004 007 011 013 015 015	Joined Nippondenso Co., Ltd. Director of Denso Corporation Managing Officer of Denso Corporation Senior Managing Director of Denso Corporation Executive Vice President of Denso Corporation Adviser, Senior Technical Executive of Denso Corporation Director of the Company (to the present) Adviser of Denso Corporation (Retired in June 2016)	O shares Attendance at Board of Directors Meetings 13/13(100%) Number of years served as Director 7 years (Upon the conclusion of this General Meeting of Shareholders)		
	The reason why we non experience working in the on overall manufacturin organizations for many y	ninated Mr. So ne corporate m g which he aco years. We exp	ojiro T nanaç cumu ect h	Suchiya as a candidate for Outside Director gement of Denso Corporation as a Director, a lated at corporations including Denso Corporation to continue to supervise the management perience and high-level insight.	s well as insight ration and other		

No.	Name (birth date)	Brief career summary, position and main areas of responsibility at the Company, and important concurrent duties			Number of the Company's shares owned		
8	Kimio Yamaka (April 6, 1956) Re-appointed Outside Director Independent Director	April April July December April June (Important Director of Project Pro University General Ac	1980 2007 2009 2012 2014 2016 concurrence Energy Services Concurrence Energy Services	Joined Japan Development Bank Deputy Director-General of Development Bank of Japan Director of the Energy Strategy Institute Co., Ltd. (to the present) General Advisor of Energy Policy for Yamagata Pref. (to the present) Project Professor of Graduate School of Economics, Kyoto University (to the present) Director of the Company (to the present) Pent duties) Pergy Strategy Institute Co., Ltd. of Graduate School of Economics, Kyoto of Energy Policy for Yamagata Pref.	0 shares Attendance at Board of Directors		
	Reason for nomination as candidate for Outside Director and expected roles						
	The reason why we nominated Mr. Kimio Yamaka as a candidate for Outside Director is that he holds experience working in the fields of finance and project review mainly for government policy finance and in the field of environment and energy. We expect him to continue to supervise the management of the Company and offer advice based on his extensive experience and high-level insight.						

No.	Name (birth date)	Brief care	Number of the Company's shares owned					
9	Mayumi Matsumoto (March 10, 1963) Re-appointed Outside Director Independent Director	Visiting as Senior Fe Economy	sociate llow and Institute	News Anchor of TV Asahi Corporation News Anchor of NHK (Japan Broadcasting Corporation) News Reporter managed by HoriPro Inc. (resigned in April 2009) Cooperative Researcher of Research Center for Advanced Science and Technology, the University of Tokyo Project Researcher of Research Center for Advanced Science and Technology, the University of Tokyo Senior Fellow and Director of the International Environment and Economy Institute (IEEI) (to the present) Visiting Associate Professor of Special Division of Environment and Energy Science, Komaba Organization for Educational Excellence (KOMEX), the University of Tokyo (to the present) Director of Japan Council for Renewable Energy (JCRE) (to the present) Director of the Company (to the present) rent duties) professor of KOMEX, the University of Tokyo Director of the International Environment and e (IEEI) Council for Renewable Energy (JCRE)				
	Reason for nomination as candidate for Outside Director and expected roles							
	The reason why we nominated Ms. Mayumi Matsumoto as a candidate for Outside Director is that she holds experience working as a news anchor and researcher in the broad fields of social issues, environment and energy. We expect her to continue to supervise the management of the Company and offer advice based on her extensive experience and high-level insight. While she has not been involved in corporate management other than having served as an outside director or an outside audit & supervisory board member in the past, we believe that she would adequately fulfill her duties as an Outside Director for the reason set forth above.							

Notes:

- 1. There are no special conflicts of interest between each of the candidates and the Company.
- Mr. Sojiro Tsuchiya, Mr. Kimio Yamaka and Ms. Mayumi Matsumoto are candidates for Outside Director. Upon the conclusion of this General Meeting of Shareholders, Mr. Sojiro Tsuchiya, Mr. Kimio Yamaka and Ms. Mayumi Matsumoto would serve as Outside Director of the Company for 7 years, 6 years and 3 years, respectively.
- 3. As the Company has determined that Mr. Sojiro Tsuchiya, Mr. Kimio Yamaka and Ms. Mayumi Matsumoto fulfill the provisions of an Independent Director based on the stipulations of Tokyo Stock Exchange, Inc. and Nagoya Stock Exchange, Inc., and are unlikely to have any conflicts of interests with general shareholders, the Company has registered them as Independent Directors. In addition, it has been 9 years since Mr. Sojiro Tsuchiya retired from his position as a business executive of Denso Corporation in June 2013. Although the Company has a transactional relationship with said company, the transactional amount is 0.1% or less of the Company's net sales. There are no attributes that are relevant to the eligibility of Mr. Kimio Yamaka and Ms. Mayumi Matsumoto as Independent Directors.
- 4. The Company has entered into agreements limiting liability for damages provided for in Article 423, Paragraph 1 of the Companies Act with Mr. Sojiro Tsuchiya, Mr. Kimio Yamaka and Ms. Mayumi Matsumoto. The outline of the limited liability agreement is that they shall be held liable for damages up to the amount stipulated in Article 425, Paragraph 1 of the Companies Act.
- 5. The Company has entered into a directors and officers liability insurance agreement, as stipulated in Article 430-3, Paragraph 1 of the Companies Act, with an insurance company. The insurance agreement covers damages that may arise when the insured assumes liability for the execution of his or her duties or receives a claim related to the pursuit of such liability. All candidates will be included as the insured of the insurance agreement. The Company plans to renew the insurance agreement with the same content during his or her term of office.

Proposed Resolution 3: Election of 1 Audit & Supervisory Board Member

The term of office of Mr. Masami Hadama as an Audit & Supervisory Board Member will expire upon the conclusion of this General Meeting of Shareholders. Accordingly, we hereby request that 1 Audit & Supervisory Board Member be elected.

This proposal resolution has been submitted to and reviewed by the Executive Appointment Committee and the Audit & Supervisory Board has given its prior consent to this proposed resolution.

The candidate for the position of the Audit & Supervisory Board Member is as below.

No.	Name (birth date)	Brief career summary, position at the Company, and important concurrent duties			Number of the Company's shares owned	
1	Hitoshi Kuwayama (January 7, 1965) Newly Appointed Outside Audit & Supervisory Board Member Independent Audit & Supervisory Board Member	Represent Outside di	tative Pa rector o	Resistered as attorney Joined Midosuji Law Firm (currently, Midosuji LPC) Partner of Midosuji Law Firm (currently, Midosuji LPC) Outside company auditor of MAXVALU NISHINIHON Co., Ltd. Osaka Bar Association Vice chairman Part-time Lecturer of Kyoto University Law School Outside director of MAXVALU NISHINIHON Co., Ltd. Representative Partner of Midosuji LPC (to the present) Outside director of ZETT Corporation (member of audit & supervisory committee) (to the present) rent duties) artner of Midosuji LPC f ZETT Corporation (member of audit &	0 shares	
	supervisory committee)					

Reason for nomination as candidate for Audit & Supervisory Board Member

We nominate Mr. Hitoshi Kuwayama as a candidate to become an Outside Audit & Supervisory Board Member as we expect him to apply his extensive experience and high-level insight he has accumulated as a lawyer in the Company's audit.

While he has not been involved in corporate management other than having served as an outside director or an outside audit & supervisory board member in the past, we believe that he would adequately fulfill his duties as an Outside Audit & Supervisory Board Member for the reason set forth above.

Notes:

- 1. There are no special conflicts of interest between the candidate and the Company.
- 2. Mr. Hitoshi Kuwayama is a candidate to become an Outside Audit & Supervisory Board Member.
- 3. The Company will register him as Independent Audit & Supervisory Board Member, because he fulfills the provisions of an Independent Audit & Supervisory Board Member based on the stipulations of Tokyo Stock Exchange, Inc. and Nagoya Stock Exchange, Inc., and are unlikely to have any conflicts of interests with general shareholders.
- 4. Upon approval of his election in this Proposed Resolution, the Company will enter into an agreement limiting liability for damages provided for in Article 423, Paragraph 1 of the Companies Act with him. The outline of the limited liability agreement is that he shall be held liable for damages up to the amount stipulated in Article 425, Paragraph 1 of the Companies Act.
- 5. The Company has entered into a directors and officers liability insurance agreement, as stipulated in Article 430-3, Paragraph 1 of the Companies Act, with an insurance company. The insurance agreement covers damages that may arise when the insured assumes liability for the execution of his or her duties or receives a claim related to the pursuit of such liability. Candidate will be included as the insured of the insurance agreement. The Company plans to renew the insurance agreement with the same content during his or her term of office.

End