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Securities code: 5902

June 7, 2022

To Shareholders with Voting Rights:

Kosuke Ikeda President and Representative Director Hokkan Holdings Limited 2-2-2, Marunouchi, Chiyoda-ku, Tokyo, Japan

NOTICE OF THE 97th ANNUAL SHAREHOLDERS' MEETING

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

We hereby inform you that the 97th Annual Shareholders' Meeting of Hokkan Holdings Limited (the "Company") will be held as described below.

If you do not attend the meeting in person, you can exercise your voting rights in writing or via the internet, etc. Please review the attached Reference Documents for the Shareholders' Meeting, and exercise your voting rights by 5:00 p.m. on Tuesday, June 28, 2022, Japan Standard Time.

1. Date and Time: Wednesday, June 29, 2022 at 10:00 a.m. Japan Standard Time

(Reception starts at 9:00 a.m.)

2. Place: Fuji Room on the 3rd floor of the main building, Imperial Hotel located at

1-1-1, Uchisaiwai-cho, Chiyoda-ku, Tokyo, Japan

3. Meeting Agenda:

Matters to be reported: 1. The Business Report and Consolidated Financial Statements for the

Company's 97th Fiscal Year (April 1, 2021 - March 31, 2022) and results of audits by the Accounting Auditor and the Audit & Supervisory Board of the Consolidated Financial Statements

2. Non-consolidated Financial Statements for the Company's 97th Fiscal Year (April 1, 2021 - March 31, 2022)

Proposals to be resolved:

Proposal 1: Partial Amendments to the Articles of Incorporation

Proposal 2: Election of Nine (9) Directors

Proposal 3: Election of One (1) Audit & Supervisory Board Member

Proposal 4: Election of One (1) Substitute Audit & Supervisory Board Member

Reference Documents for the Shareholders' Meeting

Proposal 1: Partial Amendments to the Articles of Incorporation

- 1. Reasons for proposal
- (1) The amended provisions stipulated in the proviso of Article 1 of the supplementary provisions of the "Act Partially Amending the Companies Act" (Act No. 70 of 2019) will be enforced on September 1, 2022. Accordingly, in order to prepare for the introduction of the system for electronic provision of materials for general meetings of shareholders, the Articles of Incorporation of the Company shall be amended as follows.
 - i. The provisions related to Present of Reference Documents for Shareholders' Meeting Utilizing Internet (Article 14 of the current Articles of Incorporation) will become unnecessary and will therefore be deleted.
 - ii. The proposed Article 14, Paragraph 1 provides that information contained in the reference documents for shareholders' meeting, etc. shall be provided electronically.
 - iii. The purpose of the proposed Article 14, Paragraph 2 is to establish a provision to limit the scope of matters to be included in the paper copy to be sent to shareholders who have requested it.
 - iv. In line with the above establishment and deletion of the provisions, supplementary provisions related to the effective date, etc. shall be established.
- (2) In order to further strengthen corporate governance, and with an aim to achieve transparency of the management system and clarify accountability, the posts of counselor and advisor shall be deleted, which are among the posts that are appointed by the Board of Directors (Article 20, Paragraph 3 of the current Articles of Incorporation). The Company has not appointed any counselor and advisor at this point.
- (3) The Company has introduced an executive officer system with an aim to divide the management supervision and business execution, and to expedite decision-making. Stipulating provisions related to the system in the Articles of Incorporation is optional and is not mandated by the Companies Act. Accordingly, with an aim to implement flexible human resources policies, these provisions shall be deleted ("Chapter V Executive Officer" of the current Articles of Incorporation and Article 28 of the current Articles of Incorporation).
- (4) In line with the deletion of "Chapter V Executive Officer" of the current Articles of Incorporation and Article 28 of the current Articles of Incorporation, the numbering of chapters following Chapter VI and of articles following Article 29 shall be each moved up and renumbered.

2. Details of amendments

The details of the amendments are as follows.

(Amended parts are underlined.)

	(Amended parts are underlined.)
Current Articles of Incorporation	Proposed Amendments
(Present of Reference Documents for Shareholders' Meeting Utilizing Internet) Article 14 In case where, at the time of convening a shareholders' meeting, the Company presents reference documents for the shareholders' meeting, business report, financial report and information which shall be disclosed in consolidated financial statements by a method utilizing internet according to the guidance of Ministry of Justice, it may be deemed that the Company has provided the documents to the shareholders of the Company.	(Deleted)
(Newly established)	(Measures for Electronic Provision, Etc.) Article 14 At the time of convening a shareholders' meeting, the Company shall provide information contained in the reference documents for the shareholders' meeting, etc. electronically. 2. Among the matters to be provided electronically, the Company may choose not to include all or part of the matters stipulated in the guidance of Ministry of Justice in the paper copy to be sent to shareholders who have requested it by the record date for voting rights.
(Representative Director, Executive Director, Counselor and Advisor)	(Representative Director and Executive Director)
Article 20 Representative director shall be elected according to the resolution of the board of directors. 2. The board of directors shall, according to its resolution, appoint one board chair-person, one president and one or more executive vice presidents, senior managing directors, managing directors and directors. 3. The board of directors may appoint one or more counselors and/or advisors.	 Article 20 Representative director shall be elected according to the resolution of the board of directors. 2. The board of directors shall, according to its resolution, appoint one board chair-person, one president and one or more executive vice presidents, senior managing directors, managing directors and directors. (Deleted)
Chapter V Executive Officer	(Deleted)
(Executive Officer) Article 28 The Company may have 15 or fewer executive officers according to the resolution of the board of directors. 2. Matters concerning executive officer shall be determined in accordance with the regulations stipulated by the board of directors.	
Chapter VI Audit & Supervisory Board Member and the Audit & Supervisory Board	Chapter V Audit & Supervisory Board Member and the Audit & Supervisory Board
Article <u>29</u> to Article <u>36</u> (Omitted)	Article <u>28</u> to Article <u>35</u> (Unchanged)

Current Articles of Incorporation	Proposed Amendments
Chapter VII Accounting	Chapter VI Accounting
Article <u>37</u> to Article <u>40</u> (Omitted)	Article <u>36</u> to Article <u>39</u> (Unchanged)
(Newly established)	(Supplementary provisions) 1. The deletion of Article14 (Present of Reference Documents for Shareholders' Meeting Utilizing Internet) of the current Articles of Incorporation and the establishment of the proposed Article 14 (Measures for Electronic Provision, Etc.) shall come into effect on September 1, 2022, which is the date of enforcement of the amended provisions stipulated in the provision of Article 1 of the supplementary provisions of the Act Partially Amending the Companies Act (Act No. 70 of 2019) (the "Effective Date"). 2. Notwithstanding the provisions of the preceding paragraph, Article 14 (Present of Reference Documents for Shareholders' Meeting Utilizing Internet) of the current Articles of Incorporation shall remain in force with respect to a shareholders' meeting to be held on a date within six months from the Effective Date. 3. These supplementary provisions shall be deleted after the lapse of six months from the Effective Date or the lapse of three months from the date of the shareholders' meeting set forth in the preceding paragraph, whichever is later.

Proposal 2: Election of Nine (9) Directors

The terms of office of all nine (9) Directors will expire at the conclusion of this Annual Shareholders' Meeting. Accordingly, the Company proposes to elect nine (9) Directors.

The candidates for Director are as follows.

For your reference, a skills matrix of Director candidates is provided on page 17, and a summary of criteria and procedures of the selection of candidates for Director and Audit & Supervisory Board Member are provided on page 19 and below.

Outside Directors: 3 (33.3%); Male: 7 (77.8%); Female: 2 (22.2%)

C			Outsic	I			.8%); Female ction of approved	
andi			N. 1 C	chairperson.)				
Candidate No.	Name	Current positions and responsibilities at the Company	Number of years in office	Remuneration Review Committee	Officers Nomination Review Committee*	Risk Management Committee	Compliance Committee	Sustainability Committee
1	Reappointment Tsunenobu Kudo	Chairman and Representative Director	20 years					
2	Reappointment Kosuke Ikeda	President and Representative Director	13 years	©	0	0		©
3	Reappointment Yasuhiro Sato	Director and Managing Executive Officer	3 years					0
4	Reappointment Hideaki Tada	Director and Managing Executive Officer	1 year			0		0
5	Reappointment Takuya Takeda	Director and Executive Officer General Affairs Dept. Human Resources Dept.	8 years	0	0		©	0
6	Reappointment Toshiaki Sunahiro	Director and Executive Officer Accounting & Finance Dept. Management & Control Dept.	4 years			0		0
7	Reappointment Outside Independent Akiko Fujita	Outside Director	2 years	0	0			0
8	Reappointment Outside Independent Kazuhide Koda	Outside Director	1 year	0	0			
9	Reappointment Outside Independent Atsuko Watanabe	Outside Director	1 year	0	0			

^{*} Officers Nomination Review Committee is scheduled to be established by resolution of a Board of Directors meeting to be held after the conclusion of this Annual Shareholders' Meeting.

No. (D	Name ate of birth)	Career summary, positions, responsibilities, and significant concurrent positions		Number of shares of the Company held
(Ma [Rea [Atte Boar	appointment] endance at the d of Directors meetings] 10% (14/14)	Director, Hokkai	Joined Hokkai Can Co., Ltd. (currently, the Company) Director, the Company Executive Managing Director, the Company Senior Managing Director, the Company President and Representative Director, the Company Chairman and Representative Director, the Company (current position) current positions] Can Co., Ltd. Canpack Co., Ltd.	12,700

Mr. Tsunenobu Kudo served as President and Representative Director of the Company from June 2010, and has been serving as Chairman and Representative Director since June 2018. He is an appropriate person to vigorously promote further enhancement of the Group's corporate value. Accordingly, the Company nominated him once again as a candidate for Director.

- Notes: 1. The candidate Mr. Tsunenobu Kudo does not have any special interests in the Company.
 - 2. The Company has entered into a directors and officers liability insurance (D&O Insurance) contract provided for in Article 430-3, Paragraph 1 of the Companies Act with an insurance company. The contract is scheduled to be renewed in July 2022. This insurance contract covers litigation costs and compensation for damages to be borne by the insured persons, which may result from them being liable for the performance of their duties. If Mr. Tsunenobu Kudo is appointed upon approval of his election, he will be covered by the insurance contract.

No.	Name (Date of birth)		eer summary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held	
	Kosuke Ikeda (November 24, 1962) [Reappointment] [Attendance at the Board of Directors meetings] 100% (14/14)	President and Re President and Re	Joined Hokkai Can Co., Ltd. (currently, the Company) Executive Officer, Hokkai Can Co., Ltd. Director, the Company Executive Managing Director, the Company President and Representative Director, the Company (current position) current positions] presentative Director, Hokkai Can Co., Ltd. presentative Director, Nihon Canpack Co., Ltd.	10,200	
2	[Reason for nomination as candidate for Director] Mr. Kosuke Ikeda has engaged in various fields such as corporate strategies and overseas business of the Grounds				

- Mr. Kosuke Ikeda has engaged in various fields such as corporate strategies and overseas business of the Group. Serving as President and Representative Director of the Company since June 2018, he has abundant experience and ability to lead the Group. Accordingly, the Company nominated him once again as a candidate for Director.
 - Notes: 1. The candidate Mr. Kosuke Ikeda does not have any special interests in the Company.
 - 2. Mr. Kosuke Ikeda is the President and Representative Director of Hokkai Can Co., Ltd. and Nihon Canpack Co., Ltd. The Company has business transactions with these companies, such as money lending transactions, and payment of outsourcing fee and management fee.
 - 3. The Company has entered into a directors and officers liability insurance (D&O Insurance) contract provided for in Article 430-3, Paragraph 1 of the Companies Act with an insurance company. The contract is scheduled to be renewed in July 2022. This insurance contract covers litigation costs and compensation for damages to be borne by the insured persons, which may result from them being liable for the performance of their duties. If Mr. Kosuke Ikeda is appointed upon approval of his election, he will be covered by the insurance contract.

No.	Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions		Number of shares of the Company held
3	Yasuhiro Sato (February 9, 1964) [Reappointment] [Attendance at the Board of Directors meetings] 100% (14/14)	Director and Ser President and Re	Joined Hokkai Can Co., Ltd. (currently, the Company) Factory Manager of Chiyoda factory, Hokkai Can Co., Ltd. Executive Officer, Hokkai Can Co., Ltd. Director and Executive Officer, Hokkai Can Co., Ltd. Director and Managing Executive Officer, Hokkai Can Co., Ltd. Director and Senior Executive Officer, Hokkai Can Co., Ltd. (current position) Director and Managing Executive Officer, the Company (current position) current positions] nior Executive Officer, Hokkai Can Co., Ltd. expresentative Director, OS Machinery Corp. DKKAN DELTAPACK INDUSTRI	3,500

Mr. Yasuhiro Sato is engaged in management as a Director of the Company, Hokkai Can Co., Ltd., a main business company of the Group, and of PT. HOKKAN DELTAPACK INDUSTRI, and as the President and Representative Director of OS Machinery Corp. He also has abundant experience and track record in the container business and is therefore a person necessary for enhancing the Group's corporate value. Accordingly, the Company nominated him once again as a candidate for Director.

Notes: 1. The candidate Mr. Yasuhiro Sato does not have any special interests in the Company.

- 2. Mr. Yasuhiro Sato is the President and Representative Director of OS Machinery Corp. The Company has business transactions with the company, such as money lending transactions and management fee.
- 3. The Company has entered into a directors and officers liability insurance (D&O Insurance) contract provided for in Article 430-3, Paragraph 1 of the Companies Act with an insurance company. The contract is scheduled to be renewed in July 2022. This insurance contract covers litigation costs and compensation for damages to be borne by the insured persons, which may result from them being liable for the performance of their duties. If Mr. Yasuhiro Sato is appointed upon approval of his election, he will be covered by the insurance contract.

No.	Name (Date of birth)	Ca	Career summary, positions, responsibilities, and significant concurrent positions			
4	Hideaki Tada (March 18, 1962) [Reappointment] [Attendance at the Board of Directors meetings] 100% (12/12)		Joined Nihon Canpack Co., Ltd. Managing Officer, Nihon Canpack Co., Ltd. Director and Executive Officer, Nihon Canpack Co., Ltd. Director and Managing Executive Officer, Nihon Canpack Co., Ltd. Director and Senior Executive Officer, Nihon Canpack Co., Ltd. (current position) Director and Managing Executive Officer, the Company (current position) ncurrent positions] enior Executive Officer, Nihon Canpack Co., Ltd. Jachinery Corp.	Company held 2,500		
-	[Reason for nomination	nination as candidate for Director				

Mr. Hideaki Tada is engaged in management as a Director of the Company, and a Director of Nihon Canpack Co., Ltd. and OS Machinery Corp., which are main business companies of the Group. He also has abundant experience and track record in the contract filling business and is therefore a person necessary for the Group's future business expansion. Accordingly, the Company nominated him once again as a candidate for Director.

- Notes: 1. The candidate Mr. Hideaki Tada does not have any special interests in the Company.
 - 2. The Company has entered into a directors and officers liability insurance (D&O Insurance) contract provided for in Article 430-3, Paragraph 1 of the Companies Act with an insurance company. The contract is scheduled to be renewed in July 2022. This insurance contract covers litigation costs and compensation for damages to be borne by the insured persons, which may result from them being liable for the performance of their duties. If Mr. Hideaki Tada is appointed upon approval of his election, he will be covered by the insurance contract.

April 1988 Joined Hokkai Can Co., Ltd. (currently, the Company) Takuya Takeda April 2004 General Manager of General Affairs Dept. the	any held
(September 30, 1964) April 2004 General Manager of General Affairs Dept., the Company June 2014 Director, the Company [Reappointment] April 2019 Director and Executive Officer, the Company (current position) [Attendance at the Board of Directors meetings] 100% (14/14) [Significant concurrent positions] Director and Managing Executive Officer, Hokkai Can Co., Ltd. Director and Managing Executive Officer, Nihon Canpack Co., Ltd.	3,800

Mr. Takuya Takeda is engaged in management as a Director of the Company and of Hokkai Can Co., Ltd. and Nihon Canpack Co., Ltd., which are main business companies of the Group. He also has abundant experience, track record and insight that he accumulated in general affairs and human resources divisions, etc. Accordingly, the Company nominated him once again as a candidate for Director.

Notes: 1. The candidate Mr. Takuya Takeda does not have any special interests in the Company.

2. The Company has entered into a directors and officers liability insurance (D&O Insurance) contract provided for in Article 430-3, Paragraph 1 of the Companies Act with an insurance company. The contract is scheduled to be renewed in July 2022. This insurance contract covers litigation costs and compensation for damages to be borne by the insured persons, which may result from them being liable for the performance of their duties. If Mr. Takuya Takeda is appointed upon approval of his election, he will be covered by the insurance contract.

No.	Name (Date of birth)	Caree a	Number of shares of the Company held	
6	Toshiaki Sunahiro (October 1, 1964) [Reappointment] [Attendance at the Board of Directors meetings] 100% (14/14)	Control Dept.] [Significant concu	Joined Hokkai Can Co., Ltd. (currently, the Company) Executive Officer, the Company Executive Officer, Nihon Canpack Co., Ltd. Director and Executive Officer, Nihon Canpack Co., Ltd. Director, the Company Director and Executive Officer, the Company (current position) Accounting & Finance Dept. Management & aging Executive Officer, Hokkai Can Co., Ltd. aging Executive Officer, Nihon Canpack Co., Ltd.	2,900

Mr. Toshiaki Sunahiro is engaged in management as a Director of the Company and of Hokkai Can Co., Ltd. and Nihon Canpack Co., Ltd., which are main business companies of the Group. He also has abundant experience, track record and insight through serving in managerial positions at accounting and finance divisions, etc. Accordingly, the Company nominated him once again as a candidate for Director.

Notes: 1. The candidate Mr. Toshiaki Sunahiro does not have any special interests in the Company.

2. The Company has entered into a directors and officers liability insurance (D&O Insurance) contract provided for in Article 430-3, Paragraph 1 of the Companies Act with an insurance company. The contract is scheduled to be renewed in July 2022. This insurance contract covers litigation costs and compensation for damages to be borne by the insured persons, which may result from them being liable for the performance of their duties. If Mr. Toshiaki Sunahiro is appointed upon approval of his election, he will be covered by the insurance contract.

No.	Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions		Number of shares of the Company held
7	Akiko Fujita (December 12, 1962) [Reappointment] [Outside] [Independent] [Years in office as Outside Director] 2 years (at the conclusion of this Meeting)	Professor, Depar	Associate professor, Faculty of Economics, Saga University Professor, Department of Business Administration, Faculty of Economics, Meiji Gakuin University Professor, Department of International Business, Faculty of Economics, Meiji Gakuin University (to present) Outside Director, the Company (current position) Dean, Faculty of Economics, Meiji Gakuin University (current position) current positions] ttment of International Business, Faculty of Economics,	_
	[Attendance at the Board of Directors meetings] 100% (14/14)	Meiji Gakuin Ur	niversity	

[Reason for nomination as candidate for Outside Director and overview of expected roles to be fulfilled]
Ms. Akiko Fujita has abundant academic experience and expertise in the field of accounting, and provides useful advice from a professional standpoint particularly regarding corporate accounting. Accordingly, she is expected to fulfill the roles stipulated in each item under "3. Selection criteria for outside directors" in the "Policy for Selection and Removal of Officers," and therefore the Company requests her election. Although she has not been involved in corporate management in the past, the Company believes that she can appropriately execute the duties as an Outside Director due to the above reasons.

- Notes: 1. The candidate Ms. Akiko Fujita does not have any special interests in the Company.
 - 2. Ms. Akiko Fujita is a candidate for Outside Director. If she is reappointed, she will continue serving as an independent director as stipulated by the Tokyo Stock Exchange and Sapporo Securities Exchange.
 - 3. Pursuant to Article 427, Paragraph 1 of the Companies Act, the Company has entered into a contract with Ms. Akiko Fujita to limit the liability for damages stipulated in Article 423, Paragraph 1 of the said Act to the minimum liability amounts provided for by Article 425, Paragraph 1 of the said Act. If she is reappointed, the Company will continue the same contract with her.
 - 4. The Company has entered into a directors and officers liability insurance (D&O Insurance) contract provided for in Article 430-3, Paragraph 1 of the Companies Act with an insurance company. The contract is scheduled to be renewed in July 2022. This insurance contract covers litigation costs and compensation for damages to be borne by the insured persons, which may result from them being liable for the performance of their duties. If Ms. Akiko Fujita is appointed upon approval of her election, she will be covered by the insurance contract.

No.	Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions		Number of shares of the Company held
	Kazuhide Koda	March 1993	Admitted as a certified public accountant	
	(October 20, 1962)	July 2013	Senior Partner, Ernst & Young ShinNihon LLC	
	[Reappointment] [Outside] [Independent]	July 2015 July 2021 [Significant concentrations of the concentration o	General Manager, Okinawa Office, Ernst & Young ShinNihon LLC (until June 2021) Outside Director, the Company (current position) arrent positions]	
	[Years in office as Outside Director] 1 year (at the conclusion of this Meeting)	_		_
8	[Attendance at the Board of Directors meetings] 100% (11/11)			

[Reason for nomination as candidate for Outside Director and overview of expected roles to be fulfilled] Mr. Kazuhide Koda is qualified as a certified public accountant. He has abundant experience and expertise regarding accounting and provides useful advice from a professional standpoint particularly regarding corporate accounting. Accordingly, he is expected to fulfill the roles stipulated in each item under "3. Selection criteria for outside directors" in the "Policy for Selection and Removal of Officers," and therefore the Company requests his election. Although he has not been involved in corporate management in the past, the Company believes that he can appropriately execute the duties as an Outside Director due to the above reasons.

Notes: 1. The candidate Mr. Kazuhide Koda does not have any special interests in the Company.

- 2. Mr. Kazuhide Koda is a candidate for Outside Director. If he is reappointed, he will continue serving as an independent director as stipulated by the Tokyo Stock Exchange and Sapporo Securities Exchange.
- 3. Pursuant to Article 427, Paragraph 1 of the Companies Act, the Company has entered into a contract with Mr. Kazuhide Koda to limit the liability for damages stipulated in Article 423, Paragraph 1 of the said Act to the minimum liability amounts provided for by Article 425, Paragraph 1 of the said Act. If he is reappointed, the Company will continue the same contract with him.
- 4. The Company has entered into a directors and officers liability insurance (D&O Insurance) contract provided for in Article 430-3, Paragraph 1 of the Companies Act with an insurance company. The contract is scheduled to be renewed in July 2022. This insurance contract covers litigation costs and compensation for damages to be borne by the insured persons, which may result from them being liable for the performance of their duties. If Mr. Kazuhide Koda is appointed upon approval of his election, he will be covered by the insurance contract.

No.	Name (Date of birth)	Car	Number of shares of the Company held	
	Atsuko Watanabe (February 3, 1964)	April 1996 August 2010	Registered as an attorney-at-law Joined Nagaishi Law Office Opened Atsuko Watanabe Law office	
	[Reappointment] [Outside] [Independent]	July 2014 June 2021 [Significant con	Watanabe Law Offices (office name changed) (to present) Outside Director, the Company (current position) current positions]	
	[Years in office as Outside Director] 1 year (at the conclusion of this Meeting)	•	Watanabe Law Offices	_
9	[Attendance at the Board of Directors meetings] 100% (12/12)			

[Reason for nomination as candidate for Outside Director and overview of expected roles to be fulfilled]
Ms. Atsuko Watanabe is qualified as a lawyer. She has abundant experience and expertise regarding legal affairs and provides useful advice from a professional standpoint particularly regarding compliance and corporate legal affairs. Accordingly, she is expected to fulfill the roles stipulated in each item under "3. Selection criteria for outside directors" in the "Policy for Selection and Removal of Officers," and therefore the Company requests her election. Although she has not been involved in corporate management in the past, the Company believes that she can appropriately execute the duties as an Outside Director due to the above reasons.

Notes: 1. The candidate Ms. Atsuko Watanabe does not have any special interests in the Company.

- 2. Ms. Atsuko Watanabe is a candidate for Outside Director. If she is reappointed, she will continue serving as an independent director as stipulated by the Tokyo Stock Exchange and Sapporo Securities Exchange.
- 3. Pursuant to Article 427, Paragraph 1 of the Companies Act, the Company has entered into a contract with Ms. Atsuko Watanabe to limit the liability for damages stipulated in Article 423, Paragraph 1 of the said Act to the minimum liability amounts provided for by Article 425, Paragraph 1 of the said Act. If she is reappointed, the Company will continue the same contract with her.
- 4. The Company has entered into a directors and officers liability insurance (D&O Insurance) contract provided for in Article 430-3, Paragraph 1 of the Companies Act with an insurance company. The contract is scheduled to be renewed in July 2022. This insurance contract covers litigation costs and compensation for damages to be borne by the insured persons, which may result from them being liable for the performance of their duties. If Ms. Atsuko Watanabe is appointed upon approval of her election, she will be covered by the insurance contract.

Proposal 3: Election of One (1) Audit & Supervisory Board Member

The term of office of Audit & Supervisory Board Member Hiroki Tashiro will expire at the conclusion of this Annual Shareholders' Meeting. Accordingly, the Company proposes to elect one (1) Audit & Supervisory Board Member.

The Audit & Supervisory Board has given its consent to this Proposal.

The candidate for Audit & Supervisory Board Member is as follows.

Name (Date of birth)		Number of shares of the Company held	
	April 1996 Registered as an attorney-at-law		
		Joined Nakada & Matsumura Law Office	
	December 2003	Opened Masahiro Tajima Law Office	
Masahiro Tajima	July 2006	Tajima Sogo Law Office (office name changed)	
(May 25, 1965)	October 2016	Tajima & Teranishi (office name changed) (to present)	
[New appointment]	April 2020	Vice-President, the Tokyo Bar Association (until	_
[Outside]		March 2021)	
[Independent]	[Significant cond		
	Representative P		
	Representative D		
	Outside Corpora		

[Reason for nomination as candidate for Outside Audit & Supervisory Board Member]

Mr. Masahiro Tajima is qualified as a lawyer and has insight into legal affairs. Accordingly, the Company judged that he can appropriately execute duties as an Outside Audit & Supervisory Board Member.

Notes: 1. The candidate Mr. Masahiro Tajima does not have any special interests in the Company.

- 2. Mr. Masahiro Tajima is a candidate for Outside Audit & Supervisory Board Member. If his election is approved, he will serve as an independent auditor as stipulated by the Tokyo Stock Exchange and Sapporo Securities Exchange.
- 3. If the election of Mr. Masahiro Tajima is approved, the Company will, pursuant to Article 427, Paragraph 1 of the Companies Act, enter into a contract with him to limit the liability for damages stipulated in Article 423, Paragraph 1 of the said Act to the minimum liability amounts provided for by Article 425, Paragraph 1 of the said Act.
- 4. The Company has entered into a directors and officers liability insurance (D&O Insurance) contract provided for in Article 430-3, Paragraph 1 of the Companies Act with an insurance company. The contract is scheduled to be renewed in July 2022. This insurance contract covers litigation costs and compensation for damages to be borne by the insured persons, which may result from them being liable for the performance of their duties. If Mr. Masahiro Tajima is appointed upon approval of his election, he will be covered by the insurance contract.

Proposal 4: Election of One (1) Substitute Audit & Supervisory Board Member

To prepare for a contingency in which the Company does not have the number of Audit & Supervisory Board Members required by laws and regulations, the Company proposes to elect one (1) Substitute Audit & Supervisory Board Member.

The Audit & Supervisory Board has given its consent to this Proposal.

The candidate for Substitute Audit & Supervisory Board Member is as follows.

Name (Date of birth)		Number of shares of the Company held	
(Date of birth) Eriko Matsuno (January 10, 1969) [Outside] [Independent]	April 1992 April 2000 July 2010 October 2015 June 2020 March 2022	and significant concurrent positions Joined Morgan Stanley Japan Limited (currently, Morgan Stanley MUFG Securities Co., Ltd.) Registered as an attorney-at-law Joined Nagashima Ohno & Tsunematsu Established Tokyo J Law Office (to the present) Outside Auditor, WealthNavi Inc. Outside Director, H.U. Group Holdings, Inc. (current position) Outside Director, WealthNavi Inc. (current position)	Company held
[macpendent]	[Significant con Representative I Outside Director Outside Director WealthNavi Inc.		

[Reason for nomination as candidate for Substitute Outside Audit & Supervisory Board Member]
Ms. Eriko Matsuno is qualified as a lawyer and has insight into legal affairs. Accordingly, the Company judged that she can appropriately execute duties as an Outside Audit & Supervisory Board Member.

Notes: 1. The candidate Ms. Eriko Matsuno does not have any special interests in the Company.

- 2. Ms. Eriko Matsuno is a candidate for Substitute Outside Audit & Supervisory Board Member. If she is appointed as Outside Audit & Supervisory Board Member, she will serve as an independent auditor as stipulated by the Tokyo Stock Exchange and Sapporo Securities Exchange.
- 3. If Ms. Eriko Matsuno is appointed as Outside Audit & Supervisory Board Member, the Company will, pursuant to Article 427, Paragraph 1 of the Companies Act, enter into a contract with her to limit the liability for damages stipulated in Article 423, Paragraph 1 of the said Act to the minimum liability amounts provided for by Article 425, Paragraph 1 of the said Act.
- 4. The Company has entered into a directors and officers liability insurance (D&O Insurance) contract provided for in Article 430-3, Paragraph 1 of the Companies Act with an insurance company. The contract is scheduled to be renewed in July 2022. This insurance contract covers litigation costs and compensation for damages to be borne by the insured persons, which may result from them being liable for the performance of their duties. If Ms. Eriko Matsuno is appointed as Audit & Supervisory Board Member, she will be covered by the insurance contract.

(Reference) Skills matrix of Director candidates

In order for the Board of Directors of the Company to appropriately fulfill its roles and responsibilities, the Company expects each Director to demonstrate the following knowledge and abilities (skills). The Company judged that the Board of Directors of the Company is equipped with necessary skills as a whole.

Skills that the Company particularly expects each Director to demonstrate are determined by the Board of Directors with reference to the career summary of each Director (Our criteria require Internal Directors to possess work experience of serving in the position of General Manager or higher for a certain period of time).

	Name	Positions and responsibilities	Skills (Those marked in gray are the skills the Company particularly expects Outside Directors to possess)							
No.			Cornorate		Management	Global business	Group business	Finance & accounting, tax affairs	Legal affairs, risk management and compliance	Human
1	Tsunenobu Kudo	Chairman and Representative Director	•					•		
2	Kosuke Ikeda	President and Representative Director	•		•	•	•			
3	Yasuhiro Sato	Directorand Managing Executive Officer		•			•			
4	Hideaki Tada	Director and Managing Executive Officer					•			
5	Takuya Takeda	Director and Executive Officer General Affairs Dept. Human Resources Dept.							•	•
6	Toshiaki Sunahiro	Director and Executive Officer Accounting & Finance Dept. Management & Control Dept.			•			•		
7	Akiko Fujita	Outside Director (University professor)						•		
8	Kazuhide Koda	Outside Director (Certified public accountant)						•		
9	Atsuko Watanabe	Outside Director (Lawyer)							•	

The Company defines the skills that shall be possessed by the Board of Directors of the Company as follows.

	Skill	Definitions
(1)	Corporate	Skills to make managerial decisions from a broad perspective and to execute business
	management	management toward the enhancement of the Group's corporate value over a medium
		to long term, based on experience of corporate management in the position of
		president or posts with responsibilities equivalent thereto, and with deep insight into
		and experience in corporate governance, management strategies and management
	~	planning, etc.
(2)	Sustainability	Skills to promote sustainability management from the perspective of enhancing
		corporate value over a medium to long term based on issues of material importance
(2)	3.6	for the Group.
(3)	Management	Skills to formulate and implement management strategies and management plans,
	planning, M&A	inclusive of new business development and M&A, toward further development of the
(4)	Global business	Group's businesses. Skills to execute business operation toward further development, based on deep
(4)	Giodai dusiness	knowledge and experience in the Group's overseas operation and global business as a
		whole.
(5)	Group business	Skills to execute business operation toward further development, based on deep
(-)	P	knowledge and experience in technical development, production and sales, etc.
		concerning the Group's three mainstay businesses (container, filling and machinery
		businesses)
(6)	Finance &	Skills to execute business management toward the enhancement of the Group's
	accounting, tax	corporate value over a medium to long term based on deep knowledge and experience
	affairs	regarding finance, accounting and tax affairs, which are fundamental to management
		strategies and business management.
(7)	Legal affairs, risk	Skills to execute business management toward the enhancement of the Group's
	management and	corporate value over a medium to long term based on deep knowledge and experience
	compliance	regarding legal affairs, risk management and compliance, which are fundamental to
(9)	Human magauras	management strategies and corporate governance.
(8)	Human resource	Skills to promote human resource strategies such as retention of a diverse workforce
	development	and supporting their growth from the perspective of enhancing the Group's corporate
		value over a medium to long term.

(Reference) Summary of criteria and procedures of the selection of candidates for Director and Audit & Supervisory Board Member

The Board of Directors of the Company has resolved and operates the "Policy for Selection and Removal of Officers" as criteria and procedures of the selection of candidates for Director and Audit & Supervisory Board Member.

 $https://hokkanholdings.co.jp/wp/wp-content/themes/hokkan_hd/pdf/english/governance1.pdf$