June 6, 2022

To our shareholders

Hirokazu Hamada, Representative Director **ANRITSU CORPORATION** 5-1-1 Onna, Atsugi-shi, Kanagawa, Japan

Notice of the 96th Ordinary General Meeting of Shareholders

This is to inform you that the 96th Ordinary General Meeting of Shareholders (the "Meeting") of ANRITSU CORPORATION will be held as follows:

If you cannot attend the Meeting, you may still exercise your voting rights as a shareholder by completing the attached reference documents or by voting on and through the Internet by 5:00 p.m., Monday, June 27, 2022. <u>In light of the recent situation regarding the new coronavirus infectious disease, we highly recommend exercising your voting rights in writing or via the Internet. Serious consideration is indispensable when deciding to attend the Meeting.</u>

- **1. Time and Date:** Tuesday, June 28, 2022 at 10:00 a.m.
- 2. Place: Plaza Anritsu of ANRITSU CORPORATION5-1-1 Onna, Atsugi-shi, Kanagawa, Japan

3. Agenda of the Meeting:

Matters to be reported:

- 1. Reports on the Business Report, Consolidated Financial Statements for the 96th Business Period (April 1, 2021 through March 31, 2022), and Report on the Results of the Audit conducted on Consolidated Financial Statements by Independent Auditors and Audit & Supervisory Committee
- 2. Reports on the Financial Statements for the 96th Business Period (April 1, 2021 through March 31, 2022)

Matters to be resolved:

- **Proposal 1:** Appropriation of Surplus
- **Proposal 2:** Partial Amendments to the Articles of Incorporation
- **Proposal 3:** Election of Six (6) Directors (excluding Directors elected as Audit & Supervisory Committee Members)
- **Proposal 4:** Presentation of Bonuses to Directors (excluding Directors elected as Audit & Supervisory Committee Members)

Reference Documents Concerning Exercise of Voting Rights

Proposal 1: Appropriation of Surplus

The Company's basic policy for returning profits to its shareholders is to distribute profits in accordance with its consolidated performance and by taking into account the total return ratio. With regard to dividends, while taking the basic approach of raising dividend on equity (DOE) in accordance with the increase in consolidated profits for the fiscal year, the Company aims at a consolidated dividend payout ratio of 30% or more. The Company's policy is to make distributions of dividends, twice a year, consisting of a fiscal year-end dividend and interim dividend by resolution of the General Meeting of Shareholders or by approval of the Board of Directors.

Under the Company's Articles of Incorporation, the Company may make distribution of dividends etc. by a resolution of the Board of Directors. At this point, the Company adopts a resolution of the General Meeting of Shareholders.

Management seeks shareholder approval for the proposal concerning appropriation of retained earnings for the 96th Business Period. This proposal is based on our basic policy and various reasons (such as the business results of the fiscal year, capital needs for enhancing competitiveness in 5G market, business development in the business area using IoT (Internet of Things) and cloud service market, development of new growth areas, strategic investments in acquiring next-generation technologies such as 6G, etc.) have been generally taken into account.

Matters concerning Year-end dividends:

Allotment of property for dividends to shareholders and total amount thereof:

20 yen per share of the company common stocks for a total of 2,703,650,120 yen Accordingly, the aggregate annual amount of the dividends, including the interim dividends, for the 96th Business Period will be 40 yen per share.

Effective date of the dividends from surplus:

June 29, 2022

Transition of dividends

	93 rd	94 th	95 th	96 th
	2018	2019	2020	2021
Annual amount of the dividends per share	22	31	40	40
(the interim dividends included) (¥)	(13.5)	(20)	(24.5)	(20)
Consolidated dividend payout ratio (%)	33.7	31.9	34.1	42.6 (planned)
Dividend on equity (DOE) (%)	3.7	4.7	5.4	4.9 (planned)

(Note) As to the 96th Business Period, annual amount of the dividends per share, consolidated dividend payout ratio and dividend on equity (DOE) are based on the assumption that this proposal will be approved as proposed.

Proposal 2: Partial Amendments to the Articles of Incorporation

1. Reason for amendments

In accordance with the amended provisions stipulated in the proviso of Article 1 of the Supplementary Provisions of the "Act for Partial Amendment of the Companies Act" (Act No. 70 of 2019), which will come into effect on September 1, 2022, the Company will make the following necessary amendments to its Articles of Incorporation in order to introduce a system for the electronic provision of materials for general meetings of shareholders.

- (1) Article 15 (Measures for electronic provision of information, etc.), Paragraph 1 of the proposed amendments is to be newly introduced, as the Company will be obliged to stipulate in its Articles of Incorporation that it will take measures for the electronic provision of the information contained in reference materials for general meetings of shareholders, etc.
- (2) Article 15 (Measures for electronic provision of information, etc.), Paragraph 2 of the proposed amendments is to be newly introduced in order to allow the scope of the matters described in the documents to be delivered to shareholders who have requested document delivery to be limited to the scope specified by the Ordinance of the Ministry of Justice, with respect to those matters for which measures for electronic provision of information are to be taken concerning the information contained in reference materials for general meetings of shareholders, etc.
- (3) Article 15 (Disclosure on Internet and Deemed Provision of Reference Documents for the General Meeting of Shareholders) of the current Articles of Incorporation is to be deleted, as the provision will become unnecessary once the system of electronic provision of materials for general meetings of shareholders is introduced.
- (4) Supplementary provisions will establish the effectiveness of the above newly introduced and deleted provisions. These supplementary provisions shall be deleted after the appropriate period has elapsed.

2. Substance of amendment

(Amended parts are indicated by underlining)

	(Amended parts are indicated by underlining)				
Current	Proposed Amendment				
Chapter III General Meeting of Shareholders	Chapter III General Meeting of Shareholders				
Article 15. (Disclosure on Internet and Deemed Provision of Reference Documents for the General Meeting of Shareholders) On convocation of a general meeting of shareholders, the Company may deem any information regarding matters to be described or indicated on reference documents for the general meeting of shareholders, business report, financial report, and consolidated financial report, provided to its shareholders by way of disclosure thereof on Internet as required by legal ministry ordinance.	(Deleted)				
	Article 15. (Measures for electronic provision of				
	information, etc.)				
(Newly established)	 When convening a general meeting of shareholders, the Company shall take measures for the electronic provision of information contained in reference materials for the general meetings of shareholders, etc. With respect to all or part of the matters for which measures for electronic provision of information are to be taken as specified by the Ordinance of the Ministry of Justice, the Company may not include such matters in the documents to be delivered to shareholders who have made a request for document delivery by the record date for voting rights. 				
(Newly established)	Supplementary Provisions				
(Newly established)	Article 1. (Transitional measures concerning the electronic provision of information for general meetings of shareholders) 1. The deletion of Article 15 (Disclosure on Internet and Deemed Provision of Reference Documents for the General Meeting of Shareholders) and the introduction of Article 15 (Measures for electric provision of information, etc.) of the Articles of Incorporation shall become effective as of September 1, 2022. 2. Notwithstanding the provisions of the preceding paragraph, Article 15 (Disclosure on Internet and Deemed Provision of Reference Documents for the General Meeting of Shareholders) of the Articles of Incorporation shall remain in effect for any general meeting of shareholders held on a date within six months from September 1, 2022. 3. The provisions of this Article shall be deleted after six months have elapsed from September 1, 2022, or three months have elapsed from the date of a general meeting of shareholders as specified in the preceding paragraph, whichever is later.				

Proposal 2: Election of Six (6) Directors (excluding Directors elected as Audit & Supervisory Committee Members)

At the end of the Meeting, term of office of all the six (6) Directors (excluding Directors elected as Audit & Supervisory Committee Members. Hereinafter same within this proposal.) will expire. Management seeks shareholders to approve election of six (6) Directors.

This proposal was resolved after deliberation by Nominating Committee (consisting of five (5) Outside Directors and two (2) Executive Directors), whose Chairperson is Independent Outside Director. In addition, there was no particular indication regarding this proposal from Audit & Supervisory Committee as a result of its confirmation and discussion on policy and process of appointing Directors.

Number of Directors to be elected: 6 (number of insiders: 4, number of outsiders: 2)

No.	Name	Position and Responsibilities in the Company	Term of office as a Directo	Number of attendance at Board of Directors during this Business Period
1	Hirokazu Hamada Reappointed	Representative Director President Anritsu Group CEO Member of Nominating Committee Member of Compensation Committee	5 years	14 times out of 14 meetings (100%)
2	Akifumi Kubota Reappointed	Director Executive Vice President CFO Chief Corporate Officer Member of Nominating Committee Member of Compensation Committee	9 years	14 times out of 14 meetings (100%)
3	Masumi Niimi Reappointed	Director Senior Vice President Infivis Company President General Manager of SCM Div., Infivis Company	4 years	14 times out of 14 meetings (100%)
4	Takeshi Shima Reappointed	Director Senior Vice President Test & Measurement Company President	3 years	14 times out of 14 meetings (100%)
5	Kazuyoshi Aoki Cutsider Independent	Director Chairperson of Nominating Committee Member of Compensation Committee Chairperson of Independent Committee	3 years	14 times out of 14 meetings (100%)
6	Tatsuro Masamura Reappointed Outsider Independent	Director Member of Nominating Committee Chairperson of Compensation Committee Member of Independent Committee	1 year	12 times out of 12 meetings (100%)

Outsider: Candidate for Outside Director

Independent: Candidate for Director reported as independent board member to Tokyo Stock Exchange, Inc.

No.		Name (Date of Birth)	Number of the Company's shares held (Number of potential shares other than the above)	Special conflicting interest exists between the Company and the candidates				
		kazu Hamada 17, 1964)	17,100 shares (21,681 shares)	No				
	Brief persona	l record, position and responsibilities in the C	Company and o	ther significant concurr	ently held positions			
	Apr. 1988	Joined the Company	Apr. 2017	Executive Vice Pre				
	Apr. 2004	Senior Manager of 1st		President of Measurement E				
		Development Dept., IP Network	I 2017	Group				
	. 2011	Div., Measurement Business Group	Jun. 2017	Director of the Cor				
	Apr. 2011	Vice President of Anritsu	Apr. 2018	Representative Director, President (Incumbent)				
	A 2015	Company (USA)	Jun. 2018	Representative Director				
_	Apr. 2015	Vice President of the Company Chief R&D Officer	Juli. 2016	(Incumbent)	CCIOI			
1	Apr. 2016	Senior Vice President	Apr. 2019	Anritsu Group CEO	(Incumbent)			
	7 ipi. 2010	Vice President of Measurement		r	(====)			
		Business Group						
		General Manager of						
		Measurement Business Div.						
		for Director						
		u Hamada engages in product develop						
		or business of test and measurement. He ends in industry and technology, and						
		ve Director, President and Anritsu Grou						
		ion to reflect his insight and experience						
	the Roard of Directors							

	the Board of	f Directors.	to its manage	ment and decision-n	laking process at				
No.		Name (Date of Birth)	Number of the Company's shares held (Number of potential shares other than the above)	Special conflicting interest exists between the Company and the candidates					
		ifumi Kubota n. 27, 1960)	21,200 shares (12,174 shares)	No					
	Brief persona	l record, position and responsibilities in the C	Company and o	ther significant concur	ently held positions				
	Apr. 1983	Joined the Company	Apr. 2018	Chief Corpor	rate Officer				
	Apr. 2007	Senior Manager of Accounting &		(Incumbent) General Manager of Global					
	Apr. 2010	Control Dept. Vice President Chief Financial Officer (CFO)	Apr. 2019	General Manage Corporate Headqua Executive Vice Pre	arters				
	I 2012	(Incumbent)		(Incumbent)					
2	Jun. 2013	Director of the Company (Incumbent)	Oct. 2019	President of Anrits Inc. (USA) (Incum					
	Apr. 2017	Senior Vice President		inc. (OSA) (incum	bent)				
		ficant concurrently held positions)							
	President of	Anritsu U.S. Holding, Inc. (USA)	1' 1 4	C D: 4					
	Mr Akifumi	Reason for appointment a i Kubota has been in charge of accounting			nnany along with				
		ries outside of Japan. He currently plays							
		on for Anritsu Group as CFO and Chief							
		n finance, accounting, and corporate gov							
	the expectation to reflect his insight and experience to its management and decision-making process at								

the Board of Directors.

No.		Name (Date of Birth)	Number of the Company's shares held (Number of potential shares other than the above)	Special conflicting interest exists between the Company and the candidates					
	(N	Asumi Niimi May 5, 1959)		15,200 shares (5,851 shares)	No				
3	Apr. 1983 Jun. 2006 Jun. 2008 Apr. 2011 Apr. 2012	I record, position and responsibilities in the Cordinated Tolined the Company Senior Manager of Manufacturing Dept., Manufacturing Div., Anritsu Industrial Solutions, Co., Ltd. (Currently Anritsu Infivis Co., Ltd.) President of Anritsu Industrial Solutions Thailand Co., Ltd. (Thailand) Senior Manager of Planning Dept., Anritsu Industrial Solutions, Co., Ltd. (Currently Anritsu Infivis Co., Ltd.) Vice President of Anritsu Industrial Solutions, Co., Ltd.	Apr. 2016 Apr. 2018 Jun. 2018 Apr. 2021	ther significant concurred Vice President of the President of PQA Is Representative Director Of Anritsu Infivis Company (Incumber Infivis Company (Infivis Co	Business Group ector, President co., Ltd. ent of the ent) nt) ny President of SCM Div.,				
	Reason for appointment as a candidate for Director Mr. Masumi Niimi has abundant experience and achievements in production management, corporate planning as well as management of overseas affiliates of PQA (Product Quality Assurance) Business Group which has grown as one of our pillars. Currently he demonstrates his leadership as Infivi Company President responsible for PQA Business. The Company appoints him as Director in the expectation to reflect his insight and experience to its management and decision-making process at the Board of Directors.								

No.		Name (Date of Birth)	Number of the Company's shares held (Number of potential shares other than the above)	Special conflicting interest exists between the Company and the candidates						
	(May	keshi Shima 25, 1964)	5,300 shares (8,201 shares)	No						
	Brief personal	l record, position and responsibilities in the	Company and o	ther significant concur	rently held positions					
	Apr. 1988	Joined the Company	Oct. 2017	General Manager of	of APAC Sales					
	Apr. 2009	Senior Manager of APAC Team		Center						
		Business Development Dept.,	Apr. 2019	President of Anrits	u Americas					
		Marketing Div.		Sales Company (U	SA)					
	Apr. 2012	Senior Manager of Wireless	Jun. 2019	Director of the Cor	npany					
		Device Manufacturing Solution		(Incumbent)						
	. 2014	Dept., Marketing Div.	Apr. 2020	Senior Vice Preside						
	Apr. 2014	Senior Manager of Project Team 3		Test & Measureme	1 "					
		Product Marketing Dept., Marketing Div.		President (Incumbe						
	Apr. 2016	Director of Global Business	Feb. 2021	Chairman of Anrits						
4	Apr. 2010	Development Dept.,		(Denmark) (Incum	bent)					
		Measurement Business Div.								
	Apr. 2017	Vice President								
		Chief Global Sales Officer								
		General Manager of Global Sales								
		Center								
		icant concurrently held positions) of Anritsu A/S (Denmark)								
		Reason for appointment a	for Director							
	Mr. Takeshi Shima has rich knowledge and experience in global business, and currently leads the measurement business, which is the main business of Anritsu Group, as Test & Measurement Company President. The Company appoints him as Director in the expectation to reflect his insight and experience to its management and decision-making process at the Board of Directors.									

No.		Name (Date of Birth)	Number of the Company's shares held (Number of potential shares other than the above)	Special conflicting interest exists between the Company and the candidates					
		zuyoshi Aoki (Dec. 24, 1955)	None	No					
	Brief persona	l record, position and responsibilities	s in the Co	mpany and ot	her significant concur	rently held positions			
	Apr. 1979	Joined Kao Soap Co., Ltd. (Cur Kao Corporation)	Senior Manager of Finance Div. of Ka	Accounting and					
	Feb. 1994	Manager of Finance and Accounting Div., Wakayama factory, Kao Corporation		Jun. 2012	Executive Officer in Accounting and Fin Corporation	n charge of			
	Jul. 2001	Senior Manager of IR Dept., Accounting and Finance Center Kao Corporation	er,	Jan. 2017 Jun. 2019	poration f the Company				
	Mar. 2003	Controller of International Household Div.			(Incumbent)				
5	Mar. 2005	Vice Chairman of the Board at Vice President, Kao (China) Holding Co., Ltd.	nd						
		Reason for appointme	nt as a cai	ndidate for O	utside Director				
	Mr. Kazuyoshi Aoki served as a manager of finance and accounting of the listed company and has abundant experience and remarkable insight on finance and accounting. He also has rich experience of global business. The Company has determined that he is capable of appropriately performing his dutie as Outside Director and appoints him as Outside Director in the expectation to reflect these experience knowledge and insight to its management and decision-making process at the Board of Directors. Upon his appointment, he is expected to serve as a member of the Nominating Committee and the Compensation Committee.								
	Independence								
	stipulated by Outside Offi	ny has designated and reported Tokyo Stock Exchange, Inc. Ir cers" set by the Company.	addition	, he meets "C	Criteria for Judging	Independence of			
		Aoki be elected as appointed, he perspective.	has indic	cated that he	will be executing h	is duties from an			

No.		Name (Date of Birth	Number of the Company's shares held (Number of potential shares other than the above)	Special conflicting interest exists between the Company and the candidates				
		ro Masamura (April. 2, 1951)	Reappointed	Outsider Independe	None	No		
	Brief persona	l record, position and responsibi	lities in the Con	npany and otl	ner significant concur	rently held positions		
	Apr. 1976	Joined Nippon Telegraph a	nd .	Apr. 2006	Board Director, Ge	neral Manager		
		Telephone Public Corporat	ion.	•	of R&D, Japan Rad			
		(Currently Nippon Telegra	ph and	Apr. 2011	Board Director and			
	1000	Telephone Corporation)	ъ.		Officer, Assistant I			
	Jan. 1999	Senior Manager of Plannin NTT Network Innovation				Business, Japan Radio Co., Ltd.		
		Laboratories	Ot		Board Director and Executive Officer, General Manager of			
	Apr. 2002	Chief of Wireless Research				Quality Assurance and in charge of		
	7 ipi. 2002	NTT DOCOMO, INC.	Lao.,		research lab., Japan Radio Co., Ltd.			
	May. 2005	Advisor of Japan Radio C	o., Ltd.		Board Director and Executive			
		1			Officer, General Manager of R&D			
6	Jun. 2005	Board Director in charge o		Jun. 2015	Advisor of Japan R			
		Japan Radio Co., Ltd.		Jun. 2018	Resigned Japan Ra			
				Jun. 2021	Outside Director of the Company (Incumbent)			
		Reason for appoin	tment as a can	didate for O	1			
	Mr Tatsuro	Masamura has a wide range				d communication		
		extensive experience as a ma						
		ector in the expectation to ref						
		n-making process at the Boar				expected to serve		
	as a member of the Nominating Committee and the Compensation Committee.							
	TIL C		Independe					
		ny has designated and repor						
		Tokyo Stock Exchange, Inccers" set by the Company.	in addition,	ne meets "C	Theria for Judging	independence of		
		Masamura be elected as appo	inted, he has i	ndicated tha	the will be executir	ng his duties from		
		ent perspective.		uica illa	. III III oo onoodiii	.55 uutie5 110111		

- (Notes) 1. The number of potential shares in parentheses under "Number of the Company's shares held" by each candidate is the number of shares corresponding to the vested points as of the end of the fiscal year under the stock compensation plan utilizing a trust.
 - 2. Mr. Kazuyoshi Aoki and Mr. Tatsuro Masamura are candidates for Outside Directors.
 - 3. At the conclusion of the Meeting, Mr. Kazuyoshi Aoki will have held the position of an Outside Director for three (3) years. Mr. Tatsuro Masamura will have held the position of an Outside Director for one (1) year.
 - 4. The Company has a liability agreement in place with Mr. Kazuyoshi Aoki and Mr. Tatsuro Masamura respectively, which limit the amount of their liability to 10 million yen (¥10,000,000) or amount stipulated by laws, whichever is higher. The Company will continue the agreement with them, should they be elected as originally proposed.
 - 5. The Company has Directors and Officers Liability Insurance Agreement in place with an insurance company in accordance with the provisions of Article 430-3, Paragraph 1 of the Companies Act. The insurance policy is designed to cover damages such as compensation for damages and dispute costs that the insured, including Directors of the Company, would incur in the event of a claim for damages by a third party. In the event that each candidate is elected and assumes office as a Director, he or she will be the insured under the relevant insurance policy. The insurance policy is scheduled to be renewed with the same level of content at the next renewal.

(For your reference)

In order to ensure fullness and real effectiveness of decision-making process at the Board of Directors, the Company has set the criteria and procedure regarding appointment of Directors, the standards of judging independence of Outside Directors, and skills matrix of main knowledge, experience, and expertise held by Directors and main area expected by the Company is as follows:

①Criteria and procedure for selection of Directors

As to the selection of an Internal Director, a candidate should have advanced expertise, be highly capable for business exercise and be expected to contribute to the improvement of business performance of the Company. In addition, he/she is comprehensively evaluated by taking into consideration several factors such as his/her self-consciousness as a leader of the Company, ability to share the Company's management philosophy, richness in humanity, ability to take action, conceptual power and a sense of morality.

As to the selection of an Outside Director, a candidate is comprehensively evaluated by taking into consideration a balance of knowledge and experience as well as diversity, etc. among members of the Board of Directors and his/her independence from the Company.

2 Criteria for Judging Independence of Outside Officers

When a reasonable examination by the Company finds that an Outside Director ("Outside Officer") or a candidate for Outside Officer of the Company does not fall under any of the following, the Company judges that such Outside Officer or candidate for Outside Officer is independent from the Company:

- 1. A person who executes business (*1) for the Company or any of its subsidiaries of the Company (the Company and its subsidiaries are collectively referred to as "Group")
- 2. A major shareholder of the Company (*2), or a person who executes business (*1) for such shareholder
- 3. A person who executes business (*1) for a company, of which the Group is one of major shareholders (*2)
- 4. A person or entity for whom the Group is a major business partner (*3), or a person who executes business (*1) for such person or entity
- 5. A major business partner (*3) of the Group, or a person who executes business (*1) for such partner
- 6. A person or entity receiving donations of a large amount of money or other assets (aids) (*4) from the Group, or a person who executes business (*1) for such person or entity
 7. A consultant, an accounting expert such as a certified public accountant, etc. or a legal expert
- 7. A consultant, an accounting expert such as a certified public accountant, etc. or a legal expert such as an attorney, etc. receiving a large amount of money or other assets (benefits) (*4) from the Group, other than the compensation for officer (when a person receiving such asset is a corporate person or an association such as partnership, this paragraph applies to members who belong to such association.)
- 8. A person who is a former employee or officer of a company in a cross-directorship arrangement for Outside Directors (*5) with the Group
- 9. A person who had fallen under any of the preceding paragraphs of 1.~8. in the past (*6)
- 10. A spouse or a family member within two degrees of kinship of either person described in (a) or (b) below;
 - (a) A key person (*7) among the persons described in the paragraph 1. above (including a director who is, or was, not a person who executes business (*1), when judging the independence of an Outside Director who is an Audit & Supervisory Committee member or a candidate for such outside officer), or
 - (b) A key person (*7) among the persons described in any of the preceding paragraphs of 2.∼8.
- 11. Other than the persons described above, a person who is reasonably determined by the Company that he/she is unable to perform his/her duties as Outside Officer in an independent and neutral position.

- (Notes) (*1) "Person who executes business" means a person who executes the business (duties) of director (excluding Outside Director), *shikkoyaku*, employees, etc. (including executive officer), including a person who executes the business (duties) for a corporate or association such as partnership other than a company.
 - (*2) "Major shareholder" means a shareholder who holds, directly or indirectly, more than 10% of the voting rights of a company.
 - (*3) "Major business partner" means a partner who falls under the definition of "major business partner" referred to in "Guidelines Concerning Listed Company Compliance, etc. III 5. (3)2".
 - (*4) "A large amount of money and other assets" means the total value exceeding ten million yen (¥10,000,000) per business year or one percent (1%) of the total income of the recipient of such assets, whichever is higher.
 - (*5) "Cross-dictatorship arrangement for outside officers" means a relationship where a former officer or employee of the Group currently serves as an outside officer for another company, and at the same time, a former officer or employee of such another company serves as an outside officer of the Group.
 - (*6) "Past" means, in cases which fall under the paragraph 1 above, an indefinite past period and in cases which fall under any of the paragraphs 2.~8. above, five (5) years in the past, including the last business year.
 - (*7) "Key person" in the item (a) includes an employee of importance, such as executive officer, etc. out of the persons who exercises business described in the item (*1) above, but not include an employee who serves as a position similar to department manager or lower position. "Key person" in the item (b) means, in cases which fall under any of the paragraphs 2.~8. above (excluding the paragraph 7) only a person who exercises business as director, *shikkoyaku*, executive officers, etc. and in cases which fall under the paragraph 7 above, only a qualified professional such as certified public accountant or attorney.
 - (*8) Under the rule set by Tokyo Stock Exchange Inc., a listed company is allowed to stipulate insignificant criteria for determining the person is unlikely to influence on shareholders' decision on exercise of voting rights for specific items, respectively. In this light, the Company separately stipulates, as necessary, such insignificant criteria on "amount of transaction" and "amount of donation", respectively, in regard to the items "whether the officer is a business partner or a former employee or officer of such partner of the listed company, or not" and "whether the officer is or was employed by the recipient of donation made by the listed company, or not".

3 Main knowledge, experience, and expertise held by Directors and area expected by the Company (skills matrix)

Main Knowledge, experience, and expertise held by Directors and main area expected by the Company are as follows should proposal 3 be approved as proposed.

		oy the compan	Membe	er of the	Expertise etc. held by Directors and area expected by the Company							
	No.	Name	Nominating Committee		Corporate management, Management strategy	Globality, International experience	Sales, Marketing	Technology, R&D	Industry Knowledge	Finance and accounting	Legal, Compliance	ESG, Sustainability
	1	Hirokazu Hamada	0	0	0	0	0	0	0			0
	2	Akifumi Kubota	0	0	0	0			0	0	0	0
Candid ates for	3	Masumi Niimi			0	0	0		0			
Directo rs	4	Takeshi Shima			0	0	0		0			
	5	Kazuyoshi Aoki (Outsider)	0	0	0	0				0		
	6	Tatsuro Masamura (Outsider)	0	0	0			0	0			
Directo rs	_	Norio Igarashi (Outsider)	0	0	0	0				0		
elected as Audit	_	Nozomi Ueda (Outsider)	0	0							0	0
& Supervi	_	Junichi Aoyagi (Outsider)	0	0		0				0		
sory Commi ttee Membe rs (Incum bent)	ı	Toru Wakinaga			0	0	0		0			

(Note) The above matrix does not represent all of the knowledge, experience, etc. possessed by each person.

Proposal 4: Presentation of Bonuses to Directors (excluding Directors elected as Audit & Supervisory Committee Members)

Management seeks shareholders to approve presentation of bonuses totaling sixty-five million yen (¥65,000,000) be distributed to the four (4) Internal Directors excluding two (2) Outside Directors at the end of the 96th Business Period in accordance with the business results of the fiscal year. Amounts of bonuses of each Director shall be left to the decision of Board of Directors.

This proposal, which Board of Directors considers reasonable, was resolved in accordance with the "Policy for Determining Amount or Calculation Method for Officers' Compensations, etc." after deliberation by Compensation Committee (consisting of five (5) Outside Directors and two (2) Executive Directors), whose Chairperson is Independent Outside Director. In addition, there was no particular indication from Audit & Supervisory Committee as a result of its confirmation and discussion on policy and process of deciding bonuses.

^{*}Outside Directors will not be receiving these Bonuses.