Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Securities Code: 7775

June 3, 2022

To Our Shareholders:

Keiichi Yamada Representative Director and President **DAIKEN MEDICAL CO., LTD.** 2-6-2 Ayumino, Izumi-shi, Osaka, Japan

#### NOTICE OF THE 54TH ANNUAL GENERAL MEETING OF SHAREHOLDERS

We are pleased to notify you that the 54th Annual General Meeting of Shareholders of DAIKEN MEDICAL CO., LTD. (the "Company") will be held as follows.

If you are not attending the meeting, you may exercise your voting rights in writing. Please review the Reference Documents for the General Meeting of Shareholders described below, indicate your approval or disapproval on the enclosed voting form, and send it so that it arrives by Monday, June 20, 2022, at 5:30 p.m. (JST).

#### [Exercise of voting rights in writing]

Please indicate your vote of approval or disapproval for each proposal on the enclosed voting form, and return it by mail so that it reaches us by 5:30 p.m. on Monday, June 20, 2022 (JST).

## [Exercise of voting rights via the Internet]

Please access the Company's designated website for the exercise of voting rights (https://evote.tr.mufg.jp/), and follow the guide on the screen to enter your vote of approval or disapproval for each proposal by 5:30 p.m. on Monday, June 20, 2022 (JST).

**1. Date and Time:** Tuesday, June 21, 2022 at 10:00 a.m. (JST)

**2. Venue:** Naniwa Ballroom, 8th Floor, Swissôtel Nankai Osaka

5-1-60, Namba, Chuo-ku, Osaka-shi, Osaka, Japan

3. Objective

**Items to be reported:** 54th term (from April 1, 2021 to March 31, 2022)

Reporting the Contents of Business Report and Financial Statements

Items to be resolved:

**Proposal No. 1** Amendments to the Articles of Incorporation

**Proposal No. 2** Election of Five Directors

- When attending the meeting, please submit the enclosed Voting Form at the reception desk.
- If you exercise your voting rights redundantly via the Internet, etc. and in writing, the voting rights exercised via the Internet, etc. shall be treated as valid.
- If you exercise your voting rights more than once via the Internet, the Company will regard the content of the last exercise as valid.
- The following matters are not included in the Attached Documents of this Notice because they are posted on our website (https://daiken-iki.co.jp/) pursuant to the provisions of laws and regulations and Article 14 of our Articles of Incorporation.

"Company System and Policy" in the Business Report, and "Statement of Changes in Shareholders' Equity" and "Notes to Financial Statements" in the Financial Statements

- These items are included in the Business Report and Financial Statements audited by the Accounting Auditor or the Audit & Supervisory Board when preparing accounting audit reports or audit reports.
- Any amendments to the Reference Documents for the General Meeting of Shareholders and the Business Report and Financial Statements will be posted on our website (https://daiken-iki.co.jp/).
- Please note that the results of the resolution will be posted on our website above instead of sending a written notice of resolution.

## Reference Documents for the General Meeting of Shareholders

## **Proposals and Reference Information**

**Proposal No. 1** Amendments to the Articles of Incorporation

#### 1. Reason for the proposal

Since the revised provisions provided for in the proviso to Article 1 of the Supplementary Provisions of the Act Partially Amending the Companies Act (Act No. 70 of 2019) are to be enforced on September 1, 2022, the Company proposes to make the following changes to its Articles of Incorporation in preparation for the introduction of the system for providing informational materials for the general meeting of shareholders in electronic format.

- (1) Because companies are obliged to stipulate in their articles of incorporation that they will take measures for providing information that constitutes the content of reference documents for the general meeting of shareholders, etc. in electronic format, the Company intends to newly establish Article 14 (Measures, etc. for Providing Information in Electronic Format), paragraph 1.
- (2) The Company intends to newly establish Article 14 (Measures, etc. for Providing Information in Electronic Format), paragraph 2 to provide for the restriction of the scope of information to be delivered to shareholders who requested the delivery of paper-based documents among the items that constitute the content of reference documents for the general meeting of shareholders, etc. in electronic format.
- (3) Since the provisions of Article 14 (Internet Disclosure and Deemed Provision of Reference Documents for the General Meeting of Shareholders, etc.) of the current Articles of Incorporation will no longer be required if the system to provide informational materials of general meetings of shareholders in electronic format is introduced, they will be deleted.
- (4) Supplementary Provisions regarding the effect of provisions to be newly established and deleted will be established. These Supplementary Provisions shall be deleted when the provisions are no longer effective.

#### 2. Details of the amendments

Details of the amendments are as follows.

(Amendments are underlined.)

	(Amendments are underlined.)		
Current Articles of Incorporation	Proposed amendments		
(Internet Disclosure and Deemed Provision of Reference	(Deleted)		
Documents for the General Meeting of Shareholders, etc.)			
Article 14			
When the Company convenes a general meeting of			
shareholders, if it discloses information that is to be stated			
or presented in the reference documents for the general			
meeting of shareholders, business report, financial			
statements and consolidated financial statements through			
the Internet in accordance with the provisions prescribed by			
the Ministry of Justice Order, it may be deemed that the			
Company has provided this information to shareholders.			
(Newly established)	(Measures, etc. for Providing Information in Electronic		
	Format)		
	Article 14		
	1. When the Company convenes a general meeting of		
	shareholders, it shall take measures for providing		
	information that constitutes the content of reference		
	documents for the general meeting of shareholders, etc.		
	in electronic format.		

Current Articles of Incorporation	Proposed amendments		
	2. Among items for which the measures for providing information in electronic format will be taken, the Company may not necessarily include all or some of those items designated by the Ministry of Justice Order from statements in the paper-based documents to be delivered to shareholders who requested the delivery of paper-based documents by the record date of voting rights.		
(Newly established)	(Supplementary Provisions)		
	(Transitional Measures for Providing Informational		
	Materials for the General Meeting of Shareholders in		
	Electronic Format)		
	Article 1		
	1. The deletion of Article 14 (Internet Disclosure and		
	Deemed Provision of Reference Documents for the		
	General Meeting of Shareholders, etc.) in the pre-		
	amended Articles of Incorporation and the establishment		
	of the new Article 14 (Measures, etc. for Providing		
	Information in Electronic Format) in the amended		
	Articles of Incorporation shall be effective from		
	September 1, 2022.		
	2. Notwithstanding the provision of the preceding		
	paragraph, Article 14 of the Articles of Incorporation		
	(Internet Disclosure and Deemed Provision of		
	Reference Documents for the General Meeting of		
	Shareholders, etc.) shall remain effective regarding any		
	general meeting of shareholders held on a date within		
	six months from September 1, 2022.		
	3. The provisions of this Article shall be deleted on the		
	date when six months have elapsed from September 1,		
	2022 or three months have elapsed from the date of the		
	general meeting of shareholders in the preceding		
	paragraph, whichever is later.		

# **Proposal No. 2** Election of Five Directors

The terms of office of all of the five Directors will expire at the conclusion of this general meeting of shareholders. Therefore, the Company proposes the election of five Directors including two Outside Directors.

The candidates for Directors are as follows:

Candidate No.	Name		Responsibility in the Company and significant concurrent positions outside the Company, etc.		
1	Mitsuru Yamada Reelection		Director and Chairman		
2	Keiichi Yamada	Reelection	Representative Director and President, and General Manager of the Technology Division and General Manager of the Administration Division		
3	Masayuki Yamada	Reelection	Director and Vice President, and General Manager of the Sales Division		
4	Hiroshi Daikuya	Reelection Outside Independent	Outside Director President and Partner of @Stream Corporation Outside Auditor of VINAS Co., Ltd.		
5	Yoshimi Inagaki	New election Outside Independent	Outside Director Professor, School of Medicine, International University of Health and Welfare (Department of Anesthesiology and Intensive Care Medicine)		

Candidate No.	Name (Date of birth)		Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company		
1	Mitsuru Yamada	Nov. 1968  Mar. 2004	Established the Company Assumed post of Representative Director and President Assumed post of Representative Director and Chairman		
	(August 7, 1932) Reelection	Apr. 2011 Oct. 2016	General Manager of the Sales Division Assumed post of Representative Director and President	4,000,080	
		Jan. 2019 June 2019	Assumed post of Director Assumed post of Director and Chairman (current position)		
	Mitsuru Yamada is the founder of the Company and has been engaged in overall corporate management as the Representative Director for many years since the Company's establishment in 1968, and has a proven track record of leading the Company. Currently, as Director and Chairman, he is appropriately executing his duties to support the execution of business of the Company as a whole. Therefore, the Company believes that he is qualified to serve as a Director of the Company.				
2	Keiichi Yamada (February 15, 1958) Reelection	July 1982  Apr. 1989 Apr. 1997 Mar. 2004  Oct. 2016  Apr. 2017  Jan. 2019  Apr. 2021	Joined the Company and assumed post of Director Assumed post of Managing Director Assumed post of Senior Managing Director Assumed post of Representative Director and President Assumed post of Director (in charge of Research) Assumed post of Director, Executive Officer, and General Manager of the Development Department I Assumed post of Representative Director and President (in charge of the Technology Division) Assumed post of Representative Director and President, and General Manager of the Technology Division and General Manager of the Administration Division (current position)	5,427,760	
	management. He has been invo and has demonstrated leadershi appropriately performing his du	lved in all aspect p in the Compan uties in all aspect	lge and experience in research and development and its of corporate management as a Representative Directly's research and development after assuming that possible of management as the Representative Director and the is qualified to serve as a Director of the Company	ector since 2004, ost. As he has been President again	

Candidate No.	Name (Date of birth)		Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company	
3	Masayuki Yamada (January 6, 1960) Reelection	July 1982  Apr. 1989 June 2010 Oct. 2016  Apr. 2017  Jan. 2019  Apr. 2019	Joined the Company and assumed post of Director Assumed post of Managing Director Assumed post of Senior Managing Director Assumed post of Director (in charge of Development) Assumed post of Director, Executive Officer and General Manager of the Development Department II Assumed post of Director and Vice President (in charge of the Administration Division) Assumed post of Director and Vice President, and General Manager of the Sales Division and General Manager of the Administration Division Assumed post of Director and Vice President, and General Manager of the Sales Division	2,595,360
	Department since joining the Corcurrently performing his duties a	ompany, and has appropriately as	ger of the Sales Division and General Manager of the a wide range of abundant business knowledge and of Director and Vice President, and General Manager of the is qualified to serve as a Director of the Company	experience. He is of the Sales
4	in addition to his professional ki management situation. Therefor	n Outside Audit nowledge as a co e, the Company nanagement. Th	Joined Arthur Andersen Certified Public Accountant Joint Office (currently KPMG AZSA LLC) Registered as a certified public accountant Transferred to Asahi Arthur Andersen Limited (currently PwC Consulting LLC) Participated in the establishment of Atstream Consulting Corporation (currently @Stream Corporation) and assumed the post of Director Assumed post of Outside Auditor of VINAS Co., Ltd. (current position) Assumed post of Outside Audit & Supervisory Board Member of the Company Assumed post of Outside Corporate Auditor of MIRAIT Holdings Corporation Assumed post of President and Partner of @Stream Corporation (current position) Assumed post of Outside Director of the Company (current position)  assumed post of Outside Director of the Company (current position)	ompany's Directors and

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company		Number of the Company's shares owned		
		Feb. 2001	Assistant Professor, Faculty of Medicine, Tottori University (Department of Anesthesia and Resuscitation)			
		Dec. 2005	Professor, Faculty of Medicine, Tottori University (Department of Anesthesiology and Critical Care Medicine)			
	Yoshimi Inagaki	Apr. 2008	General Manager, Operating Rooms, Tottori University Hospital			
	(October 27, 1956)	Apr. 2009	Vice Director, Tottori University Hospital	0		
	Reelection	Apr. 2016	Director of Medical Engineering Center, Tottori			
	Outside		University Hospital and Manager of Medical			
	Independent		Equipment Safety Management, Tottori			
5			University Hospital			
		Apr. 2021	Professor, School of Medicine, International			
			University of Health and Welfare (Department			
			of Anesthesiology and Intensive Care			
			Medicine) (current position)			
		June 2021	Assumed post of Outside Director of the			
	D 0 1 1 1 1		Company (current position)			
	Reasons for appointment and ex	•	4 1 1 1 4			
	Yoshimi Inagaki has never in the past been directly involved in the management of a company. However, he has					
	professional knowledge as a physician and detailed insight into the status of use of the Company's products in hospitals.					
	Furthermore, he has served as a technical advisor to the Company since July 2020. Therefore, the Company expects him to supervise the execution of duties by Directors and provide advice, etc. on product strategies based on trends in					
	the medical field. There is no significant transaction between the Company and the university where he currently serves					
	as a professor.					

Notes:

- 1. There is no special interest between any of the candidates and the Company.
- 2. Hiroshi Daikuya is a candidate for Outside Director. Furthermore, he has been designated as an independent officer as provided for by Tokyo Stock Exchange, Inc. and has been notified to the Exchange. If he is elected as proposed, he will continue to be an independent officer.
- 3. At the conclusion of this meeting, his tenure as Outside Director of the Company will have been six years.
- 4. Yoshimi Inagaki is a candidate for Outside Director. Furthermore, he has been designated as an independent officer as provided for by Tokyo Stock Exchange, Inc. and has been notified to the Exchange. If he is elected as proposed, he will continue to be an independent officer.
- 5. At the conclusion of this meeting, his tenure as Outside Director of the Company will have been one year.
- 6. The Company has entered into a liability insurance contract for officers, etc. with an insurance company as provided for in Article 430-3, paragraph (1) of the Companies Act, and the insurance contract covers damages such as the costs of disputes and compensation for damages incurred by the insured due to company lawsuits, third-party lawsuits, shareholder derivative lawsuits, etc. The candidates will be included in the insured under the insurance contract.

# (Reference) Skill matrix of candidates for Director

Knowledge and experience, etc. possessed by the candidates for Director discussed in Proposal No. 2 are as follows:

Knowledge, experience, capability, expertise and strategic skills	Mitsuru Yamada Director and Chairman	Keiichi Yamada Representative Director and President	Masayuki Yamada Director and Vice President	Hiroshi Daikuya Outside Director	Yoshimi Inagaki Outside Director
Corporate management	•	•	•	•	
Technology and research & development	•	•			•
Corporate finance				•	
Legal affairs and risk management		•	•	•	
Global		•	•		•
Industrial knowledge	•	•	•		•
Clinical experience	•	•			•
Sustainability		•	•	•	
Challenge	•	•	•	•	
For Patients	•	•	•		•