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(Securities Code 1717) June 6, 2022

To Shareholders with Voting Rights

Yoshi Onuki Chief Executive Officer Meiho Facility Works Limited 2-7-9 Hirakawacho, Chiyoda-ku, Tokyo, Japan

NOTICE OF THE 42ND ANNUAL GENERAL MEETING OF SHAREHOLDERS

We are pleased to notify you of the 42nd Annual General Meeting of Shareholders (the "Meeting") of Meiho Facility Works Limited (the "Company," together with its subsidiaries, the "Group"). The Meeting will be held as described below.

If you are unable to attend the Meeting, you can exercise your voting rights in writing, so please review the Reference Documents for the General Meeting of Shareholders below and indicate your approval or disapproval of each of the proposals on the enclosed Voting Rights Exercise Form and return it so that it is received by the end of the Company's business hours on the day before the Meeting (5:15 p.m., Thursday, June 23, 2022, Japan time).

1. **Date and Time:** Friday, June 24, 2022 at 10:00 a.m. (Door opens at 9:30 a.m.)

2. Place: Conference Hall, 1F, JA Kyosai Bldg.,

2-7-9 Hirakawacho, Chiyoda-ku, Tokyo, Japan

3. Agenda of the Meeting:

Matters to be reported: The Business Report and the Non-Consolidated Financial Statements

for the 42nd fiscal year (from April 1, 2021 to March 31, 2022)

Proposals to be resolved:

Proposal No. 1: Amendment to the Articles of Incorporation

Proposal No. 2: Election of Four (4) Directors (Excluding Directors Serving as Audit

Committee Members)

Proposal No. 3: Election of Three (3) Directors Serving as Audit Committee

Members

Proposal No. 4: Election of One (1) Substitute Director Serving as an Audit

Committee Member

- If there is any major change in the operation of the General Meeting of Shareholders in order to prevent the spread of infectious diseases such as the novel coronavirus disease (COVID-19), it will be posted on the Company's website (https://www.meiho.co.jp/). In addition, other notices regarding COVID-19 are presented on page 1.
- When attending the Meeting, please hand in the enclosed Voting Rights Exercise Form to the reception at the venue. Please also bring this Notice with you to save resources.
- Any revisions to the Reference Documents for the General Meeting of Shareholders, the Business Report or the Non-Consolidated Financial Statements will be posted on the Company's website (https://www.meiho.co.jp/) (in Japanese).

Reference Documents for the General Meeting of Shareholders

Proposals and References

Proposal No. 1: Amendment to the Articles of Incorporation

Reasons for the Amendment

Since the revised provisions provided for in the proviso to Article 1 of the Supplementary Provisions of the Act Partially Amending the Companies Act (Act No. 70 of 2019) are to be enforced on September 1, 2022, the Company proposes to make the following changes to its Articles of Incorporation in preparation for the introduction of the system for providing informational materials for the general meeting of shareholders in electronic format.

- (1) Article 14, paragraph 1 in "Proposed amendments" below will stipulate that the Company shall take measures for providing information that constitutes the content of reference documents for the general meeting of shareholders, etc. in electronic format.
- (2) Article 14, paragraph 2 in "Proposed amendments" below will establish the provision to limit the scope of the items to be stated in the paper-based documents to be delivered to shareholders who requested the delivery of paper-based documents.
- (3) Since the provisions for Internet Disclosure and Deemed Provision of Reference Documents for the General Meeting of Shareholders, Etc. (Article 14 of the current Articles of Incorporation) will no longer be required, they will be deleted.
- (4) Accompanying the aforementioned establishment and deletion of provisions, supplementary provisions regarding the effective date, etc. will be established.

2. Details of the Amendment

Details of the Amendment are as follows:

Current Articles of Incorporation	Proposed Amendment	
Article 14 (Internet Disclosure and Deemed Provision of Reference Documents for the General Meeting of Shareholders, Etc.)	<deleted></deleted>	
When the Company convenes a general meeting of shareholders, if it discloses information that is to be stated or presented in the reference documents for the general meeting of shareholders, business report, non-consolidated financial statements and consolidated financial statements through the internet in accordance with the provisions prescribed by the Ministry of Justice Order, it may be deemed that the Company has provided this information to shareholders.		
<new></new>	Article 14 (Measures, etc. for Providing Information in Electronic Format)	
	When the Company convenes a general meeting of shareholders, it shall take measures for providing information that constitutes the content of reference documents for the general meeting of shareholders, etc. in electronic format.	
	2. Among items for which the measures for providing information in electronic format will be taken, the Company may exclude all or some of those items designated by the Ministry of Justice Order from statements in the paper-based documents to be delivered to shareholders who requested the delivery of paper-based documents by the record date of voting rights.	

Current Articles of Incorporation	Proposed Amendment
<new></new>	(Supplementary Provisions)
	1. The amendment to the Articles of Incorporation pertaining to Article 14 shall be effective from September 1, 2022, which is the date of enforcement of the revised provisions provided for in the proviso to Article 1 of the Supplementary Provisions of the Act Partially Amending the Companies Act (Act No. 70 of 2019) (hereinafter referred to as the "Date of Enforcement").
	2. Notwithstanding the provision of the preceding paragraph, Article 14 of the current Articles of Incorporation (Internet Disclosure and Deemed Provision of Reference Documents for the General Meeting of Shareholders, Etc.) shall remain effective regarding any general meeting of shareholders held on a date within six months from the Date of Enforcement.
	3. These Supplementary Provisions shall be deleted on the date when six months have elapsed from the Date of Enforcement or three months have elapsed from the date of the general meeting of shareholders in the preceding paragraph, whichever is later.

Proposal No. 2: Election of Four (4) Directors (Excluding Directors Serving as Audit Committee Members)

The terms of office of all four (4) Directors (excluding Directors serving as Audit Committee Members) will expire at the conclusion of the Meeting.

We therefore propose that four (4) Directors (excluding Directors serving as Audit Committee Members) be elected.

The Board of Directors determines the selection of the candidates for Directors from those shortlisted by the Representative Director with the consent of the Nomination and Compensation Committee and the Audit Committee that they are qualified as the Company's Directors upon assessing matters such as their business execution status and their responsibilities.

The candidates for Directors (excluding Directors serving as Audit Committee Members) are as follows:

No.	Name (Date of birth)	Career summary, positions, responsibilities and significant concurrent positions	
		September 1980	Established the Company, Chief Executive Officer
	Akira Sakata	March 1987	Retired as Chief Executive Officer
		March 1988	Resumed as Chief Executive Officer
	(July 30, 1942)	June 2006	Chairman and Representative Director
1	Number of shares	June 2007	Chairman and Director
	of the Company	March 2009	Chairman and Representative Director
	held:	April 2009	Chief Executive Officer and Chairman
	334,700 shares	June 2012	Chief Executive Officer
		April 2017	Chairman and Representative Director (to present)
		July 1997	Joined the Company
		June 2003	Operating Director, General Manager, Marketing Department
		October 2003	Director, General Manager, Marketing Department and Operating Director
		June 2006	Managing Director, General Manager, Marketing Department
		April 2010	Managing Director, General Manager, Sales Division
	Yoshi Onuki (June 12, 1964) Number of shares of the Company held: 149,600 shares	February 2011	Managing Director, General Manager, Sales Division and General Manager, Health and Safety Promotion Division
2		April 2011	Managing Director, General Manager, Marketing Division and General Manager, Health and Safety Promotion Division and General Manager, Design Department
2		April 2014	Senior Managing Representative Director, General Manager, Marketing Division and General Manager, Health and Safety Promotion Division and General Manager, Design Department
		April 2016	Senior Managing Representative Director, General Manager, Marketing Division and General Manager, Health and Safety Promotion Division and General Manager, Design Department and General Manager, PM Division
		April 2017	Chief Executive Officer
		April 2021	Chief Executive Officer, General Manager, CM Business Creation Division and General Manager, PM Division and General Manager, Knowledge Center (to present)

No.	Name (Date of birth)	Career summary, positions, responsibilities and significant concurrent positions	
		December 2000	Joined the Company
		June 2003	Operating Director, General Manager, Corporate Planning Department
	Kazuo Oshima	June 2004	Director, General Manager, Corporate Planning Department and Operating Director
	(December 18, 1966)	April 2009	Director, General Manager, Corporate Planning Division and Operating Director
3	Number of shares of the Company held: 135,400 shares	October 2009	Managing Director, General Manager, Corporate Planning Division and Operating Director
		January 2013	Managing Director, General Manager, Administration Division and Operating Director
		April 2014	Managing Director, General Manager, President's Office and General Manager, Administration Division and Operating Director
		March 2017	Managing Director, General Manager, Corporate Planning Division and Operating Director (to present)
	Fujio Murakami	July 2012	Joined the Company
	(December 20, 1967) • Number of shares	April 2017	Chief Engineer and Operating Director
4		April 2021	Chief Engineer and General Manager, Building Construction Engineering Dept. and Operating Director
	of the Company held: 6,300 shares	June 2021	Director and Chief Engineer and General Manager, Building Construction Engineering Dept. and Operating Director (to present)

Notes: 1. There are no special interests between each candidate and the Company.

- 2. The numbers of shares of the Company held by the candidates for Directors stated above are as of March 31, 2022
- 3. The reasons for nominating the candidates for Directors are as follows:
 - (1) Mr. Akira Sakata has a wealth of experience and achievements mainly in corporate management as well as a wide range of knowledge and insight. He founded the Company in 1980, took the office of the Chairman and Representative Director in 2017, and has taken a leading role in the enhancement of the brand power of the Company. In addition, as a member of the Board of Directors, he has contributed especially to the improvement of the Company's risk management. The Company therefore proposes that he be elected again as Director of the Company.
 - (2) Mr. Yoshi Onuki has a wealth of experience and achievements in the Company's business as well as a wide range of knowledge and insight. He took the office of Chief Executive Officer in 2017 and has taken a major role in the management of the Company with strong leadership. As a member of the Board of Directors, he is expected to contribute to further reinforcement of the decision-making function of the Board of Directors. The Company therefore proposes that he be elected again as Director of the Company.
 - (3) Mr. Kazuo Oshima has a wealth of experience and achievements in the Company's business, including corporate planning and administration as well as a wide range of knowledge and insight. He has been a member of the Board of Directors since 2004 and has appropriately performed his duties such as making decisions on important management matters and supervising business execution. He is expected to contribute to smooth business operation, quality improvement of our services, reduction of risks, and further enhancement of corporate governance. The Company therefore proposes that he be selected again as Director as a member of the Board of Directors.
 - (4) Mr. Fujio Murakami has a wealth of experience and achievements in the Company's business, including construction technology, marketing and project management as well as a wide range of knowledge and insight. He is expected to contribute to smooth business operation, quality improvement of our services, reduction of risks, and further enhancement of corporate governance. The Company therefore proposes that he be selected again as Director as a member of the Board of Directors.
 - (5) The Company plans to enter into a directors and officers liability insurance policy as provided for in Article 430-3, paragraph (1) of the Companies Act with an insurance company. It plans to renew the policy in June 2022. Under the terms of this insurance policy, litigation expenses and compensation for damages arising from legal action against the insured by third parties, shareholders or companies shall be supplemented, and a premium for the insurance policy is fully borne by the Company. The candidates for Director are already insureds under the agreement, and remain so subject to the approval of their reelection.

Proposal No. 3: Election of Three (3) Directors Serving as Audit Committee Members

The terms of office of all three (3) Directors serving as Audit Committee Members will expire at the conclusion of the Meeting.

We therefore propose that three (3) Directors serving as Audit Committee Members be elected.

The Nomination and Compensation Committee and the Audit Committee has given its consent to this proposal.

The candidates for Directors serving as Audit Committee Members are as follows:

No.	Name (Date of birth)	Career summary, positions, responsibilities and significant concurrent positions	
		April 1970	Joined JEOL Ltd.
		June 1975	Retired from JEOL Ltd.
		July 1975	Joined Nihon Digital Equipment Corporation
		April 1995	Retired from Nihon Digital Equipment Corporation
		April 1995	President, Apple Computer Japan, Inc.
		April 1997	Retired from Apple Computer Japan, Inc.
		June 1997	President, Autodesk Japan Inc.
	Tetsuya Shiga	February 2007	Retired from Autodesk Japan Inc.
	Tetsuya Siliga	June 2007	President, BEA Systems Japan Ltd.
	(April 22, 1947)	June 2008	Retired from BEA Systems Japan Ltd.
1	• Number of shares	July 2008	Executive Vice President, Oracle Corporation Japan
	of the Company	August 2012	Retired from Oracle Corporation Japan
	held:	January 2013	Advisor, NC Design & Consulting Co., Ltd. (to present)
	- shares		Adviser, CRM Association Japan (to present)
			Advisor, COACH A Co., Ltd. (to present)
		June 2016	Outside Director (Audit Committee), the Company (to present)
		July 2017	Outside Director, QualitySoft Corporation
		February 2018	Outside Director, SIG Co., Ltd.
		March 2018	Advisor, PTC Japan Inc. (to present)
		June 2021	Retired from Outside Director, QualitySoft Corporation
			Retired from Outside Director, SIG Co., Ltd.
		June 1969	Joined British Airways Japan (currently, British Airways Plc)
		April 1982	Sales Manager
		April 1992	Human Resources Director
		September 1999	Retired from British Airways Japan (currently, British Airways Plc)
		October 1999	Joined Sompo Japan Nipponkoa DC Securities Inc., Deputy General Manager, General Affairs Department
	A1'1 TZ 1	June 2001	Retired from Sompo Japan Nipponkoa DC Securities Inc.
	Akiko Kosuda (July 9, 1946)	July 2001	Joined PCA Life Insurance Co., Ltd., Executive Officer in charge of Human Resources and General Affairs
2	(July 5, 15 10)	March 2004	Retired from PCA Life Insurance Co., Ltd.
۷	• Number of shares of the Company held: — shares	April 2004	Joined MCI Worldcom Japan, General Manager, Human Resources and General Affairs Department
		January 2005	Retired from MCI Worldcom Japan
		February 2005	Joined McDonald's Company (Japan), Ltd., HR Director
		March 2009	Retired from McDonald's Company (Japan), Ltd.
		April 2009	Joined DHR International Inc., Senior Vice President
		October 2013	Retired from DHR International Inc.
		November 2013	Honorary Advisor, The Canadian Chamber of Commerce in Japan (to present)
		June 2016	Outside Director (Audit Committee), the Company (to present)

No.	Name (Date of birth)	Career summary, positions, responsibilities and significant concurrent positions	
		April 1974	Joined Mitsubishi Corporation
		November 2000	Retired from Mitsubishi Corporation
	Jun Tsuchiya	December 2000	Joined Emerson Electric Co.
	October 9, 1950) Number of shares of the Company held:	November 2006	Representative Director
2		September 2015	Senior Advisor
3		September 2016	Retired from Emerson Electric Co.
		February 2017	Joined Videojet X-Rite K.K., Senior Advisor
	- shares	July 2018	Retired from Videojet X-Rite K.K.
		March 2018	Joined Indigo Blue Co., Ltd., Senior Partner (to present)
		June 2020	Outside Director (Audit Committee), the Company (to present)

Notes: 1. There are no special interests between each candidate and the Company.

- 2. All candidates are candidates for Outside Directors.
- 3. Mr. Tetsuya Shiga has a wealth of experience and achievements mainly in corporate management as well as a wide range of knowledge and insight. In addition to providing advice and suggestions based on such experience and knowledge, he is expected to make a considerable contribution to the suitable operation of the Company's Board of Directors. Accordingly, judging that he will be a suitable Outside Director of the Company, the Company proposes that he be selected as Outside Director.
- 4. Ms. Akiko Kosuda has a wealth of experience and achievements mainly in corporate management as well as a wide range of knowledge and insight. In addition to providing advice and suggestions based on such experience and knowledge, she is expected to make a considerable contribution to the suitable operation of the Company's Board of Directors. Accordingly, judging that she will be a suitable Outside Director of the Company, the Company proposes that she be selected as Outside Director.
- 5. Mr. Jun Tsuchiya has a wealth of experience and achievements mainly in corporate management as well as a wide range of knowledge and insight. In addition to providing advice and suggestions based on such experience and knowledge, he is expected to make a considerable contribution to the suitable operation of the Company's Board of Directors. Accordingly, judging that he will be a suitable Outside Director of the Company, the Company proposes that he be selected as Outside Director.
- 6. Mr. Tetsuya Shiga and Ms. Akiko Kosuda will have served for six (6) years and Mr. Jun Tsuchiya will have served for two (2) years as the Company's Outside Directors serving as Audit Committee Members at the conclusion of the Meeting.
- 7. The Company has concluded limited liability agreements with its Outside Directors based on the provisions of Article 427, Paragraph 1 of the Companies Act. The candidates for Outside Director are already insureds under the agreement, and remain so subject to the approval of their reelection. The limit of the liability under the agreement is the amount provided by laws and regulations.
- 8. The Company plans to enter into a directors and officers liability insurance policy as provided for in Article 430-3, paragraph (1) of the Companies Act with an insurance company. It plans to renew the policy in June 2022. Under the terms of this insurance policy, litigation expenses and compensation for damages arising from legal action against the insured by third parties, shareholders or companies shall be supplemented, and a premium for the insurance policy is fully borne by the Company. The candidates for Outside Director are already insureds under the agreement, and remain so subject to the approval of their reelection.
- 9. Each candidate was appointed as a member of the Nomination and Compensation Committee in November 2021, and contributes to strengthening management functions by providing necessary and appropriate advice regarding the determination of officer candidates and officer compensation from an objective and neutral standpoint.
- 10. The Company has registered Mr. Tetsuya Shiga, Ms. Akiko Kosuda and Mr. Jun Tsuchiya as independent officers (Outside Directors) with Tokyo Stock Exchange, Inc.

Proposal No. 4: Election of One (1) Substitute Director Serving as an Audit Committee Member

The Company proposes to elect one (1) substitute Director serving as an Audit Committee Member in case the number of Directors serving as Audit Committee Members falls short of the number required by laws and regulations.

The Audit Committee has given its consent to this proposal.

The candidate for substitute Director serving as an Audit Committee Member is as follows.

The election in this proposal can be cancelled by resolution of the Board of Directors with the consent of the Audit Committee provided it is before the candidate takes office.

Name (Date of birth)	Career summary, positions, responsibilities and significant concurrent positions	
	April 1962	Joined Kurita Water Industries Ltd.
Koichi Matsumura	November 1990	Retired from Kurita Water Industries Ltd.
	December 1990	Joined Meiho Corporation (currently, the Company), Director
(November 28, 1938)	August 2000	Senior Managing Director
Number of shares of the	June 2002	Advisor
Company held:	March 2004	Expiry of advisory agreement
155,000 shares	May 2013	Board Member, NPO Midorisupport Hachioji
	May 2019	Vice Chairman (to present)

Notes: 1. There are no special interests between the candidate and the Company

- 2. Mr. Koichi Matsumura is a candidate for substitute Outside Director.
- 3. Mr. Koichi Matsumura has been nominated for election as a substitute Director as he is deemed to qualify as the Company's Outside Director based on his abundant experience and achievements mainly in corporate management as well as wide-ranging knowledge and insight.
- 4. If Mr. Koichi Matsumura takes office as a Director serving as an Audit Committee Member, the Company intends to enter into an agreement with him to limit his liability based on the provisions of Article 427, Paragraph 1 of the Companies Act. The limit of the liability under the agreement is the amount provided by laws and regulations.
- 5. The Company plans to enter into a directors and officers liability insurance policy as provided for in Article 430-3, paragraph (1) of the Companies Act with an insurance company. It plans to renew the policy in June 2022. Under the terms of this insurance policy, litigation expenses and compensation for damages arising from legal action against the insured by third parties, shareholders or companies shall be supplemented, and a premium for the insurance policy is fully borne by the Company. If the candidate for substitute Outside Director Mr. Koichi Matsumura takes office as a Director, he will be insured persons under the insurance policy.
- 6. If the candidate for substitute Outside Director Mr. Koichi Matsumura takes office as a Director, the Company intends to register him as an independent officer with the Tokyo Stock Exchange.
- 7. Mr. Koichi Matsumura is a former officer of the Company.