Note: This document is an excerpt translation from the Japanese original for reference purposes only. In the event of any discrepancy between this translation and the Japanese original, the Japanese original shall prevail.

CASIO COMPUTER CO., LTD. assumes no responsibility for this translation or for direct, indirect or any other forms of damages arising from the translation.

Securities Code: 6952

June 7, 2022

Dear Shareholders,

Kazuhiro Kashio Representative Director, President and CEO CASIO COMPUTER CO., LTD. 6-2, Hon-machi 1-chome, Shibuya-ku, Tokyo

## Notice of the 66th Ordinary General Meeting of Shareholders

We are pleased to announce that the 66th Ordinary General Meeting of Shareholders of CASIO COMPUTER CO., LTD. (the "Company") will be held as detailed below.

To give top priority to preventing the spread of the novel coronavirus disease (COVID-19) and the health and safety of all of our shareholders, we recommend that you consider refraining from coming to the General Meeting of Shareholders this year and that you exercise your voting right in advance via the Internet, etc., including Smart Vote, or in writing (by mail). Please review Reference Materials for the General Meeting of Shareholders below and exercise your voting right by no later than 5:30 p.m. on Tuesday, June 28, 2022.

### Details

- 1. Date and Time: Wednesday, June 29, 2022, at 10:00 a.m. (The reception starts at 9:00 a.m.)
- 2. Place: Cerulean Tower Ballroom (B2F), Cerulean Tower Tokyu Hotel 26-1, Sakuragaoka-cho, Shibuya-ku, Tokyo
- 3. Purpose of the Meeting:

Matters to be reported: 1. Business Report, Consolidated Financial Statements and Audit Reports

of the Consolidated Financial Statements by the Accounting Auditor and the Audit and Supervisory Committee for the 66th Fiscal Year (from April 1, 2021 to March 31, 2022)

2. Non-Consolidated Financial Statements for the 66th Fiscal Year (from April 1, 2021 to March 31, 2022)

### Matters to be resolved:

Proposal 1: Appropriation of Surplus

Proposal 2: Partial Amendments to the Articles of Incorporation

Proposal 3: Election of Six (6) Directors (Excluding Directors Who Are Audit and

**Supervisory Committee Members**)

Proposal 4: Election of One (1) Substitute Director Who Is an Audit and Supervisory

Committee Member

© If circumstances arise whereby revisions should be made to the contents of the Reference Materials for the General Meeting of Shareholders, Business Report, Consolidated Financial Statements and Non-Consolidated Financial Statements, such notification shall be published on the Company's website.

URL: https://www.casio.co.jp/ir/meeting/

### Reference Materials for the General Meeting of Shareholders

### **Proposal 1: Appropriation of Surplus**

The Company considers maintaining and expanding the profit to shareholders as an important management issue of the Company, and based on its basic dividend policy of maintaining stable dividends to shareholders, determines the distribution of profits by taking into account all factors such as profit levels, financial position, the dividend payout ratio, and the outlook regarding future business development and financial results.

As for the year-end dividend for the current fiscal year, the Company proposes the following.

1. Type of dividend property:

Cash

2. Item concerning allocation of dividend property and its total amount:

Dividend per share of common shares of the Company: ¥22.50

Total amount of dividend: ¥5,418,271,575

Since the interim dividend in the amount of ¥22.50 has been distributed, the annual dividend for the current fiscal year would be ¥45 per share.

3. Effective date of dividend of surplus:

June 30, 2022

### **Proposal 2: Partial Amendments to the Articles of Incorporation**

#### 1. Reasons for the Amendments

The Company proposes the following amendments to its Articles of Incorporation in order to prepare for the introduction of the system for providing informational materials for the general meeting of shareholders in electronic format in accordance with the enforcement on September 1, 2022 of the revised provisions stipulated in the proviso to Article 1 of the Supplementary Provisions of the Act Partially Amending the Companies Act (Act No. 70 of 2019).

- (1) Article 16 (Measures, etc. for providing information in electronic format), paragraph 1 in Proposed Amendments will be newly established, as the Articles of Incorporation will be required to stipulate that the Company shall take measures for providing information constituting the content of the Reference Materials for the General Meeting of Shareholders, etc. in electronic format.
- (2) Article 16 (Measures, etc. for providing information in electronic format), paragraph 2 in Proposed Amendments will be newly established to allow the Company to limit the scope of the items to be stated in the paper-based documents to be delivered to shareholders who requested delivery of paper-based documents to the scope specified by the Ministry of Justice Order, among the items to be provided electronically with respect to information constituting the content of the Reference Materials for the General Meeting of Shareholders, etc.
- (3) If the system for providing informational materials for the general meeting of shareholders in electronic format is introduced, the provision of Article 16 (Internet disclosure and deemed provision of reference materials for the general meeting of shareholders, etc.) of the current Articles of Incorporation will no longer be required and shall be deleted.
- (4) Article 38 will be newly established as supplementary provisions regarding the effectiveness of the aforementioned establishment and deletion of provisions. This article shall be deleted after the stated date has passed.

### 2. Details of the Amendments

Details of the amendments are as follows:

(Underlined portions indicate the parts that are to be amended.)

Current Articles of Incorporation	Proposed Amendments
Chapter III General Meeting of Shareholders Articles 13–15 (Omitted)	Chapter III General Meeting of Shareholders Articles 13–15 (Unchanged)
(Internet disclosure and deemed provision of reference materials for the general meeting of shareholders, etc.)  Article 16.  When the Company convenes a general meeting of shareholders, if it discloses information that is to be stated or indicated in the reference materials for the general meeting of shareholders, business report, non-consolidated financial statements and/or consolidated financial statements through the internet in accordance with the provisions prescribed by the Ordinance of the Ministry of Justice, it may be deemed that the Company has provided this information to shareholders.	(Deleted)
(Newly established)	<ul> <li>(Measures, etc. for providing information in electronic format)</li> <li>Article 16.</li> <li>1. When the Company convenes a general meeting of shareholders, it shall take measures for providing information constituting the content of the Reference Materials for the General Meeting of Shareholders, etc. in electronic format.</li> </ul>

Current Articles of Incorporation	Proposed Amendments
Chapter VII Supplementary Provisions Articles 36–37 (Omitted)	The Company may omit all or part of the items for which the measures for providing information in electronic format will be taken, as provided in the Ministry of Justice Order, in paper-based documents to be delivered to shareholders who requested the delivery of paper-based documents by the record date for voting rights.  Chapter VII Supplementary Provisions  Articles 36–37 (Unchanged)
(Newly established)	<ul> <li>(Transitional measures for providing informational materials for the general meeting of shareholders in electronic format)</li> <li>Article 38.</li> <li>1. The deletion of Article 16 (Internet disclosure and deemed provision of reference materials for the general meeting of shareholders, etc.) and the establishment of the new Article 16 (Measures, etc. for providing information in electronic format) shall be effective on September 1, 2022.</li> <li>2. Notwithstanding the provisions of the preceding paragraph, Article 16 (Internet disclosure and deemed provision of reference materials for the general meeting of shareholders, etc.) shall remain in effect with respect to any general meeting of shareholders held on a date within six (6) months from September 1, 2022.</li> <li>3. This Article shall be deleted after six (6) months have elapsed from September 1, 2022 or after three (3) months have elapsed from the date of the general meeting of shareholders set forth in the preceding paragraph, whichever is later.</li> </ul>

# Proposal 3: Election of Six (6) Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

The terms of office of all six (6) Directors (excluding Directors who are Audit and Supervisory Committee Members; applicable to the rest of this proposal) will expire at the conclusion of this Meeting.

Accordingly, the Company proposes the election of six (6) Directors.

Moreover, this proposal has been considered by the Audit and Supervisory Committee, and no particular comments were made.

The candidates for Directors are as follows:

No.	Name	Position and areas of responsibility in the Company	Attributes of candidate
1	Kazuhiro Kashio	Representative Director, President and CEO	[Reappointment]
2	Jin Nakayama	Representative Director, Senior Executive Managing Officer, and CHRO	[Reappointment]
3	Shin Takano	Executive Managing Officer and CFO, Member of the Board	[Reappointment]
4	Tetsuo Kashio	Executive Managing Officer, Member of the Board, Senior General Manager of CS Headquarters	[Reappointment]
5	Toshiyuki Yamagishi	Executive Officer, Member of the Board, Responsible for Corporate Governance Strategy	[Reappointment]
6	Motoki Ozaki	Outside Director	[Reappointment] [Outside] [Independent]

[Reappointment] Candidate to be reappointed as Director

[Outside] Candidate for Outside Director

[Independent] Independent Officer under the provisions of the Tokyo Stock Exchange

No.	Vozub	ino	Kashio	Date of birth:	Number of the Company's shares owned	571,499				
1	Kazun	шо	Kasiiio	January 22, 1966	Number of Board of Directors meetings attended	14/14 (100%)				
[Reappointment]	Career summ	areer summary, position and areas of responsibility in the Company								
	April 19	991 .	Joined the Compa	any						
Special Interest in	July 20		Executive Officer the Company	r, Deputy Senior Ger	neral Manager of Corporate Management D	vivision of				
the Company None	June 20		Executive Officer Division of the C	,	ard, Senior General Manager of Digital Ima	iging				
	April 20			xecutive Officer, Member of the Board, Senior General Manager of Emerging Business leadquarters of the Company						
					ecutive Officer, Member of the Board, Head of Consumer and System Product, Senior neral Manager of Emerging Business Headquarters of the Company					
	May 20				Member of the Board, Senior General Mana Product and System Solution of the Compar					
	June 20	015	Representative D	epresentative Director, President and COO of the Company						
	April 20	021	Representative D	irector, President an	d CEO of the Company (to the present)					
	Significant co	gnificant concurrent positions outside the Company one.								
	Reasons for nomination as candidate for Director  Mr. Kazuhiro Kashio has successively assumed duties at primary business departments such as Business Management, Emerging Business, and Consumer Product and System Solution, continuously making great contributions to the Company's growth and expansion. He has striven to achieve medium- to long-term enhancement of the Company's corporate value by leading its management as Representative Director, President since 2015, and currently as Representative Director, President and CEO. The Company nominated him as a candidate for Director, believing that he would continue to lead the management of the Company, and would be able to, as Director, appropriately make decisions and supervise execution of duties in respect to important matters of general management.									

N-					Number of the Company's shares owned 11	1,632		
No. 2	Jin Naka		tayama	Date of birth: March 20, 1959	attended	0/10		
[Reappointment]	Career su	eer summary, position and areas of responsibility in the Company						
	April	1981	Joined the Comp	any				
	October	ober 2009 Executive Officer, Senior General Manager of Digital Imaging Division of the Com						
Special Interest in the Company None	February	2017			neral Manager of the Consumer Development ger of Development Control Division of the Com	npany		
None	November	November 2019 Executive Officer, Senior General Manager of Business & Technology Developm Center of the Company						
	April	2021	Senior Executive	Managing Officer	and CHRO of the Company			
	June	2021	Representative D (to the present)	Pirector, Senior Exec	cutive Managing Officer, and CHRO of the Com	npany		
	Significan None.	t conc	urrent positions	outside the Compa	ny			
	Reasons for nomination as candidate for Director  Mr. Jin Nakayama has been involved in the consumer business including digital cameras, emerging development, and other major businesses of the Company for many years, and has greatly contribute enhancement of business foundation, through building and promoting business strategies. He has st achieve medium- to long-term enhancement of corporate value by maximizing the value of human an important asset for the Company, as Representative Director, Senior Executive Managing Office CHRO. In consideration of those abundant experiences and achievements, the Company nominated candidate for Director, believing that he would be able to, as Director, appropriately make decisions supervise execution of duties in respect to important matters of general management.					to en to ources, and n as a		

No.	C1 : 7	n 1	Date of birth:	Number of the Company's shares owned	19,591		
3	Shin I	Takano	February 26, 1961	Number of Board of Directors meetings attended	14/14 (100%)		
[Reappointment]	Career summar	y, position and	areas of responsibilit	y in the Company			
	April 1984	Joined the Com	pany				
	November 2007	General Manag	er of Accounting Dep	artment of the Company			
Special Interest in	December 2009	Executive Office	cer, Senior General M	anager of Finance Division of the Company			
the Company None	June 2015	Executive Office the Company	ecutive Officer, Member of the Board, Senior General Manager of Finance Division of Company				
	April 2021	O, Member of the Board of the Company (to	oany (to the				
	Significant cond None.	current positions	s outside the Compar	ny			
			lidate for Director				
				medium- to long-term enhancement of corp			
	0	C 1	0	es, etc. as Senior General Manager of Finan			
	Division. In addition, as Executive Managing Officer and CFO, Member of the Board, he is currently working to strengthen business management based on accounting and financial strategies, etc. In						
	consideration of those abundant experiences and achievements, the Company nominated him as a candida for Director, believing that he would be able to, as Director, appropriately make decisions and supervise						
	execution of duti	ies in respect to ii	mportant matters of ge	eneral management.			

No.	Tet	SHO	Kashio	Date of birth:	Number of the Company's shares owned 398,4				
4	Tetsuo		TRUSTITO	December 2, 1966	Number of Board of Directors meetings attended	14/14 (100%)			
[Reappointment]	Career su	mmar	y, position and	areas of responsibilit	y in the Company				
	April	1992	Joined the Con	npany					
	October	October 2004 Member of the Board of Casio Soft Co., Ltd.							
Special Interest in	February 2005 Member of the Board of Casio Information Service Co., Ltd.								
the Company None	June	2008		cutive Officer, Senior General Manager of CS Division of Global Marketing dquarters of the Company					
	June	2016 Senior Executive Officer, Senior General Manager of CS Division of the Company							
	April	2018	Senior Executi	ve Officer, Senior Gen	Officer, Senior General Manager of CS Headquarters of the Company				
	June	2019	Executive Offi the Company	cer, Member of the Bo	ard, Senior General Manager of CS Headqu	arters of			
	April	2021	Executive Managing Officer, Member of the Board, Senior General Manager of CS Headquarters of the Company (to the present)						
Significant concurrent positions outside the Company None.					ny				
	Reasons for nomination as candidate for Director  Mr. Tetsuo Kashio has an experience of corporate management at group companies, and also has contributed to enhancement of management system as Executive Managing Officer, and Member of the Board, through CS operations regarding customer services throughout the Group. In consideration of those abundant experiences and achievements, the Company nominated him as a candidate for Director, believing that he would be able to, as Director, appropriately make decisions and supervise execution of duties in respect to important matters of general management.								

No. 5	Toshiy	uki	Yamagishi	Date of birth: December 16, 1960	Number of the Company's shares owned Number of Board of Directors meetings attended	16,626 14/14 (100%)				
[Reappointment]	Career su	mmar	y, position and a	reas of responsibilit	y in the Company					
	April	1985	Joined the Comp	pany						
Special Interest in	April	2009	General Manage Division of the O		ement Department of Corporate Management	nt				
the Company None	December	2010	Executive Office Company	er, Senior General Ma	anager of Corporate Management Division of	of the				
	June	2013		er, Member of the Bo vision of the Compan	ard, Senior General Manager of Corporate					
	January	2018	Executive Office Company	Executive Officer, Member of the Board, in charge of Drastic Management Reform of the Company						
	April	2018		Executive Officer, Member of the Board, Senior General Manager of Corporate Management Division of the Company						
	October	2019		Executive Officer, Member of the Board, in charge of General Affairs, Public Relations and Corporate Communications of the Company						
	June	2020	Executive Office	er, Member of the Bo	ard, in charge of ESG Strategy of the Comp	any				
	February	2022		Executive Officer, Member of the Board, Responsible for Corporate Governance Strates of the Company (to the present)						
	Significant concurrent positions outside the Company None.									
	Reasons for nomination as candidate for Director  Mr. Toshiyuki Yamagishi has continuously and greatly contributed to improve business results of the Company, through building and promoting the Company-wide business strategies as Senior General Manager of Corporate Management Division of the Company for many years, and has also worked to strengthen the management foundations of the Company as Officer Responsible for Corporate Governance Strategy. In consideration of those abundant experiences and achievements, the Company nominated him as a candidate for Director, believing that he would be able to, as Director, appropriately make decisions and supervise execution of duties in respect to important matters of general management.									

No. 6	Motok	xi Ozaki	Date of birth: June 6, 1949	Number of the Company's shares owned  Number of Board of Directors meetings attended	0 14/14 (100%)			
[Reappointment]	Career summa	ry, position and a	reas of responsibili	ty in the Company				
[Outside] [Independent]	April 1972	2 Joined Kao Soap	Co., Ltd. (currently	y Kao Corporation)				
[macpendent]	June 2002	2 Director, Execut	ive Officer of Kao (	Corporation				
	June 2004	1 Representative D	Director, President a	nd CEO of Kao Corporation				
Special Interest in	June 2012	2 Director, Chairm	Director, Chairman of the Board of Directors of Kao Corporation (retired in March 2014)					
the Company None	June 2012	Representative Ω 2021)	Representative Director of The Kao Foundation for Arts and Sciences (retired in March 2021)					
	March 2014	President of Ass	ociation for Corpora	ate Support of the Arts (to the present)				
	June 2014	President of Nev	v National Theatre I	Foundation (to the present)				
	June 2013	Outside Director	of Nomura Securit	ies Co., Ltd.				
	June 2010	6 Outside Director	of Honda Motor Co	o., Ltd. (retired in June 2020)				
	April 2019 Outside Director (Member of the Audit and Supervisory Committee) of Nomur Co., Ltd. (retired in June 2021)							
	June 2019	Outside Director	, Member of the Bo	ard of the Company (to the present)				
	President of As		outside the Compa orate Support of the Foundation					

### Reasons for nomination as candidate for Outside Director and outline of expected role

Mr. Motoki Ozaki has long experience working as a corporate manager of a major company. Making use of this experience, he has made extremely useful comments and recommendations on the Company's overall management from time to time since assuming office in June 2019, in his activities at the Board of Directors meetings from an objective and multifaceted perspective based on his abundant experiences and extensive insight, and has greatly contributed to revitalizing discussions and improving the effectiveness of the Board of Directors. In addition, as the Chairman of the Nomination Committee and a member of the Remuneration Committee, he has contributed to discussions aimed at improving the transparency and effectiveness of the process of selecting directors and discussions regarding the review of the process of determining directors' remuneration. Based on the above, the Company has nominated him as a candidate for Outside Director in the hope that he will continue to provide further advice and supervision on the Company's overall management.

### Other matters regarding candidate for Outside Director

- 1. Mr. Motoki Ozaki is a candidate for Outside Director.
- 2. It has been acknowledged that Nomura Securities Co., Ltd., where Mr. Motoki Ozaki had been appointed as Outside Director, carried out inappropriate handling of information regarding the listing and exit criteria for the premium market, which were discussed at the Tokyo Stock Exchange, Inc., and the said company received a business improvement order from Japan's Financial Services Agency in May 2019. He was not aware of the fact until it came to light, but he has regularly advocated the importance of compliance with laws and regulations and its thoroughness, and since the incident came to light, he fulfilled his duties as an Outside Director by making recommendations to prevent recurrence, etc.
- 3. Mr. Motoki Ozaki is currently an Outside Director of the Company, and at the conclusion of this Meeting, his tenure as Outside Director will have been three (3) years.
- 4. Mr. Motoki Ozaki satisfies the requirements of the Company's Independence Criteria for Outside Officers (page 13). The Company has designated him as Independent Officer under the provisions of the Tokyo Stock Exchange, and registered him as such with the Stock Exchange. When his reappointment is approved, he is to continue to be an Independent Officer. He is an executive of the Association for Corporate Support of the Arts and New National Theatre Foundation. However, there are no special relationships between the Group and said corporations. He also served as Director and Chairman of the Board of Directors of Kao Corporation until March 2014. Though the Company's products are sold to Kao Corporation, the transaction volume in the most recent business year was less than 1% of the Group's consolidated net sales, and is not significant enough to affect the independence of an Outside Director.
- 5. Pursuant to the provisions of Article 427, paragraph (1) of the Companies Act, the Company has concluded an agreement for limitation of liability with Mr. Motoki Ozaki to limit his liability for damages under Article 423, paragraph (1) of the said Act to the minimum amount of liability stipulated in Article 425, paragraph (1) of the said Act. When his reappointment is approved, the Company intends to continue the agreement with him.

### [Special note regarding all candidates for Directors]

The Company has entered into a directors and officers liability insurance policy with an insurance company to cover damages incurred by the insured as a result of assuming responsibility for the performance of their duties, and litigation expenses incurred as a result of receiving claims related to the pursuit of such responsibility. Each of the candidates for Director in this proposal is already insureds under the policy, and will continue to be such after their election. The term of the directors and officers liability insurance policy is one year, and the Company plans to renew the policy before the expiration of that term by resolution of the Board of Directors.

## Proposal 4: Election of One (1) Substitute Director Who Is an Audit and Supervisory Committee Member

The Company proposes the election of one (1) Substitute Director who is an Audit and Supervisory Committee Member as a contingency against an insufficient number of Directors who are Audit and Supervisory Committee Members provided for laws and regulations.

The effectiveness of this election may be nullified, only prior to the Substitute Director's assumption of the position, by resolution of the Board of Directors with the consent of the Audit and Supervisory Committee.

Prior consent to this proposal has been obtained from the Audit and Supervisory Committee.

The candidate for Substitute Director who is an Audit and Supervisory Committee Member is as follows:

Candidate	Kunimitsu Ijuin  Date of birth: January 25, 1964  Number of the Company's shares owned 0
[Candidate for	Career summary
Substitute Outside Director who is an	October 1987 Joined Tohmatsu Awoki & Sanwa (currently Deloitte Touche Tohmatsu LLC)
Audit and	March 1991 Registered as a Certified Public Accountant
Supervisory Committee	July 2000 Manager of North China Region, Deloitte Beijing Office
Member]	July 2006 Partner, Head of China Division in Headquarters of Tohmatsu & Co. (currently Deloitte Touche Tohmatsu LLC)
	July 2011 Partner of Deloitte Touche Tohmatsu LLC (retired in July 2020)
Special Interest in	July 2020 Certified Public Accountant of Ijuin CPA Office (to the present)
the Company None	Significant concurrent positions outside the Company Certified Public Accountant of Ijuin CPA Office
	Committee Member and outline of expected role  Mr. Kunimitsu Ijuin has expertise in finance and accounting gained as a Certified Public Accountant and through abundant auditing experience. In addition, he has many years of experience in China-related corporate support services. From these professional perspectives, he actively speaks out on the Company's overall management, and is expected to contribute to revitalizing discussions and improving the effectiveness of the Board of Directors. In addition, on assumption of the position of Director who is an Audit and Supervisory Committee Member, as a member of the Nomination Committee and Remuneration Committee, he is expected to contribute to discussions aimed at improving the transparency and effectiveness of the process of selecting directors and discussions regarding the review of the process of determining directors' remuneration. Although he has no experience of being directly involved in corporate management, the Company nominated him as a candidate for Substitute Outside Director who is an Audit and Supervisory Committee Member judging that he would be able to audit and supervise the overall management of the Company from a fair and neutral third-party perspective with a high level of expertise and objectivity.  Other matters regarding candidate for Substitute Outside Director
	<ol> <li>Mr. Kunimitsu Ijuin is a candidate for Substitute Outside Director.</li> <li>Mr. Kunimitsu Ijuin satisfies the requirements of the Company's Independence Criteria for Outside Officers (page 13). When he assumes the position of Director who is an Audit and Supervisory Committee Member, the Company intends to designate and register him as Independent Officer under the provisions of the Tokyo Stock Exchange. He is an executive of Ijuin CPA Office. However, there are no special relationships between the Group and said office.</li> <li>When Mr. Kunimitsu Ijuin assumes the position of Director who is an Audit and Supervisory Committee Member, pursuant to the provisions of Article 427, paragraph (1) of the Companies Act, the Company intends to conclude an agreement for limitation of liability with him to limit his liability for damages under Article 423, paragraph (1) of the said Act to the minimum amount of liability stipulated in Article 425, paragraph (1) of the said Act.</li> </ol>

### [Special note regarding candidate for Substitute Director who is an Audit and Supervisory Committee Member]

The Company has entered into a directors and officers liability insurance policy with an insurance company to cover damages incurred by the insured as a result of assuming responsibility for the performance of their duties, and litigation expenses incurred as a result of receiving claims related to the pursuit of such responsibility. When Mr. Kunimitsu Ijuin assumes the position of Director who is an Audit and Supervisory Committee Member, he will be included as an insured under the policy.

### < Reference 1> Independence Criteria for Outside Officers

The Company determines that an outside officer is independent if he or she does not fall under any of the following categories.

- 1. A person who does not fulfill the qualification requirements for outside directors and outside supervisory auditors as stipulated by the Companies Act.
- 2. Major business partner of the Company and its group companies, or an executive thereof (an executive refers to an executive director, executive officer, and important employee such as a corporate officer; hereinafter, the same)
- 3. A party whose major business partner is the Company and its group companies, or an executive thereof.
- 4. A party which is a major shareholder of the Company, or an executive of a major shareholder of the Company.
- 5. An executive of a company of which the Company or a group company is a major shareholder.
- 6. A certified public accountant or a person who belongs to an audit firm that serves as the accounting auditor of the Company and its group companies.
- 7. A consultant, accounting professional, or legal professional receiving a significant amount of monetary consideration or other property from the Company and its group companies besides officer remuneration (if the entity receiving such property is a corporation, association or other form of organization, this refers to an individual who belongs to such organization [an officer or an important employee; hereinafter, the same]).
- 8. A person who belongs to an organization receiving a large amount of donations from the Company and from its group companies.
- 9. An executive at a company at which an executive of the Company or of a group company of the Company serves as an officer.
- 10. A person to whom any of Items 2 through 9 above apply during the three-year period prior to assuming the position.
- 11. A relative of a person to whom any of Items 2 through 10 above apply (a spouse or a relative within the second degree of kinship).

## <Reference 2> Composition of the Board of Directors

If Proposal 3 is approved and adopted as originally proposed, the composition of the Board of Directors will be as follows:

					F	Expertise and	l experience	(skills matrix	:)
	Name	Position and areas of responsibility after the general meeting (Scheduled)	Nomination Committee (Scheduled)	Remunera- tion Committee (Scheduled)	Manage- ment and business strategy	Operation of important divisions of the Company	Finance and accounting	Legal and risk manage- ment	Global
	Kazuhiro Kashio	Representative Director, President and CEO	•	•	•	•			•
	Jin Nakayama	Representative Director, Senior Executive Managing Officer, and CHRO	•			•			•
	Shin Takano	Executive Managing Officer and CFO, Member of the Board		•		•	•	•	
Directors	Tetsuo Kashio	Executive Managing Officer, Member of the Board, Senior General Manager of CS Headquarters				•			•
	Toshiyuki Yamagishi	Executive Officer, Member of the Board, Responsible for Corporate Governance Strategy			•	•		•	
	Motoki Ozaki	Outside Director	• Chairman	•	•				•
Audit and	Hirotomo Abe	Outside Director, Member of the Board (Member of the Audit and Supervisory Committee) and Chairman of the Audit and Supervisory Committee	•	• Chairman				•	•
Supervisory Committee Members	Michiko Chiba	Outside Director, Member of the Board (Member of the Audit and Supervisory Committee)	•	•			•	•	
	Akihiko Yamaguchi	Member of the Board (Full-time Member of the Audit and Supervisory Committee)				•			•

The above list does not represent all the expertise and experience possessed by each person.