Fiscal Year Ended March 31, 2022 Full year

# Financial Results Briefing

May 13, 2022

geechs inc.

TSE Prime Market: 7060



## **Financial** Results Briefing

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#### **Financial Results Briefing**





#### geechs Group



#### [geek × tech]

Having technical groups as partners who have outstanding and deep knowledge in the IT and Internet fields.

Supporting the work styles of all those involved and providing values through our technologies.



#### **Grand Vision**

# Make the biggest impression in the 21st century

### Our Grand Vision is "Make the biggest impression in the 21st century".

Regardless of changes in the business environment, always "challenge" difficult issues and "enjoy" the process, link it to "growth", and by repeating these processes, we will create a lot of "impressions" to the world.

We will further accelerate the growth of our IT Freelance Matching Business, which is one of the Group's strengths, and leverage our ability to respond to changes.

Through the creation and evolution of our services, we will develop a portfolio management centered on the IT and Internet fields.

We are aiming to continuously increase our corporate value.



#### **Group Corporate Profile**

Name geechs inc. (TSE Prime Market : 7060)

Management President & CEO Naruhito Sonehara

Foundation August, 2007

Location Shibuya-ku, Tokyo, Japan

Capital Stock 1,101 (in JPY MM)

IT Freelance Matching Business

Business Game Business

Activities x-Tech Business

**Seed Tech Business** 

Employee 384(As of March, 2022)

**Tokyo Head Office** 

Osaka Branch

Fukuoka Branch

Nagoya Satellite Office

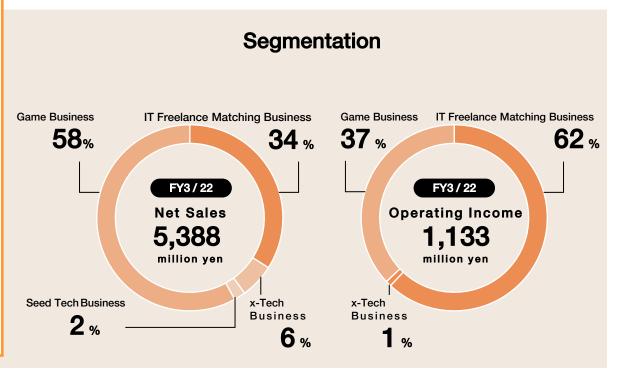
#### **Our Group Companies**



IT Freelance Matching Business x-Tech Business



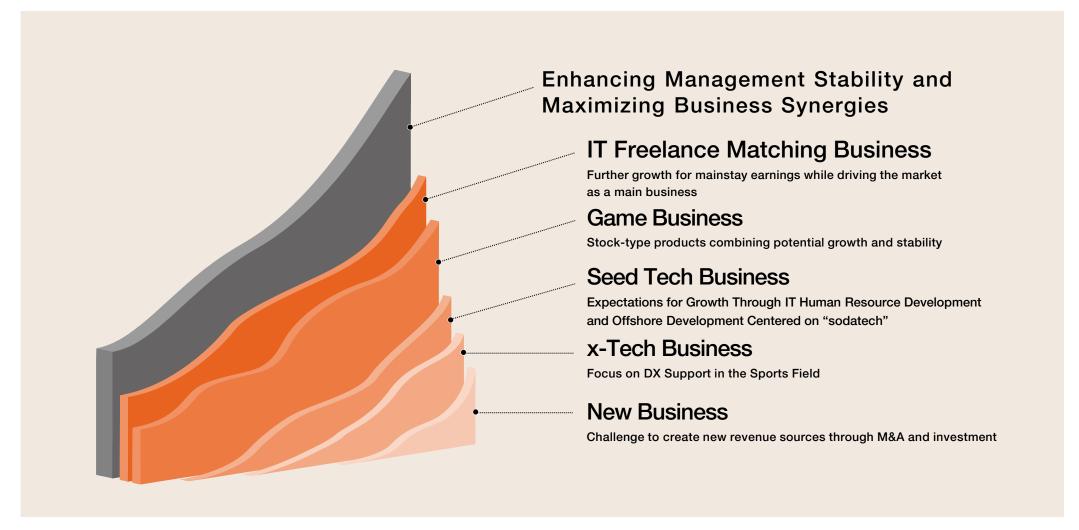




**Bases** 

#### geechs Group Advantage

#### A Portfolio Management that Enhances Growth, Stability, and Profitability



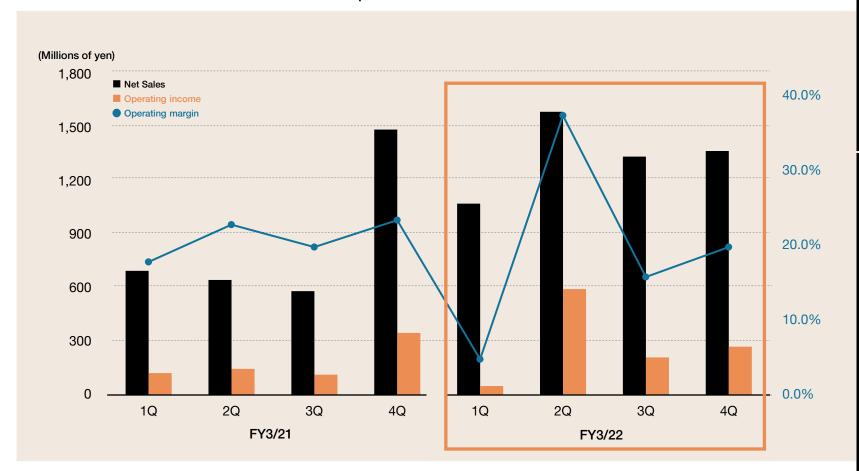
#### **Financial** Results **Briefing**





#### **Gross Sales and Operating Profit**

- Both sales and profits achieved record highs, with significant increases. Achieved operating income of over 1 billion yen for the first time
- Despite a temporary drop in 3rd Quarter, the Group as a whole recovered in 4th Quarter and achieved a full-year operating income margin of 21.0%
- Net sales were 99.8%, operating income was 94.5%, and net income was 95.1%, slightly below the full-year forecast; the Game Business fell short of the forecast for profits from 3rd Quarter onward.



Net Sales 1,373 million yen (-8.1%)

Operating income 272 million yen (-22.3%)

Ordinary income 273 million yen (-21.3%)

Net income 171 million yen (-27.6%)

Full year

(YoY)

Net Sales

**5,388** million yen (+57.2%)

Operating income 1,133 million yen (+53.5%)

Ordinary income **1,135** million yer (+59.1%)

Net income

705 million yen (+54.1%)

#### **Segment Information FY3/2022**

- IT Freelance Matching Business: Achieved all-time high sales, profits, and growth rates. Also substantially higher than the upwardly revised full-year forecast
- Game Business: Despite significant increases in sales and profits from FY3/21, both sales and profits fell short of the upwardly revised full-year plan
- x-Tech Business: In addition to marketing support for golf-related companies, sales of the amateur golf tournament "GridgeCup" also grew significantly, achieving a full-year profit
- Seed Tech Business: Achieved a 12% YoY increase due to growth in offshore development and other factors, while also focusing on the development of the new product "sodatech" from the second half of the year.
- Common Expenses: Increased year-on-year due to the impact of information security investment and relocation-related expenses, but fell below plan due to unused expenses such as other selling, general and administrative expenses among others

		Previous fiscal year	Result	ts	YoY	Full-ye	ear Plan
(Millions of yen)		Full-year	Full-year	4Q	Full-year	Plan value	Progress Rate
By Segment							
IT Freelance Matching	Sales	1,444	1,814	490	+25.6%	1,755	103.4%
	Profit	823	996	281	+21.0%	935	106.6%
Game	Sales	1,616	3,153	801	+95.1%	3,215	98.1%
	Profit	270	584	111	+116.2%	790	73.9%
x-Tech	Sales	266	304	60	+14.3%	300	101.4%
	Profit	-12	15	3	-	0	-
Seed Tech	Sales	103	116	20	+12.2%	130	89.4%
	Profit	-15	-26	-19	-	-50	-
Common expense		-327	-435	-106	-	-475	-
Consolidated							
	Net Sales	3,427	5,388	1,373	+57.2%	5,400	99.8%
	Operating income	738	1,133	272	+53.5%	1,200	94.5%



#### **Cost Structure**

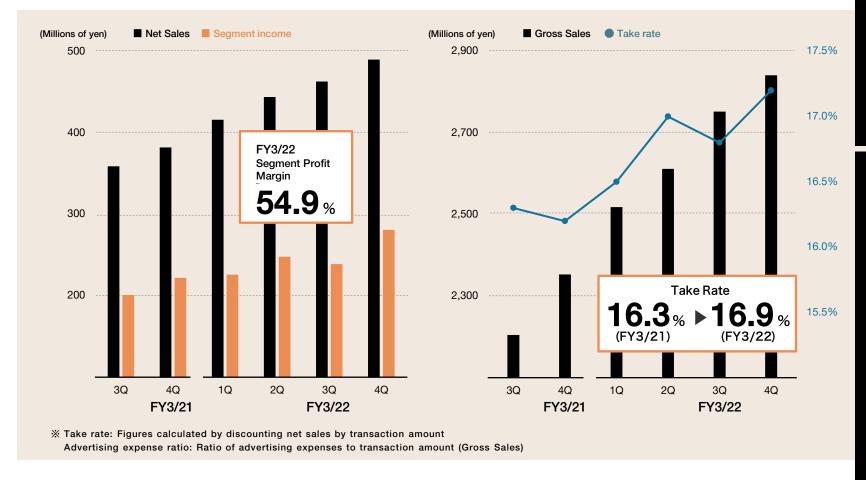
- Labor and outsourcing expenses increased significantly due to the impact of adopting the new revenue recognition standard from FY3/22.
- The cost of attracting engineers has increased significantly compared to the previous term, which was suppressed due to the influence of corona.
- SG&A expenses increased due to an increase in mid-career recruitment expenses and personnel expenses associated with the strengthening of organizational structures in each business, as well as the impact of investment in information security.

		Daarda	Not Color Datio	Danilla	Not Color Detic	D. I ( Ol
(Millions of yen)		Results	Net Sales Ratio	Results	Net Sales Ratio	Rate of Change
Net Sales		3,427	-	5,388		-
Expenses		2,689	78.5%	4,254	79.0%	+58.2%
Cost of Sa	ales	1,388	40.5%	2,605	48.3%	+87.6%
	Labor costs	788	23.0%	1,193	22.1%	+51.4%
	Outsourcing expenses	302	8.8%	936	17.4%	+209.8%
	Engineer Attraction Expenses*	91	2.7%	164	3.1%	+80.0%
	Other	206	6.0%	310	5.8%	+50.4%
SG&A exp	pense	1,300	37.9%	1,649	30.6%	+26.8%
	Personnel expenses	781	22.8%	975	18.1%	+24.8%
	Other	519	15.1%	674	12.5%	+29.9%
Operating income		738	21.5%	1,133	21.0%	+53.5%



#### IT Freelance Matching Business (1/3)

- Full-year transaction value exceeded 10 billion yen for the first time!
- Achieve record-high growth rates of over 20% in both net sales and segment income for the full fiscal year
- In 4th Quarter, segment income will reach a record high due to an increase in business matching, approaching 1 billion yen for the full year



**4Q** (YoY) Gross Sales **2,841** million yen (+20.7%)**Net Sales** million yen (+28.0%)Segment income million yen (+26.8%)

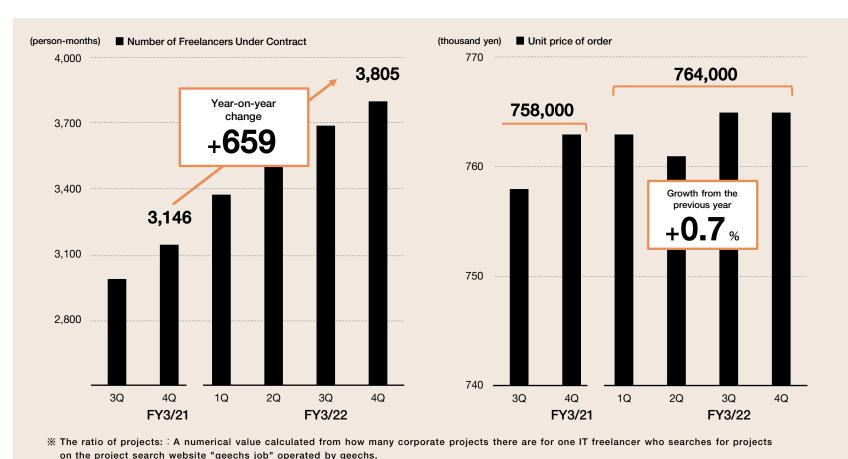
**Advertising Expense Ratio** 

Full year (YoY) Gross Sales 10,724 (+20.7%)**Net Sales** million yen (+25.6%)Segment income million yen (+21.0%)

**Advertising Expense Ratio** 

#### IT Freelance Matching Business (2/3)

- The number of IT Freelancers Under Contract rose 19.9% YoY, reaching a record high, reflecting strong demand and an increase in matching between the Tokyo metropolitan area and regional areas.
- The transaction ratio, which represents the supply and demand in the IT Freelance Market, has trended at a high level of 10.65, and the unit price of orders continues to rise.



**4Q** (YoY) **Number of Freelancers Under Contract** person-months (+20.9%)Unit price of order 765,000 (+0.3%)Full year (YoY)

**Number of Freelancers Under Contract** 

person-months (+19.9%)

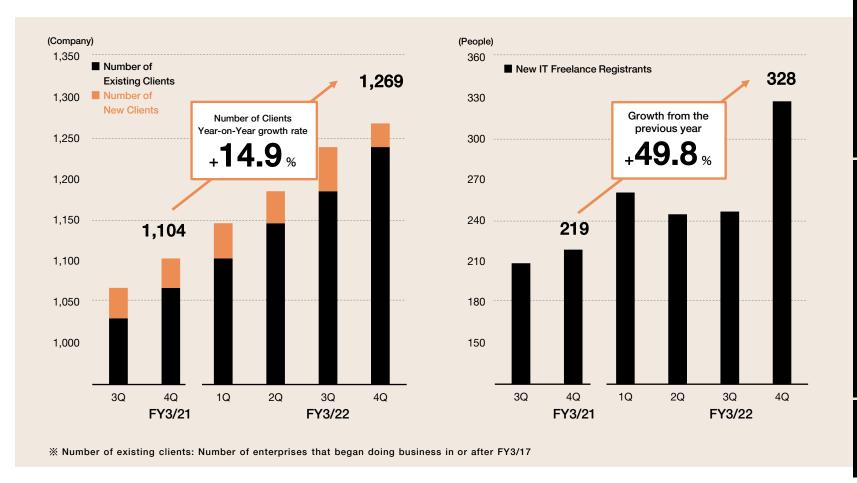
Unit price of order

764,000

(+0.7%)

#### IT Freelance Matching Business (3/3)

- The number of new clients grew significantly for the full fiscal year, partly due to the effects of investment in corporate advertising.
- The number of new IT Freelance registrants rose 15.6% YoY, a significant increase in 4th Quarter due to measures such as referral system.





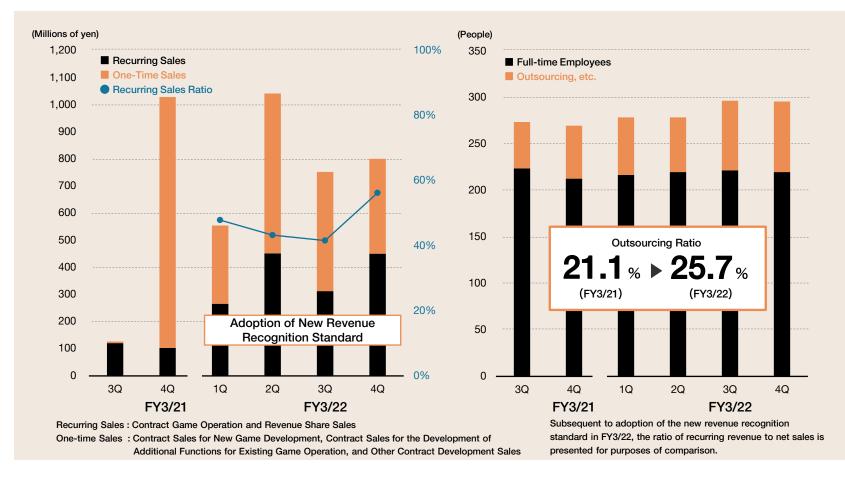
#### **Profitability of IT Freelance Matching Business**

- Unit Economics is a highly profitable business with a high return on investment of 4.5 (+9.8% YoY).
- Control acquisition costs per IT Freelance through appropriate marketing measures

KPI	Definition	FY3/21	FY3/22
Unit Economics	Return on IT Freelance Acquisition Cost (= LTV divided by CAC)	4.1	4.
LTV (thousand yen)	Average Gross Margin Generated by One IT Freelance Under Contract (= ARPU × Average Contract Period)	1,948	2,01
ARPU (thousand yen)	Average Monthly Price (Gross Margin) per IT Freelance	119	12
Average Contract Period (months)	Average IT Freelance Contract Period per IT * Freelance	16.4	16.
CAC (thousand yen)	Average acquisition cost per IT Freelance (Advertising expenses + Personnel expenses)	510	47
verage of the total operating period including proje	ct changes		

#### **Game Business**

- Significant increases in both sales and profits for the full fiscal year due to an increase in the number of titles under management, partly from the delivery of three new titles
- Recurring sales recovered in 4th Quarter, partly from to the contribution of the launch of overseas versions of existing titles.
- Continue to appropriately control development line resources by utilizing freelance, etc.



4Q (YoY) **Net Sales** million yen (-22.1%)Segment income million yen (-50.7%)Full year (YoY) 3,153 million yen **Net Sales** (+95.1%)million yen Segment income (+116.2%)6 **Operating Game Titles Titles Under development Employee** (220 full-time, 76 outsourcing)

#### **Other Business**

#### **Topics**

#### x-Tech Business

- Full-year sales grew by +14.3% YoY, with segment profit also turning positive
- Continuous increase in investment projects due to new transactions by golf-related companies
- Growth mainly in YouTube Production and Agent Business

#### **Seed Tech Business**

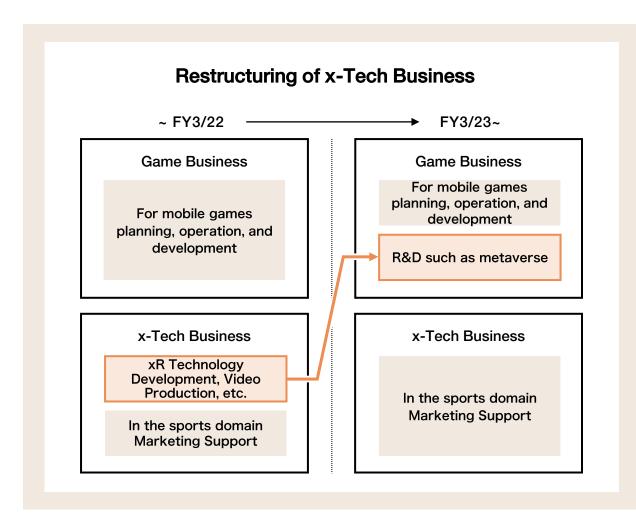
- Segment loss was recorded as planned due to upfront investment in "sodatech", however costs were reduced by 25 million yen compared to the plan.
- "sodatech" has made steady progress in development and was launched on April 18
- Full-year sales increased due to growth in offshore development

x-Tech Business	Seed Tech Business
4Q (YoY)	4Q (YoY)
Net Sales 60 million yen (+2.9%)	Net Sales 20 million yen (-11.5%)
Segment income <b>3 million yen</b>	Segment income -19 million yen
Full year (YoY)	Full year (YoY)
Net Sales 304 million yen (+14.3%)	Net Sales 116 million yen (+12.2%)
Segment income 15 million yen	Segment income -26 million yen

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#### x-Tech Business

From FY3/23, part of the x-Tech Business was transferred to the Game Business



#### **Background and Objectives**

- In the Game Business, the need for CG and Video Production is increasing as the pipeline expands, and game genre expands to 3D, among others
- Be in line with technological innovations such as metaverse and the further improvement of required game quality and strengthen the R&D structure in new technological domains
- Strengthen our organizational structure by integrating into the Game Business divisions that possesses both R&D capabilities for xR technology, and a track record in visual production in a wide range of fields.
- x-Tech is strengthening its marketing support in the sports field based on its experience in the golf field

#### **Financial Performance**

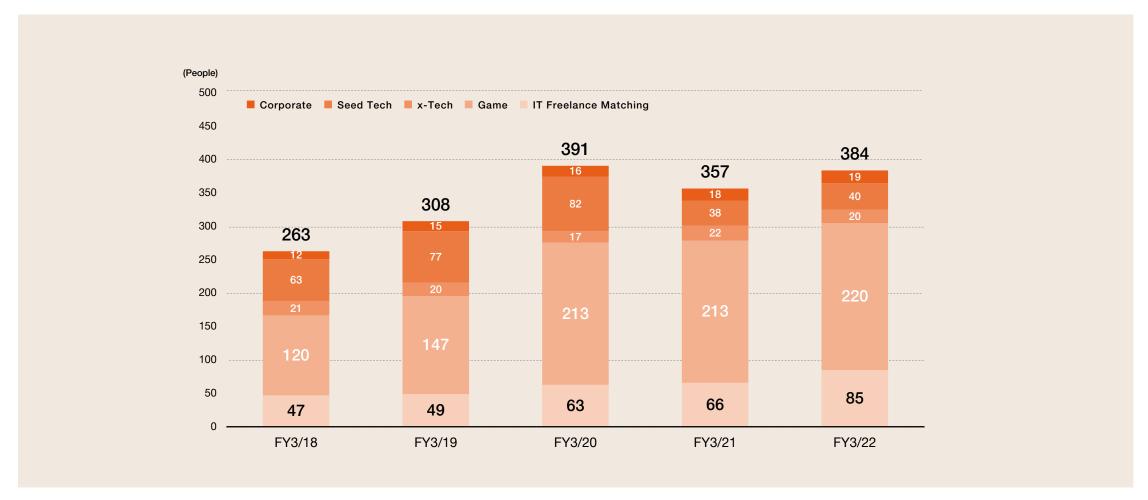
- The equity ratio (+16.6%) and ROE (+4.3%) also improved due to the increase in net income.
- In BS, total assets (work in process and contractual liabilities) decreased due to a change in accounting standards. In addition, investment securities increased due to an increase in the number of companies investing in venture investment programs
- In terms of cash flow, operating CF was negative year-on-year due to an increase in corporate tax and consumption tax payments. Investment CF was negative year-onyear due to the fulfillment of asset retirement obligations. Financial CF was negative year-on-year due to dividend payments. Cash and deposits balance increased YoY

Balance Sheet	FY3/21	FY3/22	Change
Current assets	5,915	5,524	<b>▲</b> 39 <sup>-</sup>
Cash and deposits	3,149	3,357	+20
Accounts Receivable and Contract Assets	1,518	2,027	+50
Work in process	1,117	5	<b>▲</b> 1,11
Fixed assets	570	349	<b>▲22</b>
Property, plant and equipment	82	24	<b>▲</b> 5
Investment securities	109	129	+1
Total assets	6,486	5,874	<b>▲</b> 61
Liabilities	2,655	1,403	<b>▲</b> 1,25
Accounts Payable	858	1,033	+17
Contract Liabilities*	1,125	9	<b>▲</b> 1,11
Net assets	3,830	4,470	+64
Total liabilities and net assets	6,486	5,874	<b>▲</b> 61

Cash Flow	FY3/21	FY3/22	Change
Operating CF	661	369	▲292
Increase (decrease) in accrued consumption taxes	105	-90	▲196
Income taxes paid	-176	-534	<b>▲</b> 358
CF from Investing Activities	-48	-68	▲19
Acquisition of Investment Securities	-79	-49	+29
Fulfillment of asset retirement obligations	-10	-39	▲29
FCF	612	300	<b>▲</b> 312
CF from Financing Activities	-22	-91	<b>▲</b> 68
Dividend	0	-104	<b>▲</b> 104
Cash and deposits	3,149	3,357	+207
Key Financial Indicator	'S		
Equity Ratio	59.1%	75.7%	+16.6%
ROE	12.7%	17.0%	+4.3%
ROA	8.2%	11.4%	+3.2%

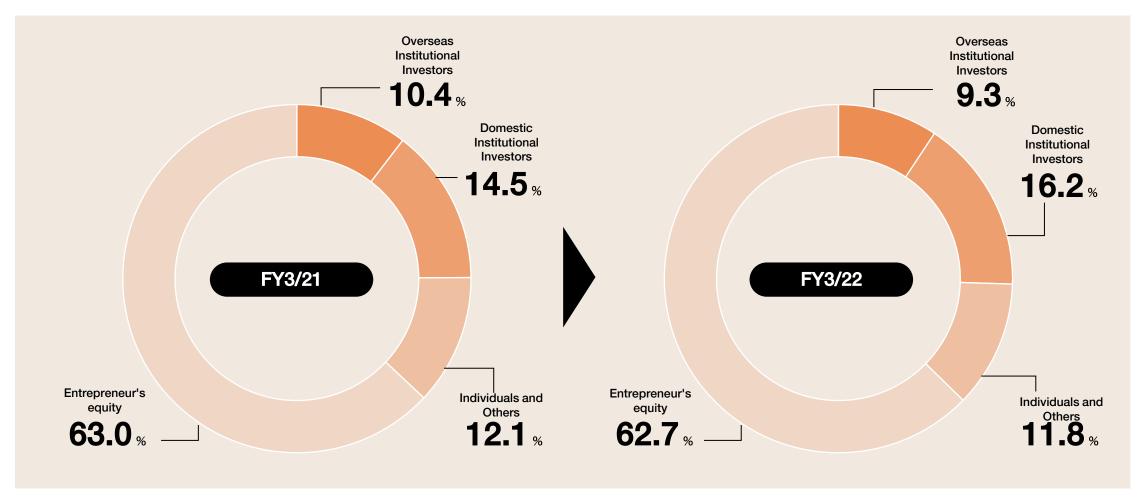
#### **Changes in the Number of Employees**

■ The number of employees in the Group as a whole increased by 27 from FY3/21. The main reason is an increase in new graduates and mid-career employees due to the strengthening of the IT Freelance Matching Business structure.



#### **Shareholder Composition**

- Aggressive IR Activities Increased Institutional Investors From 24.9% to 25.5% (Year-on-Year Increase of 0.6%)
- In particular, while the ratio of domestic institutional investors increased, the ratio of foreign shareholders decreased from 10.4% to 9.3% (down 1.1%).



#### **Financial Results Briefing**

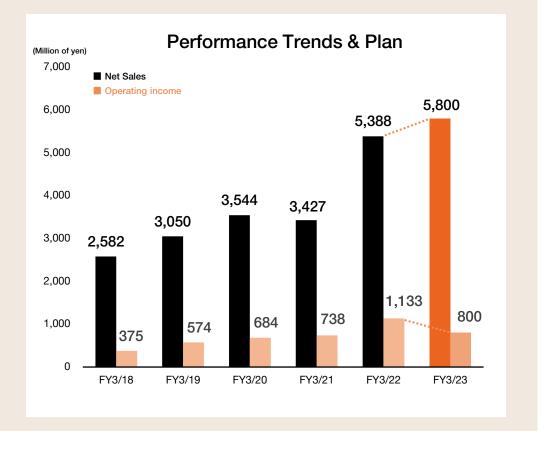




#### **Executive Summary FY3/2023**

■ For the Group as a whole, sales are expected to increase 7.6% YoY. However, the Group also expects a temporary decline in income due to strategic investments in the IT Freelance Matching Business and Seed Tech Business, as well as preparations for the Game Business, including the development of new titles, R&D, and strengthening of the organizational structure.

	E)/0/00	EV0/00		
(Million of yen)	FY3/22 Results	FY3/23 Plan	Change	YoY
Net Sales	5,388	5,800	411	+7.6%
Operating income	1,133	800	-333	-29.4%
Ordinary income	1,135	800	-335	-29.6%
Net income	705	480	-225	-31.9%





#### **Segment Information FY3/2023**

In FY3/23, we will actively invest in human resources and development in view of achieving further growth for the G100.

(Millions of yen)		FY3/22 Results	FY3/23 Plan	Change	YoY	Policies and Formulation Assumptions
IT Freelance Sales 1,814 2,200 385 +21.2%		+21.2%	Aggressively invest in human resources to further strengthen the organizational structure, to result in an increase in personnel and recruitment expenses			
	Profit	996	900	-96	-9.7%	<ul> <li>Segment profit margin is expected to temporarily decline due to investment in strategi advertising to improve branding</li> </ul>
Game	Sales	3,153	3,200	46	+1.5%	<ul> <li>For this fiscal year, we expect to deliver one title and close some of the titles under management.</li> <li>We expect to receive orders for multiple new titles in addition to existing titles under</li> </ul>
	·	development, positioning the preparatory period for achieving the Mid-Term				
Seed Tech	Sales	116	150	33	<ul> <li>Losses are expected due to continued upfront investment for early launch and profitability of "sodatech"</li> <li>In offshore development, an increase in orders for new projects is expected in accordance.</li> </ul>	
	Profit	-26	-80	-53	-	to the recurring revenue from existing projects,  • Although there is a possibility of resumption of offline Study Abroad in the School Business, this has not been factored into the plan.
x-Tech	Sales	304	250	-54	-17.8%	<ul> <li>Sales are expected to decrease due to the impact of the transfer of the xR division to the Game Business in conjunction with the realignment of the x-Tech Business.</li> <li>In the Sports Business, the Company expects to see further growth in orders for digital</li> </ul>
·	marketing support from golf-related companies, and from FY3/22, significant increase					
Common expense		-435	-470	-34	-	<ul> <li>Expected to increase due to enhancement of information system and security among others</li> <li>Projected to have an increase in personnel expenses accompanying an increase in the number of personnel to further strengthen the organization</li> </ul>

#### **Dividend Policy**

Plan to pay the same dividend as the previous fiscal year in FY3/23 Provide stable and continuous dividends while prioritizing business and growth investments

Dividend Trend		
	FY3/22	FY3/23
Dividend	<b>10</b> yen	<b>10</b> yen
Total Dividend	105 million yen	105 million yen
Dividend payout ratio	14.9 %	<b>21.9</b> %

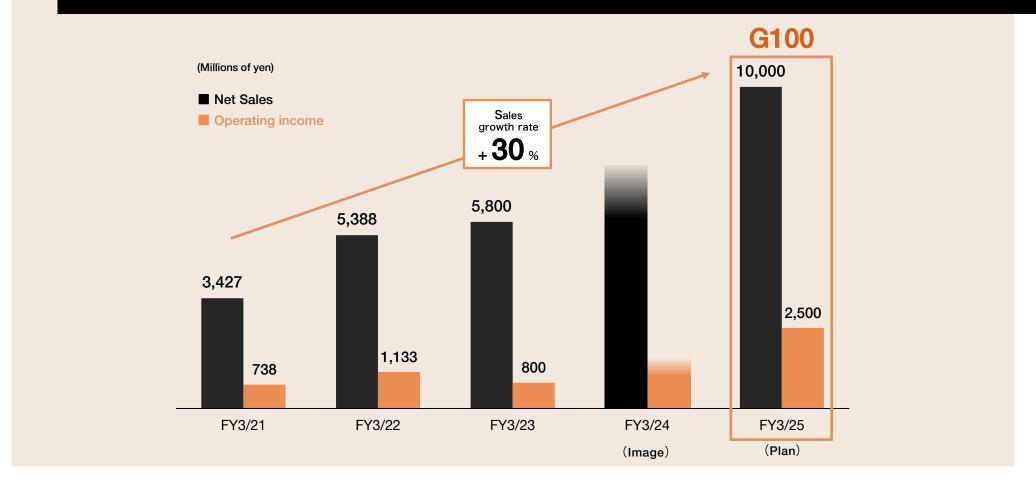
#### **Financial Results Briefing**





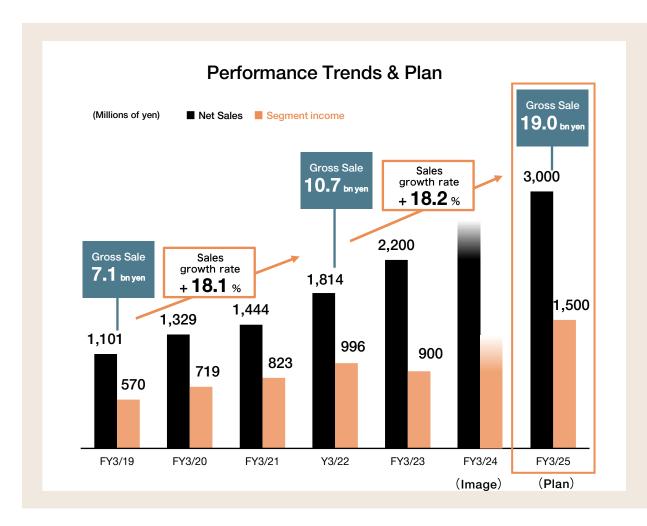
#### **Medium-Term Management Plan**

■ Aiming to achieve the G100 target, progress was made in FY3/22 as planned. Aiming for accelerated growth from FY3/24, in FY3/23 we will actively invest in IT human resources and Seed Tech businesses, and further promote M&As.



#### Medium-Term Management Plan of IT Freelance Matching Business

- In FY3/22, sales rose 25.6% YoY, far exceeding the previous 15-20% growth rate
- Based on the current growth rate, aim for further upside from FY3/25 target



#### **Major Initiatives and Progress**

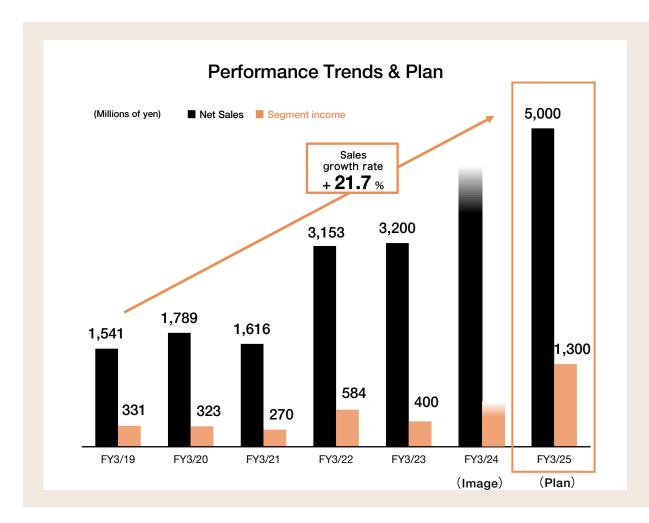
Human Resource Strategy	<ul> <li>Enhance organizational strength by boosting recruitment (up 19 YoY) and successful sales enablement*</li> <li>Gradual increase in remuneration for the entire division</li> </ul>
Sales Strategy	<ul> <li>In addition to strong demand, strengthened customer and engineer support led to an increase in the customer retention rate</li> <li>Implement measures such as cross-base project management to further enhance matching efficiency</li> </ul>
Marketing Strategy	<ul> <li>The number of client companies increased partly due to investment in corporate advertising.</li> <li>The number of new Freelance registrants is also making steady progress</li> <li>Enhancing Engagement by Expanding Frinove Services</li> </ul>

<sup>\*</sup> A Human Resource Development Framework for Continuing to Create Salespersons That Generate Results Throughout the Organization



#### **Medium-Term Management Plan of Game Business**

- Substantial growth in FY3/22, steady progress in acquiring development projects in line with the medium-term management plan
- We will focus on developing new titles for about two years from FY3/23, and expect further rapid growth by launching multiple titles in FY3/25.



#### **Major Initiatives and Progress** · Improve branding as a game production company and greatly increase the number of new graduate **Human Resource** applications Strategy · Realizing quick response to the effects of practical training programs · In addition to strengthening relationships with existing partners, expand transactions with new partners to **Partner Strategy** acquire new titles · Continue to control resources by utilizing freelance according to development status · Continuing to improve development by strengthening its foundation. **R&D Strategy** · Strengthening the R&D structure for the development of Metaverse and Other New Technologies

#### **Medium-Term Management Plan of Other Business**

- In the seed tech business, we expect further growth by focusing on the SaaS-type DX/IT Human Resource Development Service for corporations "sodatech"
- The x-Tech Business provides comprehensive support for digital marketing, including D2C construction, SNS operations, and YouTube-related services. Expected to expand into other sport fields in the future

#### New Service in the Seed Tech Business "sodatech"

SaaS-type services for corporations to resolve the social problem of IT personnel shortage DX and IT Human Resource Development Made In-House and Is an Optimal Tool for Reskilling



#### x-Tech Business

Expand revenue by developing a diverse lineup of services

Support for owned media







- Strong track record of production, especially for golf manufacturers
- Market share is expanding due to increase in support

Operation of Gridge Cup, Japan's largest amateur golf tournament



Total Number of Participants 1,774 (Held in 2021) YouTube Agent



Has a track record of supporting YouTube collaboration with multiple clients

Operation of Golf Media Gridge

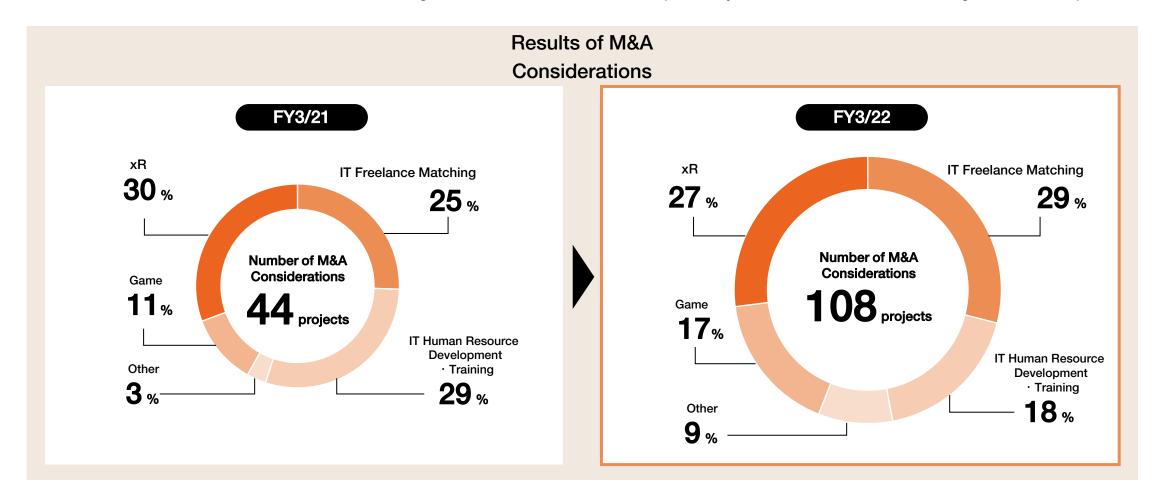


- MAU 930.000
- Over 200 Golfers Disseminate Information
- More than 50% of readers are in their 40s or under
- More than 120,000 female readers



#### Medium-Term Management Plan of M&A

- Broadly expanding the scope to domestic and overseas companies that expect to maximize synergies by strengthening M&A promotion, aiming for organic growth plus something upside toward achieving the G100
- The number of M&A-considered was 108 in FY3/22, a significant increase of 145% from the previous year, and the IT Freelance Matching Field is on an uptrend



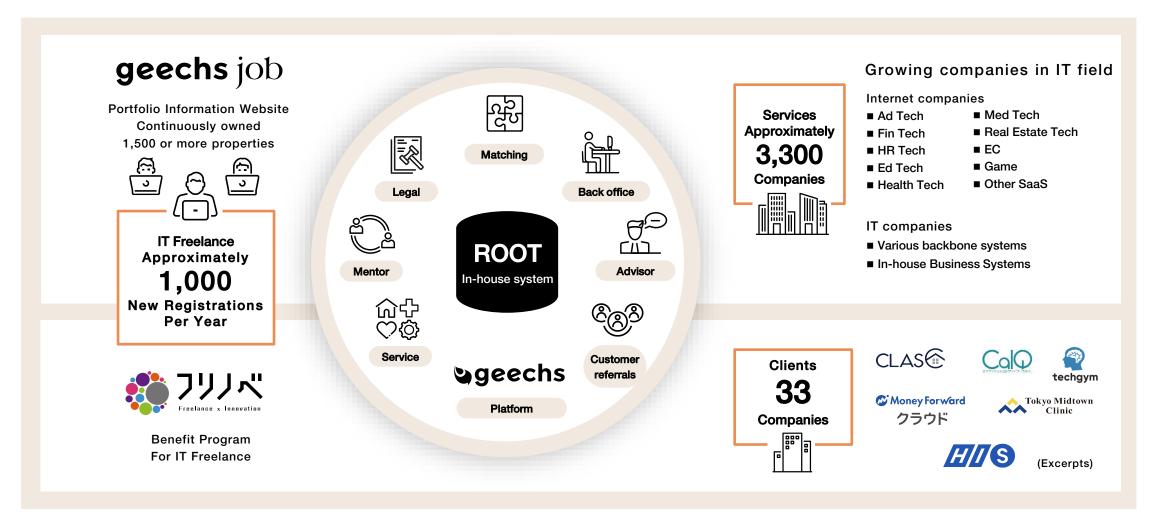
#### **Financial** Results **Briefing**



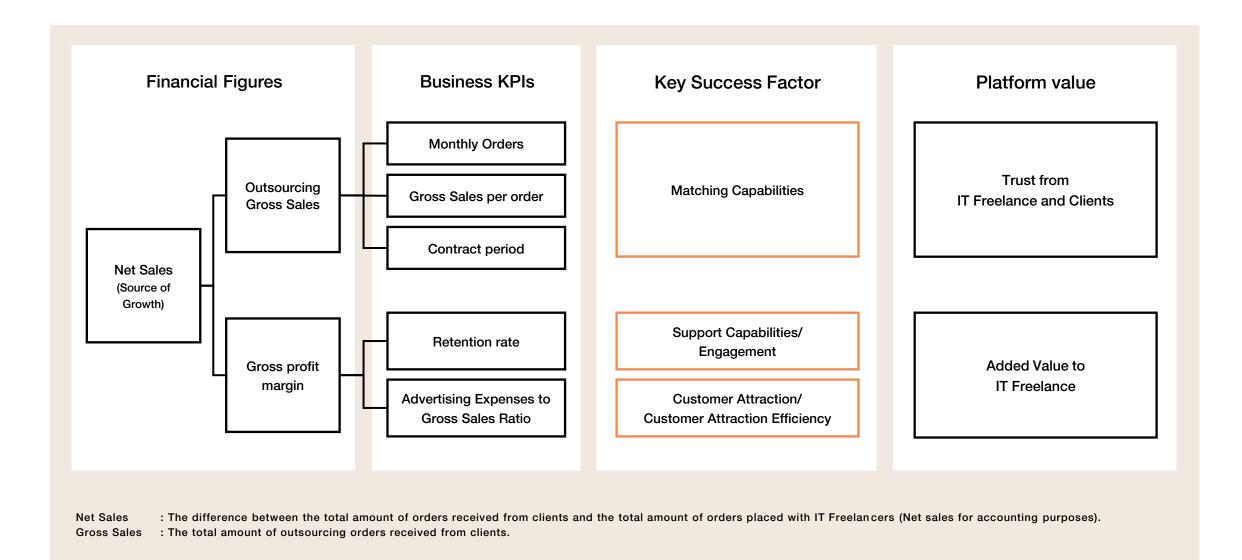


#### **IT Freelance Matching Business**

#### **Technology Resource Sharing Platform**

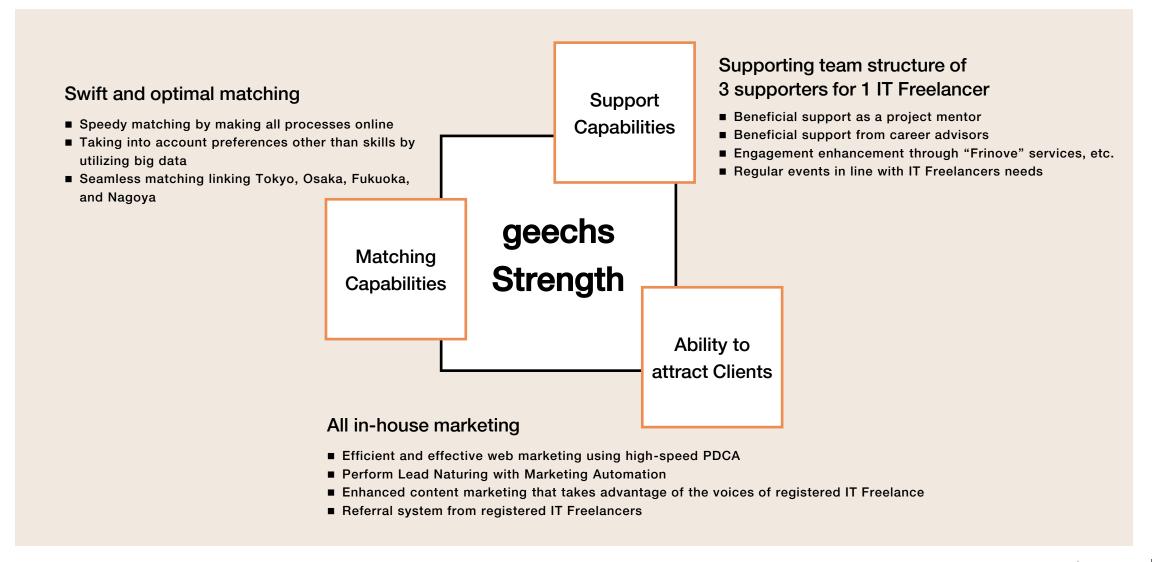


#### Source of growth





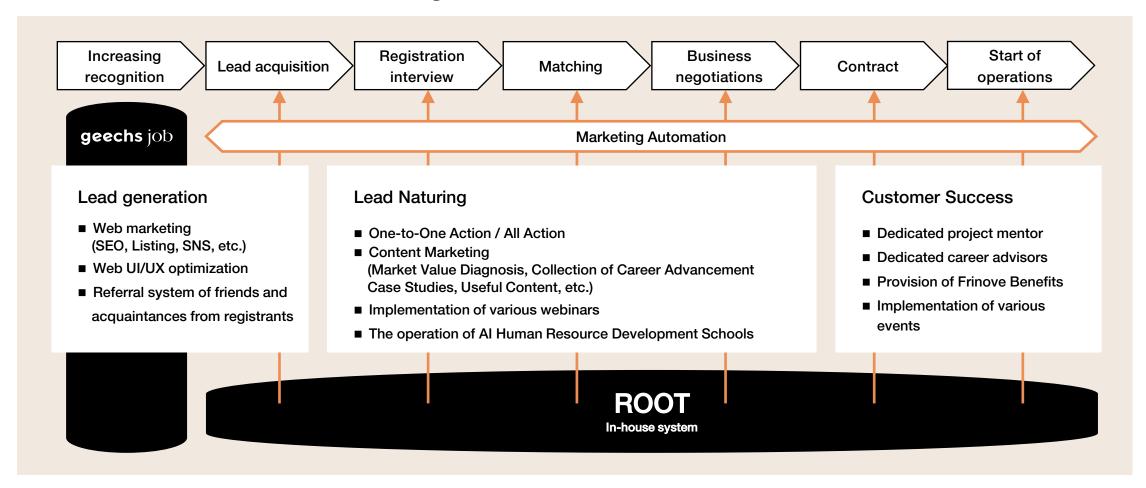
#### geechs Strength





#### Relationships with IT Freelance

# Engagement enhancement by maintaining effective long-term contact with IT Freelancers



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#### **Differentiation from Similar Businesses**

#### Developing a platform specializing in mid- to high-spec core IT Freelance

	geechs	Crowdsourcing	IT technician dispatch
Registrant	IT Freelance(Main Business)	Freelancers (Side Business/Main Business)	Dispatched worker
Major Clients	Internet Service companies	Mid-tier and Major Enterprises	Major System Integrator Companies
Contract form	Semi-Delegation Contract	Service Contract	Temporary staffing contracts
Granularity of operations	Monthly person-hours	Deliverables	Time
Contract Term	1.3.6 Months∼	Single time	From 1 Month
Major Business (Projects)	Internet service development	Design Production, etc. Wide variety of low-priced projects	Legacy system operations     Business system development
Employment Relationships	None	None	Job relationship with dispatching agency



#### **Engagement**

#### By enhancing our engagement with IT Freelance, **Strengthening Continuous Partnerships to Maximize Business**

We provide

#### 43 benefits for IT Freelance

to resolve the causes of uncertainty and can work with peace of mind for a long time.

- Conducting seminars on the Filing of Tax Returns
- Offering discounts on accounting software
- Support -on various online learning services
- Provision of discounts for partial and full medical checkups
- Providing preferential treatment for English Study Abroad
- Providing benefits for weddings and other life events
- Provision of housing loan origination fee discounts
- Providing Affiliated Credit Cards and Incentives
- Providing Al Study Support Benefits etc





#### **Game Business**



#### Asobi Creators.

G2 Studios Inc., one of the companies of the Group specializing in the Game Business, plans, develops, and operates native app games for smartphones based on Unity in partnership with major licensors and game manufacturers.

#### 1. Specialize in Partner Strategy

With solid technical capabilities centered on Unity / PHP, we have stabilized our earnings base through contract development and operation, and won a revenue share for strong titles. Expanded orders for globally distributed titles.

# 2. Game development achievements at the top of the sales ranking

In addition to the 2D / 3D game development know-how that we have accumulated so far, we have a wealth of experience in operating a wide range of game genres. In the future, we will also focus on research and development in the Metaverse field.

# 3. Securing Development Lines through Collaboration with the IT Freelance Matching Business

Through intra-group collaboration, and while utilizing our own IT Freelance, we have flexibly created development lines for each project.



#### Differences between Developer and Publisher

#### As for the future strategy of the Game Business Aiming to be a developer of global distribution titles

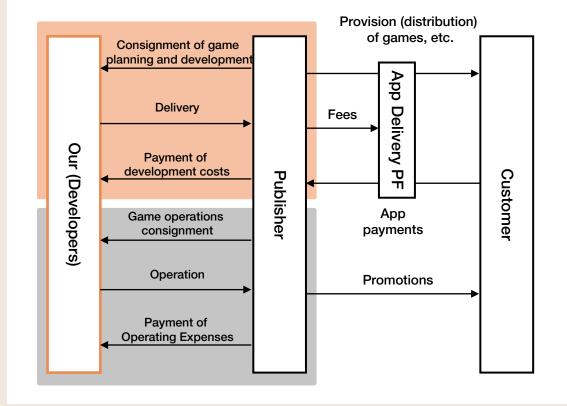
	Developers (Our company)	Publisher		
Main Roles	planning, development, and operation of titles	planning, distribution and promotion of titles		
Revenue Model	<ul> <li>Planning and Development Sales from Publishers (One-Time Sales)</li> <li>Publisher Sales (Recurring Sales, Fixed)</li> <li>RS*1 Sales Based on Billing for Titles (Recurring Sales, Variable*2)</li> </ul>	<ul><li>In-app billing</li><li>Advertising App</li></ul>		
Risk/Return	Low Risk, Middle to High Return	High-risk, High-return		
Business Characteristics	<ul> <li>Fixed and stable revenues, regardless of whether a title is a hit or not</li> <li>The Upside is limited, but the return on a hit is large</li> <li>Low-volatility recurring-fee business model</li> </ul>	<ul> <li>If a title is a hit, there are high expectations for the Upside</li> <li>If it doesn't, a business model that is difficult to recover costs and risky and has high volatility</li> </ul>		
		*1 Revenue share *2 Determined according to the contract for each title		



#### Game Business -Business and Revenue Image-

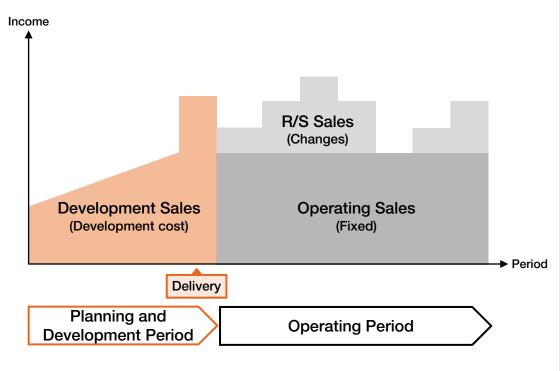
#### **Business Model**

■ We are a developer exclusively entrusted with the planning, development, and operation of games from a major publisher



#### Revenue Image

- In the planning and development period, from FY3/22, the same amount of development costs were recorded as sales.
- For the operating period, in addition to fixed-rate management sales, R/S sales are recorded based on the fee-based sales of titles\*



<sup>\*:</sup> Set according to the contract for the title, etc.



#### x-Tech Business



#### **Technology Partners for Business Model Transformation**

Leveraging on cutting-edge technologies and methods to become a technology partner for business model transformation using [Technology x Data] and provide value by multiplying digital marketing and D2C support know-how in the sports field.

#### Digital Marketing Support for the Golf Industry

Promote golf xIT, and provide digital marketing support for owned media development, D2C construction, SNS management agency, etc.

# 2. A wealth of production track record and operations know-how

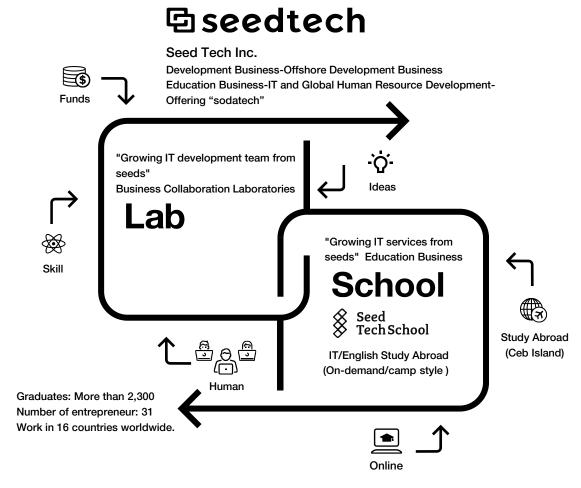
In addition to specialized golf agents utilizing YouTubers and Instagrammers, it has a wealth of track record in various types of video editing and production. Operates Gridge, Japan's largest golf media.

# 3. Operating Japan's Largest Amateur Golf Tournaments "Gridge Cup"

Provides the point of contact between the various golf-related companies that are our customers and amateur golfers in person, providing OMO support fusioned with online.



#### **Seed Tech Business**



#### Leveraging Technology to Advance the World

Develop IT development teams and IT personnel from within the two business areas of development and education.

## Provision of SaaS-type DX/IT Human Resource Development Platform

Providing DX/IT Human Resource Development Service "sodatech" for corporate customers supporting non-engineers reskilling with a wealth of curriculums that cover more than 300 video-based teaching materials and over 400 total learning hours.

#### 2. Worldwide Standard Business Collaboration Laboratory-Type Offshore Development

Comprehensive support is provided for securing IT human resources, training and management for successful new business, DX and product development in the Philippines. It is ideal for forming a long-term successful development team. It is also involved in the development of the world's largest EC platform [Shopify].

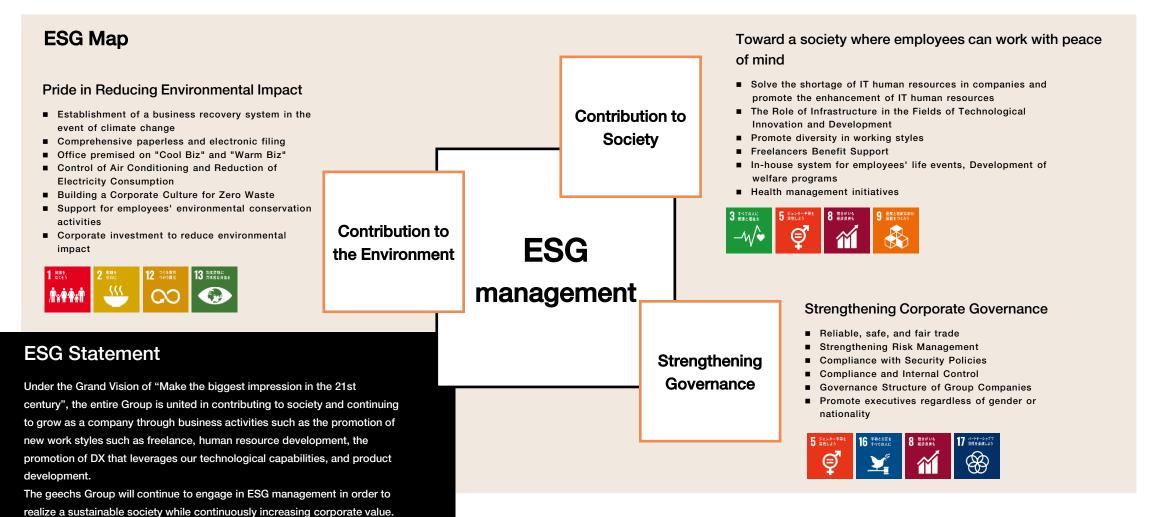
#### 3. Operating the Programming School

Overseas, we operate a camp-style programming and English school. The school is operated by a company that has a track record in offshore development which paved way in offering programming classes to learn practical and high-level technologies. Supporting job changes and sideline to developing engineers who can play an active role globally.



#### **ESG Statement & Map**

#### Under way based on the ESG Statement and the ESG Map





#### **Performance Highlights**

Fiscal Year-End		FY3/19	FY3/20	FY3/21	FY3/22	
Net Sales	(thousand yen)	3,050,413	3,544,309	3,427,816	5,388,647	
Ordinary income	(thousand yen)	532,117	675,446	713,942	1,135,706	
Net income attributable to owners of parent	(thousand yen)	411,610	390,651	457,755	705,194	
Comprehensive income	(thousand yen)	410,322	391,102	458,020	703,843	
Capital Stock	(thousand yen)	972,152	1,086,015	1,094,214	1,101,531	
Net assets	(thousand yen)	2,737,377	3,356,232	3,830,496	4,470,860	
Total assets	(thousand yen)	4,515,127	4,700,309	6,486,303	5,874,294	
Net income per share	(Yen)	47.96	37.78	43.83	67.18	
Equity Ratio	(%)	60.6	71.4	59.1	75.7	
Return on Equity	(%)	21.8	12.8	12.7	17.0	
Net cash provided by (used in) operating activities	(thousand yen)	191,429	39,949	661,718	369,207	
Net cash provided by (used in) investing activities	(thousand yen)	124,085	-77,131	-48,908	-68,653	
Net cash provided by (used in) financing activities	(thousand yen)	1,058,611	-20,049	-22,588	-91,339	
Cash and cash equivalents at end of year	(thousand yen)	2,615,535	2,559,268	3,149,695	3,357,198	
Employee	(people)	308	391	357	384	



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#### **Notes regarding Forward-Looking Statements**

The information contained in this presentation is based on a number of assumptions. These statements are not intended to assure or guarantee the achievement of future numerical targets or measures. Please note that actual results may differ due to various factors. We do not have obligation to update or revise the forward-looking statements in this report even if there are new information or events in the future.



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