

July 29, 2022

FY 2022 First Quarter Financial Results April 1, 2022 - June 30, 2022

Fujitsu Limited

Consolidated Financial Results for the First-Quarter Ended June 30, 2022

[Prepared on the basis of International Financial Reporting Standards]

July 29, 2022

Company name : Fujitsu Limited Stock exchange listings : Tokyo, Nagoya

Code number: : 6702

URL: : https://www.fujitsu.com/global/

Representative: : Takahito Tokita, President and Representative Director

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Scheduled filing date of statutory financial report: : August 2, 2022

Scheduled dividend payment date:

Supplementary material: Yes

Financial results meeting: : Yes (for media and analysts)

1. Consolidated Results for the First-Quarter Ended June 30, 2022

(Monetary amounts are rounded to the nearest million yen.)

(1) Consolidated financial results

(The percentage figures represent the percentage of increase or decrease against the same period of the previous year.)

(Millions of yen)

| | Rev | enue | Operating profit | | Profit before income | | Profit for the period | |
|--------------------------------|---------|------------|------------------|------------|----------------------|------------|-----------------------|------------|
| | | Change (%) | | Change (%) | taxes | Change (%) | | Change (%) |
| 1Q FY 2022 (4/1/22-6/30/22) | 818,862 | 2.1 | 25,602 | - 24.1 | 38,339 | -3.2 | 27,336 | -7.5 |
| 1Q FY 2021 (4/1/21-6/30/21) | 801,980 | -0.1 | 33,739 | 51.5 | 39,595 | 52.6 | 29,538 | 54.2 |

| | Profit for the pe | riod attributable | Total comprehe | nsive income for |
|--------------------------------|----------------------------|-------------------|----------------|------------------|
| | to owners of the parent | Change (%) | the period | Change (%) |
| 1Q FY 2022 (4/1/22-6/30/22) | 17,283 | -28.5 | 46,286 | 5.4 |
| 1Q FY 2021 (4/1/21-6/30/21) | 24,165 | 33.0 | 43,901 | 183.5 |

(Yen)

| | Earnings per share | | | | |
|--------------------------------|--------------------|---------|--|--|--|
| | Basic | Diluted | | | |
| 1Q FY 2022 (4/1/22-6/30/22) | 87.95 | 87.83 | | | |
| 1Q FY 2021 (4/1/21-6/30/21) | 121.60 | 121.47 | | | |

(2) Consolidated financial position

(Millions of yen)

| | Total assets | Total equity | Equity attributable to owners of the parent | Equity attributable to owners of the parent ratio |
|----------------|--------------|--------------|--|--|
| June 30, 2022 | 3,187,482 | 1,737,894 | 1,604,835 | 50.3% |
| March 31, 2022 | 3,331,809 | 1,715,749 | 1,590,713 | 47.7% |

2. Dividends per Share (Ordinary Shares)

(Yen)

| | Dividends per share | | | | | | |
|------------------|---------------------|--------|----|----------|-----------|--|--|
| | 1Q | 2Q | 3Q | Year-end | Full year | | |
| FY2021 | - | 110.00 | - | 110.00 | 220.00 | | |
| FY2022 | ı | | | | | | |
| FY2022(Forecast) | | 120.00 | - | 120.00 | 240.00 | | |

Note: Revision of the latest consolidated earnings forecast: No

3. Consolidated Earnings Forecast for FY2022

(The percentage figures represent the percentage of increase or decrease against the previous year.)

(Millions of yen, except per share data)

| | | | | | (Millions | or yen, except | per snare data) |
|--------|-----------|------------|-----------|------------|----------------------------|------------------|-----------------------|
| | Revenue | | Operation | ng profit | Profit for the y | ear attributable | Basic |
| | | Change (%) | | Change (%) | to owners of the parent | Change (%) | earnings per share |
| FY2022 | 3,720,000 | 3.7 | 400,000 | 82.5 | 280,000 | 53.3 | 1,424.85 |

Note: Revision of the latest consolidated earnings forecast: No

- 4. Other Information
- (1) Significant changes to subsidiaries in the current reporting period (Changes to specified subsidiaries resulting from changes in scope of consolidation): No
- (2) Changes in accounting policies and accounting estimates
 - 1. Changes in accounting policies required by IFRS: None
 - 2. Changes arising from factors other than 1: None
 - 3. Changes in accounting estimates: None

(3) Number of issued shares (ordinary shares)

| 1. Number of issued shares | As of June 30, 2022 | 207,001,821 |
|-----------------------------|----------------------|-------------|
| at end of period | As of March 31, 2022 | 207,001,821 |
| 2. Treasury stock held | As of June 30, 2022 | 10,490,474 |
| at end of period | As of March 31, 2022 | 10,488,990 |
| 3. Average number of shares | 1Q FY 2022 | 196,511,715 |
| during period | 1Q FY 2021 | 198,733,117 |

Notes

- 1. This financial report is not subject to quarterly review
- 2. Precautions on usage of earnings projections

These materials may contain forward-looking statements that are based on management's current information, views and assumptions and involve known and unknown risks and uncertainties that could cause actual results, performance or events to differ materially from those expressed or implied in such statements. Actual results may differ materially from those projected or implied in the forward-looking statements due to, without limitation, the following factors listed below.

- General economic and market conditions in key markets
 (Particularly in Japan, Europe, North America, Oceania, and Asia, including China)
- Fluctuations in exchange rates or interest rates
- Fluctuations in capital markets
- Intensifying price competition
- Changes in market positioning due to competition in R&D
- Changes in the environment for the procurement of parts and components
- Changes in competitive relationships due to collaborations, alliances and technical provisions
- Risks related to public regulations, public policy and tax matters
- Risks related to product or services defects
- Potential emergence of unprofitable projects
- $Risks\ related\ to\ R\&D\ investments,\ capital\ expenditures,\ business\ acquisitions,\ business\ restructuring,\ etc.$
- Risks related to natural disasters and unforeseen events
- Changes in accounting policies

For information regarding the assumptions used to prepare these projections, please refer to the supplemental explanation materials (Presentation Material).

Financial Tables

1. Condensed Consolidated Statement of Financial Position

| | | | (Millions of yen) |
|--|-------|------------------------|-----------------------|
| | Notes | FY2021 | 1Q FY2022 |
| | Notes | (As of March 31, 2022) | (As of June 30, 2022) |
| Assets | | | , , , |
| Current assets | | | |
| Cash and cash equivalents | | 484,020 | 472,737 |
| Trade receivables | | 878,473 | 543,630 |
| Other receivables | | 62,327 | 61,868 |
| Contract assets | | 116,357 | 163,240 |
| Inventories | | 309,829 | 358,627 |
| Others | | 90,823 | 103,898 |
| Subtotal | | 1,941,829 | 1,704,000 |
| Assets held for sale | | | 90,545 |
| Total current assets | | 1,941,829 | 1,794,545 |
| Non-current assets | | 1,011,020 | 1,101,010 |
| Property, plant and equipment, net of accumulated depreciation | | 571,168 | 570,871 |
| Goodwill | | 47,487 | 49,128 |
| Intangible assets | | 133,856 | |
| Investments accounted for using the equity method | | · · | 134,190 |
| | | 166,126 | 172,550 |
| Other investments | | 170,105 | 183,360 |
| Retirement benefit assets | | 139,543 | 137,980 |
| Deferred tax assets | | 99,838 | 87,186 |
| Others | | 61,857 | 57,672 |
| Total non-current assets | | 1,389,980 | 1,392,937 |
| Total assets | | 3,331,809 | 3,187,482 |
| Liabilities and equity | | | |
| Liabilities | | | |
| Current liabilities | | | |
| Trade payables | | 470,237 | 422,751 |
| Other payables | | 403,873 | 280,979 |
| Contract liabilities | | 166,926 | 193,484 |
| Short-term borrowings, current portion of long-term debt | | | |
| and lease obligations | | 168,766 | 136,385 |
| Accrued income taxes | | 34,610 | 13,865 |
| Provisions | | 42,851 | 39,364 |
| Others | | 33,472 | 53,739 |
| Subtotal | | 1,320,735 | 1,140,567 |
| Liabilities directly associated with assets held for sale | | 1,520,755 | |
| Total current liabilities | | 1 220 725 | 37,481 1,178,048 |
| | | 1,320,735 | 1,170,040 |
| Non-current liabilities | | 110 550 | 110.010 |
| Long-term debt and lease obligations | | 116,553 | 116,018 |
| Retirement benefit liabilities | | 115,972 | 98,709 |
| Provisions | | 21,416 | 21,411 |
| Deferred tax liabilities | | 15,305 | 11,242 |
| Others | | 26,079 | 24,160 |
| Total non-current liabilities | | 295,325 | 271,540 |
| Total liabilities | | 1,616,060 | 1,449,588 |
| Equity | | | |
| Share capital | | 324,625 | 324,625 |
| Capital surplus | | 243,048 | 243,950 |
| Treasury stock, at cost | | -128,897 | -128,925 |
| Retained earnings | | 1,088,429 | 1,094,837 |
| Other components of equity | | 63,508 | 70,348 |
| Total equity attributable to owners of the parent | | 1,590,713 | 1,604,835 |
| Non-controlling interests | | 125,036 | 133,059 |
| Total equity | | 1,715,749 | 1,737,894 |
| Total liabilities and equity | | 3,331,809 | 3,187,482 |
| Tom manifelo and equity | | 0,001,000 | 0,101,402 |

2.Condensed Consolidated Statement of Profit or Loss and Condensed Consolidated Statement of Comprehensive Income

| First-Quarter Condensed Consolidated Statement of Profit or Loss | 1 | (Millions of ye | |
|---|------------------|---|---|
| | | 1Q FY2021 | 1Q FY2022 |
| | Notes | (For the three-month ended June 30, 2021) | (For the three-month ended June 30, 2022 |
| Revenue | | 801,980 | 818,86 |
| Cost of sales | | -555,979 | -580,74 |
| Gross profit | | 246,001 | 238,11 |
| Selling, general and administrative expenses | | -214,152 | -211,80 |
| Other income | | 5,662 | 4,08 |
| Other expenses | | -3,772 | -4,79 |
| Operating profit | | 33,739 | 25,60 |
| Financial income | | 2,898 | 8,56 |
| Financial expenses | | -784 | -1,06 |
| Income from investments accounted for using the equity method, net | | 3,742 | 5,23 |
| Profit for the period before income taxes | | 39,595 | 38,33 |
| Income tax expenses | | -10,057 | -11,00 |
| Profit for the period | | 29,538 | 27,33 |
| rofit for the period attributable to: | | 20,000 | |
| Owners of the parent | | 24,165 | 17,28 |
| Non-controlling interests | | 5,373 | 10,05 |
| Total | | 29,538 | 27,33 |
| | | 29,000 | 21,55 |
| Earning per share Basic earnings per share (Yen) | | 101.00 | 97.0 |
| | | 121.60 | 87.9 |
| Diluted earnings per share (Yen) | | 121.47 | |
| | ve Income | _ | (Millions of ye 1Q FY2022 |
| | ve Income Notes | e] | (Millions of ye |
| First-Quarter Condensed Consolidated Statement of Comprehensiv | | 1Q FY2021 (For the three-month | (Millions of ye 1Q FY2022 (For the three-mont) |
| First-Quarter Condensed Consolidated Statement of Comprehensive Profit for the period | | 1Q FY2021 (For the three-month ended June 30, 2021) | (Millions of ye 1Q FY2022 (For the three-mont ended June 30, 2022 |
| Profit for the period Other comprehensive income Items that will not be reclassified to profit or loss Financial assets measured at fair value through other | | 1Q FY2021 (For the three-month ended June 30, 2021) | (Millions of ye 1Q FY2022 (For the three-mont ended June 30, 2022 27,33 |
| Profit for the period Other comprehensive income Items that will not be reclassified to profit or loss Financial assets measured at fair value through other comprehensive income Remeasurement of defined benefit plans | | 1Q FY2021 (For the three-month ended June 30, 2021) 29,538 | (Millions of yet) 1Q FY2022 (For the three-mont) ended June 30, 2022 27,33 |
| Profit for the period Other comprehensive income Items that will not be reclassified to profit or loss Financial assets measured at fair value through other comprehensive income | | 1Q FY2021 (For the three-month ended June 30, 2021) 29,538 | (Millions of ye 1Q FY2022 (For the three-mont ended June 30, 2022 27,33 -4,19 10,68 |
| Profit for the period Other comprehensive income Items that will not be reclassified to profit or loss Financial assets measured at fair value through other comprehensive income Remeasurement of defined benefit plans Share of other comprehensive income of investments | | 1Q FY2021 (For the three-month ended June 30, 2021) 29,538 6,438 7,278 | (Millions of yet 1Q FY2022 (For the three-mont ended June 30, 2022) 27,33 -4,19 10,68 |
| Profit for the period Other comprehensive income Items that will not be reclassified to profit or loss Financial assets measured at fair value through other comprehensive income Remeasurement of defined benefit plans Share of other comprehensive income of investments accounted for using the equity method Items that may be reclassified subsequently to profit or loss | | 1Q FY2021 (For the three-month ended June 30, 2021) 29,538 6,438 7,278 40 | (Millions of yet 1Q FY2022 (For the three-mont ended June 30, 2022) 27,33 -4,19 10,68 |
| Profit for the period Other comprehensive income Items that will not be reclassified to profit or loss Financial assets measured at fair value through other comprehensive income Remeasurement of defined benefit plans Share of other comprehensive income of investments accounted for using the equity method Items that may be reclassified subsequently to profit or loss Foreign currency translation adjustments | | 1Q FY2021 (For the three-month ended June 30, 2021) 29,538 6,438 7,278 40 13,756 | (Millions of yet 1Q FY2022 (For the three-mont ended June 30, 2022) 27,33 -4,19 10,68 3 6,51 10,93 |
| Profit for the period Other comprehensive income Items that will not be reclassified to profit or loss Financial assets measured at fair value through other comprehensive income Remeasurement of defined benefit plans Share of other comprehensive income of investments accounted for using the equity method Items that may be reclassified subsequently to profit or loss | | 1Q FY2021 (For the three-month ended June 30, 2021) 29,538 6,438 7,278 40 13,756 249 202 | (Millions of yet 1Q FY2022 (For the three-mont ended June 30, 2022) 27,33 -4,19 10,68 3 6,51 10,93 23 |
| Profit for the period Other comprehensive income Items that will not be reclassified to profit or loss Financial assets measured at fair value through other comprehensive income Remeasurement of defined benefit plans Share of other comprehensive income of investments accounted for using the equity method Items that may be reclassified subsequently to profit or loss Foreign currency translation adjustments Cash flow hedges | | 1Q FY2021 (For the three-month ended June 30, 2021) 29,538 6,438 7,278 40 13,756 249 | (Millions of yet 1Q FY2022 (For the three-mont ended June 30, 2022) 27,33 -4,19 10,68 3 6,51 10,93 23 |
| Profit for the period Other comprehensive income Items that will not be reclassified to profit or loss Financial assets measured at fair value through other comprehensive income Remeasurement of defined benefit plans Share of other comprehensive income of investments accounted for using the equity method Items that may be reclassified subsequently to profit or loss Foreign currency translation adjustments Cash flow hedges Share of other comprehensive income of investments accounted for using the equity method | | 1Q FY2021 (For the three-month ended June 30, 2021) 29,538 6,438 7,278 40 13,756 249 202 | (Millions of yet 1Q FY2022 (For the three-mont ended June 30, 2022) 27,33 -4,19 10,68 3 6,51 10,93 23 1,26 |
| Profit for the period Other comprehensive income Items that will not be reclassified to profit or loss Financial assets measured at fair value through other comprehensive income Remeasurement of defined benefit plans Share of other comprehensive income of investments accounted for using the equity method Items that may be reclassified subsequently to profit or loss Foreign currency translation adjustments Cash flow hedges Share of other comprehensive income of investments accounted for using the equity method Total other comprehensive income for the period, | | 1Q FY2021 (For the three-month ended June 30, 2021) 29,538 6,438 7,278 40 13,756 249 202 156 | (Millions of yet 1Q FY2022 (For the three-mont ended June 30, 2022) 27,33 -4,19 10,68 3 6,51 10,93 23 1,26 |
| Profit for the period Other comprehensive income Items that will not be reclassified to profit or loss Financial assets measured at fair value through other comprehensive income Remeasurement of defined benefit plans Share of other comprehensive income of investments accounted for using the equity method Items that may be reclassified subsequently to profit or loss Foreign currency translation adjustments Cash flow hedges Share of other comprehensive income of investments accounted for using the equity method Total other comprehensive income for the period, net of taxes | | 1Q FY2021 (For the three-month ended June 30, 2021) 29,538 6,438 7,278 40 13,756 249 202 156 607 14,363 | (Millions of yet 1Q FY2022 (For the three-mont ended June 30, 2022) 27,33 -4,19 10,68 3 6,51 10,93 23 1,26 12,43 18,95 |
| Profit for the period Other comprehensive income Items that will not be reclassified to profit or loss Financial assets measured at fair value through other comprehensive income Remeasurement of defined benefit plans Share of other comprehensive income of investments accounted for using the equity method Items that may be reclassified subsequently to profit or loss Foreign currency translation adjustments Cash flow hedges Share of other comprehensive income of investments accounted for using the equity method Total other comprehensive income for the period, net of taxes Total comprehensive income for the period | | 1Q FY2021 (For the three-month ended June 30, 2021) 29,538 6,438 7,278 40 13,756 249 202 156 607 | (Millions of yet 1Q FY2022 (For the three-mont ended June 30, 2022) 27,33 -4,19 10,68 3 6,51 10,93 23 1,26 12,43 18,95 |
| Profit for the period Other comprehensive income Items that will not be reclassified to profit or loss Financial assets measured at fair value through other comprehensive income Remeasurement of defined benefit plans Share of other comprehensive income of investments accounted for using the equity method Items that may be reclassified subsequently to profit or loss Foreign currency translation adjustments Cash flow hedges Share of other comprehensive income of investments accounted for using the equity method Total other comprehensive income for the period, net of taxes Total comprehensive income for the period Total comprehensive income attributable to: | | 1Q FY2021 (For the three-month ended June 30, 2021) 29,538 6,438 7,278 40 13,756 249 202 156 607 14,363 43,901 | (Millions of yet 1Q FY2022 (For the three-mont ended June 30, 2022) 27,33 -4,19 10,68 3 6,51 10,93 23 1,26 12,43 18,95 |
| Profit for the period Other comprehensive income Items that will not be reclassified to profit or loss Financial assets measured at fair value through other comprehensive income Remeasurement of defined benefit plans Share of other comprehensive income of investments accounted for using the equity method Items that may be reclassified subsequently to profit or loss Foreign currency translation adjustments Cash flow hedges Share of other comprehensive income of investments accounted for using the equity method Total other comprehensive income for the period, net of taxes Total comprehensive income for the period Total comprehensive income attributable to: Owners of the parent | | 1Q FY2021 (For the three-month ended June 30, 2021) 29,538 6,438 7,278 40 13,756 249 202 156 607 14,363 43,901 38,358 | (Millions of yet 1Q FY2022 (For the three-mont ended June 30, 2022) 27,33 -4,19 10,68 3 6,51 10,93 23 1,26 12,43 18,95 46,28 |
| Profit for the period Other comprehensive income Items that will not be reclassified to profit or loss Financial assets measured at fair value through other comprehensive income Remeasurement of defined benefit plans Share of other comprehensive income of investments accounted for using the equity method Items that may be reclassified subsequently to profit or loss Foreign currency translation adjustments Cash flow hedges Share of other comprehensive income of investments accounted for using the equity method Total other comprehensive income for the period, net of taxes Total comprehensive income for the period Total comprehensive income attributable to: | | 1Q FY2021 (For the three-month ended June 30, 2021) 29,538 6,438 7,278 40 13,756 249 202 156 607 14,363 43,901 | (Millions of ye 1Q FY2022 (For the three-month ended June 30, 2022 |

3. Condensed Consolidated Statement of Changes in Equity

(Millions of yen)

| | | Equity attributable to owners of the parent | | | | | | | |
|--|---------|---|--------------------------|---|---|--|---|---|--|
| | Notes | Share capital | Capital surplus | Treasury stock, at cost | Retained earnings | Other components of equity | Total | Non- controlling interests | Total equity |
| Balance at April 1, 2021 | _ | 324,625 | 241,254 | -79,495 | 909,139 | 54,616 | 1,450,139 | 96,766 | 1,546,905 |
| Profit for the period | | | | | 24,165 | | 24,165 | 5,373 | 29,538 |
| Other comprehensive income | _ | | | | | 14,193 | 14,193 | 170 | 14,363 |
| Total comprehensive income for the period | | _ | _ | _ | 24,165 | 14,193 | 38,358 | 5,543 | 43,901 |
| Purchase of treasury stock | | | | -10,100 | | | -10,100 | | -10,100 |
| Share-based payment transactions | | | 661 | | | | 661 | | 661 |
| Dividends paid | | | | | -19,899 | | -19,899 | -1,564 | -21,463 |
| Transfer to retained earnings | | | | | 13,271 | -13,271 | _ | | _ |
| Others | | | -444 | | 110 | -4 | -338 | 19 | -319 |
| Balance at June 30, 2021 | - | 324,625 | 241,471 | -89,595 | 926,786 | 55,534 | 1,458,821 | 100,764 | 1,559,585 |
| | | | | | | | | | |
| | | | Equity | attributable to | owners of the | e parent | | (Mi | illions of yen) |
| | Notes | Share capital | Equity Capital surplus | attributable to Treasury stock, at cost | Retained earnings | Other components of equity | Total | Non-controlling interests | illions of yen) Total equity |
| Balance at April 1, 2022 | Notes | | Capital | Treasury stock, | Retained | Other components | Total 1,590,713 | Non- controlling | • |
| Balance at April 1, 2022 Profit for the period | Notes | capital | Capital surplus | Treasury stock, at cost | Retained earnings | Other components of equity | | Non- controlling interests | Total equity |
| _ | Notes - | capital | Capital surplus | Treasury stock, at cost | Retained earnings 1,088,429 | Other components of equity | 1,590,713 | Non-controlling interests 125,036 | Total equity 1,715,749 |
| Profit for the period Other comprehensive | Notes | capital | Capital surplus | Treasury stock, at cost | Retained earnings 1,088,429 | Other components of equity 63,508 | 1,590,713 17,283 | Non-controlling interests 125,036 10,053 | Total equity 1,715,749 27,336 |
| Profit for the period Other comprehensive income Total comprehensive | Notes - | capital | Capital surplus | Treasury stock, at cost | Retained earnings 1,088,429 17,283 | Other components of equity 63,508 | 1,590,713 17,283 17,581 | Non- controlling interests 125,036 10,053 1,369 | Total equity 1,715,749 27,336 18,950 |
| Profit for the period Other comprehensive income Total comprehensive income for the period Purchase of treasury stock Share-based payment | Notes - | capital | Capital surplus | Treasury stock, at cost -128,897 | Retained earnings 1,088,429 17,283 | Other components of equity 63,508 | 1,590,713 17,283 17,581 34,864 | Non- controlling interests 125,036 10,053 1,369 | Total equity 1,715,749 27,336 18,950 46,286 |
| Profit for the period Other comprehensive income Total comprehensive income for the period Purchase of treasury stock | Notes | capital | Capital surplus 243,048 | Treasury stock, at cost -128,897 | Retained earnings 1,088,429 17,283 | Other components of equity 63,508 | 1,590,713 17,283 17,581 34,864 | Non- controlling interests 125,036 10,053 1,369 | Total equity 1,715,749 27,336 18,950 46,286 -28 |
| Profit for the period Other comprehensive income Total comprehensive income for the period Purchase of treasury stock Share-based payment transactions | Notes | capital | Capital surplus 243,048 | Treasury stock, at cost -128,897 | Retained earnings 1,088,429 17,283 | Other components of equity 63,508 | 1,590,713 17,283 17,581 34,864 -28 863 | Non-controlling interests 125,036 10,053 1,369 11,422 | Total equity 1,715,749 27,336 18,950 46,286 -28 863 |
| Profit for the period Other comprehensive income Total comprehensive income for the period Purchase of treasury stock Share-based payment transactions Dividends paid Transfer to retained | Notes - | capital | Capital surplus 243,048 | Treasury stock, at cost -128,897 | Retained earnings 1,088,429 17,283 17,283 | Other components of equity 63,508 17,581 | 1,590,713 17,283 17,581 34,864 -28 863 | Non-controlling interests 125,036 10,053 1,369 11,422 | Total equity 1,715,749 27,336 18,950 46,286 -28 863 |

4.Condensed Consolidated Statements of Cash Flows

| Notes | 1Q FY2021 (For the three-month ended June 30, 2021) | (Millions of yen) 1Q FY2022 (For the three-month ended June 30, 2022) |
|--|---|---|
| Cash flows from operating activities | | |
| Profit for the period before income taxes | 39,595 | 38,339 |
| Depreciation, amortization and impairment loss | 44,295 | 44,683 |
| Increase (decrease) in provisions | -11,644 | -4,144 |
| Increase (decrease) in net defined benefit liability | -9,932 | -4,177 |
| Interest and dividend income | -1,987 | -2,174 |
| Interest charges | 673 | 842 |
| Income from investments accounted for using the equity method, net | -3,742 | -5,235 |
| (Increase) decrease in trade receivables | 373,305 | 327,241 |
| (Increase) decrease in contract assets | -50,474 | -45,814 |
| (Increase) decrease in inventories | -36,519 | -69,406 |
| Increase (decrease) in trade payables | -80,133 | -43,873 |
| Increase (decrease) in contract liabilities | 18,508 | 30,010 |
| Other, net | -69,301 | -116,657 |
| Cash generated from operations | 212,644 | 149,635 |
| Interest received | 215 | 341 |
| Dividends received | 2,693 | 2,708 |
| Interest paid | -676 | -815 |
| Income taxes paid | -22,859 | -27,227 |
| Net cash provided by operating activities | 192,017 | 124,642 |
| Cash flows from investing activities | | |
| Purchases of property , plant, equipment, and intangible assets | -32,269 | -40,855 |
| Proceeds from sales of investment securities | 9,575 | 1,417 |
| Purchase of investment securities | -1,813 | -20,445 |
| Net proceeds from sale of subsidiaries and business | 7,058 | -9 |
| Collection of loans receivable | 43 | 113 |
| Decrease (increase) in short-term investment | -10,325 | 151 |
| Other, net | -1,291 | 1,167 |
| Net cash used in investing activities | -29,022 | -58,461 |
| Cash flows from financing activities | | |
| Increase (decrease) in short-term borrowings | 10,448 | -30,573 |
| Proceeds from long-term debt and issuance of bonds | 67 | _ |
| Repayment of long-term debt and bonds | -30,192 | -70 |
| Payment of lease obligation | -18,266 | -13,325 |
| Purchase of treasury stock | -10,100 | -28 |
| Dividends paid to owners of the parent | -19,899 | -21,616 |
| Other, net | -1,053 | -3,014 |
| Net cash used in financing activities | -68,995 | -68,626 |
| Net increase (decrease) in cash and cash equivalents | 94,000 | -2,445 |
| Cash and cash equivalents at beginning of period | 481,833 | 484,020 |
| Effect of exchange rate changes on cash and cash equivalents | 672 | 8,922 |
| Cash and cash equivalents at end of period | 576,505 | 490,497 |

5. Notes to Financial Statements

1. Cautionary Note Regarding Assumptions of a Going Concern None.