

Fiscal Year Ended June 30, 2022 Explanatory Material on Financial Statements August 9, 2022

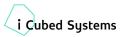
i3 Systems, Inc. TSE Growth : 4495

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1. Summary



Summary of FY6/22

Net sales were 2,454 million yen (4.5% below forecast), while operating income was 826 million yen (12.8% above forecast).

Impact of semiconductor shortage⁽¹⁾ on the commencement of contracts with new customers continues, but earnings grew steadily.



Note:

1. Some customers postponed commencement of contracts due to the semiconductor shortage causing delays in the procurement of mobile devices

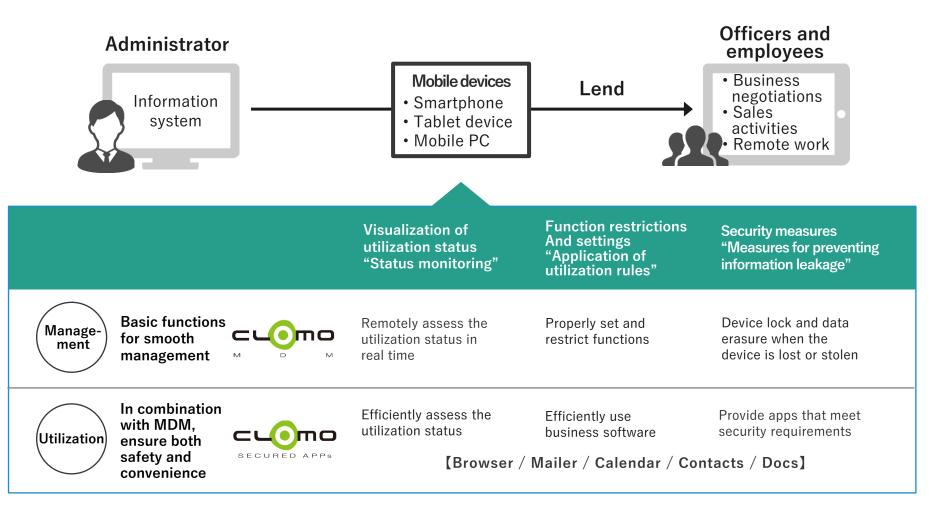


2. Business Summary



Overview of the CLOMO Business

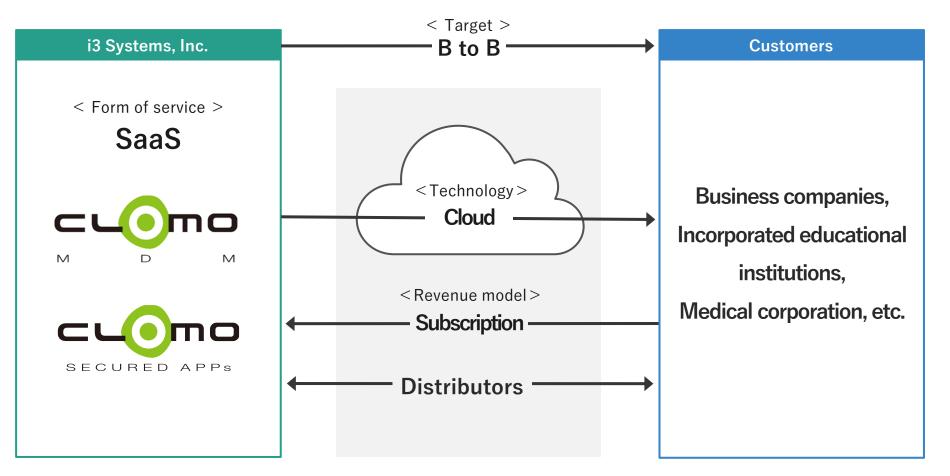
Two product lines to support management and utilization of mobile devices.





Characteristics as a business platform

Use cloud to provide BtoB SaaS in the form of a subscription. Sell services to customers (users) mainly through distributors.

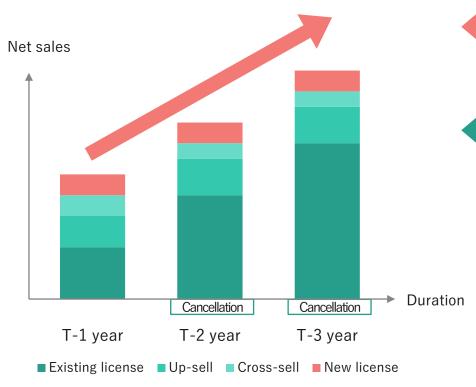




Stable revenue base with subscription model

Stock business through accumulation of new orders. Profits stably acquired through prospect of continuous sales.

Subscription model



New customer acquisition (Distributors)

Collaborate with distributors to increase the number of new customers

(

Customer success (Our company)

Promote up-sell and cross-sell through direct approach

Holding user meetings

- Once to twice a year, with the participation of more than 100 users
- Google, Microsoft, and other large enterprises give lectures as users

Holding seminars

- Twice to three times a month, with the participation of administrators and system personnel
- In depth discussions of technologies and services

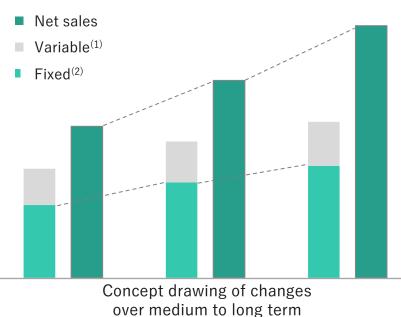


Cost structure that generates economies of scale

In a cloud-based SaaS business, the rise in costs is controlled when the size of the business increases/net sales rise.

Going forward, we will work to establish a highly profitable structure through further growth and economies of scale.

Breakdown of costs versus net sales



Characteristics of the cost structure

Variable costs

- Utilizing new technology to control increases in operating costs, such as a rise in the number of servers, caused by the expansion of the business (number of deployed customers/licenses)
- Due to its nature of B-to-B business, huge expenses on mass media advertising are not required

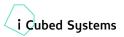
Fixed costs

- Software development expenses do not scale linearly with the business
- By putting distributors at the center of marketing activities, we utilize external resources to acquire customers (we control the increase in sales personnel/expenses)
- The increase in back-office staff is controlled relative to the expansion of the business
- By putting distributors at the center of marketing activities, we can focus on opening locations in core areas

Note:

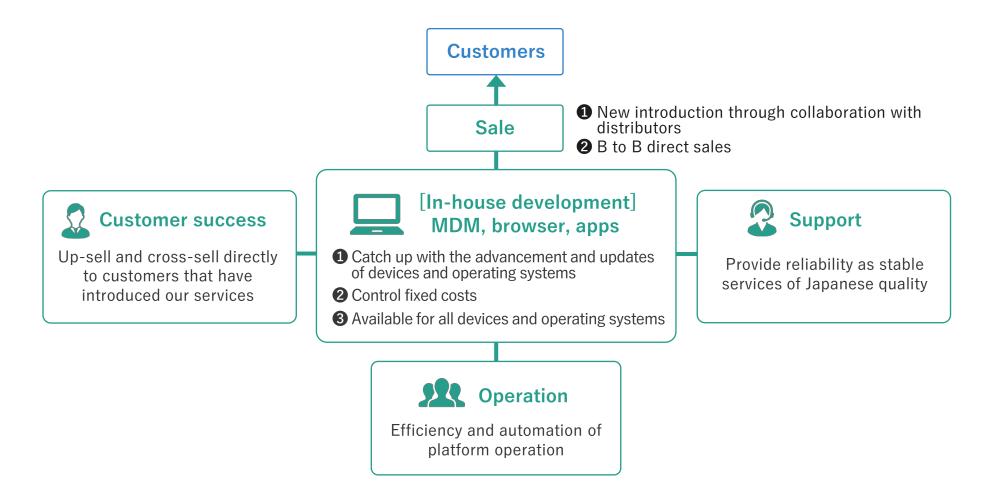
1. Calculated as "other expenses (cost of sales) + advertising expenses (SG&A expenses) + R&D expenses (SG&A expenses) + other expenses (SG&A expenses)"

2.Calculated as "depreciation expenses (cost of sales) of in-house product software + manufacturing cost (cost of sales) related to product development and operations + personnel cost (SG&A expenses) + property cost (SG&A expenses)"



Source of competitiveness

In-house development of MDM, browser and apps is a decisive differentiator. In contrast to our competitors, we have direct contact with more than 3,900 customers.





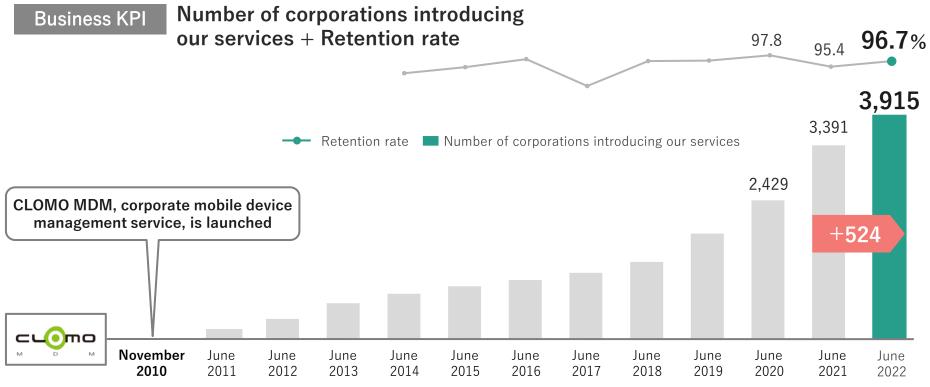
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3. Financial Results for Fiscal Year ended June 30, 2022



Number of corporations introducing our services/ Retention rate

Net increase in number of corporations introducing our services by the end of the fiscal year was 524, with a total of 3,915 corporations introducing our services as of the end of said fiscal year. The retention rate⁽¹⁾ was 96.7% (+1.3 points from the end of the previous year).



Note:

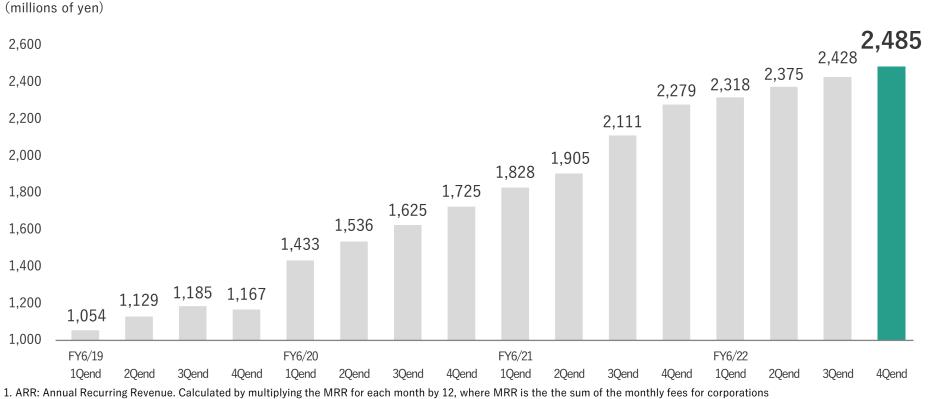
1. Retention rate is calculated by subtracting the number of cancellations in the last 12 months from the number of licenses at the end of the same month of the previous year and dividing it by the number of licenses at the end of the same month of the previous year.



Trend of ARR

ARR⁽¹⁾, which is the main KPI used for the subscription business, was 2,485 million yen (+9.0% YoY).

ARR trends as of the end of each quarter



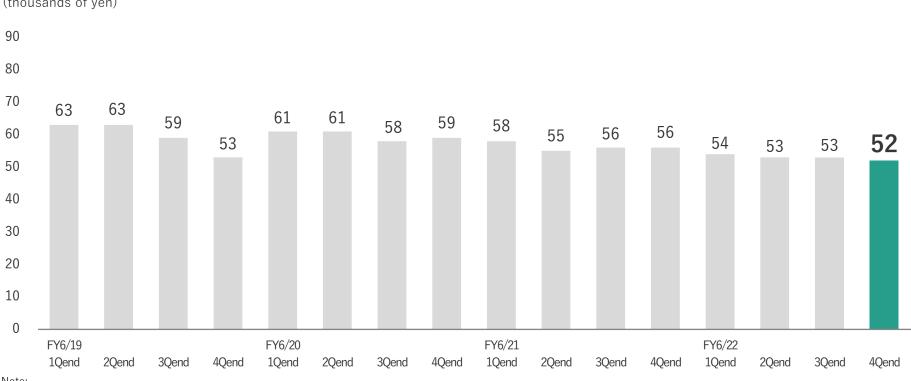
ARR: Annual Recurring Revenue. Calculated by multiplying the MRR for each month by 12, where MRR is the the sum of the monthly fees
deploying our services as of the end of the targeted month, excluding temporary costs.



Trend of ARPU

Although ARPU⁽¹⁾ had been on a gradual downward trend due to the increase in the number of new corporations introducing our services, it has remained at a certain level due to the introduction of additional licenses by existing customers.

ARPU trends as of the end of each quarter



(thousands of yen)

Note:

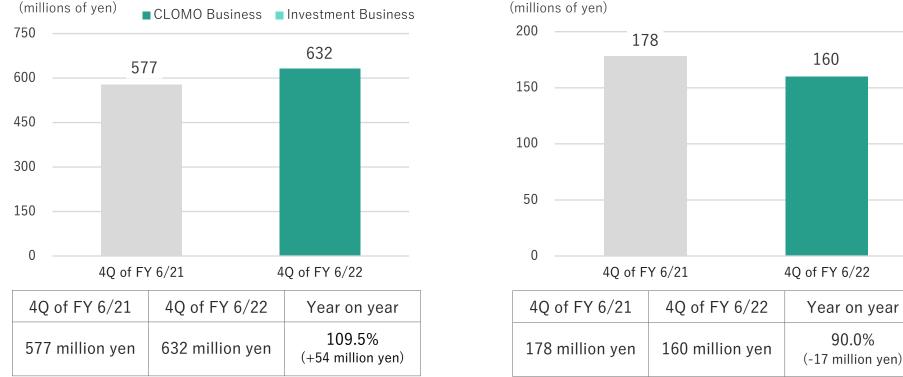
1. ARPU: Average Revenue Per User, which is the average monthly unit price per corporation introducing our services. Calculated by dividing 1/12 of ARR as of each month by the number of corporations introducing our services as of the end of the month concerned.



Consolidated net sales and operating income for 4th quarter of FY6/22

Regarding results for the 4th quarter (April - June), net sales were 632 million yen (+9.5% YoY) and operating income was 160 million yen (-10.0% YoY).

Net sales



Operating income

*Because the Company transitioned to consolidated settlement of accounts beginning with the three months ended December 31, 2021, non-consolidated accounts are presented for the three months ended June 30, 2021, and consolidated accounts for the three months ended June 30, 2022.

*Following the change in segments, sales previously associated with the CLOMO Business that were reported as "Other Business" are now included in CLOMO Business. (The same applies to results for previous fiscal years)



Quarterly trend in CLOMO Business net sales

Net sales in the mainstay CLOMO Business continue to grow steadily each quarter (CAGR 25.5%).

700 632 616 599 606 577 600 515 478 500 457 435 414 393 400 352 345 333 295 293 300 200 100 0 FY6/19 FY6/20 FY6/22 FY6/21 1Q 2Q 3Q 4Q 2Q 3Q 2Q 3Q 4Q 2Q 3Q 1Q 40 10 1Q 40

CLOMO Business net sales (quarterly total)

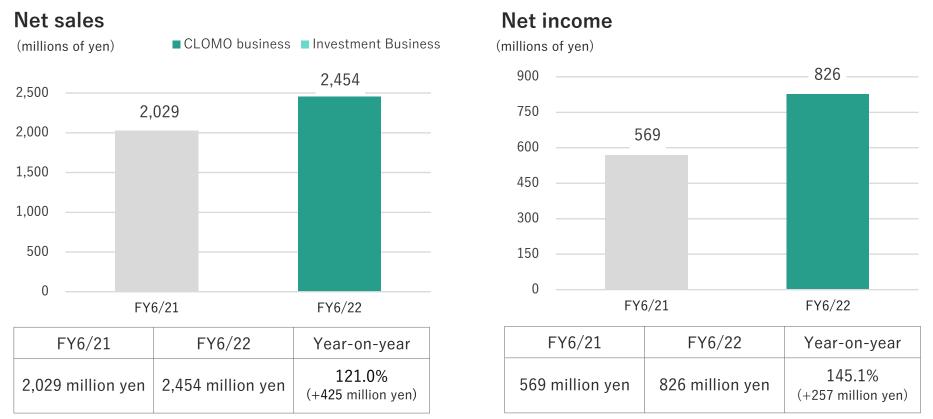
*Following the change in segments, sales previously associated with the CLOMO Business that were reported as "Other Business" are now included in CLOMO Business. (The same applies to results for previous fiscal years)



(millions of yen)

Consolidated net sales and operating income for FY6/22

Regarding the full year results, net sales amounted to 2,454 million yen (+21.0% YoY) and operating income 826 million yen (+45.1% YoY).



*Because the Company transitioned to consolidated settlement of accounts beginning with the three months ended December 31, 2021, non-consolidated accounts are presented for FY6/21, and consolidated accounts for FY6/22.

*Following the change in segments, sales previously associated with the CLOMO Business that were reported as "Other Business" are now included in CLOMO Business. (The same applies to results for previous fiscal years)

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Consolidated income statement for 4th quarter of FY6/22

In the CLOMO Business, net sales were 632 million yen (+9.5% YoY), operating income was 160 million yen (-10.0% YoY), and the operating margin was 25.4% (-5.5 points YoY).

(units: millions of yen)	4Q of FY6/21 (Composition rate	4Q of FY6/22 (Composition rate)	Rate of change
Net sales	577 (100.0%)	632 (100.0%)	+9.5%
CLOMO Business	577 (100.0%)	632 (100.0%)	+ 9.5%
Investment Business	- (-%)	- (-%)	-%
Cost of sales	95 (16.6%)	104 (16.4%)	+8.5%
Depreciation expenses	14 (2.5%)	21 (3.4%)	+ 50.1%
Manufacturing costs	63 (11.0%)	66 (10.5%)	+ 5.3%
Others	18 (3.2%)	15 (2.5%)	△13.0%
Gross profit	481 (83.4%)	528 (83.6%)	+9.7%
Selling, general and administrative expenses	303 (52.5%)	367 (58.1%)	+21.3%
Labor expenses, etc.	189 (32.8%)	224 (35.6%)	+18.6%
Others	109 (19.6%)	142 (22.6%)	+ 25.8%
Operating income	178 (30.9%)	160 (25.4%)	△10.0%
Ordinary profit	178 (31.0%)	151 (23.9%)	△15.6%
Corporate income taxes	22 (4.0%)	72 (11.4%)	+215.5%
Profit attributable to owners of parent	156 (27.0%)	79 (12.5%)	△49.4%

*Because the Company transitioned to consolidated settlement of accounts beginning with the three months ended December 31, 2021, non-consolidated accounts are presented for the three months ended June 30, 2021, and consolidated accounts for the three months ended June 30, 2022.

*Following the change in segments, sales previously associated with the CLOMO Business that were reported as "Other Business" are now included in CLOMO Business. (The same applies to results for previous fiscal years)

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Consolidated income statement for FY6/22

In the CLOMO Business, net sales were 2,454 million yen (+21.0% YoY), operating income was 826 million yen (+45.1% YoY), and the operating margin was 33.7% (+5.6 points YoY).

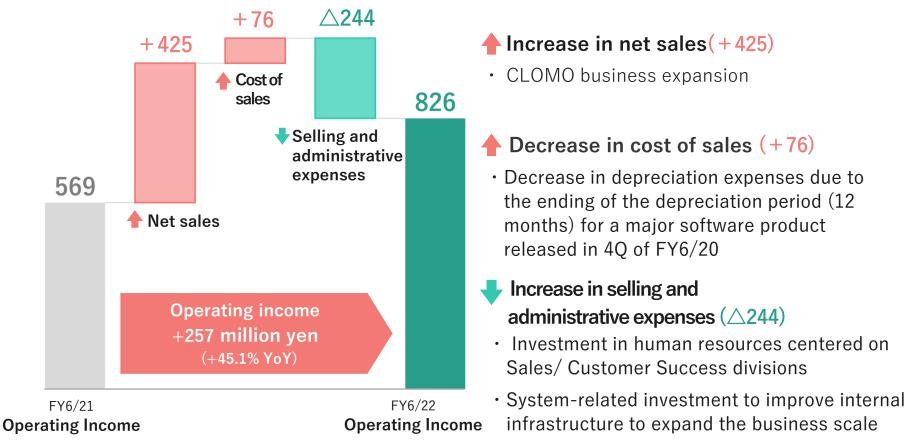
(units: millions of yen)	FY6/21 (Composition rat	e) FY6/22 (Composition rate)	Rate of change
Net sales	2,029 (100.0	%) 2,454 (100.0%)	+ 21.0%
CLOMO Business	2,029 (100.0	%) 2,454 (100.0%)	+21.0%
Investment Business	- (-	%) - (-%)	-%
Cost of sales	446 (22.0	%) 369 (15.1%)	△17.2%
Depreciation expenses	129 (6.4	%) 59 (2.4%)	△54.1%
Manufacturing costs	252 (12.4	%) 238 (9.7%)	△5.5%
Others	64 (3.2	%) 71 (2.9%)	+11.0%
Gross profit	1,582 (78.0	%) 2,084 (84.9%)	+ 31.7%
Selling, general and administrative expenses	1,013 (49.9	%) 1,258 (51.3%)	+24.2%
Labor expenses, etc.	668 (33.0	%) 830 (33.8%)	+24.2%
Others	344 (17.0	%) 427 (17.4%)	+24.2%
Operating income	569 (28.1	%) 826 (33.7%)	+45.1%
Ordinary profit	559 (27.6	%) 817 (33.3%)	+46.1%
Corporate income taxes	139 (6.9	%) 278 (11.3%)	+99.4%
Profit attributable to owners of parent	420 (20.7	%) 539 (22.0%)	+28.4%

*Because the Company transitioned to consolidated settlement of accounts beginning with the three months ended December 31, 2021, non-consolidated accounts are presented for FY6/21, and consolidated accounts for FY6/22.

*Following the change in segments, sales previously associated with the CLOMO Business that were reported as "Other Business" are now included in CLOMO Business. (The same applies to results for previous fiscal years) i Cubed Systems

Factors behind changes in operating income

Operating income increased by 257 million yen year on year due to the increase in net sales and decrease in cost of sales, while promoting investment for business expansion, mainly in personnel reinforcement and system improvement.



*Because the Company transitioned to consolidated settlement of accounts beginning with the three months ended December 31, 2021, non-consolidated accounts are presented for the three months ended June 30, 2021, and consolidated accounts for the three months ended June 30, 2022.



Consolidated Balance sheet for FY6/22

Equity ratio was 69.3% (+9.9 points from the end of the previous period). Balance of cash and deposits exceeded 2,000 million yen, enabling us to maintain a stable financial base while moving forward with investments in growth.

(units: millions of yen)	FY6/21	FY6/22	Change
Current assets	2,560	2,780	+ 220
Cash and deposits	2,306	2,337	+ 31
Receivables	196	234	+ 38
Operational investment securities	-	149	+149
Fixed assets	270	422	+152
Total assets	2,830	3,202	+ 372
Current Liabilities	1,049	978	- 71
Unearned revenue ⁽¹⁾	547	_	- 547
Contract liabilities ⁽²⁾	_	496	+ 496
Fixed liabilities	100	-	- 100
Total liabilities	1,149	978	- 171
Total net assets	1,681	2,223	+ 542
Total liabilities and net assets	2,830	3,202	+ 372

Note:

1. As the Accounting Standard for Revenue Recognition (ASBJ Statement No. 29, March 31, 2020) has been applied from the beginning of the 1st quarter accounting period, "unearned revenue," which was presented as "current liabilities" in the balance sheet for the previous fiscal year, and "long-term unearned revenue," which was presented as "fixed liabilities," have been reclassified and presented as "contract liabilities" in "current liabilities" from this 1st quarter accounting period.

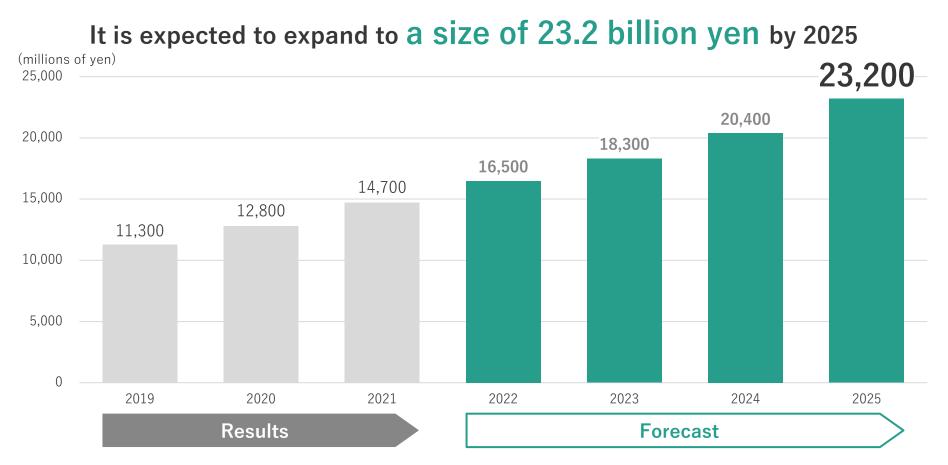
2. Because the Company transitioned to consolidated settlement of accounts in the three months ended December 31, 2022, non-consolidated accounts are presented for the end of the fiscal year ended June 30, 2021, and consolidated accounts are presented for the end of the nine months ended June 30, 2022.

4. Growth Strategy



MDM market size forecasts (shipment value)

Strong growth is expected for the MDM market, centered on smartphones and tablets.



Source) Deloitte Tohmatsu MIC Research Institute Co., Ltd. "Market Outlook of Collaboration/Contents & Mobile Management Packaged Software" 2021 edition



Medium-to Long-term Goals

In a business environment where the mobile device management market has seen continuous growth, we endeavor to achieve growth in net sales and high profitability in the CLOMO business.

Net sales

To gain dominant share in the MDM market in Japan

To achieve continuous growth of over 125% every year

Operating margin

Establishing a highly profitable system in the CLOMO business

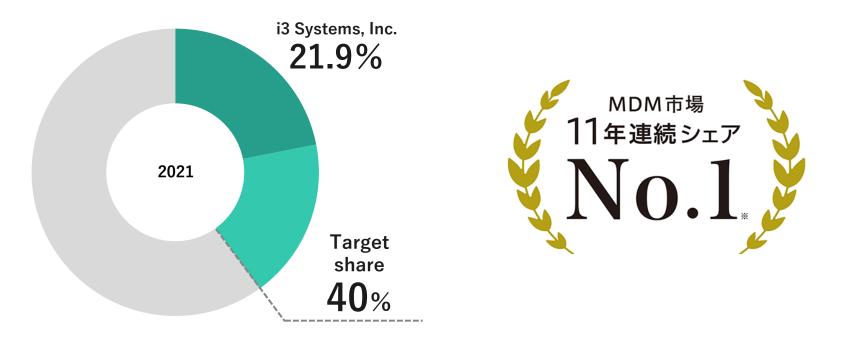
To aim to achieve **40**%



Establishing an impregnable position in the domestic MDM market

Our share of the domestic MDM market (own-brand) has been No.1 for 11 consecutive years⁽¹⁾. We aim to accelerate our gains in market share, expanding the scale of the business in preparation for achieving our target of 40%.

MDM own-brand current and target share by shipment value



Note:

1. Deloitte Tohmatsu MIC Research Institute Co., Ltd. "Market Outlook of Collaboration/Contents & Mobile Management Packaged Software" 2011 2019 editions, "MIC IT Report Dec 2021 issue" Actual shipment value in FY 2020 and predicted shipment value in FY 2021

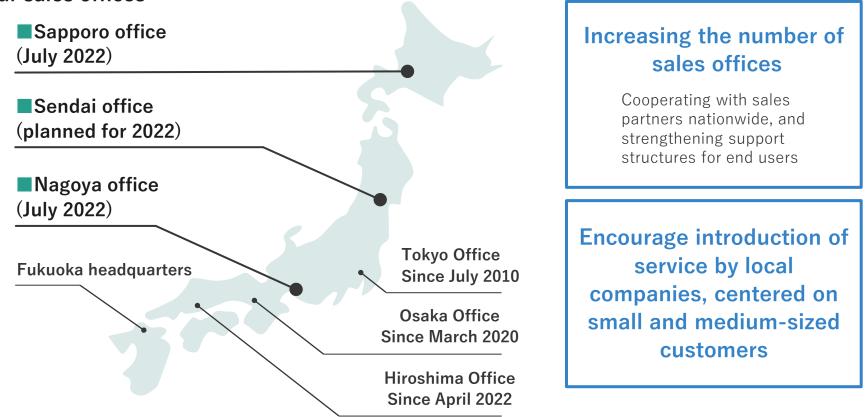


Sales office expansion

Following on from Tokyo, Osaka, and Hiroshima, we have established three new sales offices in Nagoya, Sapporo, and Sendai.

By expanding our sales areas, we aim to strengthen cooperation with regional sales partners and bolster our share with local companies.

Our sales offices

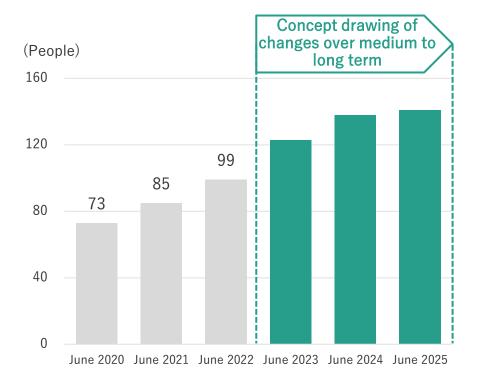




Aggressive investment in human resources in preparation for achieving medium- to long-term targets

Promote HR investments centered on Development/Sales/Customer Success divisions. The development division, which is the core of our business, will actively hire foreign engineers to strengthen its development capabilities.

Changes in number of employees and forecast



Number of employees(entire company)

Recruitment initiatives

- Strengthen advertising activities aimed at promoting recruitment
- Recruitment activities that do not mandate location or work style by establishing workplace environments such as remote work and flextime
- Disseminate information through engineer blogs
- Make operations more attractive by aggressively adopting the latest technology
- Aggressively recruit engineers of foreign nationality, whether as new graduates or mid-career hires



▲ Roll out a variety of advertising, such as bus stop advertisements / digital movies / and buying up all the advertising space in stations (in Fukuoka district)



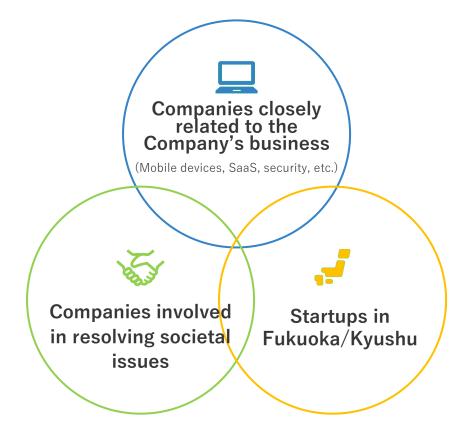
Open up new businesses using the Investment Business

We will actively explore M&A in order to accelerate the opening up of new businesses and creation of new revenue sources.

Additionally, we will establish a venture capital subsidiary and fund, and begin investment activities.

Focus areas within investments

i3-1 Investment Limited Partnership (Total **1.0** billion yen)





5. Forecast of Financial Results for FY6/23



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Forecast of consolidated financial results for FY6/23

Cost to sales ratio is expected to be 20.9% (+5.8 points YoY) and operating margin 24.0% (-9.7 points YoY).

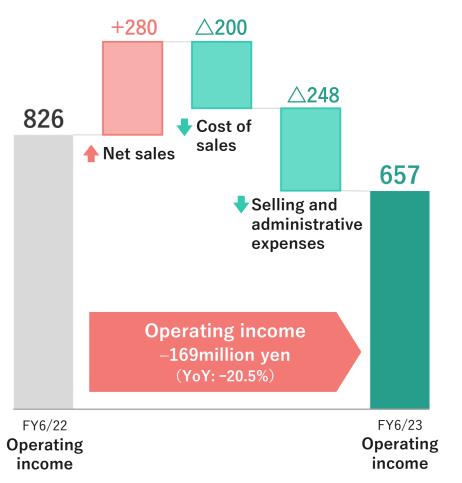
(units: millions of yen)	FY6/22 Results (Composition rate)	FY6/23 Forecast (Composition rate)	Change (Rate of change)
Net sales	2,454 (100.0%)	2,734 (100.0%)	+ 280 (+11.4%)
CLOMO Business	2,454 (100.0%)	2,734 (100.0%)	+ 280 (+11.4%)
Investment Business	- (-%)	- (-%)	- (-%)
Cost of sales	369 (15.1%)	570 (20.9%)	+ 200 (+54.4%)
Depreciation expenses	59 (2.4%)	179 (6.6%)	+ 120 (+ 202.1%)
Manufacturing costs	238 (9.7%)	317 (11.6%)	+ 78 (+33.1%)
Others	71 (2.9%)	73 (2.7%)	+ 2 (+2.8%)
Gross profit	2,084 (84.9%)	2,164 (79.1%)	+ 79 (+3.8%)
Selling, general and administrative expenses	1,258 (51.3%)	1,506 (55.1%)	+ 248 (+19.8%)
Labor expenses, etc.	830 (33.8%)	1,008 (36.9%)	+ 177 (+21.4%)
Others	427 (17.4%)	498 (18.2%)	+ 70 (+16.6%)
Operating income	826 (33.7%)	657 (24.0%)	△169 (△20.5%)
Ordinary profit	817 (33.3%)	658 (24.1%)	△159 (△19.5%)
Corporate income taxes	278 (11.3%)	205 (7.5%)	△72 (△26.1%)
Profit attributable to owners of parent	539 (22.0%)	452 (16.5%)	△87 (△16.2%)



Forecast of Operating Income

While continuing aggressive investment in business expansion,

operating income is expected to decline 169 million yen year on year due to increases in cost of sales and in selling and administrative expenses.



Increase in net sales (+280)

 \cdot CLOMO business expansion

Increase in cost of sales ($\triangle 200$)

- Investments in product development to improve quality/customer satisfaction
- Increase in depreciation expenses due to the timing of software releases

Increase in selling and administrative expenses (△248)

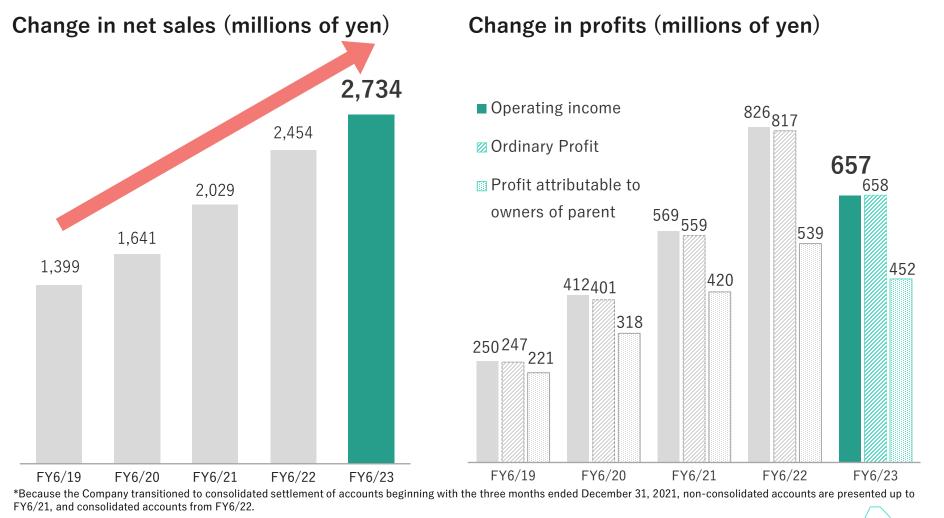
- Personnel expenses aimed at increasing staff
- System related investment to improve internal infrastructure to expand the business scale
- Various expenses aimed at strengthening information security systems
- \cdot M&A and CVC-related expenses



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Forecast of financial results for FY6/23

Net sales are expected to be 2,734 million yen (CAGR 18.2%) and operating income 657 million yen (CAGR 28.2%).



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6. Reference Materials

Company Profile

Company Name	i ³ Systems, Inc.
Locations	Headquarters : Dai-ichi Myojo Building, Tenjin 4-1-37, Chuo-ku, Fukuoka-shi, Fukuoka Sales office : Tokyo/Osaka/Hiroshima/Nagoya/Sapporo
Capital	404,412,000 yen(As of June 30, 2022)
Founded in	September 2001
Representa tive	President and CEO Tsutomu Sasaki
Main Business	CLOMO business / Investment business
Partner	Apple Consultants Network Google Android Enterprise Recommended Microsoft Partner Network Gold Competency



Corporate brand

Brand slogan

Enjoy challenges.

We ourselves will enjoy taking on challenges, help people and organizations to take on their own challenges, and help to realize all kinds of ideas to make many people smile.

Brand concept

Purpose: Become the matrix for realizing unknown ideas that lead to smiles Value proposition: Using the power of design and engineering to support those who take on challenges

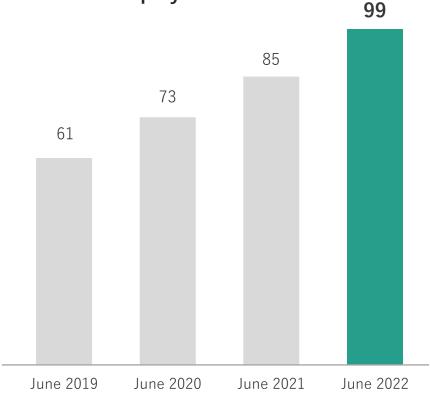


Change in Number of Employees

Our policy is to continue to strengthen recruitment, centered on product personnel for expanding services.

We will also encourage diversity in order to respect and leverage diverse individuals and workstyles.

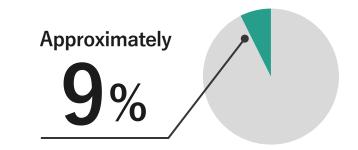
Number of employees



Male-to-female ratio

Approximately

Percentage of foreign national employees



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※Data as of June 30, 2022.※Gender ratio as of June 30, 2022 is 57.6% male : 42.4% female.

Establishing the workplace environment

We are supporting employees with various systems to enable them to work over many years at a high level of performance.

The Company was recognized for the second consecutive year in the Best Workplaces⁽¹⁾ rankings, and is promoting further initiatives to enhance the workplace environment.

Percentage taking childcare leave

Number taking 100%

Percentage taking childcare leave 100% (including men)

Hours worked outside regular hours

6.4 hours/month

FY6/22 results

Remote work for the entire company

- •Introduction of remote working system for entire company
- •Recruiting people resident outside the area in which the office is located
- Possible to move residence to remote location to meet the needs of the household, such as when a spouse is transferred elsewhere

Introduction of flextime system

- •Introduction of flextime system that does not mandate core time
- Flexible work styles tailored to the needs of the household are possible

Promoting active participation of female employees

- Meetings are held for the exchange of opinions among female employees
- These are used to understand the current situation with regard to concerns and wishes, and to identify issues. We are building a workplace environment in which women find it more fulfilling to participate

Various training systems

- Attendance at overseas conferences
- •e-learning course support
- Programs for developing the next generation of leaders
- Programs for developing managers

Note:

1. The Company was recognized by the Great Place to Work[®] Institute Japan, which performs awareness surveys of employees in accordance with global standards, and which has scored i3 Systems highly for two consecutive years in the 2021 and 2022 editions of the Best Workplaces rankings.



Shareholder Composition

1 Number of outstanding shares, etc.

5,274,850 Number of outstanding shares Financial Foreign organizations/ 1.505 Number of shareholders (with voting rights) corporations Securities 7.1% companies 7.6% **3** Top 10 shareholders No. of shares Owners Shareholder name Rank hip ratio owned Tsutomu Sasaki 1 2,715,330 51.5% JAFCO SV4 Shared Investment Limited 2 447,170 8.5% Domestic Partnership corporations Yosuke Hatanaka 3 420,530 8.0% Executive <u>11.2</u>% 4 BNY GCM CLIENT ACC 237,020 4.5% officers Nomura Securities Co., Ltd. Own transfer 54.7% 5 230,400 4.4% account Individuals 6 NOMURA PB NOMINEES 90,400 1.7% 19.5% 7 86.100 Tsuvoshi Taira 1.6% 8 Hisashi Ono 60,000 1.1% 9 Big Field Management Co., Ltd. 60.000 1.1% 10 Custody Bank of Japan. Ltd. (Trust account) 57.800 1.1%

2 Shareholder composition by attribute

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*Data as of June 30, 2022.