

First quarter of the fiscal year ending May 31, 2023 (31st period)

Financial Results Briefing Session

October 12, 2022

INTER ACTION Corporation

Securities code: 7725

* We kindly ask all participants to refrain from video or audio recording of this presentation.

Agenda



- **2** Topic by Segment
- **3** Risks in Business Activities
- **4** Future Measures

-Appendix-





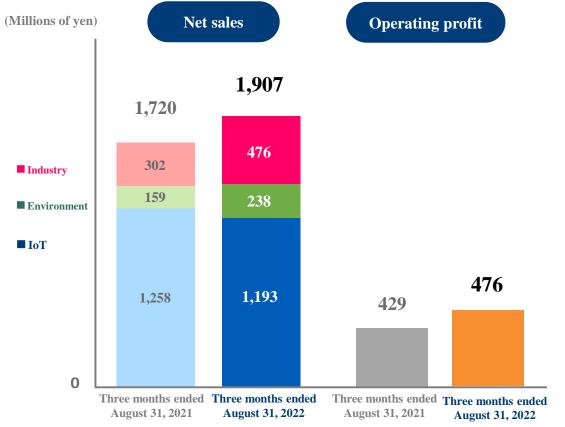
Summary of Financial Results

Summary of Financial Results



Key points

- Consolidated financial results saw year-on-year increases in both net sales and profits due largely to a profit increase in the internet of things related works segment and net sales and profit increases in the promotion business of the industry 4.0 segment.
- > Internet of things related works segment: Increase in profits due to strong sales of high-profit illuminators for overseas customers.
- Environmental energy related works segment: Increase in net sales due to solid sales of main units
- ➤ Promotion business of industry 4.0 segment: Changes in key management indicators



Key management indices

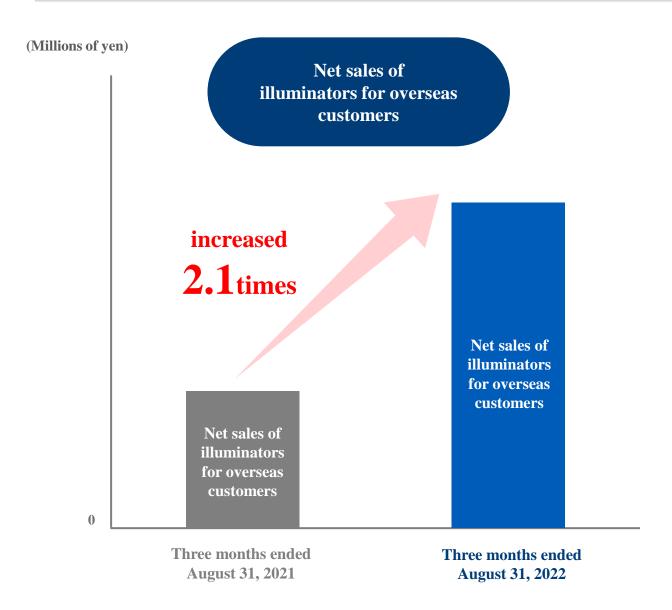
| (Millions of yen) | Three months ended August 31, 2021 | Three months ended August 31, 2022 | Change YoY (%) |
|---|------------------------------------|--|-------------------|
| Net sales | 1,720 | 1,907 | 10.9 |
| Operating profit | 429 | 476 | 10.8 |
| Ordinary profit | 434 | 519 | 19.6 |
| Profit attributable to owners of parent | 286 | 351 | 22.6 |
| Profit per share | 26.17 yen | 32.38 yen | - |



Topic by Segment

Internet of Things Related Works Segment





Year on year, net sales of illuminators for overseas customers

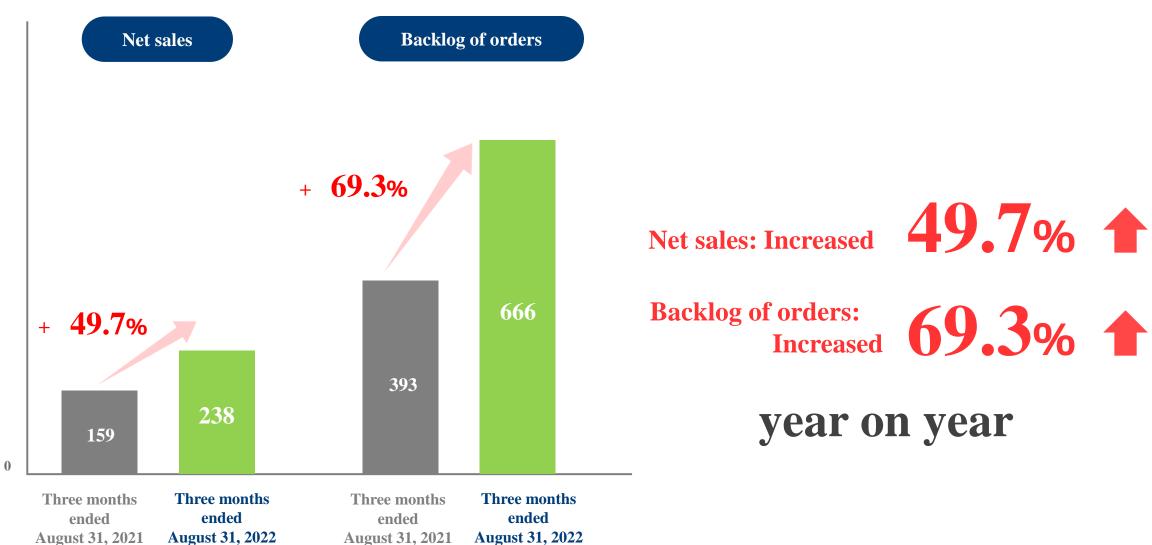
increased by 2.1 times,

driving up the internet of things related works segment performance to achieve a profit increase (up 1.6%) year on year

Environmental Energy Related Works Segment

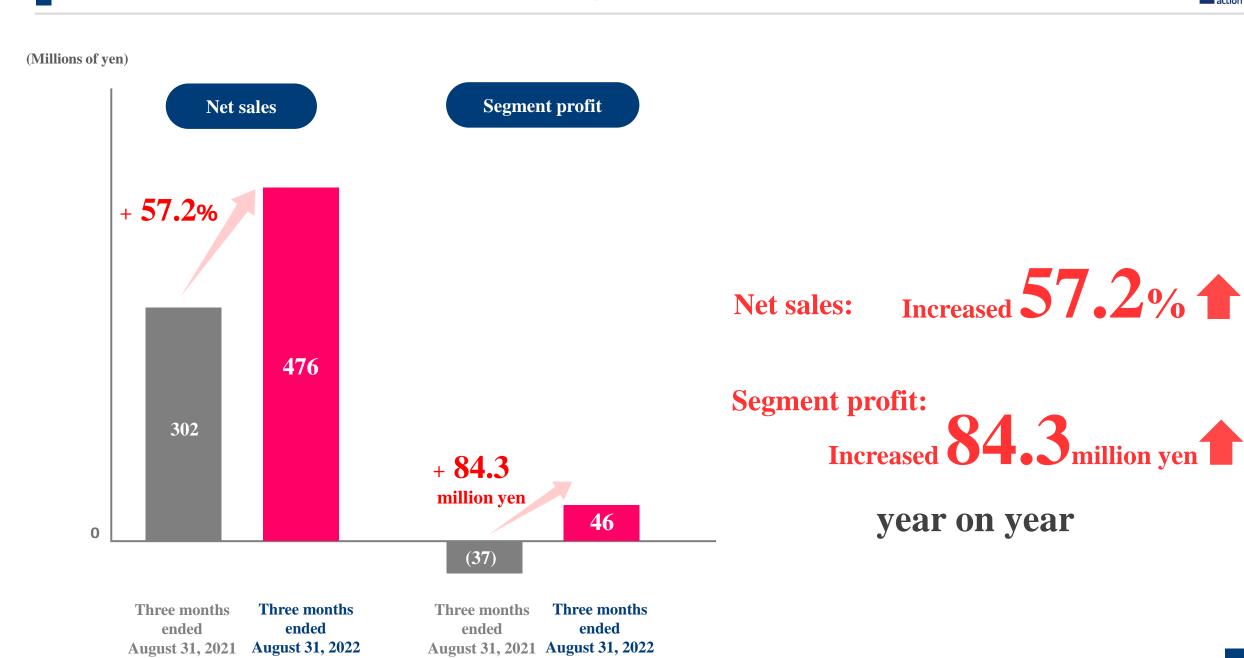






Promotion Business of Industry 4.0 Segment







Risks in Business Activities

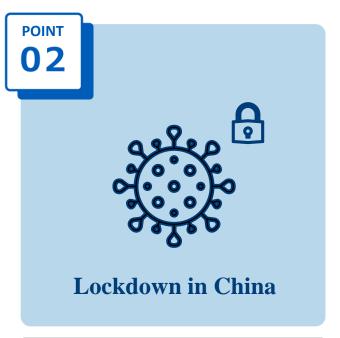
Risks in Business Activities



Risks arising from social situations



Impact of hikes of US interest rates on the economy, etc.



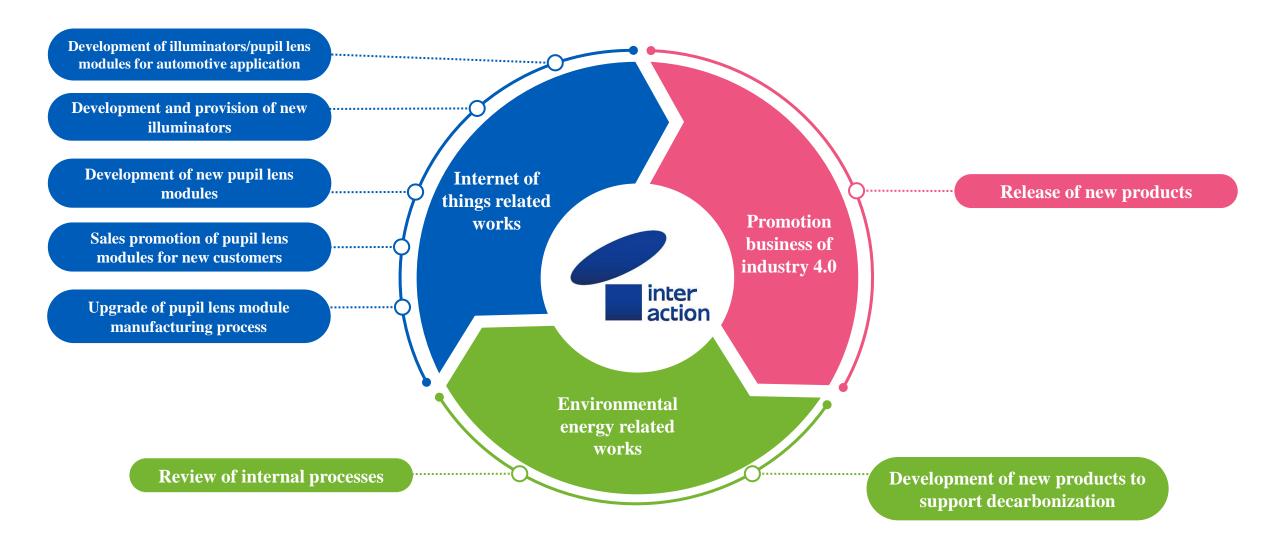
Stagnation of smartphone demand and other impacts of China's lockdown, etc.



Future Measures

Future Measures







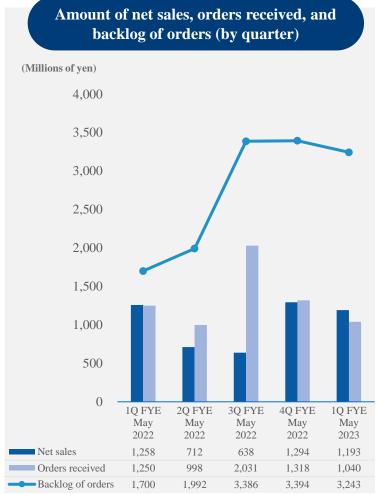
Appendix 1 Summary by Sector

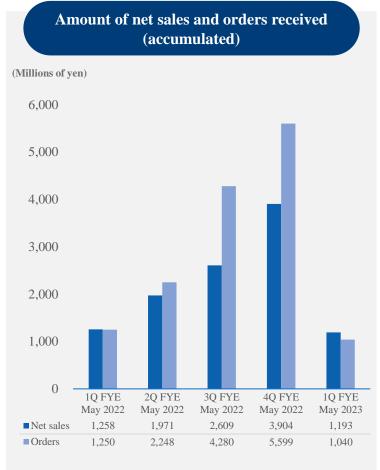
Internet of Things Related Works Segment



Key points

- For the segment as a whole, net sales decreased and profits increased due to substantial year-on-year growth in sales of illuminators for overseas customers.
- We view the increase in net sales of illuminators for overseas customers to be largely attributable to acceleration of customers' capital investment.
- Received orders for pupil lens modules for new customers.





Main changes in the external environment

| (1) Market environment (+) We expect the image sensor market to expand in the medium to long term. | · |
|--|----------------|
| (2) Social situations (-) Novel coronavirus infectious disease • Smartphone demand stagnated in some regions due partly to the lockdown in China. (-) Economic impact of exchange rate fluctuations, US monetary policy, and other factors • Semiconductor demand for final applications is stagnating on a broad front and not just for image sensors | |
| (3) Customer trend (-) Pupil lens modules for Japanese customers: Temporarily stagnant demand (+) Illuminators for overseas customers: Accelerated capital investment | (<u>•</u> _•) |

Main changes in the internal environment

(1) Research and development

- (+) Pupil lens modules for new customers
 - It was decided in the previous fiscal year to introduce mass-produced items. Sales are expected to be recorded during the current fiscal year.

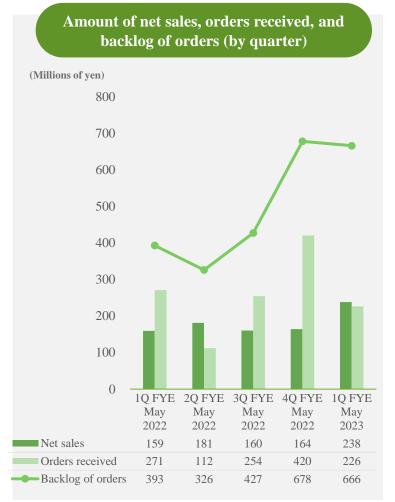


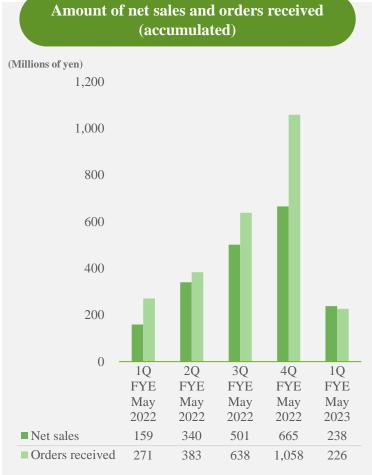
Environmental Energy Related Works Segment



Key points

- Net sales increased year on year reflecting strong sales of drying deodorizers and exhaust gas treatment systems.
- > On the other hand, continued delays in responding to a number of high-profit maintenance projects caused in part by a shortage of parts and other materials, combined with slow sales, led to a year-on-year decrease in profits.
- As initiatives for business growth, revision of internal processes and development of new products to support decarbonation are under consideration.





Main changes in the external environment

(1) Market environment

- (+) Recovery in advertising demand
 - Inquiries on drying deodorizers continued to increase

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(2) Social situations

- (-) Global shortage of parts and other materials
- Delivery continued to be delayed for both main units and maintenance. With delay also in the procurement of parts for use in maintenance, the situation was challenging for making a proactive sales approach to customers.



(3) Customer trend

- (+) Increase in placement of orders for main units
- Capital investment that has remained stagnant since the previous fiscal year is gradually resuming in anticipation of a post-pandemic future



Main changes in the internal environment

(1) Review of internal processes

(+) Implemented a review of human and other resources for replenishment in existing businesses and allocation to the development of new products.

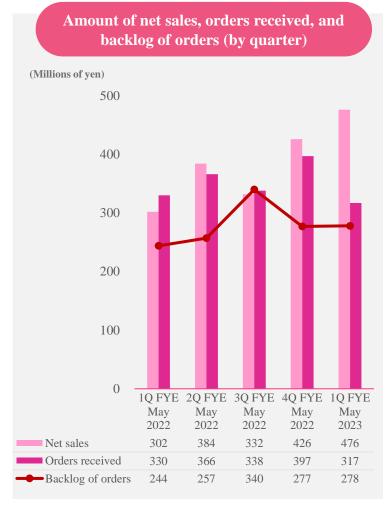


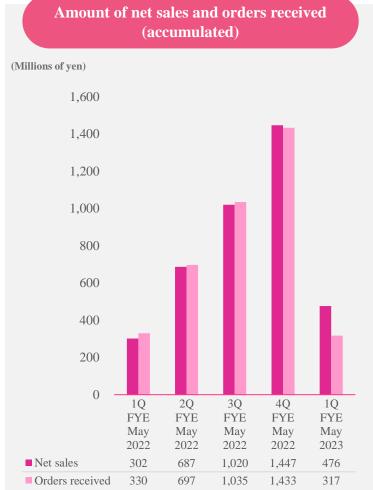
Promotion Business of Industry 4.0 Segment



Key points

- > The segment as a whole recorded a year-on-year increases in both net sales and profits.
- Precision vibration isolation systems: Net sales and profits both recorded a year-on-year increases due to solid sales of products for both domestic and overseas customers.
- > Gear testing systems: The robust market trend continued in the machine tool industry, which led to strong product sales and resulted in a year-on-year increase in both net sales and profits.





Main changes in the external environment

(1) Market environment

- (+) Market conditions for machine tool industry
- •Demand for machine tools remained strong in China and other emerging countries, with positive effects on the gear manufacturing industry.



(2) Social situations

- (-) Supply chain disruption
- Delivery delays of parts and other materials as well as price increases continued due to the Russia—Ukraine situation, the lockdown in China, and other factors.



(3) Customer trend

- (+) Precision vibration isolation systems for overseas customers
- Product inquiries have been recovering along with improvement in the sales structure of overseas subsidiaries.



Main changes in the internal environment

(1) New product development

- (+) Released the "surface roughness measuring instrument," a new gear testing instrument that is applicable to a wide range of inspections.

 Implementing promotional activities.
- (+) Promoted development of an application for monitoring vibrations as well as vibration generators that can generate vibrations and reproduce the real environment.





Appendix 2 Company Profile

Company Profile



Trade name: INTER ACTION Corporation Listed on: Tokyo Stock Exchange,

Prime Section

Established: June 25, 1992 Securities code: 7725

Representative: Nobuo Kiji, CEO & President Fiscal year: June 1 to May 31

Capital stock: 1,760 million yen URL: https://www.inter-action.co.jp/en/

Employees: 126 (Group-wide as of May 31, 2022) Group companies: Air Gases Technos Co., Ltd.

Meiritz Seiki Co., Ltd.

Head office: Yokohama Kanazawa High-Tech Center 14F Tokyo Technical Instruments Inc.

1-1 Fukuura, Kanazawa-ku Xian INTER ACTION Solar Technology Corporation

Yokohama-shi, Kanagawa Shaanxi Chaoyangyitong Precision Device Co., Ltd.

Phone: +81-45-788-8373 Fax: +81-45-788-8371 MEIRITZ KOREA CO.,LTD.

Taiwan Tokyo Technical Instruments Corp.

TOKYO TECHNICAL INSTRUMENTS (SHANGHAI) CO., LTD.

Lastech Co., Ltd.

Offices: Naka-ku, Yokohama-shi; Koshi-shi, Kumamoto

Company Profile



| Key benchmarks | Equity Spread ROE |
|-----------------|---|
| Dividend policy | Total return ratio of 30% |
| M&A strategy | Focus on fields of growth and potential growth. Focus on fields where we can pursue business development by leveraging technologies and expertise built up thus far. |
| | Achieve positive net present value calculated on the basis of estimated cash flows for five years using WACC as the discount rate. |

Company Profile



E-mail Alert Service

Receive various forms of information about the Inter Action Group via e-mail.

Link to the Inter Action website "E-mail alert service" page (in Japanese) https://www.inter-action.co.jp/ir/ir_mail/

Information you provide to us will be used solely for operating the IR e-mail alert service.

Refer to the "Privacy Policy" posted to the Inter Action website for further information on our handling of personal information.

https://www.inter-action.co.jp/en/privacy/

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https://www.inter-action.co.jp/en/inquiry/

Please contact us through the Inquiries page of the

Inter Action website.



<u>Notes</u>

This document contains forward-looking statements particularly regarding Inter Action's future performance. The Inter Action Group has formed its outlook encompassing potential risks and uncertainties based on information available at the time of disclosure. Accordingly, please be advised that actual financial results may vary substantially from the forecasts presented, given that they are subject to economic circumstances surrounding areas of business going forward, market trends, and other such factors.

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