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For Immediate Release

Company name: PLAID, Inc.

Representative: Representative Director and CEO Kenta Kurahashi

(Code No.: 4165, Tokyo Stock Exchange Growth)

Contact: Chief Financial Officer Kentaro Muto

(TEL: +81-50-5434-8563)

Announcement of Difference between Forecast and Actual Results for the Fiscal Year Ended September 30, 2022

PLAID, Inc. (the "Company") hereby announces the differences between its financial forecast for the fiscal year ended September 30, 2022, announced on May 10, 2022, and the actual results announced today as follows:

1. Difference between full-year financial forecast for FY2022 and actual results (from October 1, 2021 to

September 30, 2022)

	Net sales	Operating income	Ordinary income	Net income (loss) attributable to owners of parent	Net income (loss) per share
Previously announced forecast (A)	Millions of	Millions of	Millions of	Millions of	Yen
	yen 7,186	yen ∆1,213	yen ∆1,326	yen ∆1,243	∆32.51
Actual results (B)	7,295	∆882	∆983	∆930	∆24.30
Difference (B-A)	+108	+331	+342	+312	+8.21
Difference (%)	+1.5%	-	-	-	-
(For reference) Results for the previous year ended September 30, 2021	5,444	170	△105	∆106	∆2.86

2. Reason for the difference

As for net sales, the Company and its two subsidiaries, Emotion Tech and RightTouch, achieved the business plan as of the previous forecast announcement. Especially, Emotion Tech enormously exceeded its plan by capturing the growing needs of customers in XM (experience management) area. As a result, consolidated net sales exceeded the previously announced forecast by approximately 100 million yen.

In addition, as for cost of sales, the migration to the new analysis engine has contributed to improving the efficiency of data server usage. Also, as for SG&A, the Company has strengthened its cost management with a rigid policy on spending efficiency. As a result, compared with the previously announced forecast, each loss was reduced by approximately 300 million yen.