

Financial Results for Q3 Year Ending December 31, 2022

November 11, 2022 Suntory Beverage & Food Limited

Financial Results for Q3 YTD(Jan-Sep) FY2022 (IFRS) SUNTORY SUNTORY BEVERAGE & FOOD

	FY2021	FY2022	Change					
	Jan-Sep	Jan-Sep	YoY Currency Neutral %YoY Currency Neutral					
Revenue	941.8 BN	1,081.4 BN	+139.6 +92.1 +14.8% +9.3%					
Operating Income	100.3 BN	115.0 BN	+14.6 +8.0 +14.6% +7.5%					
Operating Income (Organic basis*1)	99.8 BN	104.4 BN	+4.6 \(\triangle 1.9 \) +4.6% \(\triangle 1.8\)					
Net income*2	59.4 BN	68.0 BN	+8.6 +5.5 +14.5% +8.8%					

^{*1} Extraordinary factors and profit/loss impact from transferred business deducted from operating income

^{*2} Profit attributable to owners of the Company

Financial Results for Q3 YTD(Jan-Sep) FY2022 by Segment (IFRS) SUNTORY



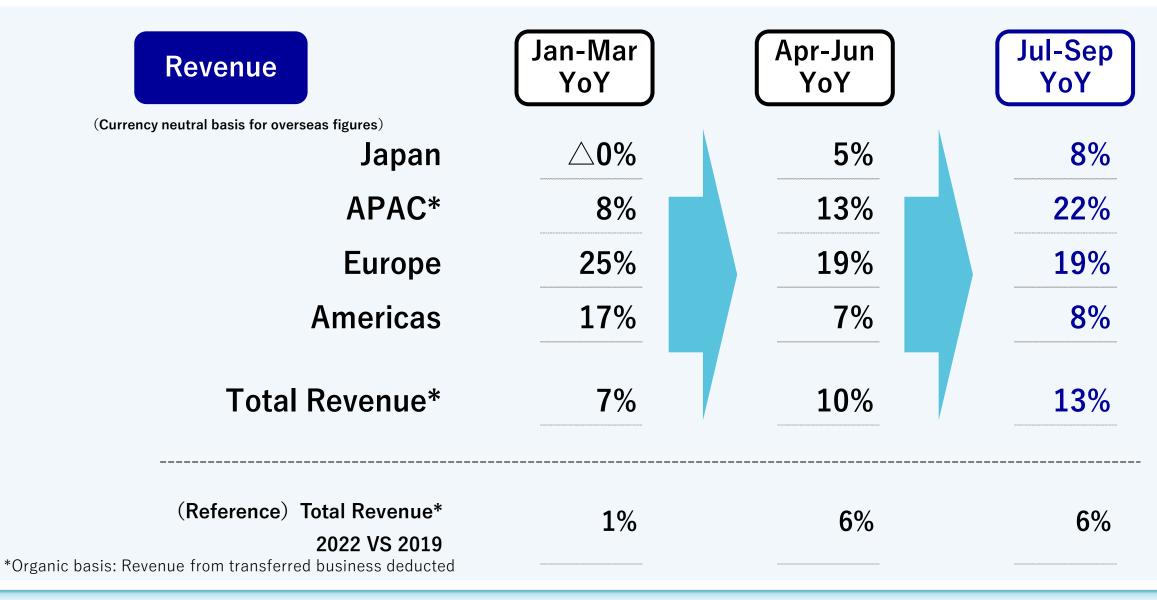
	Dovonuo		Cha	ange		Segment	Change				
	Revenue	YoY	Currency Neutral	%YoY	Currency Neutral	Profit	YoY	Currency Neutral	%YoY	Currency Neutral	
Japan	496.2 BN	+21.6	_	+4.5%	_	28.6 BN	△7.5	_	△20.8%	_	
APAC	263.6	+48.6	+23.9	+22.6%	+9.9%	46.0	+15.2	+12.0	+49.3%	+35.2%	
Organic*		+55.4	+32.1	+27.5%	+14.3%		+4.2	+1.1	+14.0%	+3.2%	
Europe	224.9	+47.0	+37.8	+26.4%	+20.2%	36.4	+4.2	+2.5	+13.1%	+7.3%	
Organic*							+5.7	+4.0	+17.8%	+11.7%	
Americas	96.6	+22.4	+8.9	+30.2%	+10.2%	12.6	+3.3	+1.6	+34.8%	+14.1%	
Reconciliation						△8.7	△0.5	△0.5			
Total	1,081.4	+139.6	+92.1	+14.8%	+9.3%	115.0	+14.6	+8.0	+14.6%	+7.5%	
Organic*	1,074.6	+146.4	+100.4	+15.8%	+10.3%	104.4	+4.6	△1.9	+4.6%	△1.8%	

^{*} Revenue from transferred businesses deducted from revenue. Extraordinary factors and profit/loss impact from transferred business deducted from segment profit



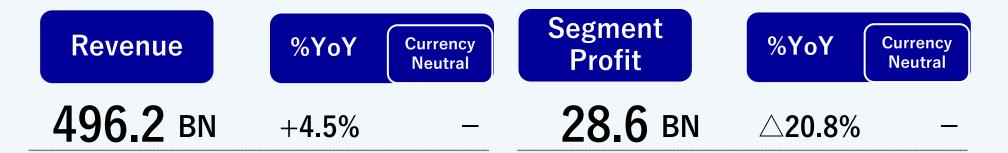
FY2022 Quarterly Revenue Trend (IFRS)





Japan Financial Results for Q3 YTD(Jan-Sep) FY2022 (IFRS)





- Beverage market sales volume estimated at 105% YoY, while SBF Japan marked 109% YoY. Continued focused activities for core brands resulted in record-high sales volume for Jan-Sept. Outperformed market growth in all channels, and expanded market share. Recordhigh sales volume of Suntory Tennensui, Iyemon and GREEN DA·KA·RA
- Revenue: Improvement in sales volume covered the impact from deterioration of channel mix, caused by the delay in recovery of vending machine and CVS channels, and achieved growth roughly in line with expectations.
- Segment profit: Revenue growth and cost improvement had a positive effect, but segment profit declined due to the impact from raw material price hikes and yen depreciation being much stronger than expected.



Financial Results for Q3 YTD(Jan-Sep) FY2022 (IFRS)



	Revenue		Segment Profit	%YoY Currency Neutral
	263.6 BN	+22.6% +	-9.9% 46.0 BN	+49.3% +35.2%
Organic basis (*1)		+27.5% +1	L4.3%	+14.0% +3.2%
, ,	Revenue	%YoY Currency Neutral		
Beverage (Vietnam)	97.9 BN	+58.7% +35.0%		nal trade channel, driven by den ooth achieved double-digit grow
Beverage (Thailand)	56.9 BN	+14.8% +7.1%	Sales trend recovered in Q2 of	due to increase in demand. dily. Maintained market share.
Health Supplement (*2)	25.4 BN	△4.1% △10.6%		s on <i>BRAND'S Essence of Chick</i> e channel due to high inflation.
Beverage (Oceania)	41.4 BN	+15.8% +6.9%	Demand recovered. Continue	

^(*1) Revenue from transferred businesses deducted from Revenue, and extraordinary factors and profit/loss from transferred business deducted from segment profit

energy category. V trended strongly.

^(*2) Health Supplement results consist of Thailand and Indochina Peninsula

Financial Results for Q3 YTD(Jan-Sep) FY2022 (IFRS)



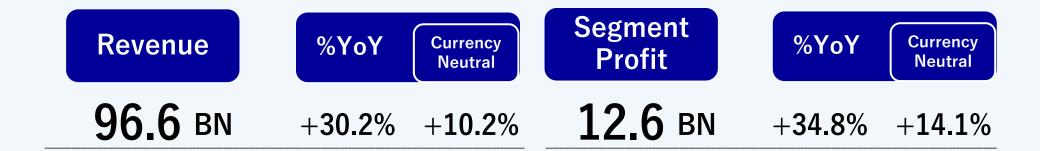
	Rever	nue	%Y		rrency eutral	Segment Profit	%YoY	Currency Neutral
	224.9	9 BN	+26	.4% +2	0.2%	36.4 BN	+13.1%	+7.3%
Organic basis						37.9	+17.8%	+11.7%
(*1)	Revenu	ie	%YoY	Currency Neutral				
France	85.2	BN	+22.6%	+17.0%	premise.	nand continued, leading to weppes and Orangina all		
UK (*2)	64.9	BN	+27.3%	+19.3%		mained strong. <i>Lucozade</i> ties including price revisio		
Spain (*3)	44.3	BN	+39.8%	+33.4%	Contributio	d recovery of on-premise r n from structural reforms oppes continued double-di	of on-premise bu	

^(*1) Revenue from transferred businesses deducted from Revenue, and extraordinary factors and profit/loss from transferred business deducted from segment profit

^(*2) UK and Ireland (*3) Spain and Portugal

Financial Results for Q3 YTD(Jan-Sep) FY2022 (IFRS)





- Sales volume continued to trend positively for both off- and onpremise markets.
- Major contribution from price revision effect, leading to revenue growth.
- Absorbed impact from rise in raw material, logistics and wage expenses, and achieved profit growth.





Revision of Full-Year Earnings Forecast

FY2022 Forecast (IFRS)



	FY2022	Change from Forecast at	Change						
	Revised Forecast	Beginning of the Year	YoY	Currency Neutral	%YoY	Currency Neutral			
Revenue	1,453.0 BN	+84.0	+184.1	+111.3	+14.5%	+8.3%			
Operating Income	140.5	+15.0	+21.9	+13.0	+18.5%	+10.2%			
Operating Income (Organic basis*1)	131.0	+5.7	+9.0	+0.0	+7.4%	+0.0%			
Net Income*2	79.5	+6.0	+10.8	+6.7	+15.8%	+9.2%			

^{*1} Extraordinary factors and profit/loss from transferred business deducted from operating income

^{*2} Profit for the year attributable to owners of the Company

FY2022 Forecast by Segment (IFRS)



	_	Change from		Cha	ange		Segment	Change from	Change			
	Revenue	previous forecast	YoY	Currency Neutral	%YoY	Currency Neutral	Profit	previous forecast	YoY	Currency Neutral	%YoY	Currency Neutral
Japan	656.0 BN	△9.0	+26.4	_	+4.2%	_	33.0 BN	△9.0	△7.9	_	△19.4%	_
APAC	365.0	+29.0	+69.1	+32.5	+23.3%	+9.8%	58.5	+14.5	+18.8	+14.6	+47.2%	+33.2%
Organic*		000000000000000000000000000000000000000	+80.4	+46.1	+29.0%	+14.8%		201-201-201-201-201-201-201-201-201-201-	+8.0	+3.9	+20.4%	+8.9%
Europe	289.5	+40.5	+54.6	+40.7	+23.3%	+16.4%	44.0	+5.5	+8.3	+6.1	+23.2%	+16.2%
Organic*	***************************************								+7.3	+5.0	+19.0%	+12.2%
Americas	142.5	+23.5	+34.0	+11.7	+31.4%	+8.9%	17.7	+3.7	+4.4	+1.6	+32.8%	+10.1%
Reconciliation							△12.7	+0.3	△1.5	△1.4		
Total	1453.0	+84.0	+184.1	+111.3	+14.5%	+8.3%	140.5	+15.0	+21.9	+13.0	+18.5%	+10.2%
Organic*	1446.0		+195.5	+124.9	+15.6%	+9.5%	131.0	+5.7	+9.0	+0.0	+7.4%	+0.0%

^{*} Revenue from transferred businesses deducted from Revenue, and extraordinary factors and profit/loss from transferred business deducted from segment profit

Update on Sustainability Initiatives



Water

2030 Target

Examples

of Activities 35% reduction*1 of water consumption at SBF plants worldwide

Began "*Mizuiku*" program in Spain

Issued report in Europe on sustainability initiatives

Issued Biodiversity Report



Greenhouse Gases

50% reduction*2 of GHG emissions from SBF facilities

Signed Basic Agreement with Yamanashi Prefectural
Government towards achieving a sustainable society that is in harmony with nature



Plastics

100% replacement of PET bottles to sustainable bottles*3 globally

Further promoted "Bottle to Bottle" horizontal recycling.
Further strengthened awareness-raising activities, including the creation of a new TVCM and video, conducting events at Shibuya, Tokyo, etc.



- *1 The goal of the Suntory Group (SBF's goal is 20% reduction). Baseline year: 2015
- *2 Common goal for the Suntory Group and Suntory Beverage & Food. Baseline year: 2019
- *3 PET bottles using recycled or plant-based materials 100%



SUNTORY BEVERAGE & FOOD

Quarterly Results for Q3 (Jul-Sep) FY2022 (IFRS)



	FY2021	FY2022		Change						
	Jul-Sep Result	Jul-Sep Result	YoY	Currency Neutral	%YoY	Currency Neutral				
Revenue	338.0 BN	402.4 BN	+64.4	+41.4	+19.1%	+11.5%				
Operating Income	39.9	34.6	△5.3	△8.3	△13.4%	△19.4%				
Operating Income (Organic basis*1)	39.9	40.8	+0.9	△2.1	+2.1%	△4.8%				
Net Income*2	27.2	19.3	△8.0	△9.6	△29.2%	△33.2%				

^{*1} Extraordinary factors and profit/loss impact from transferred business deducted from operating income

^{*2} Profit attributable to owners of the Company



FY2022 Quarterly Revenue (IFRS)



															(JPY BN)
	Q1		Cha	inge		Q2		Cha	inge		Q3		Cha	nge	
	(Jan-Mar)	YoY	Currency Neutral	%YoY	Currency Neutral	(Apr-Jun)	YoY	Currency Neutral	%YoY	Currency Neutral	(Jul-Sep)	YoY	Currenc Neutral	%YoY	Currency Neutral
Japan	134.0	△0.2		△0.1%		171.9	+8.1		+4.9%		190.3	+13.7		+7.7%	
APAC	83.0	+9.4	+6.2	+12.8%	+8.1%	91.6	+16.4	+6.4	+21.8%	+7.6%	89.1	+22.8	+11.2	+34.3%	+14.4%
Organic*		+9.0	+5.9	+13.0%	+8.1%		+20.0	+10.6	+28.4%	+13.3%		+26.4	+15.7	+42.6%	+21.5%
Europe	53.2	+11.5	+10.5	+27.5%	+24.5%	86.9	+17.5	+13.9	+25.2%	+19.0%	84.9	+18.0	+13.5	+27.0%	+18.9%
Americas	25.9	+5.5	+3.8	+27.1%	+17.1%	32.6	+7.0	+2.1	+27.1%	+7.1%	38.2	+9.9	+3.0	+35.2%	+8.5%
Total	296.0	+26.2	+20.2	+9.7%	+7.3%	383.0	+49.0	+30.5	+14.7%	+8.7%	402.4	+64.4	+41.4	+19.1%	+11.5%
Organic*	291.1	+25.8	+19.9	+9.7%	+7.3%	381.8	+52.5	+34.7	+16.0%	+10.0%	401.8	+68.1	+45.8	+20.4%	+12.9%

^{*} Revenue from transferred business deducted



FY2022 Quarterly Segment Profit (IFRS)

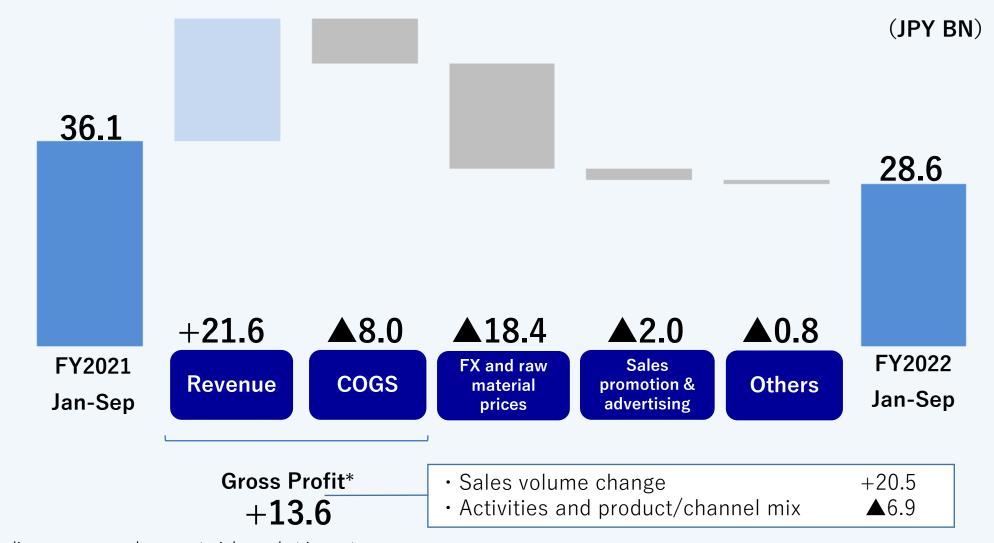


														(•	JPY BN)
	Q1		Cha	ange		Q2		Cha	ange		Q3		Cha	nge	
	(Jan-Mar)	YoY	Currency Neutral	%YoY	Currency Neutral	(Apr-Jun)	YoY	Currency Neutral	%YoY	Currency Neutral	(Jul-Sep)	YoY	Currency Neutral	%YoY	Currency Neutral
Japan	2.6	△1.4	_	△34.8%	_	11.5	△2.1	_	△15.2%		14.5	△4.1	_	△22.0%	
APAC	11.8	△0.9	△1.5	△7.2%	△11.2%	29.5	+18.6	+17.2	+170.5%	+139.4%	4.8	△2.5	△3.7	△34.2%	△43.7%
Organic*	30,000,000,000,000,000,000,000,000,000,	△0.9	△1.5	△7.5%	△11.5 %		+2.8	+1.4	+26.2%	+11.7%		+2.3	+1.2	+33.7%	+14.2%
Europe	6.9	+2.9	+2.8	+72.1%	+66.4%	16.4	+1.6	+0.9	+10.6%	+5.6%	13.1	△0.3	△1.1	△1.9%	△8.0%
Organic*		+2.7	+2.6	+68.1%	+62.5%		+1.6	+0.9	+10.7%	+5.6%		+1.4	+0.5	+10.6%	+3.7%
Americas	3.1	+1.0	+0.8	+50.0%	+38.2%	4.3	+0.5	△0.1	+14.1%	△2.7%	5.2	+1.7	+0.8	+48.1%	+18.7%
Reconciliation	△2.7	+0.2	+0.2			△3.0	△0.5	△0.4			△3.0	△0.2	△0.2		
Total	21.6	+1.8	+0.9	+9.2%	+4.6%	58.7	+18.1	+15.4	+44.7%	+35.5%	34.6	△5.3	△8.3	△13.4%	△19.4%
Organic*	21.0	+1.6	+0.7	+8.1%	+3.5%	42.6	+2.2	△0.5	+5.4%	△1.2%	40.8	+0.9	△2.1	+2.1%	△4.8%

^{*} Excludes extraordinary factors and profit/loss impact from transferred business

Segment Profit Bridge for Q3 YTD(Jan-Sep) FY2022 (IFRS)





^{*}Gross Profit excluding currency and raw materials market impact



Sales Volume of Major Brands



Japan

	Q3 YTD	FY2021	Q3 YTD	FY2022	FY2022		
(Million cases)	Actual	YoY	Actual	YoY	Forecast	YoY	
Suntory Tennensui	91.0	3%	102.2	12%	130.0	8%	
Boss	77.2	2%	77.1	△0%	105.2	0%	
lyemon	44.5	6%	47.7	7%	63.5	7%	
Green DAKARA	34.1	△3%	40.5	19%	48.0	15%	
Suntory Oolong Tea	11.0	△13%	11.3	3%	14.6	0%	
Pepsi	12.0	26%	13.3	11%	17.0	4%	
FOSHU drinks and Foods with Function Claims	15.2	△10%	23.6	55%	34.0	69%	
Total	316.4	1%	344.5	9%	443.0	6%	

 $^{^{*}}$ Changed to actual number of cases and arrival basis from FY2022.

Europe

	Q3 YTD	FY2021	Q3 YTD FY2022			
(Million liters)	Actual	YoY	Actual	YoY		
Oasis (France)	218	6%	254	16%		
Schweppes (France)	135	7%	158	16%		
<i>Orangina</i> (France)	132	7%	150	13%		
Lucozade (UK, Ireland)	300	3%	321	7%		
<i>Ribena</i> (UK, Ireland)	69	19%	68	△2%		
Schweppes (Spain, Portugal)	90	11%	106	18%		

^{*}The portions of the sales volume that were supplied from other soft drink manufacturers such as Japan Beverage Holdings Inc. are not included in the above figures.





(JPY, average during period)

	FY2021 Jan-Sep	FY2022 Jan-Sep	FY2022 Revised Forecast	FY2022 Forecast at Beginning of Year*
U.S. dollar	108.6	128.4	133.0	115.0
Euro	129.9	136.1	138.0	130.0
Sterling	150.5	160.7	161.0	154.0
Singapore dollar	81.1	93.2	95.0	84.0
Thai baht	3.5	3.7	3.7	3.4
Vietnam dong	0.0047	0.0056	0.0057	0.0050
New Zealand dollar	82.4	90.6	83.0	78.0
Australian dollar	77.2	82.7	92.0	82.0

^{*} Forecast at the beginning of the year, announced on February 14, 2022





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