Translation

Notice: This document is an excerpt translation of the original Japanese document and is only for reference purposes. In the event of any discrepancy between this translated document and the original Japanese document, the latter shall prevail.

Summary of Consolidated Financial Results for the Nine Months Ended September 30, 2022 (Based on Japanese GAAP)

November 11, 2022

Company name: Euglena Co., Ltd.

Stock exchange listing: Tokyo

Stock code: 2931 URL http://www.euglena.jp/

Representative: Representative Director, President Mitsuru Izumo

Inquiries: Executive Officer, CFiO Tomohiro Wakahara TEL 03(3454)4907

Scheduled date to file Quarterly Securities Report: November 11, 2022

Scheduled date to commence dividend payments:

Preparation of supplementary material on quarterly financial results:

Holding of quarterly financial results meeting:

No

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the nine months ended September 30, 2022 (from January 1, 2022 to September 30, 2022)

(1) Consolidated operating results (cumulative)

Percentages indicate year-on-year changes

| | Net sales | | Adjusted EBITDA* | | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | |
|--------------------------------------|-----------------|-------|------------------|---|------------------|---|-----------------|---|---|---|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| Nine months ended September 30, 2022 | 32,336 | 166.9 | 2,488 | _ | (2,297) | - | (1,141) | _ | (873) | _ |
| Nine months ended June 30, 2021 | 12,113 | 27.0 | 129 | _ | (844) | - | (440) | _ | (296) | _ |

^{*} Because management has shifted its focus to cash flow management, the Company now presents adjusted EBITDA as a key performance indicator to show its capacity for generating free cash flows.

Note 1: Comprehensive income Nine months ended September 30, 2022 ¥(885) million [-%]

Note 2: Commencing the previous fiscal year, the Company has changed the last day of the accounting period from September 30 to December 31. Accordingly, the first nine months of the fiscal year ended December 31, 2021 was the period from October 1, 2020 to June 30, 2021, and the percentage of year-on-year change indicates a comparison against that period.

| | Earnings per share | Diluted earnings per share |
|--------------------------------------|--------------------|----------------------------|
| | Yen | Yen |
| Nine months ended September 30, 2022 | (7.81) | - |
| Nine months ended June 30, 2021 | (3.04) | - |

(2) Consolidated financial position

| | Total assets | Net assets | Equity ratio |
|--------------------------|-----------------|-----------------|--------------|
| | Millions of yen | Millions of yen | % |
| As of September 30, 2022 | 60,124 | 21,119 | 34.4 |
| As of December 31, 2021 | 61,007 | 20,588 | 33.0 |

Reference: Equity As of September 30, 2022 $$\pm 20,689$$ million As of December 31, 2021 $$\pm 20,155$$ million

2. Cash dividends

| | | Annual dividends per share | | | | | | | | |
|--|-----------------|--|-----|-----|------|------|--|--|--|--|
| | 1st quarter-end | st quarter-end 2nd quarter-end 3rd quarter-end 4th quarter-end Fiscal year-end Total | | | | | | | | |
| | Yen | Yen | Yen | Yen | Yen | Yen | | | | |
| Year ended December 31, 2021 | - | 0.00 | _ | - | 0.00 | 0.00 | | | | |
| Year ending December 31, 2022 | - | 0.00 | - | | | | | | | |
| Year ending December 31, 2022 (Forecast) | | | | _ | 0.00 | 0.00 | | | | |

Note 1: Revision to cash dividend forecasts most recently announced: No

Note 2: As the fiscal year ended December 31, 2021 was a transitional period for the change in fiscal year that consisted of 15 months (from October 1, 2020 to December 31, 2021), the fourth quarter-end is indicated.

3. Forecast of consolidated financial results for the year ending December 31, 2022 (from January 1, 2022 to December 31, 2022)

Percentages indicate year-on-year changes

| | Net sale | s | Adjusted EB | ITDA | Operating p | rofit | Ordinary p | rofit | Profit attribut owners of p | | Earnings per share |
|-----------|-----------------|---|-----------------|------|-----------------|-------|-----------------|-------|--------------------------------|---|-----------------------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen |
| Full year | 44,000 | - | 2,100 | _ | = | I | = | Ī | = | - | = |

Note: Revision to financial results forecast most recently announced: No

Reference: Adjusted EBITDA (Operating profit + Amortization of goodwill and Depreciation) + Subsidy income + Stock-related remuneration + Inventory step-up effect.

4. Notes

(1) Changes in significant subsidiaries during the nine months ended September 30, 2022 (changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Application of special accounting methods for preparing quarterly consolidated financial statements: No

(3) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

(4) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

| As of September 30, 2022 | 113,072,305 shares | As of December 31, 2021 | 111,161,886 shares |
|---|----------------------------|---------------------------------|--------------------|
| Number of treasury shares at the end of the | period | | |
| As of September 30, 2022 | 20,473 shares | As of December 31, 2021 | 20,431 shares |
| Average number of shares during the period | d (cumulative from the beg | ginning of the fiscal year) | |
| Nine months ended September 30, 2022 | 111,814,462 shares | Nine months ended June 30, 2021 | 97,718,440 shares |

^{*} Quarterly financial results reports are exempt from quarterly review conducted by certified public accountants or an audit corporation.

The forward-looking statements, including the earnings forecasts, shown in this document are based on information currently available to the Company and on certain assumptions deemed to be reasonable. These statements do not purport that the Company pledges to realize such statements. Actual results may differ substantially due to various factors.

^{*} Proper use of financial results forecast, and other special matters

Quarterly consolidated financial statements Consolidated balance sheets

(Millions of yen)

| | As of December 31, 2021 | As of September 30, 2022 |
|---------------------------------------|-------------------------|--------------------------|
| Assets | | 1 |
| Current assets | | |
| Cash and deposits | 9,900 | 11,646 |
| Notes and accounts receivable - trade | 3,182 | 2,916 |
| Securities | 285 | _ |
| Merchandise and finished goods | 4,572 | 3,442 |
| Work in process | 744 | 519 |
| Raw materials and supplies | 1,144 | 1,314 |
| Other | 673 | 1,536 |
| Allowance for doubtful accounts | (64) | (56) |
| Total current assets | 20,438 | 21,319 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures | 7,314 | 6,564 |
| Machinery, equipment and vehicles | 3,375 | 3,532 |
| Tools, furniture and fixtures | 1,396 | 883 |
| Land | 2,499 | 2,068 |
| Leased assets | 109 | 101 |
| Construction in progress | 5 | 2 |
| Accumulated depreciation | (7,849) | (7,093) |
| Total property, plant and equipment | 6,851 | 6,058 |
| Intangible assets | | |
| Goodwill | 13,034 | 12,697 |
| Customer-related assets | 17,011 | 16,524 |
| Other | 1,858 | 1,666 |
| Total intangible assets | 31,903 | 30,888 |
| Investments and other assets | | |
| Investment securities | 397 | 726 |
| Guarantee deposits | 317 | 325 |
| Deferred tax assets | 740 | 796 |
| Other | 395 | 106 |
| Allowance for doubtful accounts | (37) | (97) |
| Total investments and other assets | 1,813 | 1,857 |
| Total non-current assets | 40,569 | 38,804 |
| Total assets | 61,007 | 60,124 |

| Display | | As of December 31, 2021 | As of September 30, 2022 |
|---|--|-------------------------|--------------------------|
| Notes and accounts payable - trade 1,082 1,184 Short-term borrowings 2,287 2,472 Accounts payable - other 3,715 3,526 Contract liabilities – 1,690 Lease obligations 8 7 Income taxes payable 486 897 Provision for boutes 267 184 Provision for point card certificates 1,202 – Provision for business restructuring 31 – Other 1,552 1,319 Total current liabilities 10,634 11,283 Non-current liabilities 22,598 21,389 Lease obligations 14 11 Provision for retirement benefits for directors (and other officers) 52 16 Retirement benefit liability 390 383 Asset retirement benefit liabilities 6,297 5,483 Other 4 7 Total non-current liabilities 29,784 27,720 Total liabilities 13,89 13,970 Capital surp | Liabilities | | · |
| Short-term borrowings 2,287 2,472 Accounts payable - other 3,715 3,526 Contract liabilities - 1,600 Lease obligations 8 7 Income taxes payable 486 897 Provision for bonuses 267 184 Provision for bonuses 267 184 Provision for business restructuring 31 - Other 1,552 1,319 Total current liabilities 10,634 11,283 Non-current liabilities 22,598 21,389 Lease obligations 14 11 Lease obligations 14 11 Retirement benefit liability 390 383 Asset retirement obligations 427 429 Deferred tax liabilities 6,297 5,483 Other 4 7 Total non-current liabilities 29,784 27,720 Total liabilities 40,418 39,004 Net assets 5 1,582 1,310 | Current liabilities | | |
| Accounts payable - other 3,715 3,526 Contract liabilities - 1,690 Lease obligations 8 7 Income taxes payable 486 897 Provision for bonuses 267 184 Provision for bonuses 1,202 - Provision for business restructuring 31 - Other 1,552 1,319 Other 1,552 1,319 Total current liabilities 10,634 11,283 Non-current liabilities 22,598 21,389 Lease obligations 14 11 Provision for retirement benefits for directors (and other officers) 52 16 officers) 52 16 Retirement benefit liability 390 383 Asset retirement benefit liabilities 6,297 5,483 Other 4 7 Total non-current liabilities 427 2 Total liabilities 13,388 13,970 Share capital 13,888 13,970 | Notes and accounts payable - trade | 1,082 | 1,184 |
| Contract liabilities - 1,690 Lease obligations 8 7 Income taxes payable 486 897 Provision for bonuses 267 184 Provision for point card certificates 1,202 - Provision for business restructuring 31 - Other 1,552 1,319 Total current liabilities 22,598 21,389 Long-term borrowings 22,598 21,389 Lease obligations 14 11 Provision for retirement benefits for directors (and other officers) 52 16 Retirement benefit liability 390 383 Asset retirement obligations 427 429 Deferred tax liabilities 6,297 5,483 Other 4 7 Total liabilities 29,784 27,720 Total surplus 11,602 13,301 Net assets Share capital 13,888 13,970 Capital surplus 11,602 13,301 Retained earnings | Short-term borrowings | 2,287 | 2,472 |
| Lease obligations 8 7 Income taxes payable 486 897 Provision for bonuses 267 184 Provision for point card certificates 1,202 - Provision for business restructuring 31 - Other 1,552 1,319 Total current liabilities 10,634 11,283 Non-current liabilities 22,598 21,389 Lease obligations 14 11 Provision for retirement benefits for directors (and other officers) 52 16 officers) 390 383 Asset retirement benefit liability 390 383 Asset retirement obligations 427 429 Deferred tax liabilities 6,297 5,483 Other 4 7 Total non-current liabilities 29,784 27,720 Total suplus 13,898 13,970 Capital surplus 11,602 13,301 Retasest 11,602 13,301 Retained carnings (5,273) | Accounts payable - other | 3,715 | 3,526 |
| Income taxes payable 486 897 Provision for bonuses 267 184 Provision for bonuses 1,202 - Provision for business restructuring 31 - Other 1,552 1,319 Total current liabilities 10,634 11,283 Non-current liabilities 22,598 21,389 Lease obligations 14 11 Provision for retirement benefits for directors (and other officers) 52 16 efficers) 390 383 Asset retirement benefit liability 390 383 Asset retirement obligations 427 429 Deferred tax liabilities 6,297 5,483 Other 4 7 Total non-current liabilities 29,784 27,720 Total liabilities 39,04 39,04 Net assets 11,602 13,301 Share capital 13,888 13,970 Capital surplus (5,273) (5,510) Retained earnings (5,273) (5, | Contract liabilities | _ | 1,690 |
| Provision for bonuses 267 184 Provision for point card certificates 1,202 – Provision for business restructuring 31 – Other 1,552 1,319 Total current liabilities 10,634 11,283 Non-current liabilities 22,598 21,389 Lease obligations 14 11 Provision for retirement benefits for directors (and other officers) 52 16 Retirement benefit liability 390 383 Asset retirement obligations 427 429 Deferred tax liabilities 6,297 5,483 Other 4 7 Total non-current liabilities 29,784 27,720 Total siabilities 40,418 39,004 Net assets 3 1 3 Share capital 13,888 13,970 Capital surplus 11,602 13,301 Retained earnings (5,273) (6,510) Total shareholders' equity 20,183 20,726 Accumulated othe | Lease obligations | 8 | 7 |
| Provision for point eard certificates 1,202 - Provision for business restructuring 31 - Other 1,552 1,319 Total current liabilities 10,634 11,283 Non-current liabilities - - Long-term borrowings 22,598 21,389 Lease obligations 14 11 Provision for retirement benefits for directors (and other officers) 52 16 officers) 52 16 Retirement benefit liability 390 383 Asset retirement obligations 427 429 Deferred tax liabilities 6,297 5,483 Other 4 7 Total non-current liabilities 40,418 39,004 Net assets Share capital 13,888 13,970 Capital surplus 11,602 13,301 Retained earnings (5,273) (6,510) Retained earnings (5,273) (6,510) Treasury shares (34) (34) Accumulated other compre | Income taxes payable | 486 | 897 |
| Provision for business restructuring 31 — Other 1,552 1,319 Total current liabilities 10,634 11,283 Non-current liabilities 22,598 21,389 Long-term borrowings 22,598 21,389 Lease obligations 14 11 Provision for retirement benefits for directors (and other officers) 52 16 Retirement benefit liability 390 383 Asset retirement obligations 427 429 Deferred tax liabilities 6,297 5,483 Other 4 7 Total inon-current liabilities 29,784 27,720 Total liabilities 40,418 39,004 Net assets Share capital 13,888 13,970 Capital surplus 11,602 13,301 Retained carnings (5,273) (6,510) Teasury shares (34) (34) Total shareholders' equity 20,183 20,726 Accumulated other comprehensive income (2) 2 | Provision for bonuses | 267 | 184 |
| Other 1,552 1,319 Total current liabilities 10,634 11,283 Non-current liabilities 22,598 21,389 Long-term borrowings 22,598 21,389 Lease obligations 14 11 Provision for retirement benefits for directors (and other officers) 52 16 Retirement benefit liability 390 383 Asset retirement obligations 427 429 Deferred tax liabilities 6,297 5,483 Other 4 7 Total non-current liabilities 29,784 27,720 Total liabilities 40,418 39,004 Net assets Share capital 13,888 13,970 Capital surplus 11,602 13,301 Retained carnings (5,273) (6,510) Treasury shares (34) (34) Total shareholders' equity 20,183 20,726 Accumulated other comprehensive income (2) 2 Valuation difference on available-for-sale securities (2) 2 < | Provision for point card certificates | 1,202 | - |
| Total current liabilities 10,634 11,283 Non-current liabilities 22,598 21,389 Lease obligations 14 11 Provision for retirement benefits for directors (and other officers) 52 16 Retirement benefit liability 390 383 Asset retirement obligations 427 429 Deferred tax liabilities 6,297 5,483 Other 4 7 Total non-current liabilities 29,784 27,720 Total liabilities 40,418 39,004 Net assets Share capital 13,888 13,970 Capital surplus 11,602 13,301 Retained earnings (5,273) (6,510) Treasury shares (34) (34) Total shareholders' equity 20,183 20,726 Accumulated other comprehensive income Valuation difference on available-for-sale securities (2) 2 Foreign currency translation adjustment (20) (33) Remeasurements of defined benefit plans (5) (6) | Provision for business restructuring | 31 | = |
| Non-current liabilities 22,598 21,389 Lease obligations 14 11 Provision for retirement benefits for directors (and other officers) 52 16 Retirement benefit liability 390 383 Asset retirement obligations 427 429 Deferred tax liabilities 6,297 5,483 Other 4 7 Total non-current liabilities 29,784 27,720 Total liabilities 40,418 39,004 Net assets Shareholders' equity Share capital 13,888 13,970 Capital surplus 11,602 13,301 Retained earnings (5,273) (6,510) Teasury shares (34) (34) (34) Total shareholders' equity 20,183 20,726 Accumulated other comprehensive income (2) 2 Valuation difference on available-for-sale securities (2) 2 Foreign currency translation adjustment (20) (33) Remeasurements of defined benefit plans (5) (6) <td< td=""><td>Other</td><td>1,552</td><td>1,319</td></td<> | Other | 1,552 | 1,319 |
| Long-term borrowings 22,598 21,389 Lease obligations 14 11 Provision for retirement benefits for directors (and other officers) 52 16 Retirement benefit liability 390 383 Asset retirement obligations 427 429 Deferred tax liabilities 6,297 5,483 Other 4 7 Total non-current liabilities 29,784 27,720 Total liabilities 40,418 39,004 Net assets Share capital 13,888 13,970 Capital surplus 11,602 13,301 Retained earnings (5,273) (6,510) Treasury shares (34) (34) Total shareholders' equity 20,183 20,726 Accumulated other comprehensive income (2) 2 Foreign currency translation adjustment (20) (33) Remeasurements of defined benefit plans (5) (6) Total accumulated other comprehensive income (27) (37) Share acquisition rights 427 </td <td>Total current liabilities</td> <td>10,634</td> <td>11,283</td> | Total current liabilities | 10,634 | 11,283 |
| Lease obligations 14 11 Provision for retirement benefits for directors (and other officers) 52 16 Retirement benefit liability 390 383 Asset retirement obligations 427 429 Deferred tax liabilities 6297 5,483 Other 4 7 Total non-current liabilities 29,784 27,720 Total liabilities 40,418 39,004 Net assets Share capital 13,888 13,970 Capital surplus 11,602 13,301 Retained earnings (5,273) (6,510) Treasury shares (34) (34) Total shareholders' equity 20,183 20,726 Accumulated other comprehensive income (2) 2 Valuation difference on available-for-sale securities (2) 2 Foreign currency translation adjustment (20) (33) Remeasurements of defined benefit plans (5) (6) Total accumulated other comprehensive income (27) (37) Share acquisition right | Non-current liabilities | | |
| Provision for retirement benefits for directors (and other officers) 52 16 Retirement benefit liability 390 383 Asset retirement obligations 427 429 Deferred tax liabilities 6,297 5,483 Other 4 7 Total non-current liabilities 29,784 27,720 Total liabilities 40,418 39,004 Net assets Share capital 13,888 13,970 Capital surplus 11,602 13,301 Retained earnings (5,273) (6,510) Treasury shares (34) (34) Total shareholders' equity 20,183 20,726 Accumulated other comprehensive income (2) 2 Valuation difference on available-for-sale securities (2) 2 Foreign currency translation adjustment (20) (33) Remeasurements of defined benefit plans (5) (6) Total accumulated other comprehensive income (27) (37) Share acquisition rights 427 427 Non-controlli | Long-term borrowings | 22,598 | 21,389 |
| officers) 52 16 Retirement benefit liability 390 383 Asset retirement obligations 427 429 Deferred tax liabilities 6,297 5,483 Other 4 7 Total non-current liabilities 29,784 27,720 Total liabilities 40,418 39,004 Net assets 8 13,970 Share capital 13,888 13,970 Capital surplus 11,602 13,301 Retained earnings (5,273) (6,510) Treasury shares (34) (34) Total shareholders' equity 20,183 20,726 Accumulated other comprehensive income (2) 2 Valuation difference on available-for-sale securities (2) 2 Foreign currency translation adjustment (20) (33) Remeasurements of defined benefit plans (5) (6) Total accumulated other comprehensive income (27) (37) Share acquisition rights 427 427 Non-contro | Lease obligations | 14 | 11 |
| Retirement benefit liability 390 383 Asset retirement obligations 427 429 Deferred tax liabilities 6,297 5,483 Other 4 7 Total non-current liabilities 29,784 27,720 Total liabilities 40,418 39,004 Net assets 8 13,970 Share capital 13,888 13,970 Capital surplus 11,602 13,301 Retained earnings (5,273) (6,510) Treasury shares (34) (34) Total shareholders' equity 20,183 20,726 Accumulated other comprehensive income (2) 2 Valuation difference on available-for-sale securities (2) 2 Foreign currency translation adjustment (20) (33) Remeasurements of defined benefit plans (5) (6) Total accumulated other comprehensive income (27) (37) Share acquisition rights 427 427 Non-controlling interests 5 3 | Provision for retirement benefits for directors (and other | 50 | 16 |
| Asset retirement obligations 427 429 Deferred tax liabilities 6,297 5,483 Other 4 7 Total non-current liabilities 29,784 27,720 Total liabilities 40,418 39,004 Net assets Sharec apital 13,888 13,970 Capital surplus 11,602 13,301 Retained earnings (5,273) (6,510) Treasury shares (34) (34) Total shareholders' equity 20,183 20,726 Accumulated other comprehensive income (2) 2 Valuation difference on available-for-sale securities (2) 2 Foreign currency translation adjustment (20) (33) Remeasurements of defined benefit plans (5) (6) Total accumulated other comprehensive income (27) (37) Share acquisition rights 427 427 Non-controlling interests 5 3 Total net assets 20,588 21,119 | officers) | 32 | 10 |
| Deferred tax liabilities 6,297 5,483 Other 4 7 Total non-current liabilities 29,784 27,720 Total liabilities 40,418 39,004 Net assets Shareholders' equity Share capital 13,888 13,970 Capital surplus 11,602 13,301 Retained earnings (5,273) (6,510) Treasury shares (34) 34 Total shareholders' equity 20,183 20,726 Accumulated other comprehensive income Valuation difference on available-for-sale securities (2) 2 Foreign currency translation adjustment (20) (33) Remeasurements of defined benefit plans (5) (6) Total accumulated other comprehensive income (27) (37) Share acquisition rights 427 427 Non-controlling interests 5 3 Total net assets 20,588 21,119 | Retirement benefit liability | 390 | 383 |
| Other 4 7 Total non-current liabilities 29,784 27,720 Total liabilities 40,418 39,004 Net assets Shareholders' equity Share capital 13,888 13,970 Capital surplus 11,602 13,301 Retained earnings (5,273) (6,510) Treasury shares (34) (34) Total shareholders' equity 20,183 20,726 Accumulated other comprehensive income (2) 2 Valuation difference on available-for-sale securities (2) 2 Foreign currency translation adjustment (20) (33) Remeasurements of defined benefit plans (5) (6) Total accumulated other comprehensive income (27) (37) Share acquisition rights 427 427 Non-controlling interests 5 3 Total net assets 20,588 21,119 | Asset retirement obligations | 427 | 429 |
| Total non-current liabilities 29,784 27,720 Total liabilities 40,418 39,004 Net assets Shareholders' equity Share capital 13,888 13,970 Capital surplus 11,602 13,301 Retained earnings (5,273) (6,510) Treasury shares (34) (34) Total shareholders' equity 20,183 20,726 Accumulated other comprehensive income (2) 2 Valuation difference on available-for-sale securities (2) 2 Foreign currency translation adjustment (20) (33) Remeasurements of defined benefit plans (5) (6) Total accumulated other comprehensive income (27) (37) Share acquisition rights 427 427 Non-controlling interests 5 3 Total net assets 20,588 21,119 | Deferred tax liabilities | 6,297 | 5,483 |
| Total liabilities 40,418 39,004 Net assets Shareholders' equity Share capital 13,888 13,970 Capital surplus 11,602 13,301 Retained earnings (5,273) (6,510) Treasury shares (34) (34) Total shareholders' equity 20,183 20,726 Accumulated other comprehensive income (2) 2 Valuation difference on available-for-sale securities (2) 2 Foreign currency translation adjustment (20) (33) Remeasurements of defined benefit plans (5) (6) Total accumulated other comprehensive income (27) (37) Share acquisition rights 427 427 Non-controlling interests 5 3 Total net assets 20,588 21,119 | Other | 4 | 7 |
| Net assets Shareholders' equity Share capital 13,888 13,970 Capital surplus 11,602 13,301 Retained earnings (5,273) (6,510) Treasury shares (34) (34) Total shareholders' equity 20,183 20,726 Accumulated other comprehensive income (2) 2 Valuation difference on available-for-sale securities (20) (33) Remeasurements of defined benefit plans (5) (6) Total accumulated other comprehensive income (27) (37) Share acquisition rights 427 427 Non-controlling interests 5 3 Total net assets 20,588 21,119 | Total non-current liabilities | 29,784 | 27,720 |
| Shareholders' equity 13,888 13,970 Capital surplus 11,602 13,301 Retained earnings (5,273) (6,510) Treasury shares (34) (34) Total shareholders' equity 20,183 20,726 Accumulated other comprehensive income (2) 2 Valuation difference on available-for-sale securities (20) (33) Remeasurements of defined benefit plans (5) (6) Total accumulated other comprehensive income (27) (37) Share acquisition rights 427 427 Non-controlling interests 5 3 Total net assets 20,588 21,119 | Total liabilities | 40,418 | 39,004 |
| Share capital 13,888 13,970 Capital surplus 11,602 13,301 Retained earnings (5,273) (6,510) Treasury shares (34) (34) Total shareholders' equity 20,183 20,726 Accumulated other comprehensive income (2) 2 Valuation difference on available-for-sale securities (20) (33) Remeasurements of defined benefit plans (5) (6) Total accumulated other comprehensive income (27) (37) Share acquisition rights 427 427 Non-controlling interests 5 3 Total net assets 20,588 21,119 | Net assets | | |
| Capital surplus 11,602 13,301 Retained earnings (5,273) (6,510) Treasury shares (34) (34) Total shareholders' equity 20,183 20,726 Accumulated other comprehensive income (2) 2 Valuation difference on available-for-sale securities (2) 2 Foreign currency translation adjustment (20) (33) Remeasurements of defined benefit plans (5) (6) Total accumulated other comprehensive income (27) (37) Share acquisition rights 427 427 Non-controlling interests 5 3 Total net assets 20,588 21,119 | Shareholders' equity | | |
| Retained earnings (5,273) (6,510) Treasury shares (34) (34) Total shareholders' equity 20,183 20,726 Accumulated other comprehensive income (2) 2 Valuation difference on available-for-sale securities (20) (33) Remeasurements of defined benefit plans (5) (6) Total accumulated other comprehensive income (27) (37) Share acquisition rights 427 427 Non-controlling interests 5 3 Total net assets 20,588 21,119 | Share capital | 13,888 | 13,970 |
| Treasury shares (34) (34) Total shareholders' equity 20,183 20,726 Accumulated other comprehensive income (2) 2 Valuation difference on available-for-sale securities (2) 2 Foreign currency translation adjustment (20) (33) Remeasurements of defined benefit plans (5) (6) Total accumulated other comprehensive income (27) (37) Share acquisition rights 427 427 Non-controlling interests 5 3 Total net assets 20,588 21,119 | Capital surplus | 11,602 | 13,301 |
| Total shareholders' equity 20,183 20,726 Accumulated other comprehensive income (2) 2 Valuation difference on available-for-sale securities (2) 2 Foreign currency translation adjustment (20) (33) Remeasurements of defined benefit plans (5) (6) Total accumulated other comprehensive income (27) (37) Share acquisition rights 427 427 Non-controlling interests 5 3 Total net assets 20,588 21,119 | Retained earnings | (5,273) | (6,510) |
| Accumulated other comprehensive income (2) 2 Valuation difference on available-for-sale securities (20) (33) Foreign currency translation adjustment (20) (33) Remeasurements of defined benefit plans (5) (6) Total accumulated other comprehensive income (27) (37) Share acquisition rights 427 427 Non-controlling interests 5 3 Total net assets 20,588 21,119 | Treasury shares | (34) | (34) |
| Valuation difference on available-for-sale securities (2) 2 Foreign currency translation adjustment (20) (33) Remeasurements of defined benefit plans (5) (6) Total accumulated other comprehensive income (27) (37) Share acquisition rights 427 427 Non-controlling interests 5 3 Total net assets 20,588 21,119 | Total shareholders' equity | 20,183 | 20,726 |
| Foreign currency translation adjustment (20) (33) Remeasurements of defined benefit plans (5) (6) Total accumulated other comprehensive income (27) (37) Share acquisition rights 427 427 Non-controlling interests 5 3 Total net assets 20,588 21,119 | Accumulated other comprehensive income | | |
| Remeasurements of defined benefit plans(5)(6)Total accumulated other comprehensive income(27)(37)Share acquisition rights427427Non-controlling interests53Total net assets20,58821,119 | Valuation difference on available-for-sale securities | (2) | 2 |
| Total accumulated other comprehensive income(27)(37)Share acquisition rights427427Non-controlling interests53Total net assets20,58821,119 | Foreign currency translation adjustment | (20) | (33) |
| Share acquisition rights 427 427 Non-controlling interests 5 3 Total net assets 20,588 21,119 | Remeasurements of defined benefit plans | (5) | (6) |
| Non-controlling interests 5 3 Total net assets 20,588 21,119 | Total accumulated other comprehensive income | (27) | (37) |
| Non-controlling interests 5 3 Total net assets 20,588 21,119 | Share acquisition rights | 427 | 427 |
| | Non-controlling interests | 5 | 3 |
| | Total net assets | 20,588 | 21,119 |
| | Total liabilities and net assets | 61,007 | 60,124 |

Consolidated statements of income (cumulative) and consolidated statements of comprehensive income (cumulative)

Consolidated statements of income (cumulative)

| | | (Millions of yen) |
|---|-------------------|--------------------|
| | Nine months ended | Nine months ended |
| | June 30, 2021 | September 30, 2022 |
| Net sales | 12,113 | 32,336 |
| Cost of sales | 3,179 | 9,459 |
| Gross profit | 8,933 | 22,877 |
| Selling, general and administrative expenses | 9,777 | 25,174 |
| Operating loss | (844) | (2,297) |
| Non-operating income | | |
| Interest income | 1 | 1 |
| Foreign exchange gains | 1 | 124 |
| Subsidy income | 329 | 771 |
| Commission income | 27 | 27 |
| Gain on sale of investment securities | _ | 377 |
| Share of profit of entities accounted for using equity method | 17 | 45 |
| Surrender value of insurance policies | 143 | 255 |
| Other | 63 | 70 |
| Total non-operating income | 584 | 1,674 |
| Non-operating expenses | | |
| Interest expenses | 20 | 408 |
| Share issuance costs | 159 | 0 |
| Other | 0 | 108 |
| Total non-operating expenses | 180 | 518 |
| Ordinary loss | (440) | (1,141) |
| Extraordinary income | | |
| Gain on reversal of share acquisition rights | 12 | 0 |
| Gain on sale of non-current assets | 0 | 150 |
| Gain on sale of shares of subsidiaries and associates | _ | 336 |
| Gain on step acquisitions | 174 | _ |
| Other | _ | 0 |
| Total extraordinary income | 186 | 487 |
| Extraordinary losses | | |
| Loss on sale of non-current assets | 0 | 0 |
| Loss on extinguishment of tie-in shares | 4 | - |
| Total extraordinary losses | 4 | 0 |
| Loss before income taxes | (258) | (654) |
| Income taxes - current | 102 | 1,293 |
| Income taxes - refund | _ | (102) |
| Income taxes - deferred | (65) | (969) |
| Total income taxes | 36 | 221 |
| Loss | (294) | (876) |
| Profit (loss) attributable to non-controlling interests | 2 | (3) |
| Loss attributable to owners of parent | (296) | (873) |
| Loss autionianie in owners of parent | (290) | (8/3 |

Consolidated statements of comprehensive income (cumulative)

(Millions of yen)

| | | (Willions of yell) | |
|---|-------------------|--------------------|--|
| | Nine months ended | Nine months ended | |
| | June 30, 2021 | September 30, 2022 | |
| Loss | (294) | (876) | |
| Other comprehensive income | | | |
| Valuation difference on available-for-sale securities | (0) | 4 | |
| Foreign currency translation adjustment | (6) | (17) | |
| Remeasurements of defined benefit plans, net of tax | _ | (1) | |
| Share of other comprehensive income of entities accounted | 1 | 4 | |
| for using equity method | 1 | 7 | |
| Total other comprehensive income | (5) | (9) | |
| Comprehensive income | (300) | (885) | |
| Comprehensive income attributable to | | | |
| Comprehensive income attributable to owners of parent | (298) | (882) | |
| Comprehensive income attributable to non-controlling | (1) | (2) | |
| interests | (1) | (2) | |