[This English translation is an abridged version of the original notice in Japanese. In the event of any discrepancy, the Japanese version prevails.]





November 22, 2022

Trade name: Noevir Holdings Co., Ltd.

Listing: Tokyo Stock Exchange, Prime Market (Code Number: 4928)

Representative: Takashi Okura, President and CEO

Address 6-13-1 Minatojima-Nakamachi, Chuo-ku, Kobe

Notice of Convocation of the 12th Annual General Meeting of Shareholders

Dear Shareholders,

Thank you for your continued support of Noevir Holdings.

We hereby announce that the 12th Annual General Meeting of Shareholders will be held as detailed below.

From the viewpoint of preventing the spread of infectious diseases, we request that you refrain from attending the General Meeting of Shareholders on the day of the event and exercise your voting rights beforehand by a method such as letter or the internet.

To avoid the "Three Cs" (closed spaces, crowded places, and close-contact settings) within the venue, spaces between empty seats will be widened, making the number of available seats approximately 40. As a result, in the event that the shareholders attending the event raise the number of seats to maximum capacity, you will not be admitted. Therefore, we kindly ask for your understanding in advance.

Please read the following reference documents for the General Meeting of Shareholders and vote by 5:30 p.m. on December 7, 2022 (Wednesday).

Voting by letter

Indicate your vote for or against the proposals on the enclosed voting form and return it to arrive by the voting deadline above.

Voting by internet, etc.

Confirm the "Information regarding voting by internet" listed on page 4 (available in Japanese only), then enter your vote for or against the proposals by the voting deadline above.

Internet disclosure

The following points will be posted on the Company's website in accordance with the provisions of laws and regulations and Article 19 of the Company's Articles of Incorporation. They are therefore not included in the attachments to this convocation notice.

- i) System for Ensuring Appropriate Business Operations in the Business Report
- ii) Consolidated changes to equity and Notes to the Consolidated Financial Statements in the consolidated financial statements
- iii) Non-consolidated changes to equity and Notes to the Non-Consolidated Financial Statements in the non-consolidated financial statements

URL (Japanese only) https://www.noevirholdings.co.jp/ir/shareholder/index.htm

1. Time and date: December 8, 2022 (Thursday) at 10:00 a.m. (Reception opens at 09:00 a.m.)

2. Location: Headquarters, 6-13-1 Minatojima-Nakamachi, Chuo-ku, Kobe

3. Agenda Reports

Business report for the 12th business year (October 1, 2021 to September 30, 2022), consolidated financial statements, other financial report documents, and audit report on consolidated financial statements by the accounting auditor and Audit & Supervisory Board.

Matters for Resolution

Proposal 1 Partial Amendments to the Articles of Incorporation

Proposal 2 Appointment of 11 Directors

Proposal 3 Appointment of Two Audit & Supervisory Board Members

4. Exercise of voting rights: If you vote by both letter and internet, we will consider the vote made by internet to be valid.

If you vote by internet multiple times, we will consider the last vote to be valid.

If you attend the meeting on the day, please bring the enclosed voting form with you and present it at reception. Please be aware that only shareholders eligible to exercise voting rights will be admitted into the meeting, and that representatives, associates, etc., who are not shareholders will not be admitted, even if they carry the voting form. When you attend the meeting on the day, please bring this convocation notice with you.

In the event of an amendment to the reference documents for the General Meeting of Shareholders, the business report, the consolidated financial statements, or the non-consolidated financial statements, the amended content will be posted on the Company website.

URL (Japanese only) https://www.noevirholdings.co.jp/ir/shareholder/index.htm

Reference Documents for the General Meeting of Shareholders

Proposals and Reference Items

Proposal 1 Partial Amendments to the Articles of Incorporation

The Company intends to amend the Articles of Incorporation in accordance with the enforcement, from September 1, 2022, of the provisions on the electronic provision of materials for general meetings of shareholders set forth in the "Act Partially Amending the Companies Act" (Act No. 70 of 2019).

The details of the amendments are as follows.

Current Articles of Incorporation	Proposed amendments
Article 19 (Deemed Provision of Reference Documents for	Deleted
General Meetings of Shareholders and Internet	
Disclosure)	
The Company may deem that it has provided	
shareholders with information on matters to be	
stated or indicated in the reference documents for	
General Meetings of Shareholders, the business	
report, the non-consolidated financial statements	
and the consolidated financial statements by	
disclosing such information via the Internet in	
accordance with the provisions of the applicable	
Ordinance of the Ministry of Justice.	
Newly established	Article 19 (Electronic Provision Measures, etc.)
	The Company shall provide information contained
	in the reference documents for a General Meeting
	of Shareholders electronically when calling a
	General Meeting of Shareholders.
	2. The Company may choose not to include in the
	documents to be delivered to shareholders who
	have requested the delivery of paper-based
	documents all or part of the matters prescribed by
	the Ordinance of the Ministry of Justice among the
	matters for which measures for electronic
	provision are taken.
Newly established	Supplementary Provisions
	(Transitional Measures Concerning Electronic Provision
	Measures)
	With respect to any General Meetings of Shareholders to
	be held within 6 months from September 1, 2022, Article
	19 (Deemed Provision of Reference Documents for
	General Meetings of Shareholders and Internet Disclosure)
	of the pre-amended Articles of Incorporation shall remain
	in force.
	2. After nine months from September 1, 2022, these
	Supplementary Provisions will be deleted.
	Supplementary Frovisions will be defered.

Proposal 2 Appointment of 11 Directors

The terms of office of all eleven Directors will expire at the conclusion of this Annual General Meeting of Shareholders.

We therefore request the election of eleven Directors.

The Director candidates are as follows.

Candidate number	Name		Current position in the Company
1	Hiroshi Okura	Reelection	Chairman and Representative Director
2	Takashi Okura	Reelection	President and CEO
3	Ikkou Yoshida	Reelection	Managing Director
4	Yasuo Kaiden	Reelection	Director
5	Masataka Nakano	Reelection	Director
6	Sanae Tanaka	Reelection Outside Independent	Outside Director
7	Maho Kinami	Reelection Outside Independent	Outside Director
8	Emima Abe	Reelection Outside Independent	Outside Director
9	Ryo Tsuchida	Reelection Outside Independent	Outside Director
10	Mari Ishimitsu	Reelection Outside Independent	Outside Director
11	Haruhi Kuroda	Reelection Outside Independent	Outside Director

Candidate number	Name (Date of birth)		reer history, position, offices held, important concurrent positions held	Number of the Company's shares held
Mr. Hiroshi Okura wa contributed to the de	April 1964 June 1971 May 1978 September 2009 March 2011	Founded J. H. Okura & Co., Ltd. J. H. Okura & Co., Ltd. transformed into limited liability company President and CEO Company name changed to Noevir Co., Ltd. President and CEO Chairman and Representative Director Retired as Representative Director Chairman and Representative Director of Noevir Holdings Co., Ltd. (current)	1,000,000 shares	
		as selected as a cand	idate lidate for director because, as the founder of the Contire Group and has abundant experience and adv	
	Takashi Okura (January 16, 1964)	September 1990 December 1993 February 1998 December 2001	Joined Noevir Co., Ltd. Director, Assistant General Manager of Sales Division, Head of International Affairs Managing Director, Manager of Management Strategy Department, Head of Sales Division 1 and Head of Sales Division 4 Representative Director, Vice President and COO	3,700,000 shares
2	Reelection	September 2009 March 2011	President and CEO Retired as Representative Director President and CEO of Noevir Holdings Co., Ltd. (current) (Important Concurrent Positions Held) CEO of Noevir Holding of America, Inc.	
		as selected as a car foundation and has		_

Candidate number	Name (Date of birth)		reer history, position, offices held, important concurrent positions held	Number of the Company's shares held	
		January 1982	Joined Noevir Co., Ltd.	Shares here	
		December 2007	Director, General Manager of Management Strategy Department, Head of the Public & Investor Relations Department		
		December 2009	Director and Senior Executive Officer, General Manager of Management Strategy Department		
	Ikkou Yoshida (June 10, 1957)	March 2011	Retired as Director Director and Senior Executive Officer, General Manager of Management Strategy Department, Noevir Holdings Co., Ltd.	3,070 shares	
3	Reelection	December 2013	Director and Senior Executive Officer, General Manager of Management Strategy Department, General Manager of Public & Investor Relations Department		
		December 2014	Director, Management Strategy and Public & Investor Relations		
		September 2021	Managing Director, Administrative (current)		
		was selected as a c	idate candidate for director because he has abundant caneral, having served as Chief Officer of Adminitional Joined Noevir Co., Ltd.	-	
		December 1994	Director, Assistant General Manager of Sales Division, Head of Chubu Region		
	Yasuo Kaiden (November 4, 1955)	December 2009	Director and Senior Executive Officer, General Manager of Manufacturing and Logistics Division, Head of Management Information Systems Department	29,270 shares	
4	Reelection	March 2011	President and CEO (current) Director of Noevir Holdings Co., Ltd. (current)		
			(Important Concurrent Positions Held) President and CEO of Noevir Co., Ltd.		
		was selected as a c	idate andidate for director because of his abundant of a served as President and CEO of one of the Co	•	

Candidate number	Name (Date of birth)	Ca and	Number of the Company's shares held	
		June 1978 October 1995 June 2000	Joined Noevir Co., Ltd. Representative Director and President of NOV Co., Ltd. Representative Director and President of	514175
	Masataka Nakano	September 2004	SANA Co., Ltd. Director and Vice President of Tokiwa Pharmaceutical Co., Ltd.	
	(April 18, 1952)	February 2010	President and CEO	8,354 shares
5	Reelection	March 2011	Director of Noevir Holdings Co., Ltd. (current)	
		September 2022	Chairman and Representative Director of Tokiwa Pharmaceutical Co., Ltd. (current)	
			(Important Concurrent Position Held) Chairman and Representative Director of Tokiwa Pharmaceutical Co., Ltd.	
		o was selected as a ement in general, h	idate a candidate for director because of his abundant of aving served as Chairman and Representative Director	-
		April 1989	Registered as an attorney	
		September 1991	Opened Sanae Tanaka Law Office (current)	
		April 2007	Vice chairperson of TV Asahi Corporation Program Assessment Council (current)	
	Sanae Tanaka	March 2011	Outside Director of Noevir Holdings Co., Ltd. (current)	
	(July 15, 1962) Reelection	March 2015	Outside Director of PILOT CORPORATION (current)	135 shares
6	Outside Independent	May 2015	Outside Director of Shochiku Co., Ltd. (current)	
			(Important Concurrent Positions Held) Representative of Sanae Tanaka Law Office Outside Director of PILOT CORPORATION Outside Director of Shochiku Co., Ltd.	
	Ms. Sanae Tanaka wa has expert knowledge	as deemed an appro as an attorney and	or Candidate and Outline of Expected Role opriate appointee to continue as an Outside Direct an Outside Director at other companies and contrib Directors meetings, and is expected to continue	outes beneficial

aforementioned role.

Candidate number	Name (Date of birth)		reer history, position, offices held, important concurrent positions held	Number of the Company's shares held	
Reelecti Outsid 7 Reason for S Ms. Maho K has expert kr opinions at	Maho Kinami (February 14, 1976) Reelection Outside Independent	December 2010 December 2017 June 2019 June 2022	Registered as an attorney Joined Zaoo Law Office Outside Director of Noevir Holdings Co., Ltd. (current) Opened Kinami Law Office (current) Outside Director of Advanex Inc. Auditor of Sourcenext Corporation (current) (Important Concurrent Positions Held) Representative of Kinami Law Office Auditor of Sourcenext Corporation	135 shares	
	Reason for Selection as Outside Director Candidate and Outline of Expected Role Ms. Maho Kinami was deemed an appropriate appointee to continue as an Outside Director because she has expert knowledge as an attorney and an Outside Auditor at other companies and contributes beneficial opinions at the Company's Board of Directors meetings, and is expected to continue to fulfill the aforementioned role.				
8	Emima Abe (December 31, 1979) Reelection Outside Independent	December 2013 August 2016 December 2018 March 2022	Registered as an attorney Joined Max General Law Firm (present Miyamasuzaka the Firm Law & Accounting Office) (current) Outside Director of Noevir Holdings Co., Ltd. (current) Outside Director of B-R 31 Ice Cream Co., Ltd. (current) (Important Concurrent Positions Held) Outside Director of B-R 31 Ice Cream Co., Ltd. ar Candidate and Outline of Expected Role	81 shares	
	Reason for Selection as Outside Director Candidate and Outline of Expected Role Ms. Emima Abe was deemed an appropriate appointee to continue as an Outside Director because she has expert knowledge as an attorney and an Outside Director at other companies and contributes beneficial opinions at the Company's Board of Directors meetings, and is expected to continue to fulfill the aforementioned role.				

Candidate number	Name (Date of birth)		reer history, position, offices held, important concurrent positions held	Number of the Company's shares held
Reelection Outside Independent Reason for Sele Mr. Ryo Tsuchic has expert know contributes bene		April 2002 April 2003 January 2010 April 2011 April 2014 November 2017 December 2018 April 2020 December 2021	Associate Professor of Law, University of East Asia Associate Professor of Law, Meijo University Registered as an attorney Joined Frontier Law Firm (current) Professor of Law, Omiya Law School Professor of Law, Senshu University Outside Director of UPR Corp. (current) Outside Audit & Supervisory Board Member of Noevir Holdings Co., Ltd. Professor of Sophia Law School (current) Outside Director of Noevir Holdings Co., Ltd. (current) (Important Concurrent Positions Held) Outside Director of UPR Corp. Professor of Sophia Law School	406 shares
	Mr. Ryo Tsuchida wa has expert knowledge	s deemed an approp as an attorney, a co opinions at the Co	or Candidate and Outline of Expected Role oriate appointee to continue as an Outside Director ollege professor and an Outside Director at other company's Board of Directors meetings, and is expe	ompanies and
10	Mari Ishimitsu (October 3, 1973) Reelection Outside Independent	October 2006 May 2008 April 2009 April 2021 October 2021 December 2021	Registered as an attorney Joined Nogaki Law Office Committee member of Ehime Asahi Television, Inc. TV Program Assessment Council (current) Opened Mori & Ishimitsu Law Office Vice-president of Ehime Bar Association (current) Opened Mikan Law Office (current) Outside Director of Noevir Holdings Co., Ltd.	71 shares
	Ms. Mari Ishimitsu w has expert knowledge	a as Outside Direct as deemed an appro	(current) or Candidate and Outline of Expected Role opriate appointee to continue as an Outside Directo contributes beneficial opinions at the Company's ontinue to fulfill the aforementioned role.	

Candidate number	Name (Date of birth)	Ca and	Number of the Company's shares held	
11	Haruhi Kuroda (April 16, 1987) Reelection Outside Independent	August 2011 Registered as an attorney September 2011 Joined Nishimura & Asahi April 2016 Joined Homma & Partners (current) December 2021 Outside Director of Noevir Holdings Co., Ltd. (current)		71 shares
	Ms. Haruhi Kuroda w has expert knowledge	vas deemed an appr e as an attorney and	or Candidate and Outline of Expected Role opriate appointee to continue as an Outside Direct contributes beneficial opinions at the Company's ontinue to fulfill the aforementioned role.	

(Notes)

- 1. None of the candidates has a special interest relationship with the Company.
- 2. Ms. Sanae Tanaka, Ms. Maho Kinami, Ms. Emima Abe, Mr. Ryo Tsuchida, Ms. Mari Ishimitsu, and Ms. Haruhi Kuroda are candidates for Outside Directors. The Company has identified Ms. Sanae Tanaka, Ms. Maho Kinami, Ms. Emima Abe, Mr. Ryo Tsuchida, Ms. Mari Ishimitsu, and Ms. Haruhi Kuroda as independent directors/auditors as provided by Tokyo Stock Exchange, Inc. and has submitted notification to the exchange. If their appointments are approved, the Company plans to continue treating them as independent directors.
 - Ms. Sanae Tanaka's length of service as an Outside Director at the end of this Annual General Meeting of Shareholders will be 11 years and 9 months.
 - Ms. Maho Kinami's length of service as an Outside Director at the end of this Annual General Meeting of Shareholders will be five years.
 - Ms. Emima Abe's length of service as an Outside Director at the end of this Annual General Meeting of Shareholders will be four years.
 - Mr. Ryo Tsuchida's length of service as an Outside Director at the end of this Annual General Meeting of Shareholders will be one year.
 - Ms. Mari Ishimitsu's length of service as an Outside Director at the end of this Annual General Meeting of Shareholders will be one year.
 - Ms. Haruhi Kuroda's length of service as an Outside Director at the end of this Annual General Meeting of Shareholders will be one year.
- 3. Liability limitation agreements with Outside Directors
 - The Company has concluded liability limitation agreements with Ms. Sanae Tanaka, Ms. Maho Kinami, Ms. Emima Abe, Mr. Ryo Tsuchida, Ms. Mari Ishimitsu, and Ms. Haruhi Kuroda, limiting their liability for damages under Article 427, paragraph 1 of the Companies Act.
 - This means that if they were to cause the Company to sustain a loss by neglecting their duties, their liability to the Company would be limited to the lowest liability limit amount provided in Article 425, paragraph 1 of the same act, in cases where they have acted in good faith and without gross negligence. If their appointments are approved, the Company intends to continue these agreements with them.
- 4. The Company has concluded Directors and Officers liability insurance agreements with the Company's Directors, etc. as the insured. The details of this insurance policy are listed on p. 24 (available in Japanese only) of the business report. If the appointments of each of the candidates are approved, the Company intends to insure them under these insurance agreements, and the Company also intends to extend these agreements, which are due to expire following the Annual General Meeting of Shareholders.
- The number of the Company's shares held by each candidate includes their respective holdings in the Noevir Holdings Officers' Shareholding Association.

(Reference) If Proposal 2 is approved, the skills matrix for Directors will be as follows.

Definition: Areas to which Directors are expected to contribute

Name	Management	Production, research and development	Finance and accounting	Legal affairs and compliance	ESG
Hiroshi Okura	•	•		•	•
Takashi Okura	•	•	•	•	•
Ikkou Yoshida	•	•	•	•	•
Yasuo Kaiden	•	•		•	•
Masataka Nakano	•	•		•	•
Sanae Tanaka	•			•	•
Maho Kinami				•	•
Emima Abe				•	•
Ryo Tsuchida	•			•	•
Mari Ishimitsu				•	•
Haruhi Kuroda				•	•

Proposal 3 Appointment of Two Audit & Supervisory Board Members

At the conclusion of this Annual General Meeting of Shareholders, Audit & Supervisory Board Member Mr. Masayuki Hamaguchi will resign and the term of office of Audit & Supervisory Board Member Mr. Kazuya Sugimoto will expire.

We therefore request the election of two Audit & Supervisory Board Members.

The Audit & Supervisory Board has approved this proposal.

The Audit & Supervisory Board Member candidates are as follows.

Candidate number	Name (Date of birth)	Career history, p	Number of the Company's shares held	
number 1	(Date of birth) Takashi Oyama (August 20, 1955) New election	October 1978 December 1999 December 2002 December 2005 March 2011 December 2016 November 2017 December 2019 December 2021 January 2022	Joined Noevir Co., Ltd. Director, General Manager of Human Resources Department Director, General Manager of Product Management Department, General Manager of Manufacturing Department, Shiga Factory Director, General Manager of Human Resources Department Retired as Director Joined Noevir Co., Ltd. Director and Senior Executive Officer, General Manager of Corporate Department, Secretariat, Noevir Holdings Co., Ltd. Director of Noevir Aviation Co., Ltd. Director and Senior Executive Officer, Corporate, Noevir Holdings Co., Ltd. Chairman and Representative Director of Noevir Aviation Co., Ltd. Director and Senior Executive Officer, Corporate and Legal Affairs, Noevir Holdings Co., Ltd. Chairman of Noevir Aviation Co., Ltd. (current) Director and Senior Executive Officer, Corporate and Legal Affairs, Noevir Holdings Co., Ltd. (current) Director and Senior Executive Officer, Corporate and Legal Affairs, Noevir Holdings Co., Ltd. (current)	
			Chairman of Noevir Aviation Co., Ltd.	

Reason for Selection as Audit & Supervisory Board Member Candidate

Mr. Takashi Oyama was selected as a candidate for Audit & Supervisory Board Member because of his abundant experience and highly professional knowledge of legal and compliance issues, having served as Director and Senior Executive Officer, Corporate and Legal Affairs of the Company and Chairman of the Group's operating company.

Candidate number	Name (Date of birth)	Career history, p	Number of the Company's shares held	
	Kazuya Sugimoto (October 6, 1965)	October 1995	Registered as a certified public accountant	
2	Reelection Outside Audit & Supervisory Board Member	April 2015 December 2018	Opened Sugimoto CPA Office (current) Outside Audit & Supervisory Board Member of Noevir Holdings Co., Ltd. (current) (Important Concurrent Positions Held) Representative of Sugimoto Accounting Office	676 shares
	Independent Officer			

Reason for Selection as Outside Audit & Supervisory Board Member Candidate

Mr. Kazuya Sugimoto was deemed an appropriate appointee to continue as an Outside Audit & Supervisory Board Member because he has expert knowledge and a wide range of insight into finance and accounting as a certified public accountant and a certified tax accountant and provides beneficial audits from an objective standpoint, and is expected to continue to fulfill the aforementioned role.

(Notes)

- 1. None of the candidates has a special interest relationship with the Company.
- 2. Mr. Takashi Oyama is a candidate for appointment as a new Audit & Supervisory Board Member.
- 3. Mr. Kazuya Sugimoto's length of service as an Outside Audit & Supervisory Board Member at the end of this Annual General Meeting of Shareholders will be four years.
- 4. Mr. Kazuya Sugimoto is a candidate for Outside Audit & Supervisory Board Member. The Company has identified Mr. Kazuya Sugimoto as an independent directors/auditors as provided by Tokyo Stock Exchange, Inc. and has submitted notification to the exchange. If his appointment is approved, the Company plans to continue treating him as an independent auditor.
- 5. Liability limitation agreements with Audit & Supervisory Board Members
 The Company plans to conclude a liability limitation agreement with Mr. Takashi Oyama if his appointment is approved, limiting
 his liability for damages under Article 427, paragraph 1 of the Companies Act. This means that if he were to cause the Company
 to sustain a loss by neglecting his duties, his liability to the Company would be limited to the lowest liability limit amount
 provided in Article 425, paragraph 1 of the same act, in cases where he has acted in good faith and without gross negligence.
 The Company has concluded a liability limitation agreement similar to the aforementioned with Mr. Kazuya Sugimoto. If the
 appointment is approved, the Company intends to continue the agreement with him.
- 6. The Company has concluded Directors and Officers liability insurance agreements with the Company's Directors, etc. as the insured. The details of this insurance policy are listed on p. 24 (available in Japanese only) of the business report. If the appointments of each of the candidates are approved, the Company intends to insure them under these insurance agreements, and the Company also intends to extend these agreements, which are due to expire following the Annual General Meeting of Shareholders.
- The number of the Company's shares held by both candidates includes their respective holdings in the Noevir Holdings Officers' Shareholding Association.