



First Quarter of FY06/2023
Materials for Financial Results Briefing
November 14, 2022 (Mon.)

TSE Growth: 3300



Section 1	Financial results overview 1Q of FY06/2023 (company-wide)	P.3
Section 2	Financial results overview 1Q of FY06/2023 (by segment)	P.10
Section 3	Policies	P.29
Section 4	Performance forecasts (full-term) FY06/2023 Dividend forecasts	P.45
Section 5	Most recent TOPICS	P.49

## Section 1

## Financial results overview

1Q of FY06/2023 (company-wide)



## Higher revenues / Much higher earnings

(YoY)

#### Company-wide results

Higher revenues / much higher earnings

5.4% UP Net sales :

Operating profit: 38.8% UP
Ordinary profit: 36.3% UP

#### Company-wide

Business reform by promoting DX is underway

 DX for Leasing DX Property Management Business segment is preferentially promoted Building up the next-generation management system named "AMBITION Cloud" is underway (90% complete)

#### **[Leasing DX] Property Management Business**

• Net sales : 14.3% UP

• Houses under : +1,886 management : +1,886
• Occupancy rate : 96.6%

#### **Point**

#### **[Leasing DX]** Leasing Brokerage Business

- 16 directly-run shops + 19 bases partnered with membership-based shared offices
- Measures for attracting guests were carried out including enhanced non-face-to-face services such as those via WEB by strengthened advertising strategies, remote customer services and electronic contract

#### **Point**

#### [Sales/Purchase DX] Investment Business

- Actual results were as planned
- · 68 properties sold in total

**Point** 

**Point** 

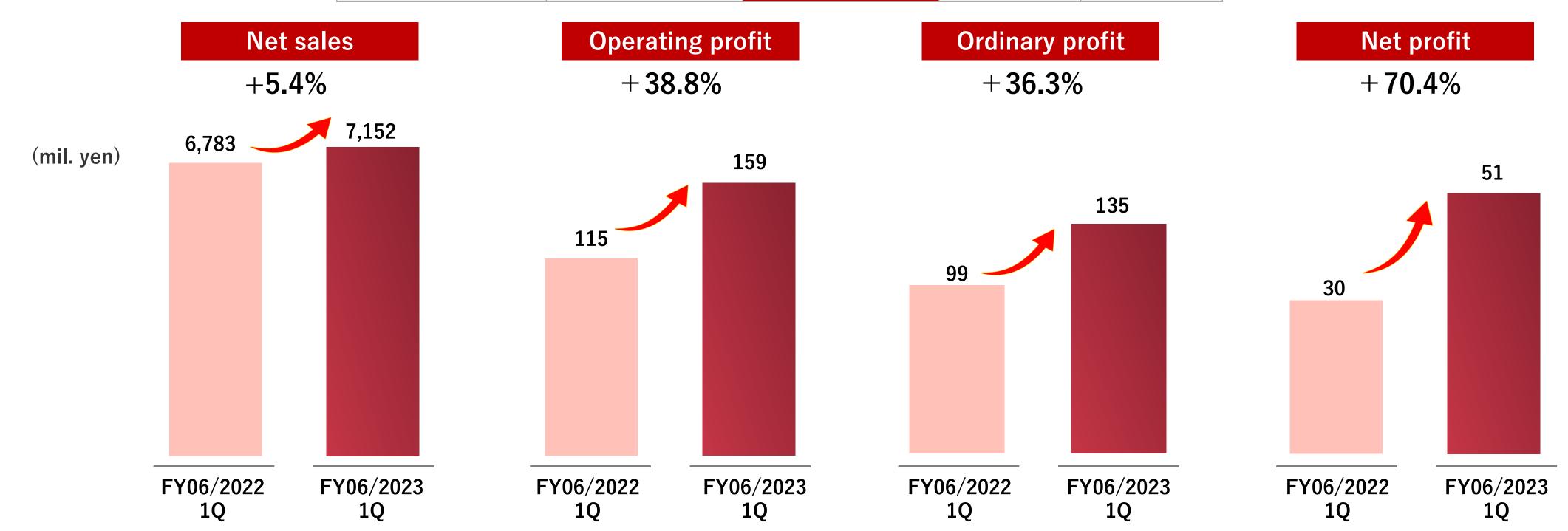


## Higher revenues / Much higher earnings

Corporate policy of FY06/2023 "Reform of existing businesses by promoting DX and growth of Real Estate DX Business"

(mil. yen)	FY06/2022 1 Q	FY06/2023 1 Q	+/- %	+/- amount
Net sales	6,783	7,152	5.4%	368
Operating profit	115	159	38.8%	44
Ordinary profit	99	135	36.3%	36
Net profit*	30	51	70.4%	21

\* Net profit attributable to owners of parent





## Higher revenues / Much higher earnings

(mil. yen)	FY06/2022 1Q actual	FY06/2023 1Q actual	+/- %	+/- amount
Net sales	6,783	7,152	+5.4%	+368
Gross profit	1,208	1,305	+8.0%	+97
SG&A expenses	1,093	1,146	+4.8%	+53
EBITDA*	177	226	+27.7%	+49
Operating profit	115	159	+38.8%	+44
Ordinary profit	99	135	+36.3%	+36
Net profit before income taxes	99	135	+36.3%	+36
Net profit attributable to owners of parent	30	51	+70.4%	+21

<sup>\*</sup> EBITDA = Operating profit + Depreciation + Software depreciation + Goodwill amortization

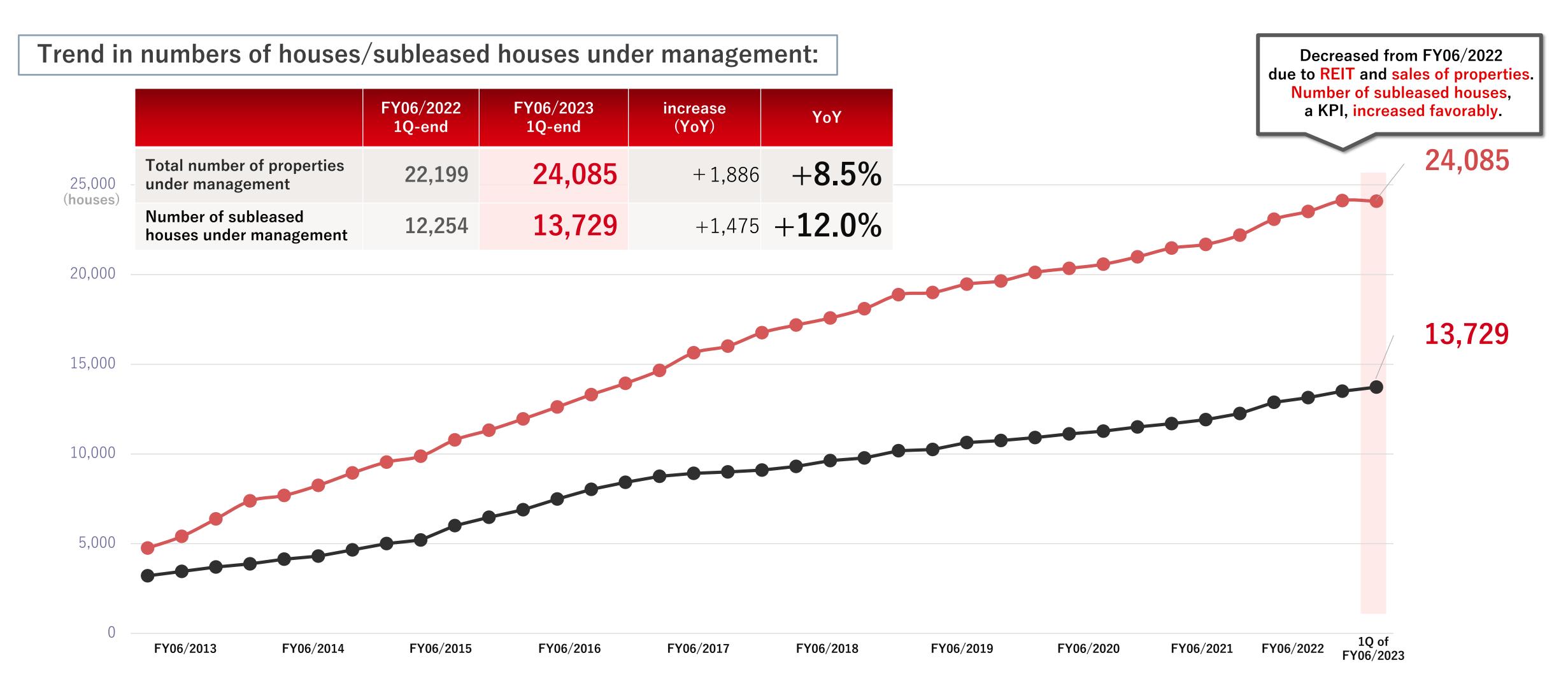


### **Balance Sheet**

(mil. yen)	FY06/2022 1Q actual	FY06/2023 1Q actual	+/- amount
Current assets	13,679	13,782	+102
Non-current assets	3,354	3,656	+302
Deferred assets	2	2	0
Total assets	17,036	17,441	+404
Current liabilities	6,727	6,761	+33
Non-current liabilities	6,564	7,011	+446
Net assets	3,744	3,668	-75
Total liabilities and net assets	17,036	17,441	+404



#### Number of houses under management continues to increase favorably





### High level of occupancy rate was maintained

#### **(Features)**

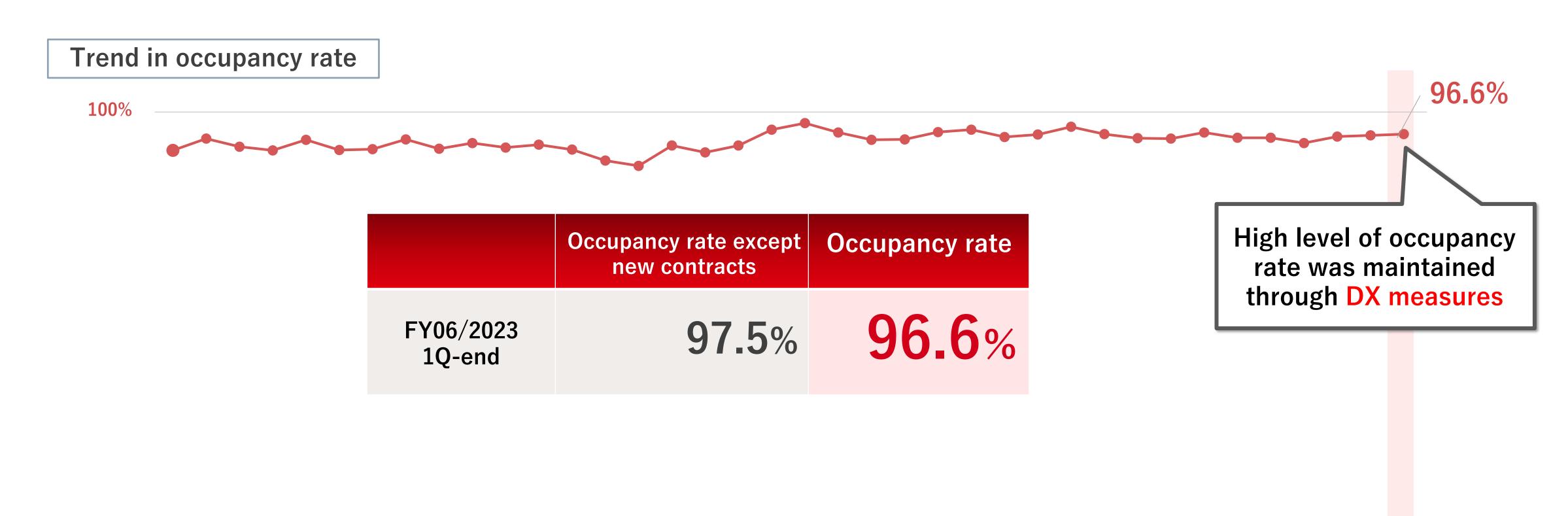
FY06/2013

- Properties under management: Mainly high-quality studio apartments such as designer's brand
- Areas: Concentrated in Tokyo (mainly 23 wards) & Kanagawa/Chiba/Saitama Prefectures
- Target: Mainly for young people

FY06/2014

FY06/2015

FY06/2016



FY06/2017

FY06/2018

FY06/2019

FY06/2020

1Q of

FY06/2022 FY06/2023

FY06/2021

## Section 2

## Financial results overview

1Q of FY06/2023 (by segment)



## [Leasing DX] Property Management Business

[Leasing DX]
Leasing Brokerage Business

**(Sales/Purchase DX) Investment Business** 

**Incubation Business** 

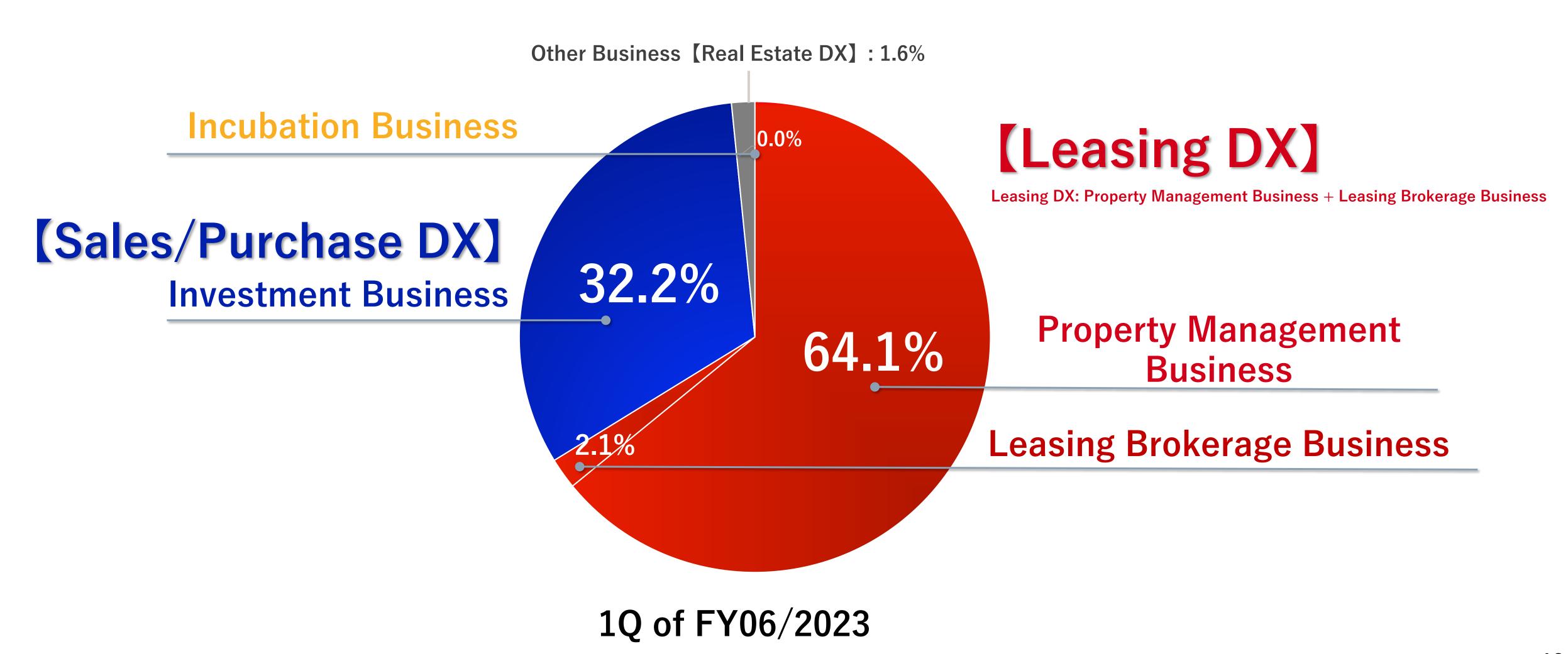
**(Real Estate DX) Other Business** 

#### Five business segments

- ◆ Subleasing business and leasing management business for residential properties
- ◆ Efforts are put to building up its next-generation management system named "AMBITION Cloud" which facilitates higher operational efficiency
- **◆ Brokerage business for leased properties**, mainly those managed by the Company
- ◆ AMBITION AGENCY Co., Ltd. (which operates "ROOMPIA") and VALOR Co., Ltd. (which operates "VALOR"), both of which are subsidiaries, run total 16 shops: 7 in Tokyo, 8 in Kanagawa Pref. and 1 in Saitama Pref.
- ♦ High leasing ability of this segment contributes to the high occupancy rates maintained by the Property Management Business
- ◆ VERITAS INVESTMENT (subsidiary): Develops its business around selling self-developed studio apartments for investment in new building
- ◆ Investment Division of the Company: By means of its ability to purchase properties from diverse routes, sells renovated condominium apartments with emphasis on location
- **◆** AMBITION VENTURES (subsidiary): Invests in venture companies which carry out businesses highly compatible with those of the Group
- ◆ Provides support to invested companies through capital tie-up, leading to earnings via IPO or other means
- ◆ Real Estate DX Business (Re-Tech RaaS) ◆ Small Amount Short-term Insurance Business (HOPE)
  Overseas Systems Business (AMBITION VIETNAM)



#### **[Leasing DX]** accounts for about 70% of overall sales



## [Leasing DX]

## Property Management Business

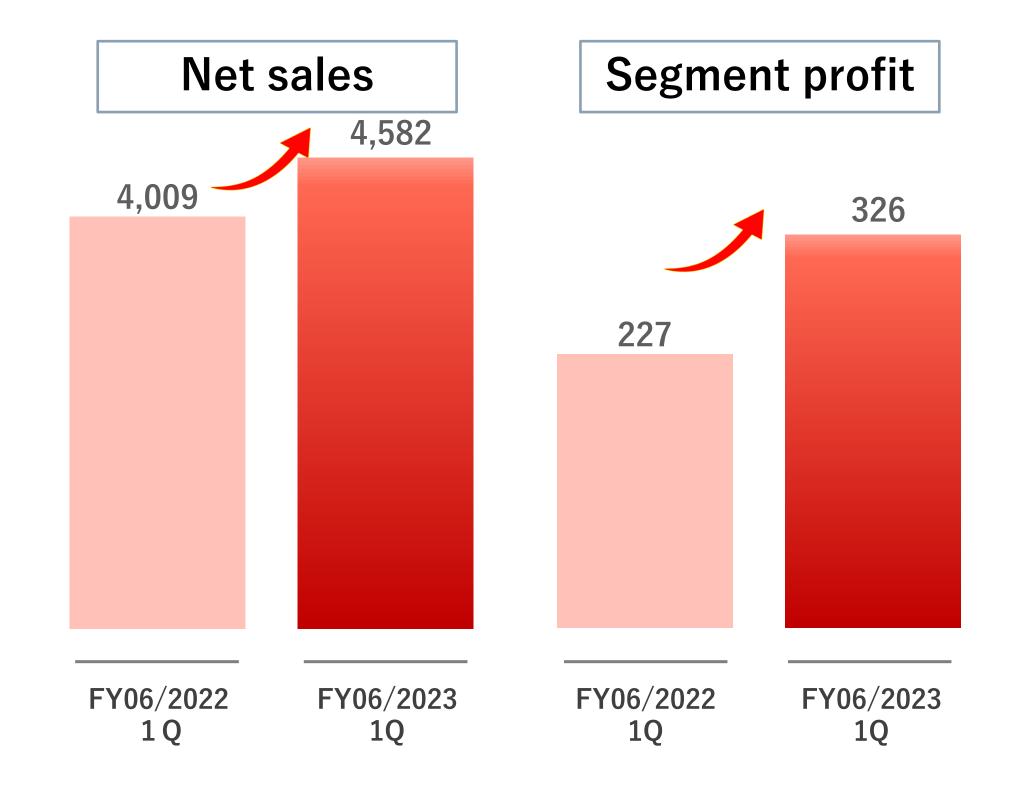
Developed mainly by the Business Division of the Company but also partly by VERITAS INVESTMENT and VALOR



## Much higher revenues / Much higher earnings

(mil. yen)	FY06/2022 1 Q	FY06/2023 1 Q	+/- %	+/- amount
Net sales	4,009	4,582	14.3%	573
Segment profit	227	326	43.3%	98

(mil. yen)



#### **Factors**

Higher revenues: Increased number of subleased houses under management Higher earnings: Successful administrative cost control with DX measures

#### **[KPI]** Maintained steady progress

- Houses under management: 24,085(+ 1,886 (8.5%) YoY)
- Subleased houses under management: 13,729 (+1,475 (12.0%) YoY)
- Occupancy rate: 96.6% (97.5% if newly contracted properties are excluded)
   High level of occupancy rate was maintained through measures
   for improved occupancy rate

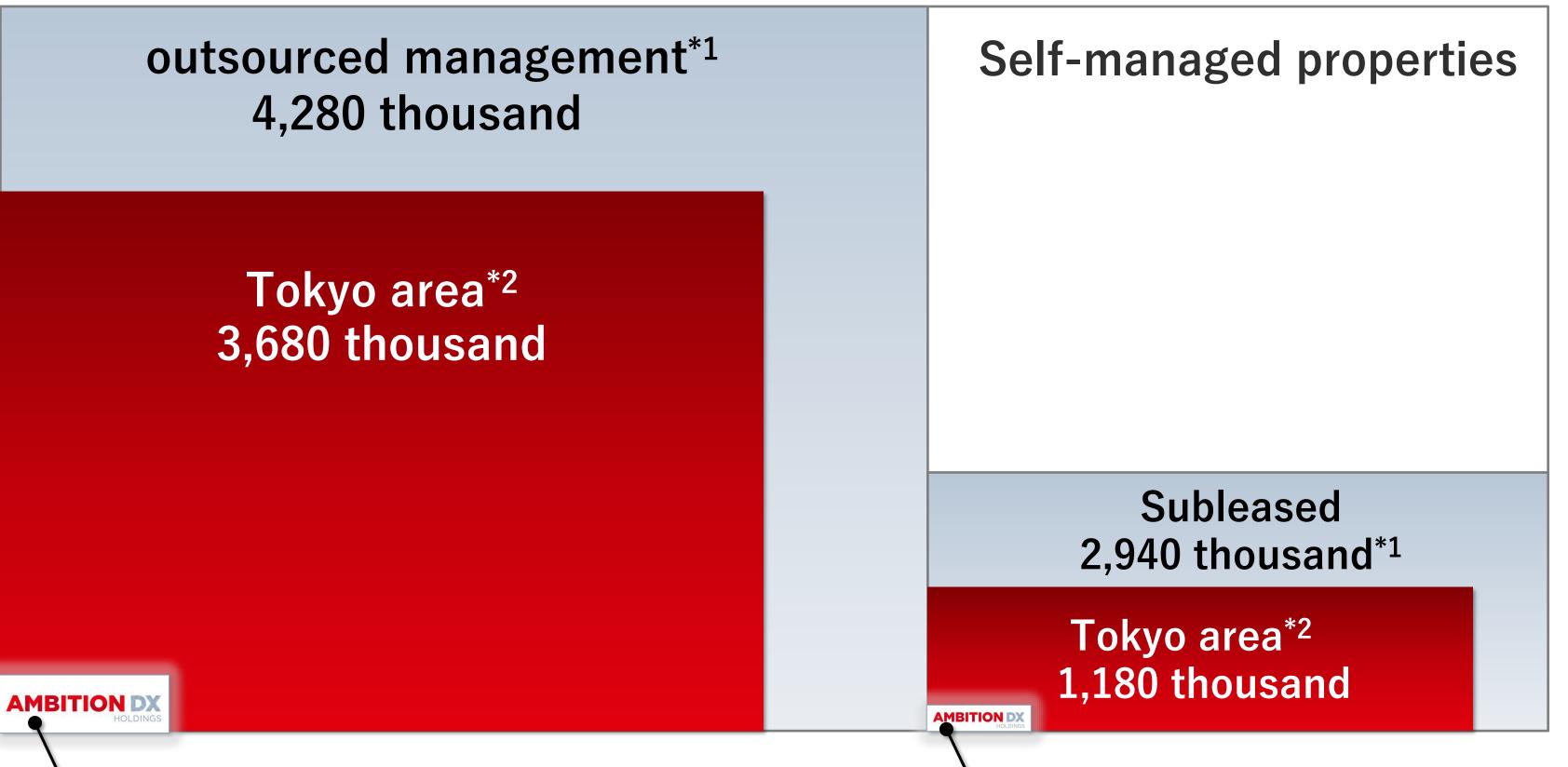
#### [Main approach]

Efforts are put to building up next-generation management system named "AMBITION Cloud" (which facilitates higher operational efficiency) (90% complete)



## Promising market (Tokyo metropolitan area) with potential for further growth

Number of rental housing in Japan: 14,580 thousand\*1



#### Points of the market

- The Company targets principally at outsourced management / subleased properties markets around Tokyo area
- These markets have potentials for further growth due to continuous concentration of population in central Tokyo
- The Company remains focused on obtaining new properties above the industry's average

Managed by AMBITION: 13 thousand

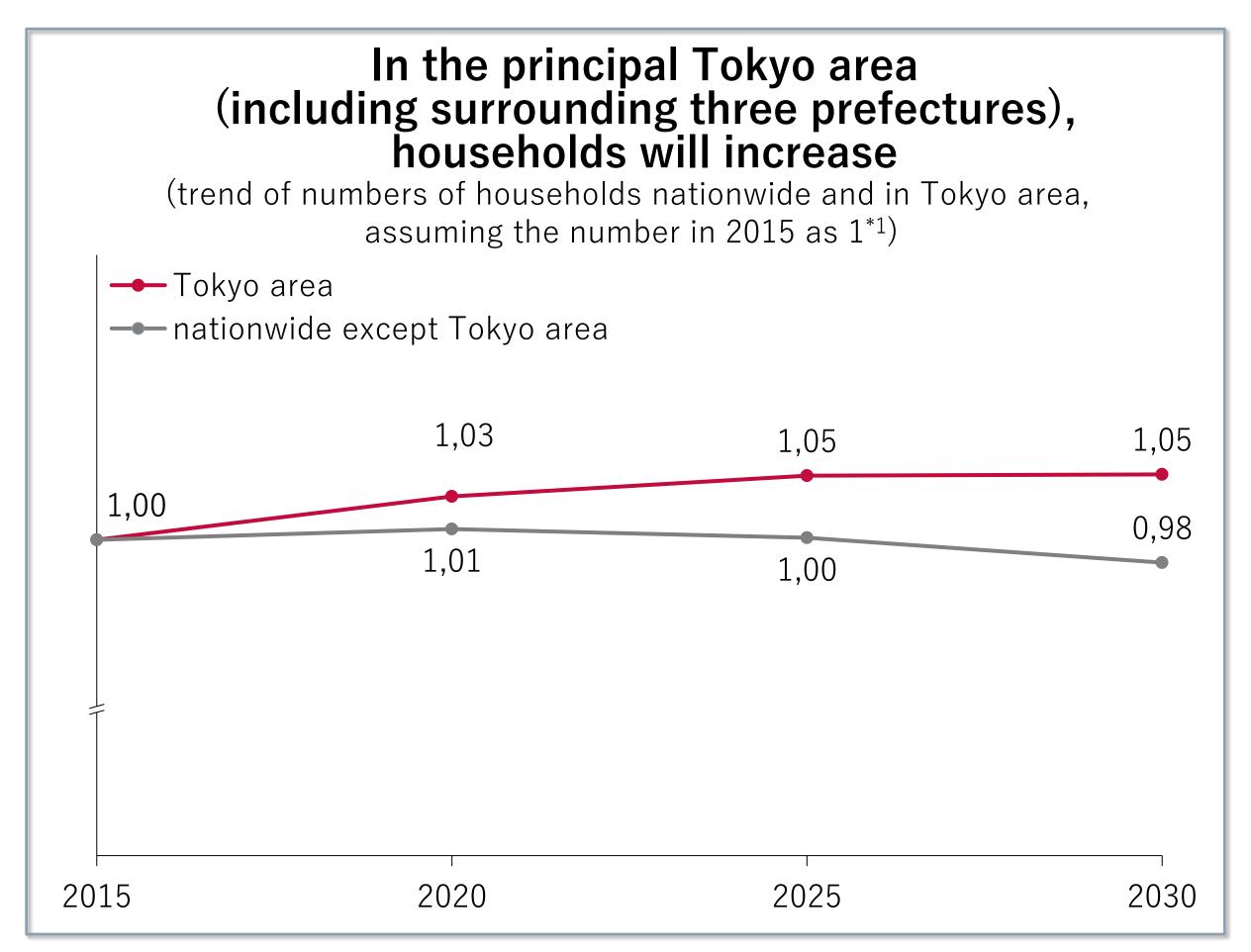
Managed by AMBITION: 24 thousand

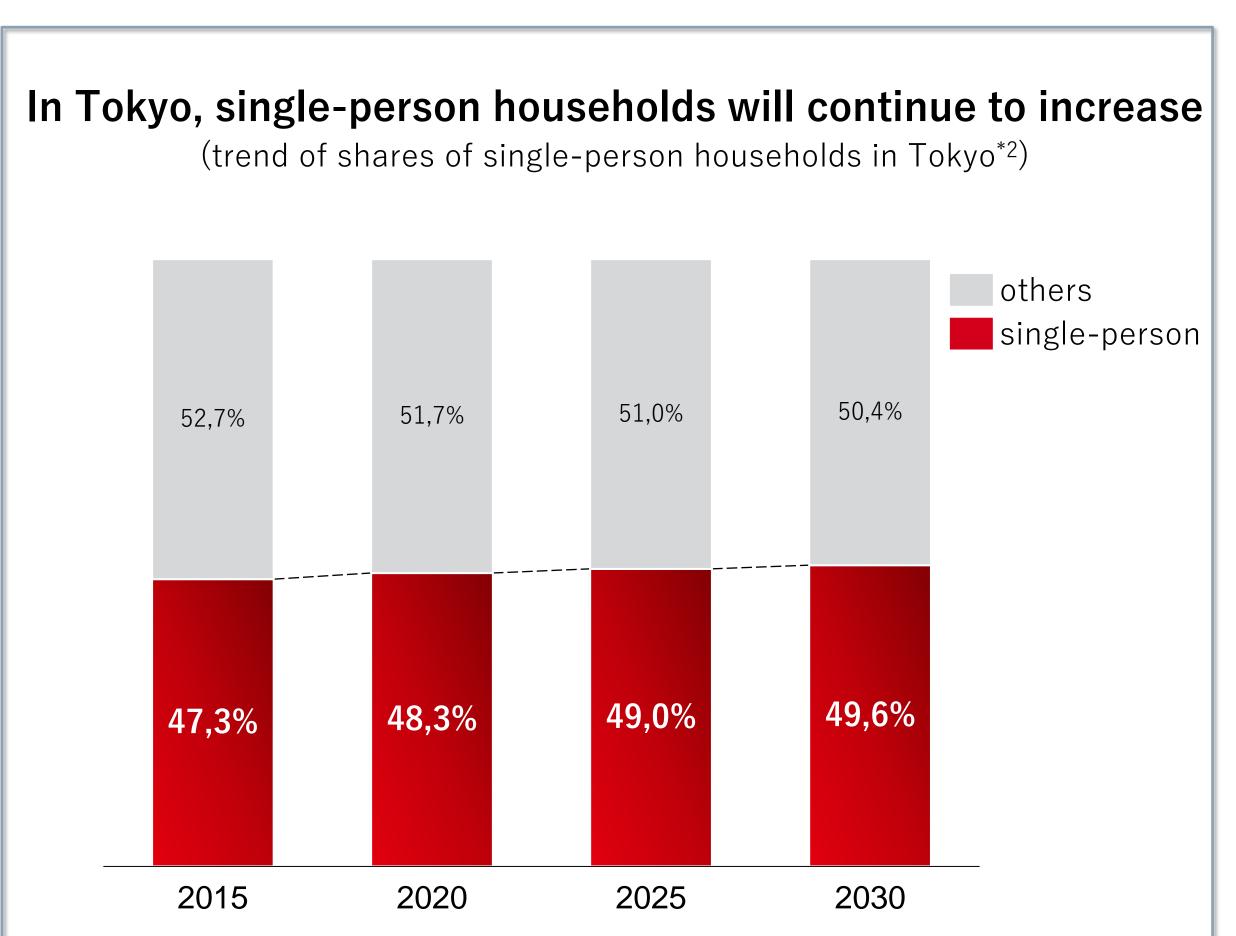
<sup>\*1</sup> MLIT: Suggestions for the future of rental housing management industry (draft) [Related materials]

<sup>\*2</sup> MLIT: Suggestions for the future of rental housing management industry (draft), calculated based on the percentages of registered business entities in Tokyo and surrounding three prefectures



#### The Company has advantages for the market of "Tokyo area $\times$ single room" which has great potential for further growth





<sup>\*1</sup> National Institute of Population and Social Security Research, *Future population estimates by region in Japan* (2018)

<sup>\*2</sup> Tokyo Metropolitan Government, *Forecasts of number of households in Tokyo* (March 28, 2019)

## [Leasing DX]

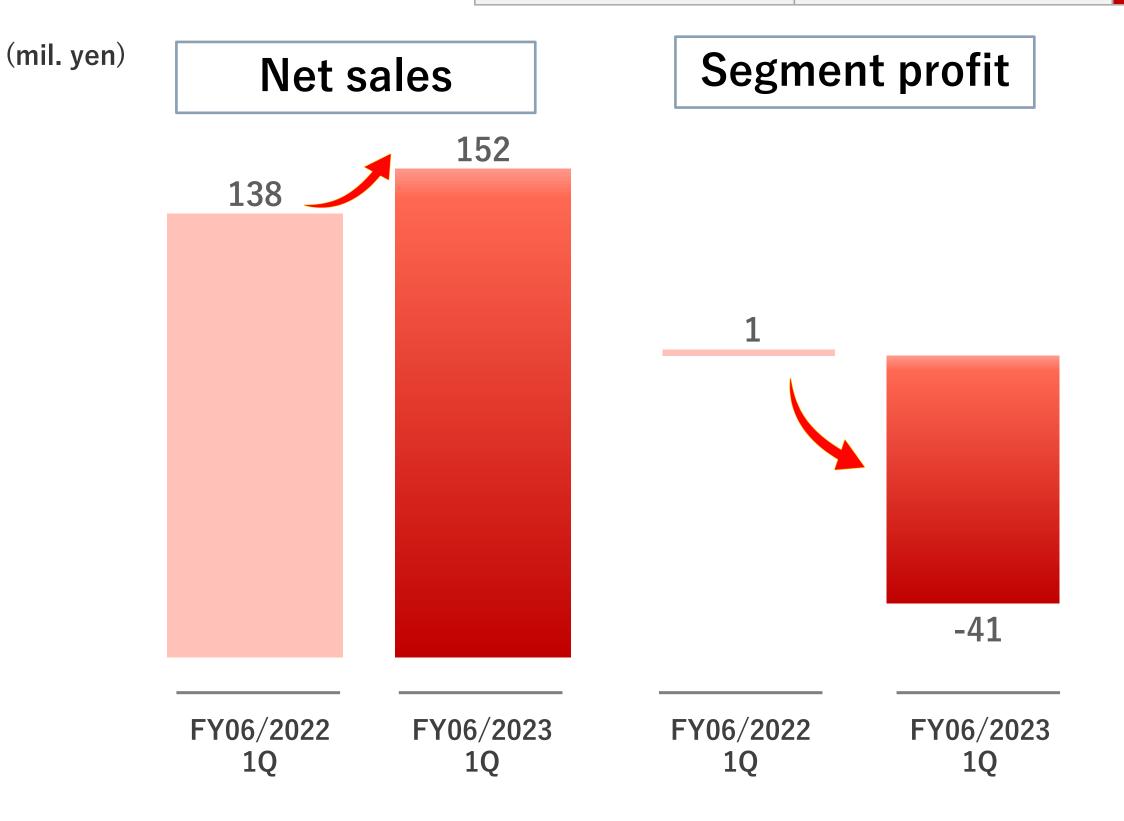
## Leasing Brokerage Business

Undertaken by AMBITION AGENCY, VALOR, as well as AMBITION RENT and AMBITION PARTNER



## Higher revenues / Lower earnings

(mil. yen)	FY06/2022 1 Q	FY06/2023 1 Q	+/- %	+/- amount
Net sales	138	152	9.9%	13
Segment profit	1	-41	_	-43



#### **Factors**

- By making use of an AlxRPA tool named "RAC-TECH", efforts were put to continuous downsizing of personnel for inputting work and increase in the number of response
- Measures for attracting guests including enhanced non-face-to-face services such as those via WEB by strengthened advertising strategies, remote customer services and electronic contract
- These measures and increased personnel in preparation for peak season led to higher net sales, but revenues decreased because of increased investment in personnel and DX measures, increased advertising expenses and other factors

#### [Features]

- Under the trade names of "ROOMPIA" and "VALOR" (respectively run by AMBITION AGENCY and VALOR which are subsidiaries), 16 shops in total are run: 7 in Tokyo, 8 in Kanagawa Pref. and 1 in Saitama Pref.
- High leasing ability of this segment contributes to the high occupancy rates maintained by the principal Property Management Business

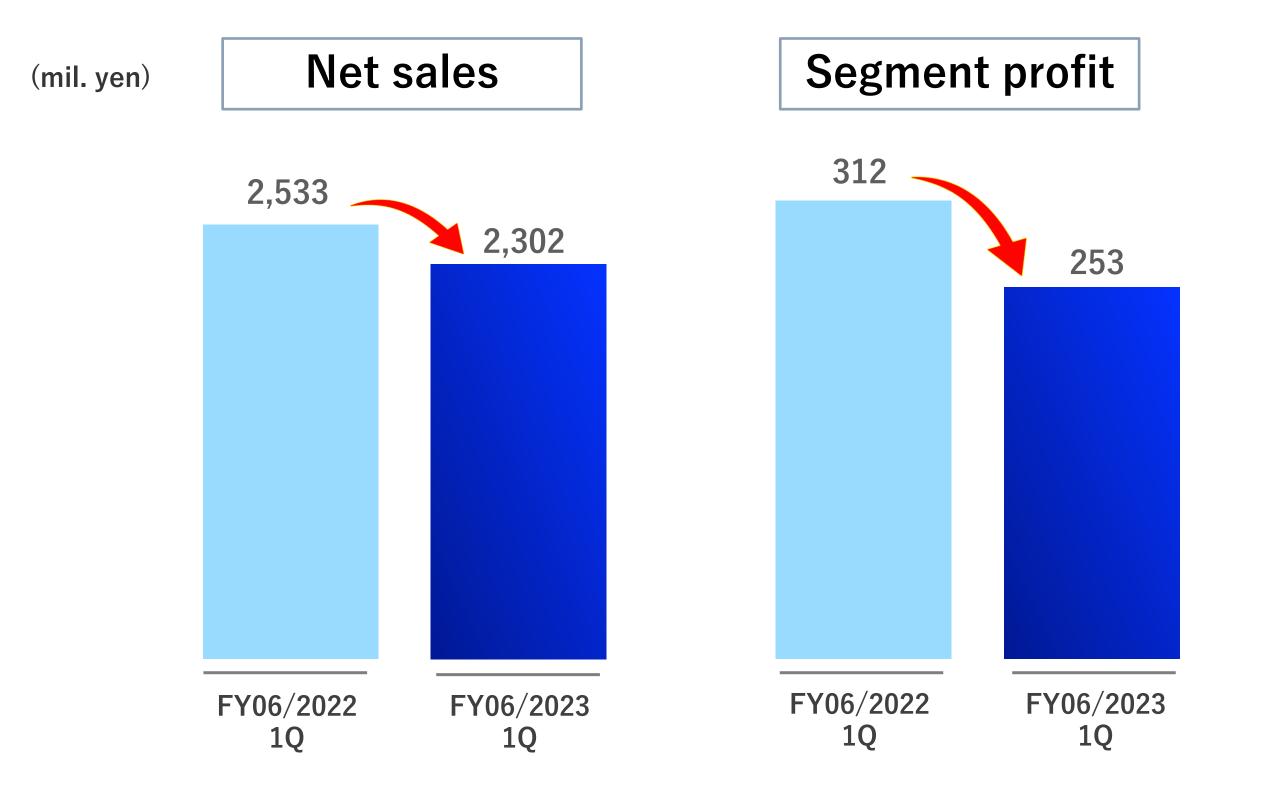
# [Sales/Purchase DX] Investment Business

Undertaken by VERITAS INVESTMENT and by Investment Division of the Company.



### As planned

(mil. yen)	FY06/2022 1 Q	FY06/2023 1 Q	+/- %	+/- amount
Net sales	2,533	2,302	-9.1%	-231
Segment profit	312	253	-18.8%	-58



#### **Factors**

- Strengthened purchase of properties in line with current situation
- As for properties for sale, completion of newly built ones during the current term concentrate in the second half
- Actual results in 1Q ware largely as planned

(number of properties sold)

- VERITAS INVESTMENT (subsidiary): 51 (decrease by 11 YoY)
- Investment Division of the Company: 17 (decrease by 2 YoY)

## Incubation Business

Since the second quarter consolidated fiscal period of FY06/2022, "Incubation Business" segment, which was previously included in the category "Other Business", has been presented as one of the reportable segments.

Undertaken by AMBITION VENTURES

#### 1Q of FY06/2023: Actual results

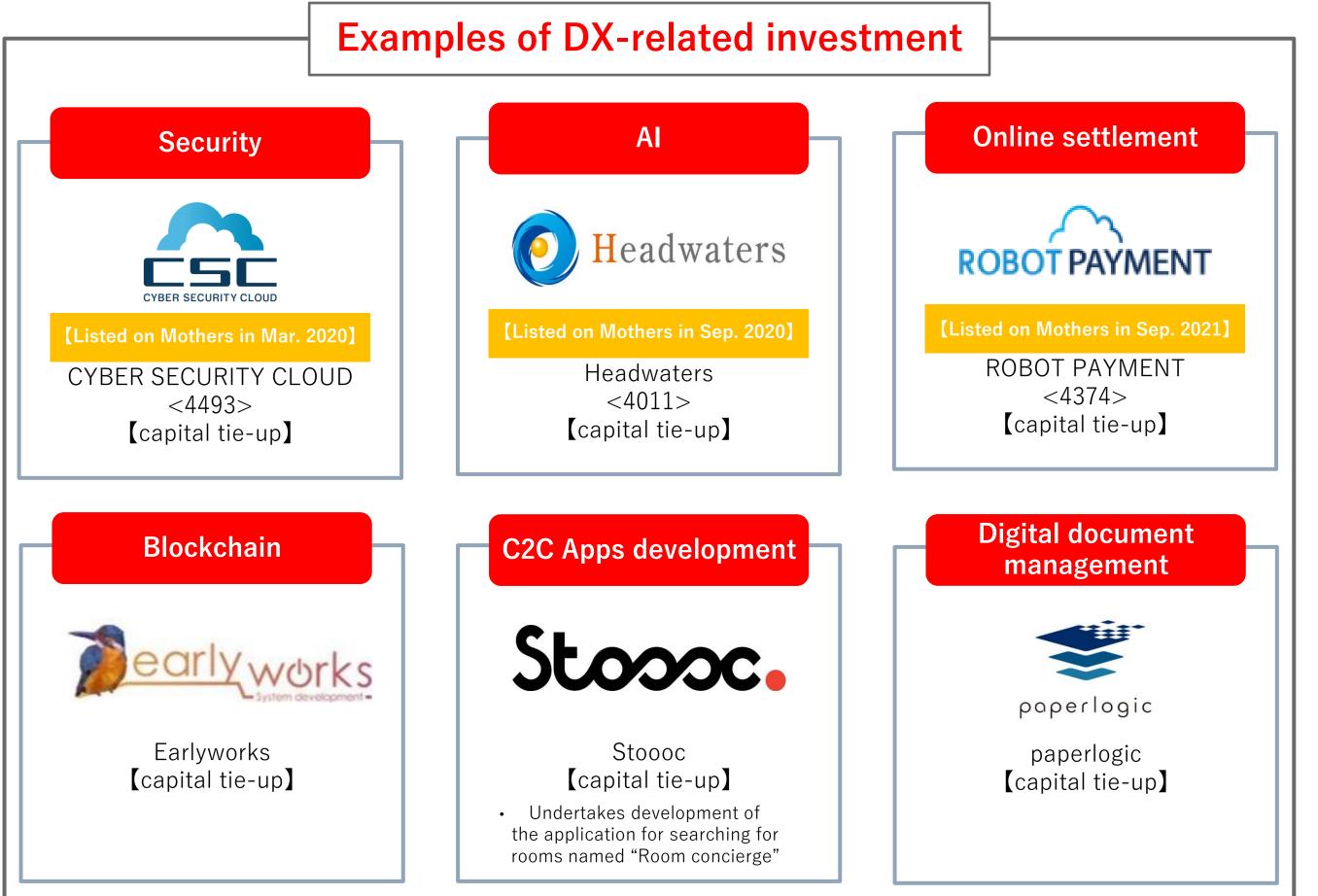


Since the second quarter consolidated fiscal period of FY06/2022, "Incubation Business" segment, which was previously included in the category "Other Business", has been presented as one of the reportable segments.

Net sales: --- mil. yen

Segment loss: --- mil. yen

- 5 companies were newly invested
- · Investment in 24 venture companies (as of Sep. 30, 2022) \* excluding cross-shareholdings



\* Mothers now renamed to Growth

### [Real Estate DX]

## Other Business

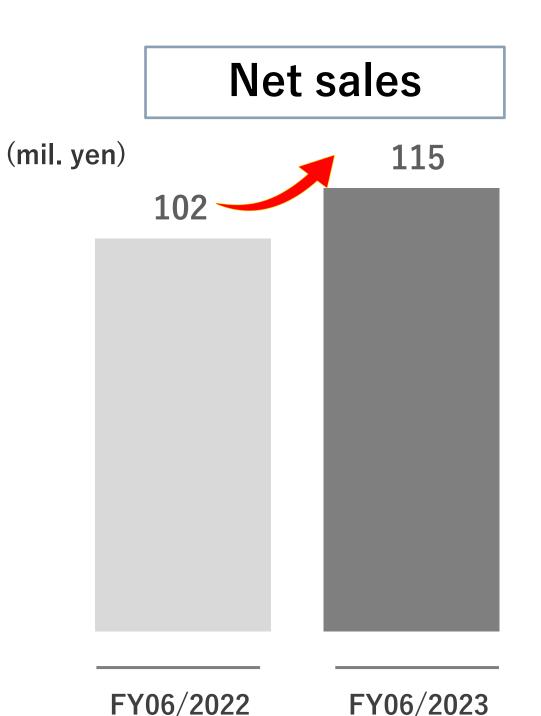
- Real Estate DX Business (Re-Tech RaaS) Overseas Systems Business (AMBITION VIETNAM)
- Small Amount Short-term Insurance Business (HOPE)
  - **■** Hotel Business (the Company)



### Higher revenues / Improved profitability (smaller deficit)

(mil.yen)	FY06/2022 1 Q	FY06/2023 1 Q	+/- %	+/- amount
Net sales	102	115	12.9%	13
Segments profit	-70	-39	-	31

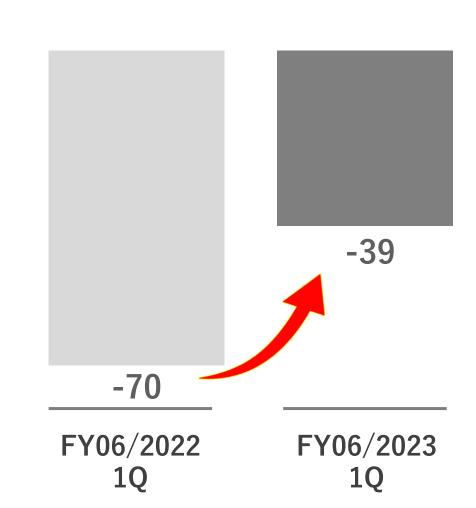
**Factors** 



1Q

1Q





#### **(Real Estate DX Business)**

- Next-generation leasing management system "AMBITION Cloud" has been developed by the overseas subsidiary, AMBITION VIETNAM Co., Ltd., and internal DX is promoted on a priority basis. This system realizes much higher operational efficiency and improved productivity for Leasing DX Property Management Business segment.
- Various systems for real estate leasing management operations were developed, such as those for contract progress management, repair management, and offering management (about 90% complete).
- The Company also started to provide its unique electronic signature system named "AMBITION Sign" which utilizes blockchain (distributed ledger) technologies.

  It enables customers to execute contracts easily on their smartphones or PCs while doing video conferences with salespersons. Moreover, with respect to highly confidential information about real estate contracts, by utilizing blockchain (distributed ledger) technologies, information leakage/alteration is prevented and robustness is reinforced such as preventing impersonation, thereby making it possible to execute contracts in a secure environment.
- Sales of an AI  $\times$  RPA tool named "RAC-TECH" developed by a subsidiary, Re-Tech RaaS Inc. is ongoing.
- Application for searching for rooms named "Room concierge" has increasing number of registered users. (the Group's first BtoC matching service application)

#### [Small Amount Short-term Insurance Business]

- Obtained new contracts smoothly
- The system "MONOLITH" realized an entirely paperless process from application through to payment

[Hotel Business] contracts with all the facilities were terminated and the Company has withdrawn from this business

## All business operations in connection with real estate are covered in a straightforward fashion

(real estate industry)		AMBITION DX HOLDINGS	Developer company	Real estate sales company	Purchase/ Resale company	Leasing management company	Real estate brokerage company
	Land acquisition	subsidiary: VERITAS INVESTMENT		X	X	×	×
Development business	Construction	subsidiary: VERITAS INVESTMENT		×	×	×	×
	Sales	subsidiary: VERITAS INVESTMENT			×	×	×
Purchase/Resale business	Purchase/ Sales	AMBITION DX HOLDINGS	X	X		×	×
Ownership business	Leasing management	AMBITION DX HOLDINGS	X	×	×		×
Brokerage business	Finding customers	subsidiary: VALOR subsidiary: AMBITION AGENCY	X	×	×	×	







### The Company's own designers' condominium

Concept	Good location, modern and fashionable
Design	Famous designers/architects "PREMIUM CUBE" series is highly popular
Examples of specialty designs	<ul> <li>Security (hands-free key system "Raccess")</li> <li>Automatic lock system with color monitor</li> <li>Flooring (LL50 grade)</li> <li>Door knob (KAWAJUN)</li> <li>Kitchen (gas stove of 3 burners with Si sensors)</li> <li>Cabinet (sliding cabinet with assisting pockets)</li> <li>Kitchen (single lever)</li> <li>Powder room (single lever, twin mirror with storage)</li> <li>Bathroom (archline bathtub, switched ecoful shower)</li> <li>Toilet (washing toilet seat with deodorizing function)</li> <li>Architecture (no sound leakage)</li> <li>Security equipment, architecture, no sound leakage</li> <li>24-hours ventilation system, bathroom dryer, heating</li> <li>···etc.</li> </ul>



## Modernized real estate DX company deploying DX on its own in every field of real estate

DX fields	Conventional real estate company	AMBITION DX HOLDINGS	
DX case	outsourcing (to a tech company) using some products (tools), difficult to lead to solving issues	deploying hands-on DX in every field of real estate (embodying hands-on issues) with high quality	
operations	analog	digital	
documents	paper	electronic	
response	fax, telephone	Internet	
contracts	paper	online	
explanation	face-to-face	online explanation on important matters	
preview	photo, visit	perfect preview experience with high-level VR	
	manual entry	automatic entry with RPA	
properties management	multiple tools	single platform (owner / management company / brokerage company)	
	e-mail, paper and fax	Repair & restoration works are also systematically managed	
settlement for properties management	bank transfer, in cash	online settlement	
data management	local server	cloud	
security	low robustness	safe environment with Blockchain	
database	difficult to digitalize	digitalized data are managed	
finding properties	users search for properties by himself/herself and contact brokerage company	matching application helps matching a user with a room concierge who finds a room	
	face-to-face customer services	online customer services	

#### Operational efficiency with DX



**Purchase** /Sales

Leasing management

Leasing brokerage

Insurance

Renovation

After move-in

past



face-to-face

/ in writing

face-to-face

/ in writing

face-to-face



face-to-face / in writing mailing / bank transfer



drawings/progress /process are managed on paper/Excel



telephone / paper

**AMBITION DX** 

**AMBITION** DX **HOLDINGS** 

AI evaluation + human hybrid management

digital management electronic contract

non-face-to-face electronic contract

/ in writing

**FAX** / telephone

electronic contract online settlement

digital management

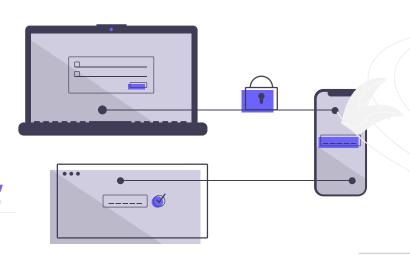
online













## Section 3

Policies





# The Company changed its name on October 1, 2021 AMBITION DX HOLDINGS Co., Ltd. (formerly AMBITION Co., Ltd.)

To reform real estate business through DX and become a sole real estate digital platformer which fuses digital and real world together





## <sup>™</sup>Owner / Management company / Brokerage company

## All in a single platform"





# To build up a DX platform on which real estate business can be made more efficient in a straightforward fashion, and provide comfortable residence experience

(Sales/Purchase DX)

Real

Estate

Purchase
Investment
Business

Sales/

(Leasing DX)

Leasing manage-ment

Property
Management
Business

MAMBITION Sign

Chables a servine and bight and

- Easy leasing management by higher operational efficiency on a paperless basis, such as electronic contract
- Stably continued high occupancy rate
- · More houses managed by individual staff // AMBITION Cloud

Leasing Brokerage Safe and seamless data linkage by utilizing blockchain

- Non-face-to-face sales/purchase contract
- Data management on cloud, such as land prices
- Offering properties via crowdfunding

- Enhanced remote customer service, preview and electronic contract
- AlxRPA tool "RAC-TECH" reduces inputting work
- Data linkage from searching for properties, contract, through to vacating procedures



#### To realize the vision

**Policy** 

01

Business reform by promoting DX

Adding more value to existing business and creating new business

Policy

02

Efforts to discrete business expansion, such as M&A facilitation

Business expansion by promoting M&A and alliance with others, venture investment, etc.

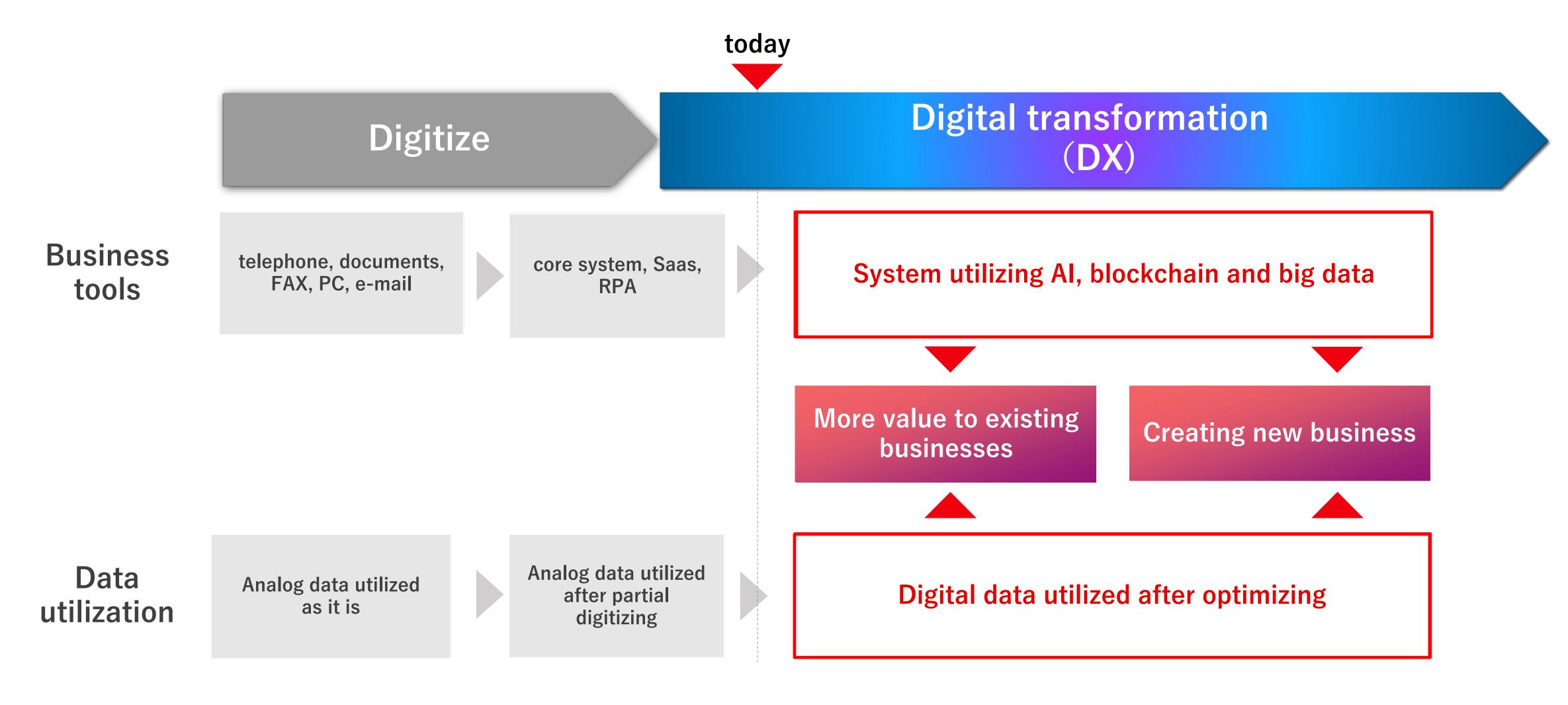
Policy

03

Industry reform by development/sales of novel real estate DX products



#### Advanced technologies and optimized digital data should add more value to existing businesses, and create new business in the future





## In addition to organic growth, M&A and alliance and venture investment are boosted towards business expansion

**Existing** business

#### Organic growth

Setting up DXPromotion Office

## Growth boosted by synergy of alliance and venture investment

- Seeking synergy leading to real estate DX
- Incubation Business segment newly created

## Discrete growth by M&A

- Proactive acquisition of companies related to real estate and DX
- Enhanced sourcing of new projects



## In addition to enhanced functions and external sales of existing services in Real Estate DX Business, industry reform should be realized by development, sales promotion and popularization of new real estate DX products

Popularization of real estate DX products Higher operational efficiency and productivity across the industry Realizing industry reform

**Development and sales** promotion of novel real estate **DX** products

**Enhanced functions and sales of** existing real estate DX products



#### Corporate policy of FY06/2023

# Reform of existing businesses by promoting DX and growth of Real Estate DX Business

DX measures (FY06/2023)

DX measure 01

DX management system (AMBITION Cloud)

: under development (90% complete)

DX measure

03

Services for consumers (Room concierge)

: Numbers of both users and contracts increased

DX measure

Electronic contract package (online explanation of important matters and online contract)

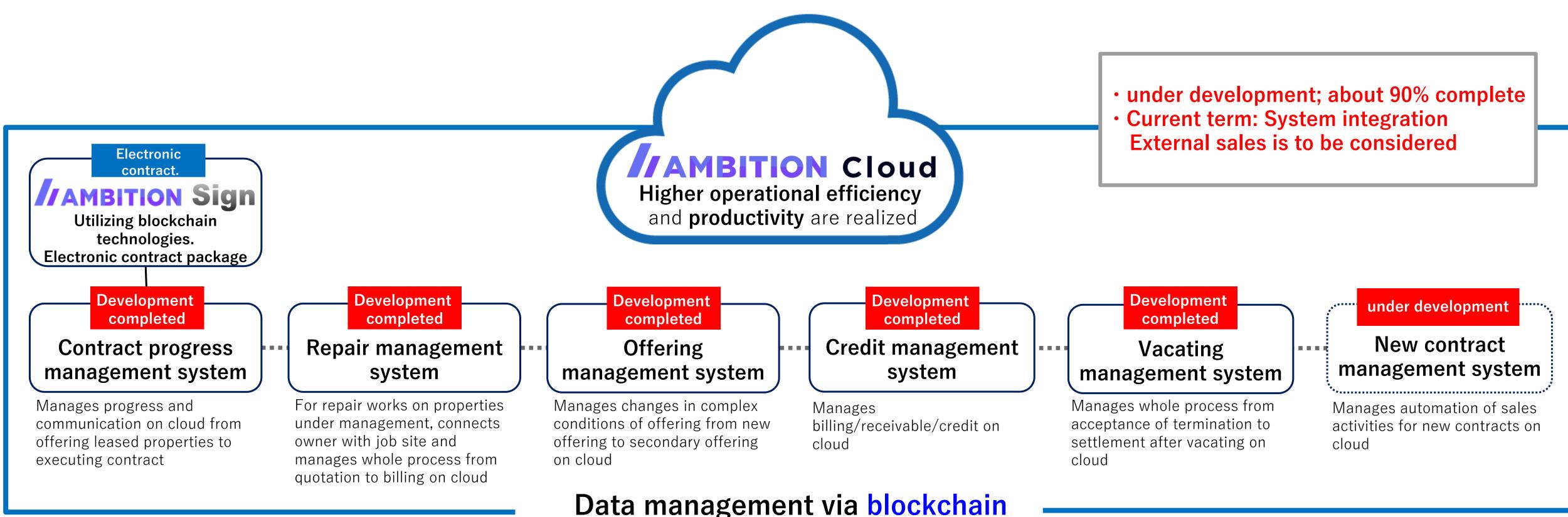
Brokerage version is complete Management version is complete DX measure

**App for residents** 

: Process for move-in has been implemented In view of service extension linked with partners during the current term



# DX management system (AMBITION Cloud) is now under development [Leasing DX] Property Management Business would be expanded













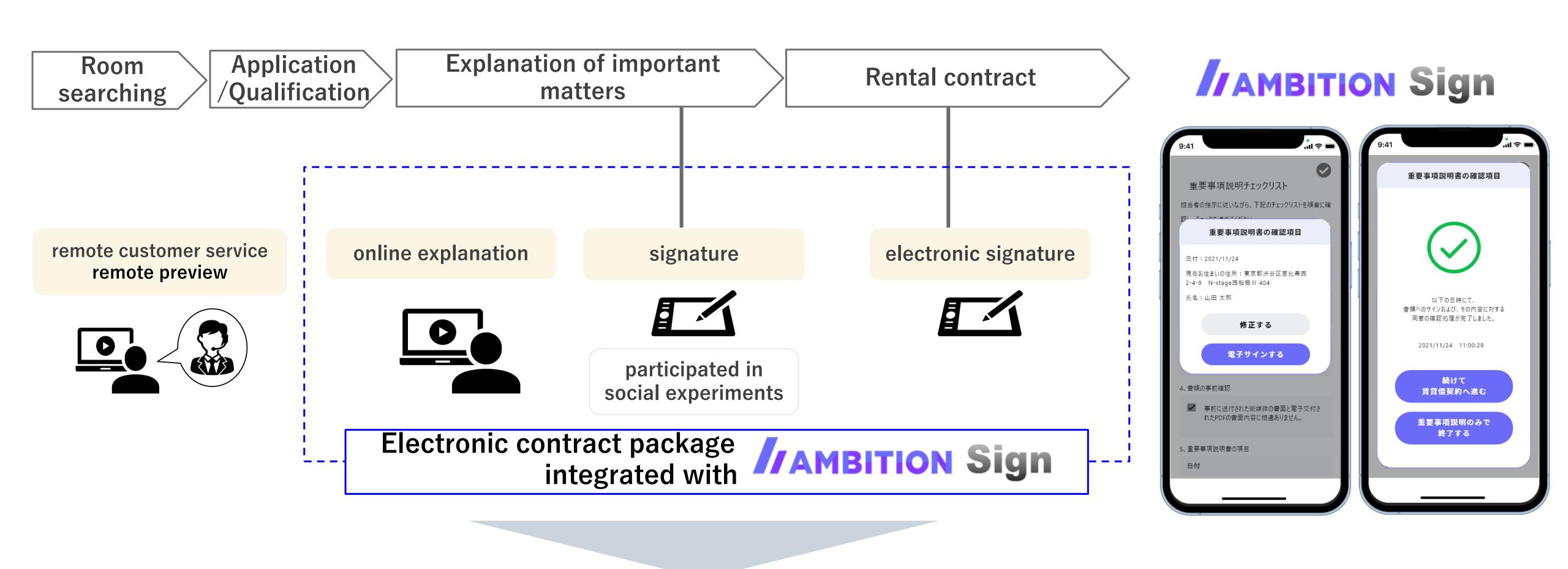








# AMBITION's electronic contract package



RE-TECH RAAS

Amendments to Electronic Contracts Act (effective from May 18, 2022)

To be released from Re-Tech RaaS (subsidiary) during FY06/2023.

The Group's operational performance will be enhanced.



Numbers of downloads and room concierges are increasing!

#### Numbers of both users and contracts increased

Matching application which connects users searching for new rooms with a room concierge (sales person for real estate brokerage)

"Room Concierge"

Reduced ad expenses



matching



Novel experience such as searching for rooms remotely

room concierge
(sales person for real estate brokerage)
[registered]



user searching for a new room

**[charge-free]** 

- SNS-type UI/UX in which a series of posts introducing properties can be viewed
- Users can follow up their "attractive" concierge
- Functions for searching for room concierges, chatting and LINE app

Novel experience such as searching for rooms remotely!

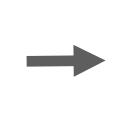




# Living platform used by residents can be built up. When moving in, contracts for essential services including living infrastructure can be executed immediately.

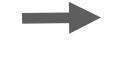
#### When moving in

After contracting and when moving in, residents download the dedicated app.





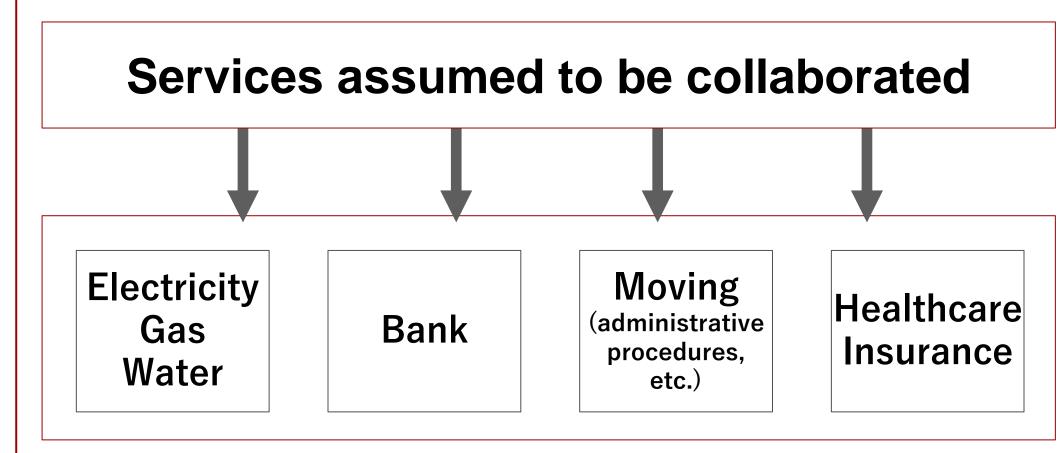
- When moving in, residents apply for receiving their room keys via the dedicated service.
- Contracts for infrastructure (electricity/gas/water), insurance and others can be executed via smart contract.



Immediate contracts for services essential for new life

Experience of comfortable living is realized











## Now in promotion!

#### Real estate business reform by AMBITION DX products

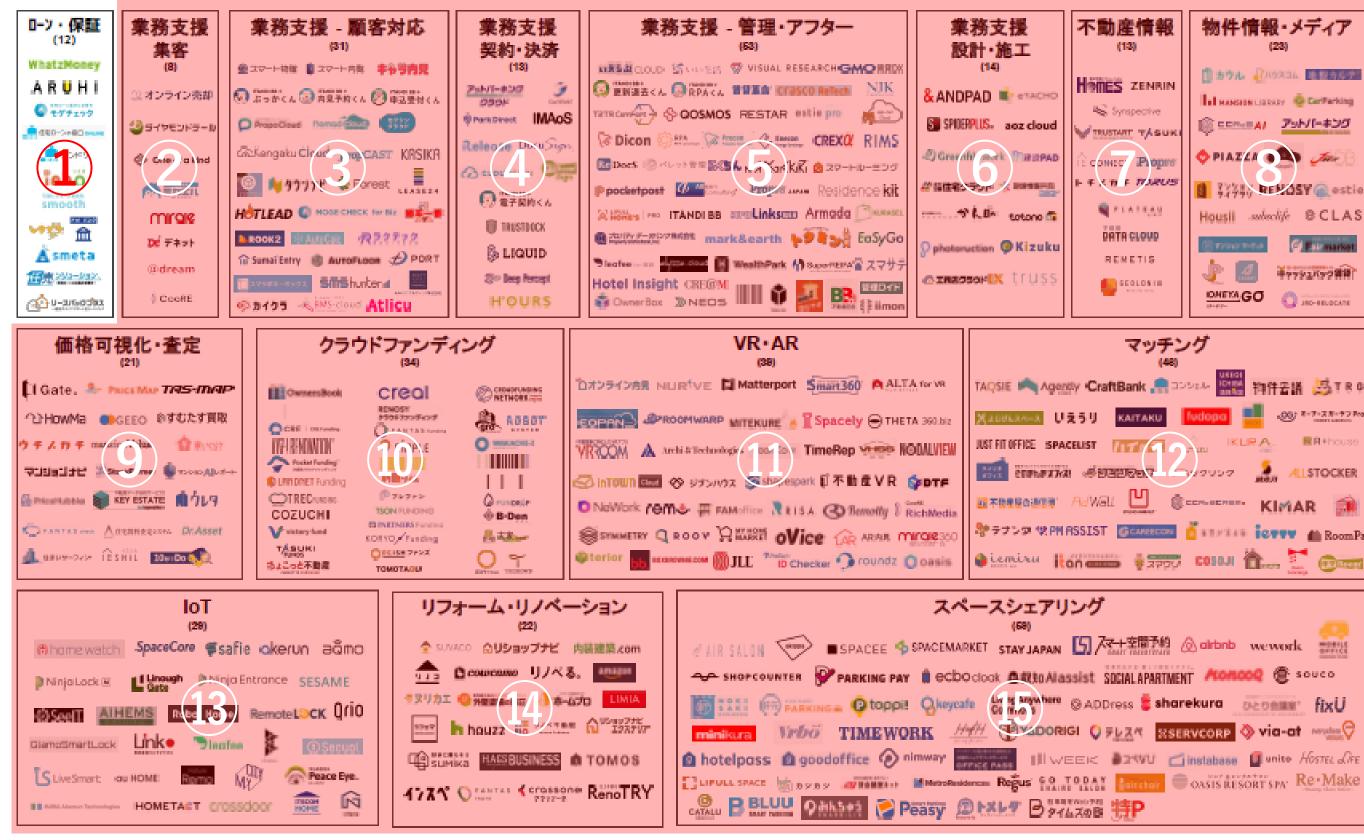
				_	
	service name	service overview	under development	in-house operation	go-live
B2C	Room Concierge	Matching application which connects users searching for new rooms with a room concierge (sales person for real estate brokerage)			
Re-Tech	イスラクテック Auto-input	[Collective proposal of properties] Auto- posting tool for properties information which utilizes response prediction by AI and leasing business data			
		[Individual proposal of properties] A tool specialized particularly in highly-demanded functions (RPA: auto-post) among others of main brand			
RaaS	// AMBITION Me	App for residents which realizes improved living experiences through services provided by the consortium			
	//AMBITION Sign	System which enables explanation of important matters and execution of contracts online			
Cloud	<b>MAMBITION Cloud</b>	Contract progress management system			
		Repair management system			
		Offering management system			
		Credit management system			
		Vacating management system			
		New contract management system			

#### DX service areas pertaining to the Company



## Real estate DX services are deployed in all 15 areas (except "loan/guarantee")

Real Estate Tech, chaos map (computerized areas in real estate industry)



8th edition: August 2022 (430 services)

Created by Real Estate Tech Association for Japan

NO	15 areas	pertaining to the Company
1	Loan/guarantee	X
2	Operational support (attracting guests)	O
3	Operational support (customer facing)	O
4	Operational support (contract/settlement)	O
5	Operational support (management/after-sales)	O
6	Operational support (design/construction)	O
7	Real estate information	O
8	Property information/media	O
9	Price visualization/evaluation	O
10	Crowd-funding	O
11)	VR/AR	O
12	Matching	O
13	IOT	O
14)	Remodeling/renovation	O
15	Space sharing	O

# Section 4

**FY06/2023** (full term)

Performance forecasts · Dividend forecasts



# Higher revenues / Higher earnings forecasted

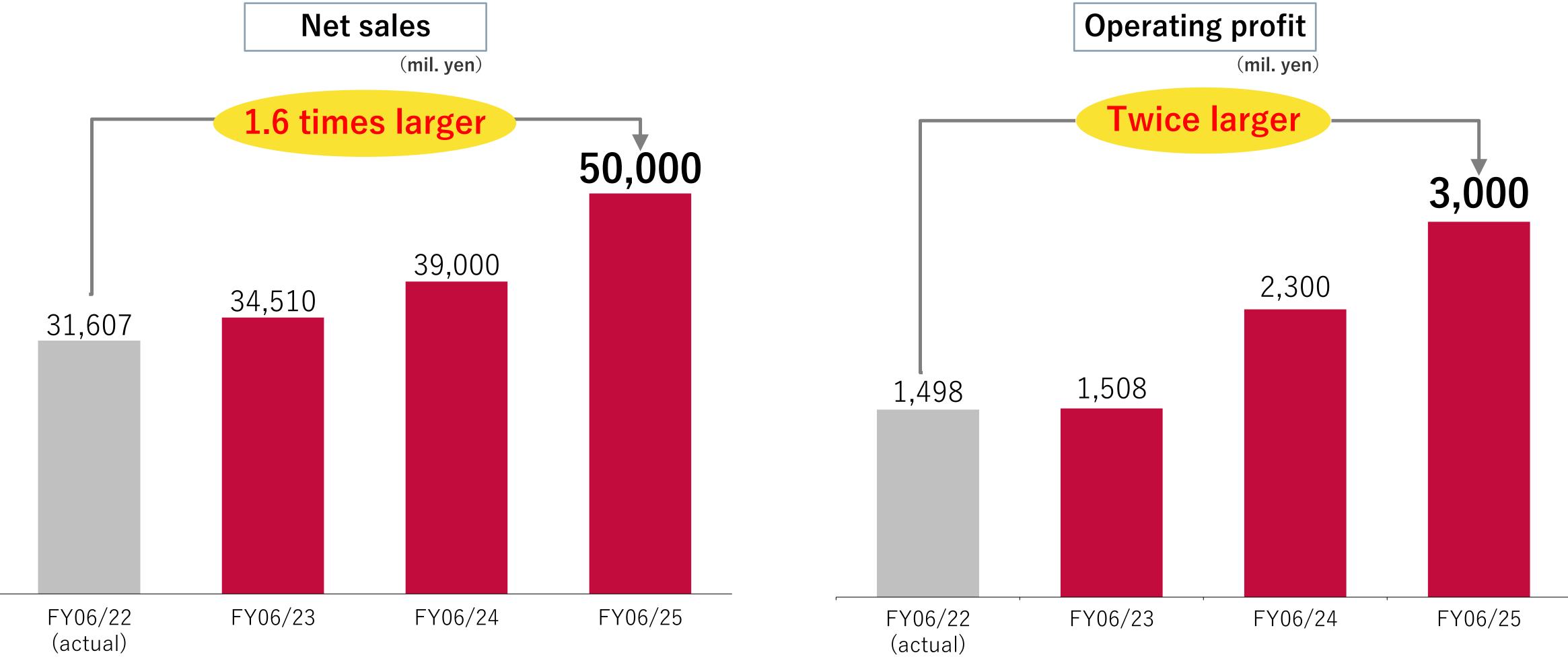
(mil. yen)

	FY06/2022 Actual	FY06/2023 actual*	YoY
Net sales	31,607	34,510	+9.2%
EBITDA (for reference)	1,758	1,825	+3.8%
Operating profit	1,498	1,508	+0.6%
Ordinary profit	1,355	1,371	+1.2%
Net profit attributable to owners of parent	826	838	+1.5%

<sup>\*</sup> Descriptions about the future such as performance forecasts contained in this document are based on information currently available to the Company and certain presumptions considered to be reasonable, and therefore actual business performance and other elements may differ substantially due to various factors.



# By the end of FY06/2025, Net sales of 50 bln. yen and Operating profit of 3 bln. yen will be achieved.



<sup>\*</sup> Descriptions about the future such as performance forecasts contained in this document are based on information currently available to the Company and certain presumptions considered to be reasonable, and therefore actual business performance and other elements may differ substantially due to various factors.



The Company intends to continue stable return to shareholders while proactively investing in growing fields.

Dividend increase is expected during FY06/2023, too.

FY06/2023 (forecast)

20.00 yen per share

Dividend ratio 16.2%

Dividend ratio will grow up

FY06/2022

19.00 yen per share

FY06/2021

13.60 yen per share

Dividend ratio 15.6%

Dividend ratio 15.6%

4.7 yen higher than initial projection

# Section 5

Most recent TOPICS



## Business tie-up with Payment Technology Co., Ltd.

#### Background

Payment Technology has realized improved corporate cashflow with its services such as "HAYAMERU" (early collection of receivables) and "OKURASU" (BtoB deferred payment). The Company thought this tie-up would lead to improved cashflow for management companies and property owners having partnership with us, and thus entered into this tie-up. Please note that the Company has acquired a portion of shares in Payment Technology. The Company will continue to promote DX and contribute to improved convenience for all the people involved in real estate trading.







#### ■ Details of Payment Technology's services What is "HAYAMERU"?

A service which realizes early collection of receivables by combining billing service and credit card settlement.

It features benefits for both companies issuing bills and those receiving them.

#### [Benefits]

- For companies issuing bills
- They can collect the amount billed about a month earlier than the initial payment deadline.
- For companies receiving bills
- By using our system, they are allowed to pay 1% less than the amount billed.

#### What is "OKURASU"?

BtoB deferred payment service which uses settlement functionality.

If a company uses this service to pay a certain amount to its business partner, it can adjust such payment for a period from about 30 to 50 days.

This service also features that, at the earliest, companies can start using this service on the same day of application and they can use it without financial screening.

#### (About Payment Technology)

Company name: Payment Technology Co., Ltd.

Representative: Toru Ueno,

President and Representative Director

Established: March 25, 2016

Capital stock: 10 mil. yen \* as of July 31, 2022

Address: 3F, La Verriere, 35-2

Hongo 3-chome, Bunkyo Ward, Tokyo

Business activities: Development of services related to payment



# Announced the concept of "AMBITION Cloud", a blockchain-enabled real estate DX

~Secure environment and overwhelmingly high operational efficiency are realized, in order for improved operating profit rate

#### Unproductive operations in the real estate industry can be solved

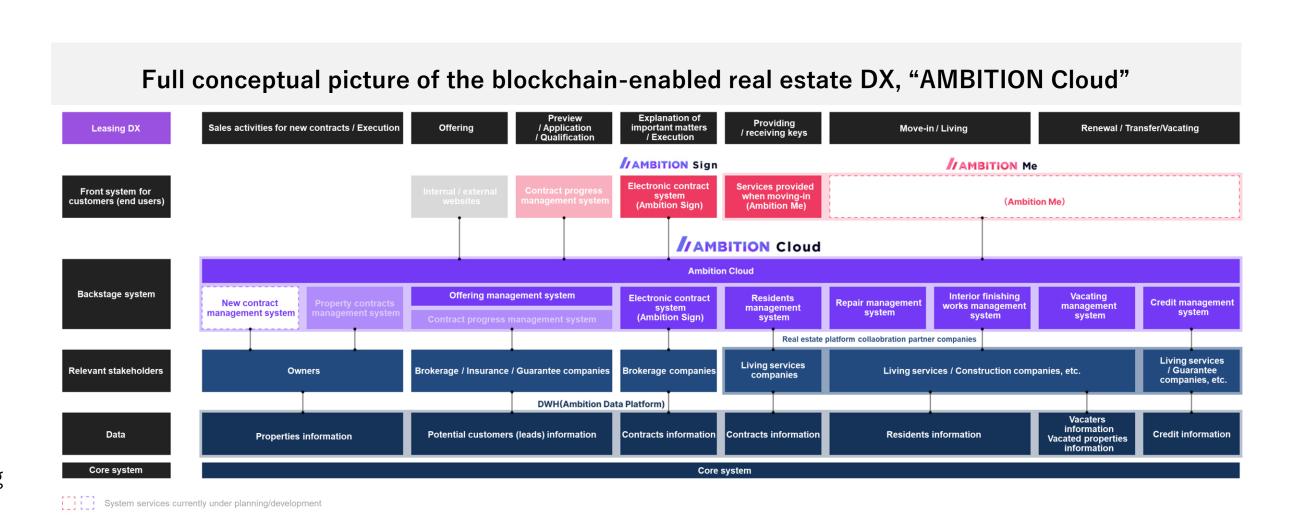
At present, many of business operations concerning leasing/management of real estates are irregular, so companies are forced to operate their business in an unproductive manner. In addition, common core systems for real estate industry are at most linkage with accounting data, and it is quite usual that progress management is carried out with scattered information dependent on analog hand-written memos, spreadsheets and verbal explanation. Such a situation has prevented growth of number of houses under management per personnel and hence was a big problem that disturbs improvement in profitability of real estate industry. Amid such a situation, the Company makes use of its know-how on comprehensive practices of real estate industry, puts its efforts to building up next-generation management cloud system named "AMBITION Cloud" which utilizes blockchain technologies aiming at improvement in productivity, and had steadily materialized it. So this time the concept towards further enhancement and current status of its implementation are reported here.

#### **■**Utilization of blockchain also realizes secure environment

AMBITION Cloud is a platform which utilizes the strength of field interface being the business domain that the Company has fostered over time and the specialty of DX domain based on high-level understanding of system, and is based on a consistent model consisting of an operational arrangement / practice / IT system and a multichannel, which enables seamless on-cloud management on cloud of any and all business operations of real estate industry and stakeholders. By further promoting digitalization of a set of procedures related to real estate leasing contracts and by realizing greater value of experience with room-searching, as well as controlling unnecessary indirect costs, the Company tries to improve profitability for the industry as a whole. In order for such higher efficiency, protection of our customers' personal information becomes a challenge, due to the nature specific to the real estate industry where a lot of entities are involved. So, by utilizing the Company's unique blockchain (distributed ledger) technologies, transactions of real estate leasing which are even safer for customers will be realized.

#### ■For higher efficiency in the real estate industry to which AMBITION Group belongs, and even higher profit rate

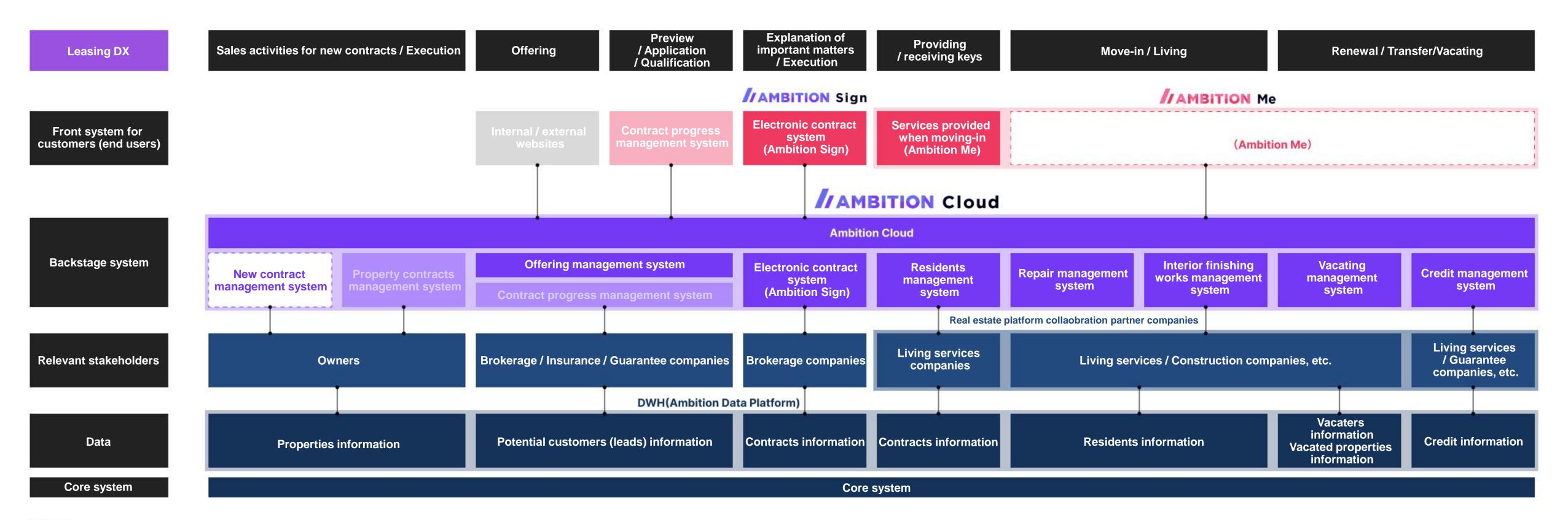
So far, in the complicated real estate industry it has been difficult to implement a centralized management platform for real estate business from the viewpoint of protecting information about customers and external business partners. In this cloud, by ensuring a secure environment through adoption of blockchain technologies it would be possible to facilitate usage of this cloud. Along with promotion of such adoption, efficiency in our business of dealing with comprehensive real estate business would be higher, leading to improved operating profit rate. Also, upon brushing up the product, we will try to ensure new sources of revenues by expanding external sales of this product to the overall real estate industry.





## Announced the concept of "AMBITION Cloud", a blockchain-enabled real estate DX

Full conceptual picture of the blockchain-enabled real estate DX, "AMBITION Cloud"





## Distribution of "AMBITION Me", a DX app for residents started

~Immediate contracts for services essential for new life, and experience of comfortable living are realized~

The Company released "AMBITION Me" through which our customers can handle application process easily and smoothly on their smartphones ranging from dedicated services for moving-in to receiving keys.



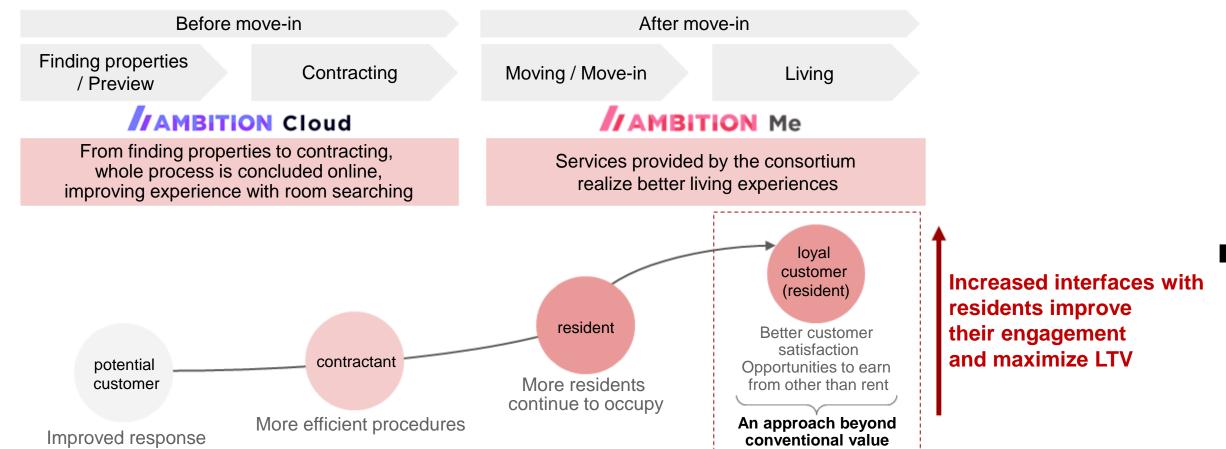


# //AMBITION Me

#### ■Shift from conventional paper-based contracts to brief contracts on smartphones is realized

Conventionally in the real estate industry when customers moved in to their new rental house, they used to make contacts via telephones and emails, and then apply for a series of procedures from paper-based information. This has made confirming information on a paper basis and a set of procedures for customers extremely cumbersome.

The Company has, in order to solve this problem, developed an app for residents (AMBITION Me) from the viewpoints of our customers. And to realize higher value of experience with room searching, we simplified providing/receiving keys via our customers' smartphones, thereby making smooth application procedures possible. By further promoting digitalization of a set of procedures related to real estate leasing contracts and by realizing greater value of experience with room-searching, as well as controlling unnecessary indirect costs, the Company tries to improve profitability for the industry as a whole.



provision in the real

estate industry

#### ■For the future, it will be expanded to living infrastructures, insurance and our unique point system

From now on, this app will be expanded to wider variety of smart contracts, such as contract renewal, vacating, communication while living, utilities (electricity/gas/water), and insurance.

In addition, as a loyalty program, residents would be able to use services affiliated with the consortium, get points/status in accordance with their usage / rent payment, and make smooth payments for services via a settlement program and/or in exchange of their points, so that their satisfaction and engagement with us, as well as their LTV (Life Time Value) could be maximized.



[Contact for IR] email: ir@am-bition.jp

Disclaimer

This material has been prepared by AMBITION DX HOLDINGS Co., Ltd. ("the Company") only for purpose of providing corporate information on the Company and its affiliated group companies ("the Group") and it does not, whether domestically or overseas, constitute inducement of any shares and/or securities issued by the Company.

Performance forecasts and future projections such as prospects, plans and targets related to the Company and the Group as presented in this material have been determined by the Company based on such information as practically available at this point.

Forecasts inherently include wide variety of uncertainty, and therefore actual performance may differ substantially from these future prospects.