

Results Briefing

First Half of FY2022



CODE: 4275 TSE Prime section



Financial Highlights of First Half of FY2022

Consolidated Performance



| | First Half of FY2021 | First Half of FY2022 | Year on Year Change |
|------------------------|-------------------------|----------------------|------------------------|
| (Million yen) | Results | Results | Rate of change |
| Net sales | 16,006 | 17,586 | +1,579 |
| Net sales | 10,000 | 17,500 | +9.9% |
| Direct cost of sales | 11,983 | 13,433 | +1,450 |
| | 11/500 | 10/100 | +12.1% |
| Distribution cost and | 2,984 | 3,047 | +63 |
| administrative expense | 2,304 | 3,047 | +2.1% |
| Operating profit | 1,039 | 1,104 | +65 |
| operacing profit | | 1,101 | +6.3% |
| Ordinary profit | 1,137 | 1,287 | +149 |
| oralliary profit | 1,157 | 1,201 | +13.2% |
| Net profit | 1,020 | 951 | △69 |
| rice profit | 1,020 | 751 | △6.8% |

209; provisional value of bargain purchase

88; sales of investment securities

Consolidated Performance by Business Segments



| | | Net Sales | | Operating Profit | | | |
|-------------------------|------------------------------------|------------------------------------|------------------------|------------------------------------|------------------------------------|------------------------|--|
| (Million yen) | First Half of FY2021 Results | First Half of FY2022 Results | Year on Year Change | First Half of FY2021 Results | First Half of FY2022 Results | Year on Year Change | |
| Chemical products | 8,192 | 8,816 | +623 | 549 | 571 | +22 | |
| Bottling | 2,176 | 2,248 | +72 | 15 | △71 | △87 | |
| Industrial materials | 4,522 | 4,930 | +407 | 288 | 412 | +124 | |
| Engineering service | 1,434 | 1,879 | +444 | 194 | 264 | +69 | |
| Subtotal | 16,326 | 17,874 | +1,548 | 1,048 | 1,177 | +129 | |
| Total | 16,006 | 17,586 | +1,579 | 1,039 | 1,104 | +65 | |

Explanations of Products ①



[Chemical products]

| Industrial explosives | 7 | Decrease in sales and profit |
|-----------------------------|---|---|
| Automotive emergency flares | 7 | Increase in sales, decrease in profit |
| Smoke fires for highway use | 7 | Increase in sales and profit |
| Raw materials for fireworks | 7 | Increase in sales and profit |
| Space industry related | _ | Pursuing the joint development of propellants Plan to begin shipping within the fiscal year |
| Material assessment service | 7 | Increase in sales, decrease in profit |
| Sodium chlorate | 7 | Increase in sales and profit |
| Sodium chlorite | 7 | Decrease in sales and profit |
| Ammonium perchlorate | 7 | Decrease in sales and profit |
| Electrodes | 7 | Increase in sales and profit |
| Perchloric acid | 7 | Increase in sales and profit |
| Electronic materials | Ŋ | Decrease in sales and profit |
| Functional materials | 7 | Increase in sales, decrease in profit |
| Ceramics | 7 | Increase in sales and profit |

Explanations of Products 2



[Bottling]

| PET | 7 | Increase in sales, decrease in profit |
|--------|---|---------------------------------------|
| Cans | 7 | Decrease in sales and profit |
| Others | 7 | Increase in sales and profit |

[Industrial materials]

| | | Increase in sales and profit | | | |
|---------------------------------|---|---|--|--|--|
| Silicon wafers | 7 | Focused on the development and sales of high-value-added products such as High Flatness Wafers for microelectromechanical systems (MEMS) and for TC-SAW filters | | | |
| Anchors for refractories | 7 | Increase in sales and profit | | | |
| Metal spring & pressed products | 7 | Increase in sales and profit | | | |

(Engineering services)

| Engineering & construction work | 7 | Increase in sales, decrease in profit |
|---|---|---------------------------------------|
| Industrial paints & painting work | 7 | Increase in sales and profit |
| Structural design & administration of buildings | 7 | Decrease in sales, increase in profit |



Full-Year Plan for FY2022

FY2022 Plan



| (Million yen) | FY2021 Result | FY2022 Plan | Year on Year Change | Rate of Chane |
|-----------------------|------------------|----------------|------------------------|------------------|
| Net sales | 33,894 | 35,000 | +1,106 | +3.3% |
| Operating profit | 2,506 | 2,500 | △6 | △0.3% |
| Ordinary profit | 2,742 | 2,700 | △42 | △1.6% |
| Net profit | 2,336 | 1,900 | △436 | △18.7% |
| Dividend per share | 16yen | 16yen | _ | _ |

Plans by Business Segments ①



| | | Net Sales | | Operating Profit | | | |
|----------------------|------------------|----------------|------------------------|------------------|----------------|------------------------|--|
| (Million yen) | FY2021 Result | FY2022 Plan | Year on Year Change | FY2021 Result | FY2022 Plan | Year on Year Change | |
| Chemical products | 16,950 | 18,300 | +1,350 | 1,172 | 1,200 | +28 | |
| Bottling | 4,360 | 4,480 | +120 | 218 | 200 | △18 | |
| Industrial materials | 9,313 | 9,520 | +207 | 654 | 740 | +86 | |
| Engineering service | 4,173 | 4,340 | +167 | 892 | 580 | △312 | |
| Subtotal | 34,798 | 36,640 | +1,842 | 2,937 | 2,720 | △217 | |
| Total | 33,894 | 35,000 | +1,106 | 2,506 | 2,500 | △6 | |

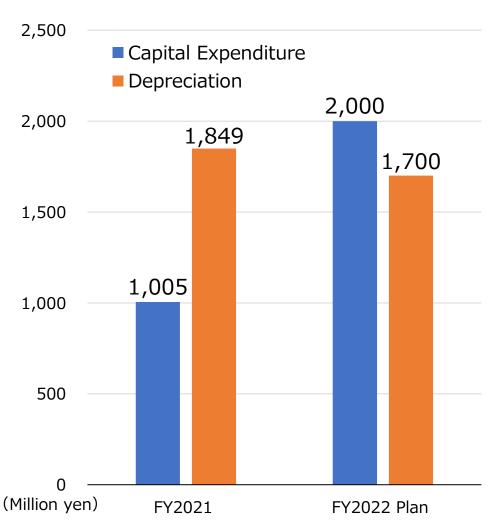
Plans by Business Segments 2



| Chemical products | Planning increase in sales and profit; while costs of raw materials and energy remain high, will continue price updates. Concerning overseas demand; mainly Chinese market. Enhance sales of all products, especially electronic materials for overseas. |
|-------------------------|--|
| Bottling | While sales plan to increase due to recovery of demand, profit will decrease due to surging costs of energy price. Price updates for this cost increase is our issue. |
| Industrial materials | Planning increase in profit; growth of sales in silicon wafers and all materials. While overseas demand (mainly China) of silicon wafers plan to decrease, expect to remain favorable. |
| Engineering service | Special factors and high-profit margin sales in FY2021 in engineering & construction work and industrial paints & painting work. Excluding these factors, plan steady expansion in sales and profit. |

Capital Expenditure and Depreciation





Plans for capital expenditure

| | • | • |
|------------------|----------|---|
| Chemi produ | - | R&D investments, upgrading aging equipment, etc. 900-1,000 million yen |
| Bottlii | ng | Upgrading aging equipment 30-40 million yen |
| Indust materi | | New facilities for silicon wafers manufacturing and steel components, upgrading aging equipment, etc. 750-850 million yen |
| Enginee servi | | New facilities for painting work, etc. 30 million yen |

Our Vision



[Our vision of 2030]

Supporting happy lifestyles by combining the power of 'chemicals' and 'technology' to contribute to a sustainable society

Medium-term management plan "Challenge 2024"

[Management policy]

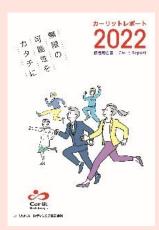
Aiming to enhance corporate value through the optimization of our business portfolio

(Five strategies)

- Accelerating growth businesses
- ② Expanding and improving R&D
- ③ Improving the profitability of existing businesses
- 4 Rebuilding business infrastructure
- ⑤ Advancing ESG management

[Reinforce our base toward our next medium-term plan]

- Promote capital expenditure
- Develop & strengthen production & sales system



【Integrated report】 "Carlit Report 2022" (in Japanese only)

https://www.carlithd.co.jp/csr/report.html



(Disclaimer)

Business forecasts and other forward-looking statements are based on information available at the time of the release of this presentation, data based on September 30, 2022 otherwise mentioned, and reasonable assumptions made by Carlit Holdings.

Actual results may differ materially from forecasts due to various factors and could be revised at any time without prior notice

[Contact information]

Carlit Holdings Co., Ltd.

Public Relations & Sustainability Promotion Department

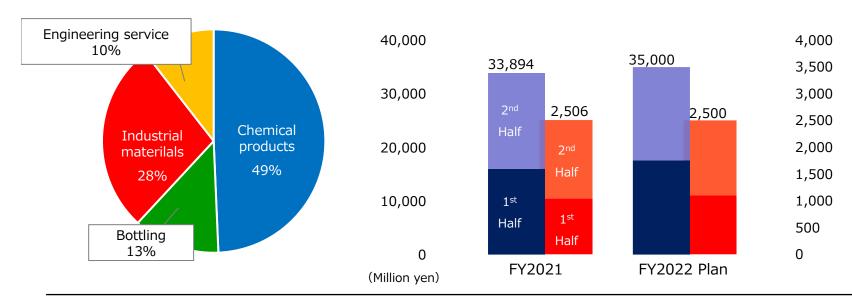
E-mail) pr@carlit.co.jp

Outline of Company



| Head Office : 1-17-10, Kyobashi, Chuo-ku, Tokyo | Representative Director : Kaneko Hirofumi |
|--|--|
| Founded: 1918 | Established : Oct. 1, 2013 |
| Capital : 2,099,530,000 yen | Number of employees : 1,095 (consolidated) |
| Number of shares issued : 24,050,000 (100 shares/unit) | Number of unit stockholders : 25,845 |

<Ratio of Business Segment Sales of FY2022> <Net sales & Operating Profit>



Consolidated Balance Sheet



(Million yen)

| | Mar.31 2022 | Sep.30 2022 | Change | | Mar.31 2022 | Sep.30 2022 | Change |
|---|----------------|----------------|--------|--|----------------|----------------|--------|
| Assets | | | | Liabilities | | | |
| Cash and deposits | 3,768 | 5,122 | 1,353 | Notes and accounts payable - trade | 6,217 | 5,284 | △933 |
| Notes and accounts receivable – trade and contract assets | 10,145 | 9,831 | △314 | Interest – bearing debt | 4,386 | 5,667 | 1,280 |
| Inventory assets | 4,772 | 5,336 | 564 | Other | 8,570 | 8,697 | 127 |
| Other | 2,098 | 2,223 | 124 | Total non-current liabilities | 19,174 | 19,650 | 475 |
| Property, plant and equipment | 19,361 | 18,856 | △505 | Net assets | | | |
| Intangible assets | 96 | 90 | △6 | Shareholders' equity | 26,634 | 27,205 | 570 |
| Investments and other assets | 9,834 | 9,737 | △97 | Total other accumulated comprehensive income | 4,269 | 4,341 | 72 |
| | | | | Total net assets | 30,903 | 31,547 | 643 |
| Total assets | 50,078 | 51,197 | 1,119 | Total liabilities and net assets | 50,078 | 51,197 | 1,119 |

Consolidated Cash Flows



(Million yen)

| | | (Million yen) |
|--|----------------------|----------------------|
| | First Half of FY2021 | First Half of FY2022 |
| Cash flows from operating activities | 1,889 | 642 |
| Cash flows from investing activities | △687 | △43 |
| Cash flows from financing activities | △1,193 | 770 |
| Net increase in cash and cash equivalents | 15 | 1,374 |
| Cash and cash equivalents at end of period | 5,511 | 4,964 |