This document has been translated from a part of the Japanese original for the convenience of non-Japanese shareholders. In the event of any discrepancy between this translation and the Japanese original, the original shall prevail.

Securities identification code: 9603 January 5, 2023

To our shareholders:

Motoshi Yada President H.I.S. Co., Ltd. 4-1-1 Toranomon, Minato-ku, Tokyo, JAPAN

## NOTICE OF THE 42ND ORDINARY GENERAL MEETING OF SHAREHOLDERS

We are pleased to announce the 42nd Ordinary General Meeting of Shareholders of H.I.S. Co., Ltd. (the "Company"), which will be held as described below.

We place utmost priority on ensuring the safety of our shareholders and accordingly seek to help prevent the spread of the novel coronavirus disease (COVID-19). To such ends, we highly recommend that you refrain from visiting the meeting in person, but instead exercise your voting rights in writing or via the Internet beforehand. Please review the attached Reference Documents for the General Meeting of Shareholders, and exercise your voting rights in accordance with the "Information on Exercise of Voting Rights" (Japanese only) no later than 6:30 p.m., Wednesday, January 25, 2023 (Japan Standard Time).

#### Meeting Details

1.	Date and time:	Thursday, January 26, 2023 at 10:00 a.m. (Japan Standard Time)	
2.	Venue:	Tokyo World Gate Kamiyacho Trust Tower, Trust City Conference Kamiyacho on the second floor	
		4-1-1 Toranomon, Minato-ku, Tokyo, Japan	

3. Purposes:

#### Items to be reported:

- Business Report and Consolidated Financial Statements for the 42<sup>nd</sup> Term (from November 1, 2021 to October 31, 2022), as well as the results of audit of the Consolidated Financial Statements by the Accounting Auditor and the Audit and Supervisory Committee
- Non-Consolidated Financial Statements for the 42<sup>nd</sup> Term (from November 1, 2021 to October 31, 2022)

## Items to be resolved:

- **Proposal 1:** Appropriation of surplus
- Proposal 2: Partial amendments to the Articles of Incorporation
- **Proposal 3:** Election of ten (10) Directors (excluding Directors who are Audit and Supervisory Committee Members)

There will be no drink service or gifts prepared for shareholders attending the meeting. We appreciate your understanding in advance.

# Measures for preventing the spread of COVID-19

# <Requests to shareholders>

• To avoid the spread of COVID-19, we strongly recommend that you refrain from attending the meeting in person regardless of your physical condition, and exercise your voting rights in writing or via the Internet beforehand instead.

# <Requests to shareholders attending the meeting>

- We ask that all shareholders attending the meeting wear face masks and take precautions to prevent the spread of infection. Those not wearing a face mask may be refused entry to the venue.
- You will be asked to have your temperature taken with a non-contact thermometer at the reception desk. We may prohibit you from entering the meeting venue if you have a temperature of 37.5 degrees Celsius or above, exhibit cold symptoms, or otherwise seem to be unwell. Moreover, staff members at the meeting venue may furthermore approach you and ask you to leave the venue if they deem that you appear unwell during the meeting.
- Seating will be limited at the meeting venue in order to ensure proper social distancing. Please note that we may refuse entry into the venue if there are no vacant seats left.
- The proceedings of the General Meeting of Shareholders will be conducted as promptly as possible in order to better avoid the spread of COVID-19. Accordingly, we are imposing a limit of two questions per shareholder during the question and answer session.
- Officers, others attending the meeting, and venue staff will have their temperature and health checked and be required to wear face masks. In addition, there are additional measures in place to prevent the spread of infection, and your understanding and cooperation with such measures is requested.

It is possible that the response measures, etc. of the Company will change depending on the situation in the future. In the event that matters occur in which shareholders must be notified, the Company plans to post them on its website (https://www.his.co.jp/en/) as they occur.

# **Reference Documents for the General Meeting of Shareholders**

## **Proposal 1:** Appropriation of surplus

The Company proposes the appropriation of surplus as follows.

The Company has recorded a net loss attributable to shareholders of the parent company in the consolidated financial results for the fiscal year under review, due to effects of COVID-19. Under such circumstances, we regrettably seek to forgo the year-end dividend given the dire task we face of bringing stability to our financial position to restore earnings.

## **Proposal 2:** Partial amendments to the Articles of Incorporation

- 1. Reasons for proposal
  - (1) With the enforcement of the "Act for Partially Amending the Act on Strengthening Industrial Competitiveness and Other Related Acts" (Act No. 70 of 2021) on June 16, 2021, it is proposed that listed companies may, upon stipulating in their Articles of Incorporation and subject to confirmation by the Minister of Economy, Trade and Industry and the Minister of Justice that they meet the requirements stipulated in the Order of said respective administrative bodies, hold a General Meeting of Shareholders without a designated location for the meeting (a so-called "virtual-only meeting of shareholders").

The Company believes that it is in the interest of all shareholders to expand the options for holding meetings of shareholders, keeping in mind the reduction of risks such as the occurrence of various infectious diseases and large-scale natural disasters, as well as the progress of digitalization of society, etc. Therefore, the Company proposes to add Article 12, Paragraph 2 of the Articles of Incorporation so that the Company may hold a General Meeting of Shareholders without a designated location for the meeting.

If this proposal is approved, the Company's Board of Directors will determine the method of holding the General Meeting of Shareholders each time it is held, giving maximum consideration to the interests of all shareholders. The decision will be made carefully, giving the highest priority to the security and safety of the rights of our shareholders.

The Company has received confirmation from the Minister of Economy, Trade and Industry and the Minister of Justice that the above requirements as stipulated by the Order of the Ministry of Economy, Trade and Industry and the Order of the Ministry of Justice are met.

- (2) Since the revised provisions provided for in the proviso to Article 1 of the Supplementary Provisions of the Act Partially Amending the Companies Act (Act No. 70 of 2019) were enforced on September 1, 2022, the Company proposes to make the following amendments to its Articles of Incorporation due to the introduction of the system for providing informational materials for the general meeting of shareholders in electronic format.
  - (i) Paragraph 1 of Article 15 (Measures, etc. for Providing Information in Electronic Format) of the proposed amendments shall be newly established, as the Company is obliged to stipulate in its Articles of Incorporation that it will take measures for electronic provision of information that is the contents of reference documents, etc. for the General Meeting of Shareholders.
  - (ii) Paragraph 2 of Article 15 (Measures, etc. for Providing Information in Electronic Format) of the proposed amendments shall be newly established to allow the Company to limit the scope of matters to be included in the paper-based document to be delivered to shareholders who have requested delivery of the paper-based document to the scope specified by the applicable Order of the Ministry of Justice, among the matters for which electronic provision of information that is the content of reference documents for the General Meeting of Shareholders, etc. is required.
  - (iii) When the system for providing informational materials for the General Meeting of Shareholders in electronic format is introduced, the provisions of Article 15 of the

current Articles of Incorporation (Disclosure of Reference Documents, etc. via the Internet) will no longer be required, so they will be deleted.

(iv) Supplementary provisions regarding the effect of the provisions to be deleted above are to be established. The supplementary provisions will be deleted after the expiration date.

# 2. Details of proposed amendments

The details of the amendments are as follows.

	(Amended parts are underlined)
Current Articles of Incorporation	Proposed amendments
Article 12 (Convocation of Meetings)	Article 12 (Convocation of Meetings)
1) An ordinary general meeting of	1) An ordinary general meeting of
shareholders of the Company shall be	shareholders of the Company shall be
convened within three (3) months from the	convened within three (3) months from the
day following the last day of each business	day following the last day of each business
year.	year.
2) (Newly established)	2) The Company may hold a general meeting
	of shareholders without a designated
	location for the meeting.
Article 15 (Disclosure of Reference Documents, etc.	
via the Internet)	
Matters to be stated or indicated in reference	(Deleted)
documents for the general meeting of shareholders,	
financial statements, consolidated financial	
statements, and business reports may be disclosed	
by the Company via the Internet in accordance	
with the ordinance of the Ministry of Justice.	
	Article 15 (Measures, etc. for Providing Information in
	Electronic Format)
(Newly established)	1) When the Company convenes a general
	meeting of shareholders, it shall take
	measures for providing information that
	constitutes the content of reference
	documents for the general meeting of
	shareholders, etc. in electronic format.
(Newly established)	2) Among items for which the measures for
	providing information in electronic format
	will be taken, the Company may exclude all
	or some of those items designated by the
	Ministry of Justice Order from statements in
	the paper-based documents to be delivered
	to shareholders who requested the delivery
	of paper-based documents by the record
	date of voting rights.
	Supplementary Provisions
(Newly established)	Article 2 (Transitional Measures for Providing
	Information in Electronic Format, etc.)
	1) Article 15 of the pre-amended Articles of
	Incorporation (Disclosure of Reference
	Documentation, etc. via the Internet) shall
	remain effective regarding any general meeting of shareholders held on a date
	within six months from September 1, 2022.

Current Articles of Incorporation	Proposed amendments
(Newly established)	2) This Article shall be deleted on the date
	when six months have elapsed from the date
	of enforcement or three months have
	elapsed from the date of the general meeting
	of shareholders in the preceding paragraph,
	whichever is later.

# Proposal 3: Election of ten (10) Directors (excluding Directors who are Audit and Supervisory Committee Members)

At the conclusion of this meeting, the terms of office of all seven (7) Directors (excluding Directors who are Audit and Supervisory Committee Members) will expire. In that regard, the Company proposes to elect ten (10) Directors (excluding Directors who are Audit and Supervisory Committee Members), increasing the number of Directors by three (3) to enhance the management system.

Note that the Audit and Supervisory Committee has deemed the contents of this proposal to be appropriate.

Candidates for Directors (excluding Directors who are Audit and Supervisory Committee Members) are as follows.

No.	Name	Current position and responsibilities in the Company	
1	Hideo Sawada	Chairman-Representative Director Group Chief Executive Officer (CEO)	Reelection
2	Motoshi Yada	President-Representative Director Chief Operating Officer (COO)	Reelection
3	Tatsuya Nakamori	Senior Managing Director Responsible for Inbound Business Strategy	Reelection
4	Masayuki Oda	Managing Director Responsible for Group Strategy, Affiliates and M&A	Reelection
5	Atsushi Yamanobe	Director, Senior Executive Officer General Manager of Corporate Sales Headquarters	Reelection
6	Mutsumi Gomi	Director, Senior Executive Officer Responsible for New Business Strategy	Reelection
7	Hidetaka Sawada	Director, Senior Executive Officer Responsible for Domestic Travel Business Strategy Manager of Investment Strategy Headquarters	Reelection
8	Junko Owada		New candidate Outside Independent
9	Shingo Kagawa		New candidate Outside Independent
10	Hiroto Kaneko		New candidate Outside Independent
Reelection	Candidate for Director t	to be reelected	

Reelection	Candidate for Director to be reelected
New candidate	Candidate for Director to be newly elected
Outside	Candidate for Outside Director
Independent	Independent officer as defined by the securities exchange

No.	Name (Date of birth)		r summary, position and responsibilities [Significant concurrent positions]	Number of the Company's shares owned
1	Reclection Hideo Sawada (February 4, 1951)	March 1999 March 2003 June 2004 December 2009 March 2010 September 2012 November 2016	Establishment of the Company; President- Representative Director President of H.S. SECURITIES Co. Ltd. (currently HS Holdings Co., Ltd.) Director and Chairman of Agricultural Bank of Mongolia LLC (currently Khan Bank LLC) Chairman-Director of the Company Chairman-Representative Director President and CEO of Huis Ten Bosch Co., Ltd. Chairman of Public Interest Incorporated Foundation Tokyo Symphony Orchestra Chairman and President-Representative Director, Chief Executive Officer (CEO) of the Company Chairman of Sawada Holdings Co., Ltd. (currently HS Holdings Co., Ltd.) Representative Director, Chairman and President of H.I.S. Hotel Holdings Co., Ltd. Chairman and President Executive Officer- Representative Director, Group Chief Executive Officer (CEO) of the Company Representative Director and Chairman of H.I.S. Hotel Holdings Co., Ltd. Director and Chairman of Huis Ten Bosch Co., Ltd. Representative Director, Chairman and President of H.I.S. Hotel Holdings Co., Ltd. (present position) Chairman-Representative Director, Group Chief Executive Officer (CEO) of the Company (present position) urrent positions]	
		Holdings Co., Lt	Director, Chairman and President of H.I.S. Hotel d.	

Reasons for nomination as candidate for Director, etc.
Hideo Sawada served as President-Representative Director of the Company from its establishment in
December 1980 until May 2004. During this period, he played a leading role in the Company's
development while shaping and fostering the Company's culture, including thinking of the customer,
valuing speed, and maintaining the spirit of venture capitalism. After assuming the role of Chairman-
Director, Sawada was involved with education concerning development of business strategy widely
throughout the Group, and he took personal responsibility in setting a good example as leader during the
business restoration of Huis Ten Bosch Co., Ltd.
In the reorganization of the management execution structure implemented in November 2016, taking into
consideration a pure holding company function aimed at achieving aggressive governance, Sawada was
appointed as Chief Executive Officer (CEO) concurrent with his position as President-Representative
Director. In this position, Sawada did his utmost to ensure the development of the Group.
Sawada has been nominated as a candidate for Director for his accomplishments and experience as a
manager, as well as the good judgment and network of personal connections that he has developed, which
continue to be valuable to the decision-making of the Board of Directors, while also being beneficial to the
Group's augmentation of its business domains and global expansion, as well as sustainable growth and
improvement in corporate value.
Furthermore, the Company and H.I.S. Hotel Holdings Co., Ltd., of which Sawada is Representative
Director, Chairman and President, are in a business relationship involving primarily the purchase of travel
materials.

No.	Name (Date of birth)		r summary, position and responsibilities [Significant concurrent positions]	Number of the Company's shares owned
		April 1984	Joined Japan Ground Self-Defense Force	
		August 1993	Joined the Company	
		May 1998	Assistant Manager of Kanto Sales Headquarters	
		May 2000	Manager of Head Office President Office	
		September 2001	Manager of Head Office Human Resource Department	
		November 2004	Manager of Kansai Sales Headquarters	
	A	October 2005	Advisor of Kyushu Industrial Transportation Co., Ltd. (currently Kyushu Sangyo Kotsu Holdings Co., Ltd.)	
		November 2005	Representative Director and President	
		January 2020	Director of the Company	3,000
	Reelection Motoshi Yada (July 25, 1961)	January 2021	Director, Senior Executive Officer responsible for Consolidated Finance and Accounting, Consolidated HR, CS/ES, General Affairs, Business Planning Headquarters, CSR, Legal Affairs and Internal Control, and Compliance Chief Financial Officer (CFO)	shares
2		April 2021	Chairman-Director of Kyushu Sangyo Kotsu Holdings Co., Ltd. (present position)	
		March 2022	President-Representative Director, Chief Operating Officer (COO) of the Company (present position)	
		[Significant concu	urrent positions]	
		Chairman-Direct	or of Kyushu Sangyo Kotsu Holdings Co., Ltd.	
	Reasons for nomination	n as candidate for	Director, etc.	
	Motoshi Yada has extensive business experience in the marketing and product planning sectors of the Company, and is also familiar with the Company's management and human resource departments, having held the positions of Manager of Head Office President Office and Manager of Head Office Human Resource Department of the Company. Since 2005, when Yada was appointed as Representative Director and President of Kyushu Industrial Transportation Co., Ltd. (currently Kyushu Sangyo Kotsu Holdings Co., Ltd.), he has led the redevelopment business in the center of Kumamoto Prefecture and driven the Group's regional revitalization business, which includes regional revitalization and contributing to the recovery efforts following the 2016 Kumamoto earthquakes, significantly contributing to the growth of the entire Group. Since March 2022, he has served as President-Representative Director of the Company and is responsible for the management of the Company. Yada has been nominated as a candidate for Director for his experience and accomplishments, which are expected to aid the decision-making of the Board of Directors, while contributing to the Group's augmentation of its business domains and global expansion, as well as sustainable growth and improvement in corporate value. Furthermore, the Company and Kyushu Sangyo Kotsu Holdings Co., Ltd., of which Yada is Chairman- Director, are in a business relationship involving primarily the sale of travel products.			

No.	Name (Date of birth)	Caree	r summary, position and responsibilities [Significant concurrent positions]	Number of the Company's shares owned	
		November 1986	Joined the Company		
		January 2010	Director responsible for Overall Control of West Japan Region Sales, General Manager of Kansai Sales Headquarters		
		February 2014	Director responsible for Overall Control of West Japan Region Sales		
		March 2014	Managing Director responsible for Airline Ticket Purchasing and Arrangement, and Online Travel Business		
	Reelection Tatsuya Nakamori	April 2014	Managing Director responsible for Airline Ticket Purchasing and Arrangement, and Online Travel Business Control, General Manager of Head Office Purchasing Headquarters	29 thousand shares	
		November 2016	Managing Director, President of HIS Japan		
		January 2018	Director, Senior Managing Executive Officer, President of HIS Japan		
		August 2020	Director, Senior Managing Executive Officer, President of HIS Japan, Chief Digital Officer (CDO)		
3	(August 4, 1967)	April 2022	Senior Managing Director responsible for Inbound Business Strategy (present position) President and Representative Director of Japan Holiday Travel Co., Ltd. (present position)		
		[Significant conc	urrent positions]		
		President and Rep Ltd.	presentative Director of Japan Holiday Travel Co.,		
	Reasons for nominatio	n as candidate for	Director		
	Tatsuya Nakamori has extensive business experience in the Company's marketing and sales sectors, and has leveraged his track record in the procurement and planning sectors to participate in the management of the Company.				
	In the reorganization of the management execution structure implemented in November 2016, Nakamori was appointed as President of HIS Japan, a quasi-in-house company, and has served as the overall supervisor for the business departments handling overseas travel departing from Japan and domestic travel.				
	within Japan, and he has been engaged in the management of the Company. Nakamori has been nominated as a candidate for Director for his experience and accomplishments, w are expected to continue to aid the decision-making of the Board of Directors, while contributing to the				
	Group's augmentation of its business domains and global expansion, as well as sustainable growth and improvement in corporate value. Furthermore, the Company and Japan Holiday Travel Co., Ltd., of which Nakamori is Representative Director and President, are in a business relationship involving primarily the sale of travel products.				

No.	Name (Date of birth)		r summary, position and responsibilities [Significant concurrent positions]	Number of the Company's shares owned
		June 1996	Joined the Company	
		March 2014	Officer, General Manager of Kansai Sales Headquarters	
		January 2016	Director responsible for Kansai, Chugoku, Shikoku, Kyushu Sales and Global Product Marketing, General Manager of Kansai Sales Headquarters	
		November 2016	Director, Vice President of HIS Japan, General Manager of Domestic Travel Sales Headquarters	
		January 2018	Director, Senior Executive Officer, Vice President of HIS Japan, General Manager of Domestic Travel Sales Headquarters	
		February 2018	Director, Managing Executive Officer responsible for Business Planning Headquarters, Overseas Business Strategy Headquarters and Overseas System Development Headquarters, General Manager of Affiliated Company Headquarters	8 thousand shares
	Reelection	November 2018	Director, Managing Executive Officer responsible for Business Planning Headquarters and Overseas Business Strategy Headquarters, General Manager of Affiliated Company Headquarters	
4	Masayuki Oda (January 1, 1966)	May 2019	Director, Managing Executive Officer responsible for Business Planning Headquarters, Affiliated Company Headquarters, Head Office HR Headquarters, CS/ES, General Affairs and CSR, General Manager of Overseas Business Strategy Headquarters	
		January 2021	Director, Managing Executive Officer responsible for Affiliated Company Headquarters and Online Experience Headquarters, General Manager of Overseas Business Strategy Headquarters	
		April 2022	Managing Director responsible for Group Strategy, Affiliates and M&A (present position)	
	<b>Reasons for nomination as candidate for Director</b> Masayuki Oda has extensive business experience in marketing and sales sectors of the Company, and has participated in the management of the Company since January 2016 as a Director. In the reorganization of the management execution structure implemented in November 2016, Oda was appointed as Vice President of HIS Japan, a quasi-in-house company, and serves as the supervisor of domestic travel section for HIS Japan, which handles overseas travel departing from Japan and domestic travel within Japan. He has also served as General Manager of Affiliated Company Headquarters and General Manager of Overseas Business Strategy Headquarters, and has been responsible for Online Experience Headquarters. Oda has been nominated as a candidate for Director for his experience and accomplishments, which are expected to continue to aid the decision-making of the Board of Directors, while contributing to the Group's augmentation of its business domains and global expansion, as well as sustainable growth and improvement in corporate value.			

No.	Name (Date of birth)		r summary, position and responsibilities [Significant concurrent positions]	Number of the Company's shares owned
		April 1993 March 2014	Joined the Company Officer, Manager of Kanto Sales Business	
			Department, Manager of Kanto WEB Business Department, Manager of Special Office Business for Kanto Corporation and Group	
		January 2016	Director responsible for East Japan Region Sales, General Manager of Kanto Overseas Travel Sales Headquarters	
	TO BY	November 2016	Director, Vice President of HIS Japan, General Manager of Kansai Sales Headquarters	
	Reelection     Ma       Atsushi Yamanobe     No       (March 18, 1970)     Ap	January 2018	Director, Senior Executive Officer, Vice President of HIS Japan, General Manager of Kansai Sales Headquarters	8 thousand shares
		March 2018	Director, Senior Executive Officer, Vice President of HIS Japan, General Manager of Corporate Travel Sales Headquarters	
5		November 2019	Director, Senior Executive Officer, Vice President of HIS Japan, General Manager of Corporate Sales Headquarters	
		April 2022	Director, Senior Executive Officer responsible for New Business Strategy, General Manager of Corporate Sales Headquarters	
		October 2022	Director, Senior Executive Officer, General Manager of Corporate Sales Headquarters (present position)	
	<b>Reasons for nomination as candidate for Director</b> Atsushi Yamanobe has extensive business experience in marketing and sales sectors of the Company, and has participated in the management of the Company since January 2016 as a Director. In the reorganization of the management execution structure implemented in November 2016, Yamanobe was appointed as Vice President of HIS Japan, a quasi-in-house company, and serves as the supervisor in the west Japan area for HIS Japan West, which handles overseas travel departing from Japan and domestic travel within Japan. Since March 2018, he has also served as General Manager of Corporate Travel Sales Headquarters (currently General Manager of Corporate Sales Headquarters), and has also controlled the corporate client business. Yamanobe has been nominated as a candidate for Director for his experience and accomplishments, which are expected to continue to aid the decision-making of the Board of Directors, while contributing to the Group's augmentation of its business domains and global expansion, as well as sustainable growth and improvement in corporate value.			

No.	Name (Date of birth)		r summary, position and responsibilities [Significant concurrent positions]	Number of the Company's shares owned	
		April 1992	Joined the Company		
		May 2010	Manager of East Japan FIT Business Department		
		September 2012	Temporarily assigned to PT. HARUM INDAH SARI TOURS & TRAVEL, President and Director of PT. HARUM INDAH SARI TOURS & TRAVEL, Branch Manager in charge of Overall Control of Jakarta		
		January 2016	Officer of the Company, temporarily assigned to PT. HARUM INDAH SARI TOURS & TRAVEL, President and Director of PT. HARUM INDAH SARI TOURS & TRAVEL, Branch Manager in charge of Overall Control of Jakarta		
		December 2017	Officer, temporarily assigned to PT. HARUM INDAH SARI TOURS & TRAVEL, President and Director of PT. HARUM INDAH SARI TOURS & TRAVEL, General Manager of Southeast Asia General Sales Headquarters and Branch Manager in charge of Overall Control of Jakarta	7 thousand shares	
6	Reelection Mutsumi Gomi (June 6, 1968)	January 2018	Director, Senior Executive Officer, temporarily assigned to PT. HARUM INDAH SARI TOURS & TRAVEL, President and Director of PT. HARUM INDAH SARI TOURS & TRAVEL, General Manager of Southeast Asia General Sales Headquarters and Branch Manager in charge of Overall Control of Jakarta		
		November 2018	Director, Senior Executive Officer, Chief Information Officer (CIO) and responsible for Southeast Asia and South Asia areas		
	Apri	April 2020	Director, Senior Executive Officer responsible for Southeast Asia and South Asia areas		
		October 2022	Director, Senior Executive Officer responsible for New Business Strategy (present position)		
	Reasons for nomination	as candidate for	Director		
	Mutsumi Gomi has extensive business experience in marketing, sales and procurement sectors of the Company, and involving working overseas. In January 2016 he became an Officer and while serving as the supervisor for the Company's subsidiary in Indonesia he has contributed to the significant growth of business handling overseas travel departing from Indonesia. Furthermore, since November 2017, he has been drafting and executing growth strategies for Southeast Asia, a growth market, as the General Manager of Southeast Asia General Sales Headquarters. As a Director since January 2018 and as Chief Information Officer (CIO) and responsible for Southeast Asia and South Asia areas since November 2018, he has also been contributing to the management of the Company. Gomi has been nominated as a candidate for Director for his experience and accomplishments, which are expected to continue to aid the decision-making of the Board of Directors, while contributing to the Group's augmentation of its business domains and global expansion, as well as sustainable growth and improvement in corporate value.				

No.	Name (Date of birth)	Caree	Number of the Company's shares owned			
7	Reelection Hidetaka Sawada (November 2, 1981)	April 2005	Joined Nikko Cordial Securities Inc. (currently SMBC Nikko Securities Inc.)			
		June 2006	Director of Sawada Holdings Co., Ltd. (currently HS Holdings Co., Ltd.)			
		September 2006	Director of H.S. SECURITIES CO., LTD. (currently J Trust Global Securities Co., Ltd.)			
		February 2012	Representative Director and President of Bestone.Com Co., Ltd.			
		July 2016	Representative Director and President of Fivestarcruise Inc. (present position)			
		January 2019	Representative Director of EBISU RYOKAN (present position)	654		
		January 2020	Director of the Company	thousand		
		April 2022	Director, Senior Executive Officer responsible for Domestic Travel Business Strategy Representative Director and Chairman of Bestone.Com Co., Ltd. (present position)			
		November 2022	Director, Senior Executive Officer responsible for Domestic Travel Business Strategy, Manager of Investment Strategy Headquarters (present position)			
		[Significant concu				
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	Reasons for nomination as candidate for Director, etc. Hidetaka Sawada developed his knowledge in financial matters, etc. at Sawada Holdings Co., Ltd. and has experience as a manager, having served as Director. Sawada also has extensive business experience and knowledge regarding IT, etc. In 2012, Sawada was appointed as Representative Director and President of Bestone.Com Co., Ltd. and successfully listed the company on the Mothers Section of the Tokyo Stock Exchange in 2018. Sawada has been nominated as a candidate for Director for his experience and accomplishments, which are expected to aid the decision-making of the Board of Directors, while contributing to the Group's augmentation of its business domains and global expansion, as well as sustainable growth and improvement in corporate value. Furthermore, there is no special interest between the Company and Bestone.Com Co., Ltd., of which Sawada is Representative Director and Chairman or Fivestarcruise Inc., of which he is Representative Director and President, or EBISU RYOKAN, of which he is Representative Director.					

No.	Name (Date of birth)	Care	Number of the Company's shares owned			
		April 1989	Joined Nippon Telegraph and Telephone Corporation (currently NTT Communications)			
		August 2001	Recruit Group - Personnel Measurement Institute Co., Ltd.			
		April 2009				
		April 2013	Executive Officer of Recruit Career Co., Ltd.			
		July 2016	Fellow of Recruit Careers Co., Ltd. Advisor of Tokyo Ichiban Foods Co., Ltd. (present position)	tt - thousand shares		
		April 2017	Professional Contract in the Human Resources Area, Hitachi, Ltd. (present position)			
	New candidate Outside	June 2020	External Director, ARBEIT-TIMES CO., LTD. (present position)			
	Independent Junko Owada	May 2021	Outside Director, AEON MALL Co., Ltd. (present position)			
	(August 31, 1965)	[Significant concurrent positions]				
8	(August 51, 1905)	Advisor of Tokyo Ichiban Foods Co., Ltd.				
0		External Director, ARBEIT-TIMES CO., LTD.				
		Outside Director, AEON MALL Co., Ltd.				
	Reasons for nomination as candidate for Outside Director and overview of the expected role					
	At Nippon Telegraph and Telephone Corporation (currently NTT Communications Corporation), Junko Owada gained diverse experience in the Corporate Planning Department of a branch office, the Public Relations Department of a branch office, and the Human Resources Department and International Department of the head office. At Recruit Corporation, she was involved in work including system development dealing with human resource solutions, and has deep knowledge of human resource recruitment and education-related matters, IT, etc. Owada has also served as an advisor and outside director of a listed company, and has a wealth of business experience and insight. Owada has been nominated as a candidate for Outside Director for her experience and accomplishments, which are expected to aid the decision-making of the Board of Directors, while contributing to the Group's augmentation of its business domains and global expansion, as well as sustainable growth and improvement in corporate value. Furthermore, if Owada is elected as an Outside Director, it is planned to newly conclude a limited liability agreement for damages referred to in Article 423, paragraph (1), based on Article 427, paragraph (1) of the Companies Act (the amount of limited liability is the amount specified in Article 425, paragraph (1) of the Companies Act). It is also planned to designate her as an independent officer and to notify the Tokyo Stock Exchange accordingly. There are no special interests between the Company and Tokyo Ichiban Foods Co., Ltd. for which she concurrently serves as an outside director.					

No.	Name (Date of birth)	Care	Number of the Company's shares owned			
	New candidate Outside Independent	April 1981	Joined Fujitsu Limited			
		April 2012	April 2012 Fujitsu - Executive Officer, General Manager of Network Service Business Division (and) General Manager of Video Network Service Business Division			
		April 2015	Fujitsu - Executive Officer, Executive Vice President, Deputy General Manager of Integration Services Division			
		April 2016	Fujitsu - Executive Officer, Executive Vice President/CTO, General Manager of Digital Services Division			
		April 2018	President and Representative Director of Fujitsu Research Institute Ltd.	- thousand		
		May 2020	External Director, Furuno Electric Co., Ltd. (present position)	shares		
		October 2020	October 2020 President and Representative Director of DigiIT Corporation (currently SS Technologies Corporation)			
9	Shingo Kagawa (March 8, 1958)	October 2021	Chairman of the Board of SS Technologies Corporation			
	(Watch 8, 1938)	May 2022	Outside Director of MINISTOP Co., Ltd. (present position)			
		[Significant cond				
		External Direct				
		Outside Directo				
	Reasons for nomination as candidate for Outside Director and overview of the expected role					
	Shingo Kagawa has long promoted network services and digital services at Fujitsu Limited, and has a high level of insight into information and communication technology (ICT) and Digital Transformation (DX). He also participated in the management of Fujitsu Research Institute as a representative director, and has abundant experience and insight as a manager. Kagawa has been nominated as a candidate for Outside Director for his experience and accomplishments, which are expected to aid the decision-making of the Board of Directors, while contributing to the Group's augmentation of its business domains and global expansion, as well as sustainable growth and improvement in corporate value. Furthermore, if Kagawa is elected as an Outside Director, it is planned to newly conclude a limited liability agreement for damages referred to in Article 423, paragraph (1), based on Article 427, paragraph					
	(1) of the Companies Act (the amount of limited liability is the amount specified in Article 425, paragraph (1) of the Companies Act). It is also planned to designate him as an independent officer and to notify the Tokyo Stock Exchange accordingly. There are no special interests between the Company and Furuno Electric Co., Ltd. and MINISTOP Co., Ltd. for which he concurrently serves as Outside Director.					

No.	Name (Date of birth)	Caree	Number of the Company's shares owned			
		April 1980	Joined Arthur Andersen Accounting (currently KPMG AZSA & Co.)			
	0	March 1983	Registered as Certified Public Accountant			
		June 1988	Assigned to Arthur Andersen Germany Duesseldorf Office	- thousand		
	121	September 1999	Partner of Arthur Andersen (currently KPMG)			
		July 2000	Senior Partner of Asahi & Co. (currently KPMG AZSA & Co.)			
		June 2005	Deputy General Manager, IFRS Division of KPMG AZSA & Co.			
		July 2010	Director of KPMG AZSA & Co.	shares		
	New candidate Outside Independent	July 2015	Managing Director of KPMG AZSA & Co.			
		July 2021	Director of Hiroto Kaneko Certified Public Accountant Office (present position)			
	Hiroto Kaneko	March 2022	Outside Director and Audit Committee Member of Doctorbook, Inc. (present position)			
10	(February 26, 1957)	[Significant concurrent positions]				
		Director of Hirot				
		Outside Director and Audit Committee Member of Doctorbook, Inc.				
	Reasons for nomination as candidate for Outside Director and overview of the expected role					
	<ul> <li>Hiroto Kaneko has cultivated a global perspective at Arthur Andersen &amp; Co. and has extensive experience and a high degree of insight regarding auditing and accounting consulting through his many years as a certified public accountant involved in various issues surrounding corporations. He has also participated in management as a member of corporate management and has knowledge as a manager. Kaneko has been nominated as a candidate for Outside Director for his experience and accomplishments, which are expected to aid the decision-making of the Board of Directors, while contributing to the Group's augmentation of its business domains and global expansion, as well as sustainable growth and improvement in corporate value.</li> <li>Furthermore, if Kaneko is elected as an Outside Director, it is planned to newly conclude a limited liability agreement for damages referred to in Article 423, paragraph (1), based on Article 427, paragraph (1) of the Companies Act (the amount of limited liability is the amount specified in Article 425, paragraph (1) of the Companies Act). It is also planned to designate him as an independent officer and to notify the Tokyo Stock Exchange accordingly. There are no special interests between the Company and Hiroto Kaneko Certified Public Accountant Office for which he concurrently serves as director, and Doctorbook Inc. for which he concurrently serves as outside director and member of the Audit Committee.</li> </ul>					

Note: The Company has entered into a directors and officers liability insurance policy with an insurance company, and each candidate will be included as an insured in this policy. The policy is renewed every year, and upon the next renewal, the Company plans to renew the policy with the same details.

[Reference] Management structure and skill matrix if Proposal 3 is approved

If Proposal 3 is approved, the compositions of the Board of Directors and Audit and Supervisory Committee as well as expertise of each Director will be as follows.

The table below does not portray the full breadth of knowledge and experience of the respective candidates for Director, but instead indicates up to five skills (indicated with a circle in the applicable column) that are deemed to best distinguish each of the individuals.

	Corporate management	Travel business	Business strategy, innovation	Finance and accounting	HR and labor relations	Legal affairs, compliance	Digital strategy, ICT
Hideo Sawada	0	0	0		0		
Motoshi Yada	0	0	0	0	0		
Tatsuya Nakamori	0	0	0				0
Masayuki Oda	0	0	0				
Atsushi Yamanobe	0	0	0				
Mutsumi Gomi	0	0	0				
Hidetaka Sawada	0	0	0				0
Junko Owada <sup>+</sup>			0		0	0	0
Shingo Kagawa <sup>+</sup>	0		0				0
Hiroto Kaneko <sup>+</sup>	0		0	0		0	
Tsunekazu Umeda*+	0			0		0	
Atsushi Nabeshima <sup>*+</sup>	0				0	0	
Sonoko Sekita*			···	0		0	

\* Director who is an Audit and Supervisory Committee Member

+ Independent Outside Director

## [Policy for nominating Directors]

When nominating Directors, the Company considers the abilities, experience, insight and character required according to the role and, in order to promote prompt and efficient decision-making and effective governance for the Company's management as well as ensure an appropriate supervisory function, while giving consideration to the Company's performance and the leadership skills, management skills, decision-making ability, etc. of senior management, selects candidates from within or outside the Company who have extensive experience and a high level of insight and expertise cultivated through that experience and who can make a valuable contribution to achieving sustainable growth and improvement in corporate value.

[Policy for nominating Directors who are Audit and Supervisory Committee Members]

When nominating Directors who are Audit and Supervisory Committee Members, in order to ensure an appropriate supervisory function, the Company selects candidates from within or outside the Company who have an understanding of the Company's management and who have a high level of insight and expertise cultivated through extensive experience, mainly in the areas of finance, accounting, law, risk management, etc.

[Policy for nominating Outside Directors and independence standards]

When nominating Outside Directors, in order to supervise the execution of business from diverse perspectives, the Company considers diversity and balance with respect to a high level of insight and

expertise, experience and industry, and places priority on supervising management from multiple viewpoints.

Moreover, the Company determines whether an Outside Director is an independent Outside Director based on the requirements for outside directors stipulated in the Companies Act and the independence standards stipulated by the Tokyo Stock Exchange. The current independent Outside Directors satisfy those conditions.