Translation

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Summary of Consolidated Financial Results for the Year Ended November 30, 2022 (Based on Japanese GAAP)

January 16, 2023

Company name: Money Forward, Inc.

Stock exchange listing: Tokyo

Stock code: 3994 URL https://corp.moneyforward.com

Representative: Representative Director, President and CEO Yosuke Tsuji

Executive Officer and Accounting

Department Manager

Shun Matsuoka
TEL 03(6453)9160

Scheduled date of ordinary general meeting of shareholders: February 22, 2023 Scheduled date to file Securities Report: February 22, 2023

Scheduled date to commence dividend payments:

Preparation of supplementary material on financial results: Yes

Holding of financial results meeting: Yes (for institutional investors and analysts)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended November 30, 2022 (from December 1, 2021 to November 30, 2022)

(1) Consolidated operating results

Percentages indicate year-on-year changes

	Net sales		SaaS AF	RR	EBITD.	A	Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended November 30, 2022	21,477	37.4	16,299	45.2	(6,029)	_	(8,469)	_	(9,581)	_	(9,449)	_
Year ended November 30, 2021	15,632	38.1	11,227	33.0	429	_	(1,062)	_	(1,432)	_	(1,482)	_

(Note)Comprehensive income (millions of yen)

Year ended November 30, 2022: (8,766) (-%). Year Ended November 30, 2021: (1,548) (-%)

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales	
	Yen	Yen	%	%	%	
Year ended November 30, 2022	(176.44)	-	(25.9)	(15.6)	(39.4)	
Year ended November 30, 2021	(29.97)	_	(5.9)	(3.6)	(6.8)	

(Reference) Share of loss of entities accounted for using equity method(millions of yen) As of November 30, 2022: (922). As of November 30, 2021: 0

(Note 1) SaaS ARR is 12 times the monthly recurring revenue of Home, Business, X and Finance domains in the last month of each term. In order to adjust for seasonal factors of *STREAMED*, its MRR is calculated as one-third of the revenue from *STREAMED* in Q1 and Q2 of each fiscal year (rounded to the nearest million yen).

(Note 2) EBITDA=Operating profit(loss) + depreciation and amortization + tax expenses included in operating expenses + share-based remuneration expenses

(Note 3) Diluted earnings per share is not disclosed because it is anti dilutive due to the Company's net loss position.

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of November 30, 2022	65,986	35,082	49.4	606.33
As of November 30, 2021	56,942	42,332	71.1	759.04

(Reference) Equity (millions of yen) As of November 30, 2022: 32,600. As of November 30, 2021: 40,491.

(3) Consolidated cash flows

	Cash flows from	Cash flows from	Cash flows from	Cash and cash equivalents	
	operating activities	operating activities investing activities financing activities		at end of period	
	Millions of yen	Millions of yen	Millions of yen	Millions of yen	
Year ended November 30, 2022	(4,124)	(14,780)	9,074	26,309	
Year ended November 30, 2021	(2,327)	(5,199)	34,797	36,020	

2. Cash dividends

		Annu	al dividends per	share		Total cash	Dividend payout	
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended November 30, 2021	-	0.00		0.00	0.00	-	-	-
Year ended November 30, 2022	-	0.00		0.00	0.00	-	-	-
Year ending November 30, 2023 (Forecast)	_	0.00	_	0.00	0.00		_	

3. Forecast of consolidated financial results for the year ending November 30, 2023 (from December 1, 2022 to November 30, 2023) In the fiscal year ending November 30, 2023, the Company will execute investments more flexibly mainly in Business domain, while monitoring the return on investment and market environment. As such, it is difficult to calculate reasonable earnings forecast for the full year, and the Company plans to continuously disclose the earnings forecast for the next quarter.

Percentages indicate year-on-year changes

	Net sales		SaaS ARF	2	EBITDA		
	Millions of yen	%	Millions of yen	%	Millions of yen	%	
Full year	27,491	28.0	21,188	30.0			
ruii year	~29,639	38.0	~22,818	~40.0	ı	1	

	Operating pr	ofit	Ordinary pro	ofit	Profit attributa owners of pa	Earnings per share	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	_	_	_	_	_	_	-

The percentages indicate changes from the same period of the previous fiscal year

No

	Net sales		SaaS ARF	2	EBITDA		
	Millions of yen	%	Millions of yen	%	Millions of yen	%	
Three months ending	6,278	32.0	17,550	36.0	(1,700)		
February 28, 2023	~6,563	~38.0	~18,066	~40.0	~(1,200)	_	

	Operating profit		Ordinary pro	ofit	Profit attributa owners of pa	Earnings per share	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Three months ending	(2,569)		(2,584)		(2,585)		(48.07)
February 28, 2023	~(2,069)		~(2,084)		~(2,085)	_	~(38.77)

(Note 1) Rounded to the nearest million yen.

(Note 2) SaaS ARR is 12 times the monthly recurring revenue of Home, Business, X and Finance domains in the last month of each term. In order to adjust for seasonal factors of *STREAMED*, its MRR is calculated as one-third of the revenue from *STREAMED* in Q1 and Q2 of each fiscal year.

 $(Note\ 3)\ EBITDA = Operating\ profit (loss) + depreciation\ and\ amortization + tax\ expenses\ included\ in\ operating\ expenses\ + share-based\ remuneration.$

(Note 4) Advertising expenses for the three months ending February 28, 2023, are expected to range from 1,400 million yen to 1,600 million yen.

4. Notes

(1) Changes in significant subsidiaries during the year ended November 30, 2022 (changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of November 30, 2022	53,828,535 shares	As of November 30, 2021	53,382,460 shares							
Number of treasury shares at the end of the	Number of treasury shares at the end of the period									
As of November 30, 2022	61,247 shares	61,247 shares As of November 30, 2021								
Average number of shares during the period										
Year ended November 30, 2022	53,556,752 shares	Year ended November 30, 2021	49,450,652 shares							

(Reference)

Non-consolidated financial results for the year ended November 30, 2022(from December 1, 2021 to November 30 2022)

(1) Non-consolidated operating results

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Percentages	indicate	Vear-on-Vear	changes
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	Net sales		Operating pr	Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	
Year ended November 30, 2022	14,720	31.1	(7,208)	-	(7,284)		(8,116)	•	
Year ended November 30, 2021	11,231	34.2	(784)	-	(1,126)	1	(1,924)	1	

	Earnings per share	Diluted earnings per share
	Yen	Yen
Year ended November 30, 2022	(151.54)	-
Year ended November 30, 2021	(38.93)	-

(Note) Diluted earnings per share is not disclosed because it is anti dilutive due to the Company's net loss position.

(2) Non-consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
Year ended November 30, 2022	55,319	36,366	65.7	675.75
Year ended November 30, 2021	51,266	43,066	83.9	806.58

(Reference)Equity (millions of yen)
As of November 30, 2022: 36,333. As of November 30, 2021: 43,027.

Consolidated Financial Statements Consolidated Balance Sheets

Current assets		As of November 30, 2021	As of November 30, 2022
Cash and deposits 36,220,522 26,712,865 Notes and accounts receivable - trade 1,516,402 — Notes and accounts receivable - trade, and contract assets — 2,327,171 Operational investment securities 1,074,286 1,769,083 Inventories 21,762 20,426 Purchased receivables 4,222,155 5,454,012 Other 1,073,146 2,626,285 Allowance for doubtful accounts (102,517) (94,815) Total current assets 44,025,758 38,815,030 Non-current assets 460,326 593,629 Property, plant and equipment 8 140,326 593,629 Accumulated depreciation (143,887) (202,388) Buildings, net 316,439 391,240 Tools, furniture and fixtures 383,671 590,452 Accumulated depreciation (165,893) (259,377) Tools, furniture and fixtures, net 217,778 331,075 Construction in progress 3,112 8,750 Other — 0	Assets		
Notes and accounts receivable - trade, and contract assets 1,516,402 - Notes and accounts receivable - trade, and contract assets 1,074,286 1,769,083 Inventories 1,1762,26 20,426 Purchased receivables 4,222,155 5,454,012 Other 1,073,146 2,626,285 Allowance for doubtful accounts (102,517) (94,815) Total current assets 44,025,758 38,815,030 Non-current assets 8 460,326 593,629 Property, plant and equipment 460,326 593,629 Accumulated depreciation (143,887) (202,388) Buildings, net 316,439 391,240 Tools, furniture and fixtures 383,671 590,452 Accumulated depreciation (165,893) (259,377) Tools, furniture and fixtures, net 217,778 331,075 Construction in progress 3,112 8,750 Other 0 0 Total property, plant and equipment 537,330 731,066 Intagible assets 2,313,203 4,552,883	Current assets		
Notes and accounts receivable - trade, and contract assets – 2,327,171 Opcrational investment securities 1,074,286 1,769,083 Inventories 21,762 20,426 Purchased receivables 4,222,155 5,44,012 Other 1,073,146 2,626,285 Allowance for doubtful accounts (102,517) (94,815) Total current assets 44,025,758 38,815,030 Non-current assets 8 460,326 593,629 Accumulated depreciation (143,887) (202,388) Buildings 460,326 593,629 Accumulated depreciation (143,887) (202,388) Buildings, net 316,439 391,240 Tools, furniture and fixtures 383,671 590,452 Accumulated depreciation (165,893) (259,377) Tools, furniture and fixtures, net 217,778 331,075 Construction in progress 3,112 8,750 Other – 0 Total property, plant and equipment 537,330 731,066 Intangibl	Cash and deposits	36,220,522	26,712,865
Operational investment securities 1,074,286 1,769,083 Inventories 21,762 20,426 Purchased receivables 4,222,155 5,454,012 Other 1,073,146 2,626,285 Allowance for doubtful accounts (102,517) (94,815) Total current assets 44,025,758 38,815,030 Non-current assets 8 460,326 593,629 Accumulated depreciation (143,887) (20,2388) Buildings, net 316,439 391,240 Tools, furniture and fixtures 383,671 590,452 Accumulated depreciation (165,893) (259,377) Tools, furniture and fixtures, net 217,778 331,075 Construction in progress 3,112 8,750 Other - 0 Total property, plant and equipment 537,330 731,066 Intangible assets 2,313,203 4,552,83 Software 2,313,203 4,552,83 Software in progress 72,32,23 1,919,275 Other - 507	Notes and accounts receivable - trade	1,516,402	_
Inventories 21,762 20,426 Purchased receivables 4,222,155 5,454,012 Other 1,073,146 2,626,285 Allowance for doubtful accounts (102,517) (94,815) Total current assets 44,025,758 38,815,030 Non-current assets Property, plant and equipment Buildings 460,326 593,629 Accumulated depreciation (143,887) (202,388) Buildings, net 316,439 391,240 Tools, furniture and fixtures 383,671 590,452 Accumulated depreciation (165,893) (259,377) Tools, furniture and fixtures, net 217,778 331,075 Construction in progress 3,112 8,750 Other - 0 Total property, plant and equipment 537,330 731,066 Intangible assets 73,233 4,552,583 Software 2,313,203 4,552,583 Software in progress 723,223 1,199,275 Other - 507	Notes and accounts receivable - trade, and contract assets	_	2,327,171
Purchased receivables 4,222,155 5,454,012 Other 1,073,146 2,626,285 Allowance for doubtful accounts (102,517) (94,815) Total current assets 44,025,758 38,815,030 Non-current assets 8 460,326 593,629 Property, plant and equipment 460,326 593,629 Buildings 460,326 593,629 Accumulated depreciation (143,887) (202,388) Buildings, net 316,439 391,240 Tools, furniture and fixtures 383,671 590,452 Accumulated depreciation (165,893) (259,377) Tools, furniture and fixtures, net 21,778 331,075 Construction in progress 3,112 8,750 Other - 0 Total property, plant and equipment 537,330 731,066 Intangible assets 2,313,203 4,504,481 Software 2,313,203 4,552,583 Software in progress 723,223 1,919,275 Other - 507	Operational investment securities	1,074,286	1,769,083
Other 1,073,146 2,626,285 Allowance for doubtful accounts (102,517) (94,815) Total current assets 44,025,758 38,815,030 Non-current assets Property, plant and equipment \$\$\$-\$\$\$-\$\$ Buildings 460,326 593,629 Accumulated depreciation (143,887) (202,388) Buildings, net 316,439 391,240 Tools, furniture and fixtures 383,671 590,452 Accumulated depreciation (165,893) (259,377) Tools, furniture and fixtures, net 217,778 331,075 Construction in progress 3,112 8,750 Other — 0 Total property, plant and equipment 537,330 731,066 Intangible assets 3,068,762 4,504,481 Software 2,313,203 4,552,833 Software in progress 723,223 1,919,275 Other — 507 Total intangible assets 6,105,189 10,976,847 Investments and other assets 5,006,164 13,2	Inventories	21,762	20,426
Allowance for doubtful accounts	Purchased receivables	4,222,155	5,454,012
Total current assets 44,025,758 38,815,030 Non-current assets Property, plant and equipment Buildings 460,326 593,629 Accumulated depreciation (143,887) (202,388) Buildings, net 316,439 391,240 Tools, furniture and fixtures 383,671 590,452 Accumulated depreciation (165,893) (259,377) Tools, furniture and fixtures, net 217,778 331,075 Construction in progress 3,112 8,750 Other - 0 Total property, plant and equipment 537,330 731,066 Intangible assets 3,068,762 4,504,481 Software 2,313,203 4,552,583 Software in progress 723,223 1,919,275 Other - 507 Total intangible assets 6,105,189 10,976,847 Investments and other assets 5,006,164 13,284,537 Leasehold and guarantee deposits 5,006,164 13,284,537 Leasehold and guarantee deposits 606,325	Other	1,073,146	2,626,285
Non-current assets Property, plant and equipment 460,326 593,629 Accumulated depreciation (143,887) (202,388) Buildings, net 316,439 391,240 Tools, furniture and fixtures 383,671 590,452 Accumulated depreciation (165,893) (259,377) Tools, furniture and fixtures, net 217,778 331,075 Construction in progress 3,112 8,750 Other - 0 Total property, plant and equipment 537,330 731,066 Intangible assets 3,068,762 4,504,481 Software 2,313,203 4,552,583 Software in progress 723,223 1,919,275 Other - 507 Total intangible assets 6,105,189 10,976,847 Investments and other assets 5,006,164 13,284,537 Leasehold and guarantee deposits 606,325 1,156,316 Other 712,468 1,022,906 Allowance for doubtful accounts (50,678) - To	Allowance for doubtful accounts	(102,517)	(94,815)
Property, plant and equipment 460,326 593,629 Accumulated depreciation (143,887) (202,388) Buildings, net 316,439 391,240 Tools, furniture and fixtures 383,671 590,452 Accumulated depreciation (165,893) (259,377) Tools, furniture and fixtures, net 217,778 331,075 Construction in progress 3,112 8,750 Other - 0 Total property, plant and equipment 537,330 731,066 Intangible assets Goodwill 3,068,762 4,504,481 Software 2,313,203 4,552,583 Software in progress 723,223 1,919,275 Other - 507 Total intangible assets 6,105,189 10,976,847 Investments and other assets 5,006,164 13,284,537 Leasehold and guarantee deposits 606,325 1,156,316 Other 712,468 1,022,906 Allowance for doubtful accounts (50,678) - Total investments and other assets	Total current assets	44,025,758	38,815,030
Buildings 460,326 593,629 Accumulated depreciation (143,887) (202,388) Buildings, net 316,439 391,240 Tools, furniture and fixtures 383,671 590,452 Accumulated depreciation (165,893) (259,377) Tools, furniture and fixtures, net 217,778 331,075 Construction in progress 3,112 8,750 Other - 0 Total property, plant and equipment 537,330 731,066 Intangible assets 2,313,203 4,504,481 Software 2,313,203 4,552,583 Software in progress 723,223 1,919,275 Other - 507 Total intangible assets 6,105,189 10,976,847 Investments and other assets 5,006,164 13,284,537 Leasehold and guarantee deposits 606,325 1,156,316 Other 712,468 1,022,906 Allowance for doubtful accounts (50,678) - Total investments and other assets 6,274,279 15,463,760	Non-current assets		
Accumulated depreciation (143,887) (202,388) Buildings, net 316,439 391,240 Tools, furniture and fixtures 383,671 590,452 Accumulated depreciation (165,893) (259,377) Tools, furniture and fixtures, net 217,778 331,075 Construction in progress 3,112 8,750 Other - 0 Total property, plant and equipment 537,330 731,066 Intangible assets Goodwill 3,068,762 4,504,481 Software 2,313,203 4,552,583 Software in progress 723,223 1,919,275 Other - 507 Total intangible assets 6,105,189 10,976,847 Investments and other assets 5,006,164 13,284,537 Leasehold and guarantee deposits 606,325 1,156,316 Other 712,468 1,022,906 Allowance for doubtful accounts (50,678) - Total investments and other assets 6,274,279 15,463,760 Total non-current assets	Property, plant and equipment		
Buildings, net 316,439 391,240 Tools, furniture and fixtures 383,671 590,452 Accumulated depreciation (165,893) (259,377) Tools, furniture and fixtures, net 217,778 331,075 Construction in progress 3,112 8,750 Other — 0 Total property, plant and equipment 537,330 731,066 Intangible assets Goodwill 3,068,762 4,504,481 Software 2,313,203 4,552,583 Software in progress 723,223 1,919,275 Other — 507 Total intangible assets 6,105,189 10,976,847 Investments and other assets 5,006,164 13,284,537 Leasehold and guarantee deposits 606,325 1,156,316 Other 712,468 1,022,906 Allowance for doubtful accounts (50,678) — Total investments and other assets 6,274,279 15,463,760 Total non-current assets 12,916,799 27,171,675	Buildings	460,326	593,629
Tools, furniture and fixtures 383,671 590,452 Accumulated depreciation (165,893) (259,377) Tools, furniture and fixtures, net 217,778 331,075 Construction in progress 3,112 8,750 Other - 0 Total property, plant and equipment 537,330 731,066 Intangible assets Goodwill 3,068,762 4,504,481 Software 2,313,203 4,552,583 Software in progress 723,223 1,919,275 Other - 507 Total intangible assets 6,105,189 10,976,847 Investments and other assets 5,006,164 13,284,537 Leasehold and guarantee deposits 5,006,164 13,284,537 Leasehold and guarantee deposits 606,325 1,156,316 Other 712,468 1,022,906 Allowance for doubtful accounts (50,678) - Total investments and other assets 6,274,279 15,463,760 Total non-current assets 12,916,799 27,171,675	Accumulated depreciation	(143,887)	(202,388)
Accumulated depreciation (165,893) (259,377) Tools, furniture and fixtures, net 217,778 331,075 Construction in progress 3,112 8,750 Other - 0 Total property, plant and equipment 537,330 731,066 Intangible assets Goodwill 3,068,762 4,504,481 Software 2,313,203 4,552,583 Software in progress 723,223 1,919,275 Other - 507 Total intangible assets 6,105,189 10,976,847 Investments and other assets 5,006,164 13,284,537 Leasehold and guarantee deposits 606,325 1,156,316 Other 712,468 1,022,906 Allowance for doubtful accounts (50,678) - Total investments and other assets 6,274,279 15,463,760 Total non-current assets 12,916,799 27,171,675	Buildings, net	316,439	391,240
Tools, furniture and fixtures, net 217,778 331,075 Construction in progress 3,112 8,750 Other - 0 Total property, plant and equipment 537,330 731,066 Intangible assets - 4,504,481 Software 2,313,203 4,552,583 Software in progress 723,223 1,919,275 Other - 507 Total intangible assets 6,105,189 10,976,847 Investments and other assets 5,006,164 13,284,537 Leasehold and guarantee deposits 5,006,164 13,284,537 Leasehold and guarantee deposits 606,325 1,156,316 Other 712,468 1,022,906 Allowance for doubtful accounts (50,678) - Total investments and other assets 6,274,279 15,463,760 Total non-current assets 12,916,799 27,171,675	Tools, furniture and fixtures	383,671	590,452
Construction in progress 3,112 8,750 Other — 0 Total property, plant and equipment 537,330 731,066 Intangible assets Software 3,068,762 4,504,481 Software 2,313,203 4,552,583 Software in progress 723,223 1,919,275 Other — 507 Total intangible assets 6,105,189 10,976,847 Investments and other assets 5,006,164 13,284,537 Leasehold and guarantee deposits 606,325 1,156,316 Other 712,468 1,022,906 Allowance for doubtful accounts (50,678) — Total investments and other assets 6,274,279 15,463,760 Total non-current assets 12,916,799 27,171,675	Accumulated depreciation	(165,893)	(259,377)
Other — 0 Total property, plant and equipment 537,330 731,066 Intangible assets — 3,068,762 4,504,481 Software 2,313,203 4,552,583 Software in progress 723,223 1,919,275 Other — 507 Total intangible assets 6,105,189 10,976,847 Investments and other assets Investment securities 5,006,164 13,284,537 Leasehold and guarantee deposits 606,325 1,156,316 Other 712,468 1,022,906 Allowance for doubtful accounts (50,678) — Total investments and other assets 6,274,279 15,463,760 Total non-current assets 12,916,799 27,171,675	Tools, furniture and fixtures, net	217,778	331,075
Total property, plant and equipment 537,330 731,066 Intangible assets 3,068,762 4,504,481 Software 2,313,203 4,552,583 Software in progress 723,223 1,919,275 Other — 507 Total intangible assets 6,105,189 10,976,847 Investments and other assets 1nvestments securities 5,006,164 13,284,537 Leasehold and guarantee deposits 606,325 1,156,316 Other 712,468 1,022,906 Allowance for doubtful accounts (50,678) — Total investments and other assets 6,274,279 15,463,760 Total non-current assets 12,916,799 27,171,675	Construction in progress	3,112	8,750
Intangible assets 3,068,762 4,504,481 Software 2,313,203 4,552,583 Software in progress 723,223 1,919,275 Other - 507 Total intangible assets 6,105,189 10,976,847 Investments and other assets 1nvestment securities 5,006,164 13,284,537 Leasehold and guarantee deposits 606,325 1,156,316 Other 712,468 1,022,906 Allowance for doubtful accounts (50,678) - Total investments and other assets 6,274,279 15,463,760 Total non-current assets 12,916,799 27,171,675	Other	_	0
Goodwill 3,068,762 4,504,481 Software 2,313,203 4,552,583 Software in progress 723,223 1,919,275 Other - 507 Total intangible assets 6,105,189 10,976,847 Investments and other assets 1nvestment securities 5,006,164 13,284,537 Leasehold and guarantee deposits 606,325 1,156,316 Other 712,468 1,022,906 Allowance for doubtful accounts (50,678) - Total investments and other assets 6,274,279 15,463,760 Total non-current assets 12,916,799 27,171,675	Total property, plant and equipment	537,330	731,066
Software 2,313,203 4,552,583 Software in progress 723,223 1,919,275 Other - 507 Total intangible assets 6,105,189 10,976,847 Investments and other assets 1nvestment securities 5,006,164 13,284,537 Leasehold and guarantee deposits 606,325 1,156,316 Other 712,468 1,022,906 Allowance for doubtful accounts (50,678) - Total investments and other assets 6,274,279 15,463,760 Total non-current assets 12,916,799 27,171,675	Intangible assets		
Software in progress 723,223 1,919,275 Other - 507 Total intangible assets 6,105,189 10,976,847 Investments and other assets 5,006,164 13,284,537 Leasehold and guarantee deposits 606,325 1,156,316 Other 712,468 1,022,906 Allowance for doubtful accounts (50,678) - Total investments and other assets 6,274,279 15,463,760 Total non-current assets 12,916,799 27,171,675	Goodwill	3,068,762	4,504,481
Other – 507 Total intangible assets 6,105,189 10,976,847 Investments and other assets 5,006,164 13,284,537 Leasehold and guarantee deposits 606,325 1,156,316 Other 712,468 1,022,906 Allowance for doubtful accounts (50,678) – Total investments and other assets 6,274,279 15,463,760 Total non-current assets 12,916,799 27,171,675	Software	2,313,203	4,552,583
Total intangible assets 6,105,189 10,976,847 Investments and other assets Investment securities 5,006,164 13,284,537 Leasehold and guarantee deposits 606,325 1,156,316 Other 712,468 1,022,906 Allowance for doubtful accounts (50,678) - Total investments and other assets 6,274,279 15,463,760 Total non-current assets 12,916,799 27,171,675	Software in progress	723,223	1,919,275
Investments and other assets 5,006,164 13,284,537 Leasehold and guarantee deposits 606,325 1,156,316 Other 712,468 1,022,906 Allowance for doubtful accounts (50,678) - Total investments and other assets 6,274,279 15,463,760 Total non-current assets 12,916,799 27,171,675	Other		507
Investment securities 5,006,164 13,284,537 Leasehold and guarantee deposits 606,325 1,156,316 Other 712,468 1,022,906 Allowance for doubtful accounts (50,678) - Total investments and other assets 6,274,279 15,463,760 Total non-current assets 12,916,799 27,171,675	Total intangible assets	6,105,189	10,976,847
Leasehold and guarantee deposits 606,325 1,156,316 Other 712,468 1,022,906 Allowance for doubtful accounts (50,678) - Total investments and other assets 6,274,279 15,463,760 Total non-current assets 12,916,799 27,171,675	Investments and other assets		
Other 712,468 1,022,906 Allowance for doubtful accounts (50,678) — Total investments and other assets 6,274,279 15,463,760 Total non-current assets 12,916,799 27,171,675	Investment securities	5,006,164	13,284,537
Allowance for doubtful accounts (50,678) — Total investments and other assets 6,274,279 15,463,760 Total non-current assets 12,916,799 27,171,675	Leasehold and guarantee deposits	606,325	1,156,316
Total investments and other assets 6,274,279 15,463,760 Total non-current assets 12,916,799 27,171,675	Other	712,468	1,022,906
Total non-current assets 12,916,799 27,171,675	Allowance for doubtful accounts	(50,678)	
	Total investments and other assets	6,274,279	15,463,760
Total assets 56,942,558 65,986,706	Total non-current assets	12,916,799	27,171,675
	Total assets	56,942,558	65,986,706

	As of November 30, 2021	As of November 30, 2022
Liabilities		
Current liabilities		
Accounts payable - trade	211,852	340,994
Short-term loans payable	4,700,000	8,240,000
Current portion of long-term loans payable	1,713,041	2,295,000
Accounts payable – other	1,822,487	5,386,371
Accrued expenses	908,826	1,352,406
Income taxes payable	350,189	169,550
Unearned revenue	1,722,767	=
Contract liabilities	_	3,486,806
Provision for bonuses	34,506	190,600
Provision for bonuses for directors (and other officers)	_	58,029
Provision for points	644	47,608
Other	812,054	2,397,401
Total current liabilities	12,276,371	23,964,769
Non-current liabilities		
Long-term loans payable	2,141,100	6,367,157
Retirement benefit liability	2,376	4,848
Other	189,728	567,107
Total non-current liabilities	2,333,205	6,939,113
Total liabilities	14,609,576	30,903,882
Net assets		
Shareholders' equity		
Capital stock	25,775,494	26,316,141
Capital surplus	17,233,262	15,804,942
Retained earnings	(2,755,553)	(10,693,566)
Treasury shares	(850)	(1,219)
Total shareholders' equity	40,252,352	31,426,298
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	228,409	1,073,608
Foreign currency translation adjustment	10,898	101,059
Total accumulated other comprehensive income	239,307	1,174,667
Share acquisition rights	38,529	32,860
Non-controlling interests	1,802,791	2,448,996
Total net assets	42,332,981	35,082,823
Total liabilities and net assets	56,942,558	65,986,706

Consolidated Statements of Income and Consolidated Statements of Comprehensive Income Consolidated Statements of Income

(Thousands of yen) Fiscal year ended Fiscal year ended November 30, 2021 November 30, 2022 Net sales 15,632,601 21,477,195 8,079,469 Cost of sales 4,814,024 10,818,576 13,397,725 Gross profit Selling, general and administrative expenses 11,880,838 21,867,022 (1,062,262)(8,469,297) Operating profit (loss) Non-operating income Interest income 78 549 Dividend income 524 Subsidy income 2,281 2,580 Gain on sale of investment securities 3,213 Consumption taxes refund 9,013 3 Late payment charge 1,206 Other 11,904 5,742 26,491 10,606 Total non-operating income Non-operating expenses Interest expenses 48,325 83.054 Share issuance costs 313,935 4,126 Share of loss of entities accounted for using equity method 922,064 34,497 113,612 396,758 1,122,857 Total non-operating expenses (9,581,548)Ordinary loss (1,432,529)Extraordinary income Gain on reversal of share acquisition rights 2,462 1,070 2,462 1,070 Total extraordinary income Extraordinary losses Loss on retirement of non-current assets 1,328 Loss on valuation of investment securities 33,819 Total extraordinary losses 35,148 Loss before income taxes (1,430,066)(9,615,626) Income taxes - current 136,850 101,095 Income taxes - deferred 15,632 (14,934)Total income taxes 86,161 152,483 (9,701,788) Loss (1,582,549)Loss attributable to non-controlling interests (100,287)(251,983)Loss attributable to owners of parent (1,482,262)(9,449,804)

Consolidated Statements of Comprehensive Income

		(Thousands of yen)
	Fiscal year ended November 30, 2021	Fiscal year ended November 30, 2022
Loss	(1,582,549)	(9,701,788)
Other comprehensive income		
Valuation difference on available-for-sale securities	13,516	845,199
Foreign currency translation adjustment	20,651	90,160
Total other comprehensive income	34,167	935,360
Comprehensive income	(1,548,382)	(8,766,427)
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	(1,448,094)	(8,514,444)
Comprehensive income attributable to non-controlling interests	(100,287)	(251,983)

Consolidated Statements of Changes in Equity Fiscal year ended November 30, 2021

	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	9,614,410	2,910,162	(3,111,275)	(146)	9,413,150	
Changes during period						
Issuance of new shares	15,786,000	15,786,000			31,572,000	
Issuance of new shares - exercise of share acquisition rights	95,920	95,920			191,840	
Restricted Stock Unit	279,163	279,163			558,327	
Deficit disposition		(1,837,984)	1,837,984		-	
Loss attributable to owners of parent			(1,482,262)		(1,482,262)	
Purchase of treasury shares				(704)	(704)	
Net changes in items other than shareholders' equity						
Total changes during period	16,161,084	14,323,100	355,721	(704)	30,839,202	
Balance at end of period	25,775,494	17,233,262	(2,755,553)	(850)	40,252,352	

	Accumul	ated other comprehen	sive income			
	Valuation difference on available-for- sale securities	Foreign currency translation adjustment	Total accumulated other comprehensive income	Share acquisition rights	Non-controlling interests	Total net assets
Balance at beginning of period	214,893	(9,752)	205,140	46,549	572,927	10,237,768
Changes during period						
Issuance of new shares						31,572,000
Issuance of new shares - exercise of share acquisition rights						191,840
Restricted Stock Unit						558,327
Deficit disposition						-
Loss attributable to owners of parent						(1,482,262)
Purchase of treasury shares						(704)
Net changes in items other than shareholders' equity	13,516	20,651	34,167	(8,020)	1,229,864	1,256,011
Total changes during period	13,516	20,651	34,167	(8,020)	1,229,864	32,095,213
Balance at end of period	228,409	10,898	239,307	38,529	1,802,791	42,332,981

Fiscal year ended November 30, 2022

		Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity		
Balance at beginning of period	25,775,494	17,233,262	(2,755,553)	(850)	40,252,352		
Cumulative effects of changes in accounting policies			(513,796)		(513,796)		
Restated balance	25,775,494	17,233,262	(3,269,350)	(850)	39,738,555		
Changes during period							
Issuance of new shares - exercise of share acquisition rights	76,617	76,617			153,235		
Restricted Stock Unit	464,029	464,029			928,059		
Purchase of shares of consolidated subsidiaries		(44,066)			(44,066)		
Increase in retained earnings of entities accounted for using equity method			100,687		100,687		
Deficit disposition		(1,924,900)	1,924,900		-		
Loss attributable to owners of parent			(9,449,804)		(9,449,804)		
Purchase of treasury shares				(369)	(369)		
Net changes in items other than shareholders' equity					_		
Total changes during period	540,647	(1,428,319)	(7,424,216)	(369)	(8,312,257)		
Balance at end of period	26,316,141	15,804,942	(10,693,566)	(1,219)	31,426,298		

_				, ,	(1	nousanus or yen)
	Accumulated other comprehensive income					
	Valuation difference on available-for- sale securities	Foreign currency translation adjustment	Total accumulated other comprehensive income	Share acquisition rights	Non-controlling interests	Total net assets
Balance at beginning of period	228,409	10,898	239,307	38,529	1,802,791	42,332,981
Cumulative effects of changes in accounting policies					(9,877)	(523,674)
Restated balance	228,409	10,898	239,307	38,529	1,792,914	41,809,307
Changes during period						
Issuance of new shares - exercise of share acquisition rights						153,235
Restricted Stock Unit						928,059
Purchase of shares of consolidated subsidiaries						(44,066)
Increase in retained earnings of entities accounted for using equity method						100,687
Deficit disposition						-
Loss attributable to owners of parent						(9,449,804)
Purchase of treasury shares						(369)
Net changes in items other than shareholders' equity	845,199	90,160	935,360	(5,669)	656,082	1,585,773
Total changes during period	845,199	90,160	935,360	(5,669)	656,082	(6,726,484)
Balance at end of period	1,073,608	101,059	1,174,667	32,860	2,448,996	35,082,823

Consolidated Statements of Cash Flows

		(Thousands of yen)
	Fiscal year ended November 30, 2021	Fiscal year ended November 30, 2022
Cash flows from operating activities		
Loss before income taxes	(1,430,066)	(9,615,626)
Depreciation	394,640	921,351
Amortization of goodwill	473,425	643,093
Share-based payment expenses	249,764	439,697
Increase (decrease) in provision for bonuses	16,961	151,100
Increase (decrease) in provision for bonuses for directors (and other officers)	_	58,029
Increase (decrease) in allowance for doubtful accounts	83,829	(58,380)
Increase (decrease) in provision for points	644	46,963
Interest and dividend income	(78)	(1,073)
Loss (gain) on sale of investment securities	(2,868)	_
Loss (gain) on valuation of investment securities	_	33,819
Interest expenses	48,325	83,054
Share issuance costs	313,935	4,126
Share of loss (profit) of entities accounted for using equity method	_	922,064
Decrease (increase) in notes and accounts receivable – trade	(303,621)	_
Decrease (increase) in notes, accounts receivable – trade, and	(303,021)	
contract assets	_	(804,765)
Decrease (increase) in investment securities for sale	(854,435)	(694,796)
Decrease (increase) in inventories	61,241	(434)
Decrease (increase) in purchased receivables	(2,011,852)	(1,231,857)
Increase (decrease) in notes and accounts payable - trade	36,820	122,032
Increase (decrease) in accounts payable - other	(7,714)	3,207,851
Increase (decrease) in accounts payable - other	192,387	429,982
Increase (decrease) in accrued expenses Increase (decrease) in unearned revenue	268,468	429,962
Decrease (increase) in Contract liability	200,400	1,259,605
Other, net	242,886	
Subtotal		256,262
	(2,227,306)	(3,827,897)
Interest and dividend income received	78	1,073
Interest expenses paid	(48,926)	(84,356)
Income taxes paid	(51,498)	(212,901)
Net cash provided by (used in) operating activities	(2,327,653)	(4,124,082)
Cash flows from investing activities		
Payments into time deposits	(400,000)	(403,430)
Proceeds from withdrawal of time deposits	400,000	200,000
Purchase of property, plant and equipment	(204,667)	(333,022)
Purchase of intangible assets	(2,129,319)	(3,935,312)
Purchase of investment securities	(2,824,447)	(7,948,530)
Proceeds from sale of investment securities	24,027	_
Proceeds from share of profits on investments in capital	_	8,341
Payments of leasehold and guarantee deposits	(69,623)	(730,797)
Proceeds from refund of leasehold and guarantee deposits	19,159	168,053
Purchase of shares of subsidiaries resulting in change in scope of consolidation	=	(1,808,290)
Payments for sale of shares of subsidiaries resulting in change	(14,218)	
in scope of consolidation	(14,218)	=
Other, net	(381)	2,550
Net cash provided by (used in) investing activities	(5,199,470)	(14,780,439)

	Fiscal year ended November 30, 2021	Fiscal year ended November 30, 2022
Cash flows from financing activities		
Increase (decrease) in short-term loan payable	2,190,000	3,540,000
Proceeds from long-term loan payable	1,000,000	6,981,433
Repayments of long-term loan payable	(1,159,944)	(2,455,089)
Proceeds from issuance of common shares	31,444,347	144,510
Purchase of treasury shares	(704)	(369)
Proceeds from share issuance to non-controlling shareholders	196,000	294,000
Proceeds from partnership	1,140,000	570,000
Payments of listing-related expense	(11,539)	_
Other, net	(334)	(111)
Net cash provided by (used in) financing activities	34,797,825	9,074,373
Effect of exchange rate change on cash and cash equivalents	29,970	118,640
Net increase (decrease) in cash and cash equivalents	27,300,671	(9,711,507)
Cash and cash equivalents at beginning of period	8,719,850	36,020,522
Cash and cash equivalents at end of period	36,020,522	26,309,014