

Name of company: MABUCHI MOTOR CO., LTD.

Representative: Shinichi TANIGUCHI

Representative Director and President,

COO

(Securities code: 6592)

Contact: Hiroaki WATANABE

Executive Officer, Head of Corporate

Planning Headquarters (Tel: +81-47-710-1127)

Announcement of Changes in Directors and Executive Officers

Mabuchi Motor Co., Ltd., as a result of deliberation by the Nominating Committee and subsequent approval at the February 14, 2023 Board of Directors meeting, announces a resolution to change its executive officers as follows.

This resolution for will come into effect upon approval at the Board of Directors meeting and Audit and Supervisory Committee held after the 82th Ordinary General Meeting of Shareholders, which is scheduled to be held on March 30, 2023.

1. Director Candidates (excluding audit and supervisory committee members)

Name	New Position	Present Position
Hiroo OKOSHI	Representative Director, Chairman & CEO	Same as left
Shinichi TANIGUCHI	Representative Director, President & COO	Same as left
Hirotaro KATAYAMA	Member of the Board	Same as left
Tadahito IYODA	Member of the Board	Same as left
Kazuaki MIYAJIMA	Member of the Board	Same as left
Tohru TAKAHASHI	Member of the Board	Same as left
Naoki MITARAI	Member of the Board *	Same as left
Kazuhiko TSUTSUMI	Member of the Board *	Same as left
Akira OKADA	Member of the Board *	Newly Appointed

^{*}Outside Board Members

2. Director Candidates (audit and supervisory committee members)

Name	New Position	Present Position
Katsumi KOBAYASHI	Member of the Board	Newly Appointed
	Standing Audit & Supervisory	
	Committee Member	
Takashi ASAI	Member of the Board *	Same as left
	Audit & Supervisory Committee	
	Member	
Yoko TOYOSHI	Member of the Board *	Same as left
	Audit & Supervisory Committee	
	Member	
Yasuko FUKUYAMA	Member of the Board *	Newly Appointed
	Audit & Supervisory Committee	
	Member	

^{*}Outside Board Members

3. Directors to be Retired

Name	Present Position
Jody L. ONO	Member of the Board *1
Kazuyuki SOMEYA	Member of the Board Standing Audit & Supervisory Committee Member
Kyoko UEMURA	Member of the Board *1 Audit & Supervisory Committee Member

^{*}¹Outside Board Members

4. Changes in Executive Officers

(1) Change of Responsibility

Name	New Position	Present Position
Hirotaro KATAYAMA	Senior Managing Executive Officer, Chief Officer of Mabuchi Group Subsidiaries, Head of Life and Industrial Product Business Unit, General Manager - Mabuchi Group Management Dept.	Senior Managing Executive Officer, Chief Officer of Mabuchi Group Subsidiaries, Head of Life and Industrial Product Business Unit
Tadahito IYODA	Managing Executive Officer, Chief Administrative Officer, Responsible for Internal Controls, Corporate Strategy and Business Development	Managing Executive Officer, Chief Administrative Officer, Responsible for Internal Controls and Corporate Strategy

^{*2}Kazuyuki SOMEYA is scheduled to become President & Representative Director of Oken Seiko Co., Ltd., which the Company plans to acquire all of its shares and make it a subsidiary.

Name	New Position	Present Position
Hiroaki WATANABE	Executive Officer, Head of Corporate Planning Headquarters and Smart Transformation Headquarters	Executive Officer, Head of Corporate Planning Headquarters

(2) Newly Appointed

Name	New Position	Present Position
	Executive Officer, Chief	General Manager - Finance and
Keiichi HAGITA	Financial Officer, General	Accounting Dept.
Kelichi HAGITA	Manager - Finance and	
	Accounting Dept.	

(3) Retirement

Name	Present Position
Eiji UENISHI	Managing Executive Officer,
	Responsible for Product
	Development, Head of
	Automotive Product Business
	Unit 1
Katsumi KOBAYASHI	Executive Officer, Deputy Chief
	Administrative Officer, Head of
	Human Resources and General
	Affairs Headquarters
	Executive Officer, Head of IT
Satoshi SUZUKI	Promotion Headquarters,
	Business Platform Innovation
	Headquarters

^{*}Eiji UENISHI will be appointed as a Product Development Fellow, and Katsumi KOBAYASHI will become a Member of the Board and Standing Audit & Supervisory Committee Member. In addition, Satoshi SUZUKI plans to continue as Head of IT Headquarters.

5. Change in Associate Directors

Name	Present Position
Seiichi WATANABE	Associate Director, Responsible
	for Issue Management, General
	Manager - Human Resources
	and General Affairs
	Headquarters, Mabuchi
	Learning Institute

^{*}Seiichi WATANABE plans to continue as General Manager - Human Resources and General Affairs Headquarters, Mabuchi Learning Institute

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(Appendix) The board organization as of March 30, 2023 (scheduled)

1. Directors (excluding audit and supervisory committee members)

Representative Director, Chairman & CEO Hiroo OKOSHI Shinichi TANIGUCHI Representative Director, President & COO Member of the Board Hirotaro KATAYAMA Member of the Board Tadahito IYODA Member of the Board Kazuaki MIYAJIMA Member of the Board Tohru TAKAHASHI Member of the Board* Naoki MITARAI Member of the Board* Kazuhiko TSUTSUMI

Member of the Board* Akira OKADA (Newly Appointed)

*Outside Board Members

2. Audit and Supervisory Committee members

Member of the Board, Standing Audit & Supervisory

Committee Member

Member of the Board*, Audit and Supervisory

Katsumi KOBAYASHI

(Newly Appointed)

Takashi ASAI

Committee Member

Member of the Board*, Audit and Supervisory

Yoko TOYOSHI

Committee Member

Member of the Board*, Audit and Supervisory

Committee Member

Yasuko FUKUYAMA

(Newly Appointed)

*Outside Board Members

3. Executive Officers and Responsible Are

Representative Director, President & COO, President and Shinichi TANIGUCHI

Executive Officer

Senior Managing Executive Officer, Chief Officer of Mabuchi
Group Subsidiaries, Head of Life and Industrial Product

Hirotaro KATAYAMA

Business Unit, General Manager - Mabuchi Group Management

Dept. Business Unit, General Manager - Mabuchi Group Management

Managing Executive Officer, Chief Administrative Officer,
Responsible for Internal Controls, Corporate Strategy and

Business Development

Managing Executive Officer, Responsible for Global Sales, Head

of Automotive Product Business Unit 2

of Automotive Product Business Unit 2

Executive Officer, Chief Technology Officer

Kazuaki MIYAJIMA

Executive Officer, Head of Purchasing and Operations Control

Tohru TAKAHASHI

Tsuyoshi NAKAMURA

Keiichi HAGITA

Headquarters

Executive Officer, Head of Manufacturing Headquarters Toru SHIBASAKI

Executive Officer, Head of Corporate Planning Headquarters and Hiroaki WATANABE

Smart Transformation Headquarters

Executive Officer, Chief Financial Officer, General Manager

Finance and Accounting Dept., (Newly Appointed)

Group Managing Executive Officer, Chief Regional Officer in QUAN Da Yong

China

Group Executive Officer, Chief Regional Officer in Europe Tomofumi IMAMURA

Group Executive Officer, Deputy Chief Regional Officer in China SHU Zheng Group Executive Officer, Chairman & President - MABUCHI HOANG Son MOTOR VIETNAM LTD., Chairman - MABUCHI MOTOR DANANG LTD.

Group Executive Officer, President - MABUCHI MOTOR Mexico $\,$ Makoto KIMURA S.A. DE C.V.

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