Translation

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Summary of Consolidated Financial Results for the Year Ended December 31, 2022 (Based on Japanese GAAP)

February 14, 2023

Company name: FUKUDA CORPORATION

Stock exchange listing: Tokyo

Stock code: 1899 URL https://www.fkd.co.jp/

Representative: Representative Director and President Masanori Araaki

Director and General Manager of Inquiries: Katsuhiko Iwasaki

Administration Department Scheduled date of ordinary general meeting of shareholders: March 28, 2023 Scheduled date to file Securities Report: March 28, 2023

March 29, 2023

Scheduled date to commence dividend payments: Preparation of supplementary material on financial results: Yes

(Amounts less than one million yen are rounded down)

TEL 025-266-9111

1. Consolidated financial results for the year ended December 31, 2022 (from January 1, 2022 to December 31, 2022)

(1) Consolidated operating results

Holding of financial results meeting:

Percentages indicate year-on-year changes

| | Net sales | | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | |
|------------------------------|-----------------|--------|------------------|--------|-----------------|--------|---|--------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| Year ended December 31, 2022 | 154,358 | (14.2) | 5,208 | (41.4) | 5,451 | (40.4) | 3,650 | (37.7) |
| Year ended December 31, 2021 | 179,846 | (3.2) | 8,891 | (0.2) | 9,147 | 1.2 | 5,864 | (1.9) |

No

| | Earnings per share | Diluted earnings per share | Profit attributable to owners of parent/equity | Ordinary profit/total assets | Operating profit/net sales |
|------------------------------|--------------------|-------------------------------|--|------------------------------|----------------------------|
| | Yen | Yen | % | % | % |
| Year ended December 31, 2022 | 428.24 | _ | 4.8 | 4.1 | 3.4 |
| Year ended December 31, 2021 | 688.16 | _ | 8.0 | 6.8 | 4.9 |

(2) Consolidated financial position

| | Total assets | Net assets | Equity ratio | Net assets per share | |
|-------------------------|-----------------|-----------------|--------------|----------------------|--|
| | Millions of yen | Millions of yen | % | Yen | |
| As of December 31, 2022 | 134,351 | 78,504 | 57.9 | 9,127.46 | |
| As of December 31, 2021 | 130,755 | 76,412 | 57.9 | 8,889.69 | |

(3) Consolidated cash flows

| | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Cash and cash equivalents at end of period |
|------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--|
| | Millions of yen | Millions of yen | Millions of yen | Millions of yen |
| Year ended December 31, 2022 | 5,022 | (1,133) | 970 | 28,146 |
| Year ended December 31, 2021 | 7,802 | (1,505) | (6,128) | 23,285 |

2. Cash dividends

| | | Annu | ıal dividends per | Total cash | Dividend payout | Ratio of dividends to net assets | | |
|--|-----------------|-----------------|-------------------|-----------------|-----------------|-------------------------------------|----------------------|----------------|
| | 1st quarter-end | 2nd quarter-end | 3rd quarter-end | Fiscal year-end | Total | dividends (Total) | ratio (Consolidated) | (Consolidated) |
| | Yen | Yen | Yen | Yen | Yen | Millions of yen | % | % |
| Year ended December 31, 2021 | _ | 0.00 | _ | 130.00 | 130.00 | 1,120 | 18.9 | 1.5 |
| Year ended December 31, 2022 | - | 0.00 | - | 120.00 | 120.00 | 1,034 | 28.0 | 1.3 |
| Year ending December 31, 2023 (Forecast) | _ | 0.00 | _ | 110.00 | 110.00 | | 27.6 | |

3. Forecast of consolidated financial results for the year ending December 31, 2023 (from January 1, 2023 to December 31, 2023)

Percentages indicate year-on-year changes

| | Net sales | | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | | Earnings per share |
|-----------|-----------------|-----|------------------|-------|-----------------|-------|---|-------|--------------------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen |
| Full year | 161,000 | 4.3 | 5,200 | (0.2) | 5,400 | (1.0) | 3,400 | (6.9) | 398.71 |

4. Notes

(1) Changes in significant subsidiaries during the year ended December 31, 2022
(changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

| Total number of issued shares at the end of | the period (merdan | 15 11040 | our y smares) | | | | | |
|--|--------------------|----------|------------------------------|------------------|--|--|--|--|
| As of December 31, 2022 | 8,988,111 s | shares | As of December 31, 2021 | 8,988,111 shares | | | | |
| Number of treasury shares at the end of the period | | | | | | | | |
| As of December 31, 2022 | 460,709 s | shares | As of December 31, 2021 | 464,902 shares | | | | |
| Average number of shares during the period | | | | | | | | |
| Year ended December 31, 2022 | 8,525,191 s | shares | Year ended December 31, 2021 | 8,521,426 shares | | | | |

Consolidated financial statements Consolidated balance sheets

| | As of December 31, 2021 | |
|--|-------------------------|--|
| | As of December 31, 2021 | As of December 31, 2022 |
| ts | | |
| furrent assets | | |
| Cash and deposits | 23,288 | 28,149 |
| Notes receivable, accounts receivable from completed | 63,660 | 61,477 |
| construction contracts and other | , | , and the second |
| Securities | _ | 359 |
| Real estate for sale | 816 | 702 |
| Costs on construction contracts in progress | 2,068 | 926 |
| Costs on real estate business | 2,335 | 3,833 |
| Other inventories | 358 | 301 |
| Accounts receivable - other | 1,885 | 2,738 |
| Other | 1,059 | 607 |
| Allowance for doubtful accounts | (12) | (12 |
| Total current assets | 95,462 | 99,083 |
| Ion-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures | 22,745 | 22,770 |
| Machinery, vehicles, tools, furniture and fixtures | 13,732 | 14,181 |
| Land | 15,539 | 15,759 |
| Other | 1,057 | 932 |
| Accumulated depreciation | (26,656) | (27,159 |
| Total property, plant and equipment | 26,419 | 26,483 |
| Intangible assets | | |
| Other | 523 | 472 |
| Total intangible assets | 523 | 472 |
| Investments and other assets | | |
| Investment securities | 5,352 | 5,116 |
| Long-term loans receivable | 52 | 337 |
| Retirement benefit asset | 1,898 | 1,351 |
| Deferred tax assets | 407 | 863 |
| Other | 916 | 896 |
| Allowance for doubtful accounts | (276) | (253 |
| Total investments and other assets | 8,349 | 8,311 |
| Total non-current assets | 35,292 | 35,268 |
| total assets | 130,755 | 134,351 |

| | A 6D 1 21 2021 | (Millions of yen) | |
|--|-------------------------|-------------------------|--|
| | As of December 31, 2021 | As of December 31, 2022 | |
| Liabilities | | | |
| Current liabilities | | | |
| Notes payable, accounts payable for construction contracts | 34,862 | 31,871 | |
| and other | , | | |
| Short-term borrowings | 320 | 2,690 | |
| Income taxes payable | 1,508 | 513 | |
| Advances received on uncompleted construction contracts | 3,339 | 7,618 | |
| and other | | | |
| Provision for warranties for completed construction | 217 | 613 | |
| Provision for loss on construction contracts | 60 | 113 | |
| Provision for loss on litigation | 79 | 75 | |
| Provision for loss on liquidation of subsidiaries and | 71 | 34 | |
| associates | | | |
| Other provisions | 11 | 15 | |
| Other | 6,553 | 5,105 | |
| Total current liabilities | 47,024 | 48,652 | |
| Non-current liabilities | | | |
| Long-term borrowings | 767 | 656 | |
| Deferred tax liabilities | 79 | 206 | |
| Deferred tax liabilities for land revaluation | 838 | 835 | |
| Provision for retirement benefits for directors (and other | 115 | 119 | |
| officers) | 113 | 117 | |
| Provision for share awards | 377 | 389 | |
| Provision for share awards for directors (and other | 43 | 46 | |
| officers) | 13 | 10 | |
| Other provisions | 6 | - | |
| Retirement benefit liability | 2,632 | 2,555 | |
| Other | 2,457 | 2,387 | |
| Total non-current liabilities | 7,318 | 7,195 | |
| Total liabilities | 54,342 | 55,847 | |
| Net assets | | | |
| Shareholders' equity | | | |
| Share capital | 5,158 | 5,158 | |
| Capital surplus | 6,169 | 6,169 | |
| Retained earnings | 66,075 | 68,250 | |
| Treasury shares | (2,271) | (2,248) | |
| Total shareholders' equity | 75,131 | 77,329 | |
| Accumulated other comprehensive income | | | |
| Valuation difference on available-for-sale securities | 677 | 802 | |
| Revaluation reserve for land | (112) | 115 | |
| Remeasurements of defined benefit plans | 72 | (414) | |
| Total accumulated other comprehensive income | 636 | 504 | |
| Non-controlling interests | 643 | 670 | |
| Total net assets | 76,412 | 78,504 | |
| Total liabilities and net assets | - | | |
| Total habilities and net assets | 130,755 | 134,351 | |

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

(Millions of yen) Fiscal year ended Fiscal year ended December 31, 2021 December 31, 2022 Net sales Net sales of completed construction contracts 161.925 136,816 Sales in real estate business 4,387 2,957 Sales in other businesses 13,533 14,584 179,846 154,358 Total net sales Cost of sales Cost of sales of completed construction contracts 146,029 124,433 Cost of sales in real estate business 3,475 2,119 Cost of sales in other businesses 11,596 12,633 Total cost of sales 161,102 139,186 Gross profit Gross profit on completed construction contracts 15,895 12,382 Gross profit - real estate business 912 838 Gross profit - other business 1,936 1,951 Total gross profit 18,744 15,172 Selling, general and administrative expenses 9,852 9,963 Operating profit 8,891 5,208 Non-operating income Interest income 14 14 Dividend income 143 147 Rental income from land and buildings 24 23 Share of profit of entities accounted for using equity method 9 8 204 150 397 346 Total non-operating income Non-operating expenses Interest expenses 41 34 Provision of allowance for doubtful accounts 1 Commission for syndicated loans 32 27 Prepayment guarantee fee 27 24 39 Other 14 141 103 Total non-operating expenses 9,147 Ordinary profit 5,451

| Fiscal year ended | Fiscal year ended |
|-------------------|--|
| December 31, 2021 | December 31, 2022 |
| | |
| 29 | 8 |
| 35 | 18 |
| | 36 |
| _ | 30 |
| - | 6 |
| 64 | 69 |
| | |
| 0 | _ |
| 23 | 32 |
| 13 | 0 |
| 135 | _ |
| 155 | 30 |
| 71 | _ |
| 13 | 2 |
| 413 | 65 |
| 8,799 | 5,455 |
| 2,748 | 1,831 |
| 138 | (74) |
| 2,887 | 1,757 |
| 5,911 | 3,698 |
| 47 | 47 |
| 5,864 | 3,650 |
| | December 31, 2021 29 35 64 0 23 13 135 155 71 13 413 8,799 2,748 138 2,887 5,911 47 |

Consolidated statements of comprehensive income

| | | (infilitions of juil) |
|---|-------------------|-----------------------|
| | Fiscal year ended | Fiscal year ended |
| | December 31, 2021 | December 31, 2022 |
| Profit | 5,911 | 3,698 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | 23 | 126 |
| Remeasurements of defined benefit plans, net of tax | 90 | (486) |
| Share of other comprehensive income of entities accounted | (0) | (0) |
| for using equity method | (0) | (0) |
| Total other comprehensive income | 113 | (360) |
| Comprehensive income | 6,025 | 3,337 |
| Comprehensive income attributable to | | |
| Comprehensive income attributable to owners of parent | 5,976 | 3,289 |
| Comprehensive income attributable to non-controlling | 40 | 47 |
| interests | 48 | 47 |
| | | |

Consolidated statements of changes in equity

Fiscal year ended December 31, 2021

| | Shareholders' equity | | | | | | |
|--|----------------------|-----------------|-------------------|-----------------|----------------------------|--|--|
| | Share capital | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity | | |
| Balance at beginning of period | 5,158 | 6,169 | 61,133 | (2,291) | 70,170 | | |
| Cumulative effects of changes in accounting policies | | | | | - | | |
| Restated balance | 5,158 | 6,169 | 61,133 | (2,291) | 70,170 | | |
| Changes during period | | | | | | | |
| Dividends of surplus | | | (946) | | (946) | | |
| Profit attributable to owners of parent | | | 5,864 | | 5,864 | | |
| Purchase of treasury shares | | | | (39) | (39) | | |
| Disposal of treasury shares | | 0 | | 60 | 60 | | |
| Change in scope of consolidation | | | | | = | | |
| Reversal of revaluation reserve for land | | | 25 | | 25 | | |
| Net changes in items other than shareholders' equity | | | | | | | |
| Total changes during period | - | 0 | 4,941 | 20 | 4,961 | | |
| Balance at end of period | 5,158 | 6,169 | 66,075 | (2,271) | 75,131 | | |

| | | Accumulated other co | me | | | |
|--|--|------------------------------|---|--|------------------------------|------------------|
| | Valuation difference on available-for-sale securities | Revaluation reserve for land | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | Non-controlling interests | Total net assets |
| Balance at beginning of period | 655 | (87) | (17) | 550 | 615 | 71,335 |
| Cumulative effects of changes in accounting policies | | | | | | - |
| Restated balance | 655 | (87) | (17) | 550 | 615 | 71,335 |
| Changes during period | | | | | | |
| Dividends of surplus | | | | | | (946) |
| Profit attributable to owners of parent | | | | | | 5,864 |
| Purchase of treasury shares | | | | | | (39) |
| Disposal of treasury shares | | | | | | 60 |
| Change in scope of consolidation | | | | | | - |
| Reversal of revaluation reserve for land | | | | | | 25 |
| Net changes in items other than shareholders' equity | 22 | (25) | 90 | 86 | 28 | 114 |
| Total changes during period | 22 | (25) | 90 | 86 | 28 | 5,076 |
| Balance at end of period | 677 | (112) | 72 | 636 | 643 | 76,412 |

| | | | Shareholders' equity | | |
|--|---------------|-----------------|----------------------|-----------------|----------------------------|
| | Share capital | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at beginning of period | 5,158 | 6,169 | 66,075 | (2,271) | 75,131 |
| Cumulative effects of changes in accounting policies | | | (130) | | (130) |
| Restated balance | 5,158 | 6,169 | 65,944 | (2,271) | 75,001 |
| Changes during period | | | | | |
| Dividends of surplus | | | (1,120) | | (1,120) |
| Profit attributable to owners of parent | | | 3,650 | | 3,650 |
| Purchase of treasury shares | | | | (20) | (20) |
| Disposal of treasury shares | | 0 | | 43 | 43 |
| Change in scope of consolidation | | | | | _ |
| Reversal of revaluation reserve for land | | | (225) | | (225) |
| Net changes in items other than shareholders' equity | | | | | |
| Total changes during period | - | 0 | 2,305 | 22 | 2,328 |
| Balance at end of period | 5,158 | 6,169 | 68,250 | (2,248) | 77,329 |

| | | Accumulated other co | ne | | | |
|--|--|------------------------------|---|--|---------------------------|------------------|
| | Valuation difference on available-for-sale securities | Revaluation reserve for land | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | Non-controlling interests | Total net assets |
| Balance at beginning of period | 677 | (112) | 72 | 636 | 643 | 76,412 |
| Cumulative effects of changes in accounting policies | | | | | | (130) |
| Restated balance | 677 | (112) | 72 | 636 | 643 | 76,281 |
| Changes during period | | | | | | |
| Dividends of surplus | | | | | | (1,120) |
| Profit attributable to owners of parent | | | | | | 3,650 |
| Purchase of treasury shares | | | | | | (20) |
| Disposal of treasury shares | | | | | | 43 |
| Change in scope of consolidation | | | | | | - |
| Reversal of revaluation reserve for land | | | | | | (225) |
| Net changes in items other than shareholders' equity | 125 | 228 | (486) | (132) | 26 | (105) |
| Total changes during period | 125 | 228 | (486) | (132) | 26 | 2,222 |
| Balance at end of period | 802 | 115 | (414) | 504 | 670 | 78,504 |

Consolidated statements of cash flows

| | | (Willions of yell) |
|---|-------------------|--------------------|
| | Fiscal year ended | Fiscal year ended |
| | December 31, 2021 | December 31, 2022 |
| ash flows from operating activities | | |
| Profit before income taxes | 8,799 | 5,455 |
| Depreciation | 1,478 | 1,532 |
| Impairment losses | 155 | 30 |
| Increase (decrease) in allowance for doubtful accounts | (32) | (5 |
| Increase (decrease) in provision for share awards | 31 | 12 |
| Increase (decrease) in provision for share awards for directors | (1) | 2 |
| (and other officers) | (1) | _ |
| Increase (decrease) in retirement benefit liability | 14 | (77 |
| Decrease (increase) in retirement benefit asset | (462) | 547 |
| Increase (decrease) in provision for loss on construction | (96) | 53 |
| contracts | (86) | 55 |
| Increase (decrease) in provision for retirement benefits for | (2) | 2 |
| directors (and other officers) | (2) | 3 |
| Increase (decrease) in other provisions | 86 | 356 |
| Interest and dividend income | (158) | (162 |
| Interest expenses | 41 | 34 |
| Loss (gain) on valuation of short-term and long-term | 12 | /10 |
| investment securities | 13 | (10 |
| Loss on valuation of shares of subsidiaries and associates | 135 | - |
| Loss (gain) on sale of short-term and long-term investment | (25) | (16 |
| securities | (35) | (18 |
| Loss (gain) on sale of property, plant and equipment | (28) | (8 |
| Share of loss (profit) of entities accounted for using equity | (0) | 40 |
| method | (9) | 8) |
| Decrease (increase) in trade receivables | 6,255 | 2,182 |
| Decrease (increase) in inventories | 185 | (183 |
| Decrease (increase) in other assets | 809 | (889 |
| Increase (decrease) in trade payables | (4,034) | (3,048 |
| Increase (decrease) in advances received on construction | | |
| contracts in progress | (3,596) | 3,580 |
| Increase (decrease) in other liabilities | 639 | (1,049 |
| Other, net | 155 | (655 |
| Subtotal | 10,353 | 7,676 |
| Interest and dividends received | 237 | 167 |
| Interest paid | (40) | (34 |
| Income taxes paid | (2,747) | (2,786 |
| Net cash provided by (used in) operating activities | 7,802 | 5,022 |
| Thei cash provided by (used iii) operating activities | 7,002 | 3,022 |

| | Fiscal year ended | Fiscal year ended |
|--|-------------------|-------------------|
| | December 31, 2021 | December 31, 2022 |
| Cash flows from investing activities | December 31, 2021 | December 31, 2022 |
| Payments into time deposits | (3) | (3) |
| Proceeds from withdrawal of time deposits | 3 | 3 |
| Proceeds from sale of securities | 0 | = |
| Purchase of property, plant and equipment | (1,050) | (1,291) |
| Proceeds from sale of property, plant and equipment | 112 | 6 |
| Purchase of intangible assets | (69) | (47) |
| Purchase of investment securities | (620) | (158) |
| Proceeds from sale of investment securities | 140 | 22 |
| Purchase of shares of subsidiaries and associates | (0) | _ |
| Net decrease (increase) in short-term loans receivable | 0 | (8) |
| Long-term loan advances | (0) | (340) |
| Proceeds from collection of long-term loans receivable | 13 | 555 |
| Proceeds from paid capital reduction of subsidiaries and | | |
| associates | - | 198 |
| Payments for asset retirement obligations | _ | (68) |
| Other payments | (62) | (52) |
| Other proceeds | 30 | 50 |
| Net cash provided by (used in) investing activities | (1,505) | (1,133) |
| Cash flows from financing activities | | |
| Net increase (decrease) in short-term borrowings | (4,200) | 2,150 |
| Proceeds from long-term borrowings | <u> </u> | 600 |
| Repayments of long-term borrowings | (811) | (491) |
| Proceeds from sale of treasury shares | 60 | 43 |
| Purchase of treasury shares | (39) | (20) |
| Dividends paid | (947) | (1,120) |
| Dividends paid to non-controlling interests | (21) | (20) |
| Repayments of finance lease liabilities | (168) | (169) |
| Net cash provided by (used in) financing activities | (6,128) | 970 |
| Net increase (decrease) in cash and cash equivalents | 168 | 4,860 |
| Cash and cash equivalents at beginning of period | 23,116 | 23,285 |
| Cash and cash equivalents at end of period | 23,285 | 28,146 |
| | · | |

Non-consolidated financial statements Non-consolidated balance sheets

| | As of December 31, 2021 | As of December 31, 2022 |
|---|-------------------------|-------------------------|
| Assets | | |
| Current assets | | |
| Cash and deposits | 10,194 | 17,342 |
| Notes receivable - trade | 106 | 66 |
| Electronically recorded monetary claims - operating | 1,863 | 2,607 |
| Accounts receivable from completed construction | 42.904 | 20.041 |
| contracts | 43,804 | 38,841 |
| Accounts receivable - real estate business | 0 | 1 |
| Securities | _ | 300 |
| Real estate for sale | 621 | 346 |
| Costs on construction contracts in progress | 737 | 502 |
| Costs on real estate business | 2,300 | 3,796 |
| Raw materials and supplies | 55 | 43 |
| Short-term loans receivable | 503 | 2 |
| Prepaid expenses | 45 | 48 |
| Accounts receivable - other | 1,750 | 1,745 |
| Other | 343 | 596 |
| Total current assets | 62,327 | 66,240 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings | 7,052 | 7,048 |
| Accumulated depreciation | (3,985) | (4,138) |
| Buildings, net | 3,066 | 2,909 |
| Structures | 303 | 301 |
| Accumulated depreciation | (237) | (246) |
| Structures, net | 65 | 55 |
| Machinery and equipment | 526 | 518 |
| Accumulated depreciation | (479) | (487) |
| Machinery and equipment, net | 47 | 31 |
| Vessels | 904 | 903 |
| Accumulated depreciation | (899) | (899) |
| Vessels, net | 4 | 3 |
| Vehicles | 2 | 1 |
| Accumulated depreciation | (2) | (1) |
| Vehicles, net | 0 | 0 |
| Tools, furniture and fixtures | 327 | 330 |
| | | |
| Accumulated depreciation | (300) | (304) |
| Tools, furniture and fixtures, net | 27 | 26 |
| Land | 5,158 | 5,153 |
| Leased assets | 177 | 189 |
| Accumulated depreciation | (85) | (108) |
| Leased assets, net | 92 | 81 |
| Total property, plant and equipment | 8,462 | 8,261 |
| Intangible assets | | |
| Other | 67 | 69 |
| Total intangible assets | 67 | 69 |

| Investments and other assets Investment securities Shares of subsidiaries and associates Long-term loans receivable from employees | 2,832 4,266 8 | As of December 31, 2022 2,731 4,266 |
|--|---------------------|---------------------------------------|
| Investment securities Shares of subsidiaries and associates | 4,266 | , |
| Shares of subsidiaries and associates | 4,266 | · · · · · · · · · · · · · · · · · · · |
| | | 4 266 |
| Long-term loans receivable from employees | 8 | 4,200 |
| | | 5 |
| Long-term accounts receivable - other | 252 | 245 |
| Prepaid pension costs | 730 | 921 |
| Deferred tax assets | 161 | 34 |
| Other | 326 | 306 |
| Allowance for doubtful accounts | (270) | (247) |
| Total investments and other assets | 8,306 | 8,263 |
| Total non-current assets | 16,837 | 16,593 |
| Total assets | 79,165 | 82,834 |
| iabilities | | |
| Current liabilities | | |
| Notes payable - trade | 274 | 206 |
| Electronically recorded obligations - operating | 7,635 | 6,590 |
| Accounts payable for construction contracts | 15,040 | 13,914 |
| Lease liabilities | 45 | 44 |
| Accounts payable - other | 451 | 550 |
| Income taxes payable | 1,180 | 310 |
| Accrued consumption taxes | 522 | _ |
| Advances received on construction contracts in progress | 1,704 | 5,913 |
| Deposits received - real estate business | 35 | 732 |
| Deposits received | 1,888 | 1,868 |
| Provision for repairs | 11 | 15 |
| Provision for warranties for completed construction | 192 | 173 |
| Provision for loss on construction contracts | 58 | 113 |
| Provision for loss on litigation | 77 | 75 |
| Other | 0 | 1 |
| Total current liabilities | 29,119 | 30,509 |
| Non-current liabilities | | |
| Lease liabilities | 68 | 57 |
| Deferred tax liabilities for land revaluation | 380 | 380 |
| Provision for retirement benefits | 1,285 | 1,246 |
| Provision for share awards | 377 | 389 |
| Provision for share awards for directors (and other | | |
| officers) | 43 | 46 |
| Other | 276 | 287 |
| Total non-current liabilities | 2,432 | 2,407 |
| Total liabilities | 31,552 | 32,916 |

| | As of December 31, 2021 | As of December 31, 2022 |
|---|-------------------------|-------------------------|
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 5,158 | 5,158 |
| Capital surplus | | |
| Legal capital surplus | 5,996 | 5,996 |
| Other capital surplus | 172 | 173 |
| Total capital surplus | 6,169 | 6,169 |
| Retained earnings | - | |
| Legal retained earnings | 1,044 | 1,044 |
| Other retained earnings | | |
| Reserve for tax purpose reduction entry of non- | 10 | 10 |
| current assets | 10 | 10 |
| General reserve | 30,000 | 33,000 |
| Retained earnings brought forward | 6,410 | 5,351 |
| Total retained earnings | 37,465 | 39,405 |
| Treasury shares | (2,271) | (2,248) |
| Total shareholders' equity | 46,521 | 48,484 |
| Valuation and translation adjustments | | |
| Valuation difference on available-for-sale securities | 498 | 604 |
| Revaluation reserve for land | 592 | 828 |
| Total valuation and translation adjustments | 1,091 | 1,433 |
| Total net assets | 47,612 | 49,917 |
| Total liabilities and net assets | 79,165 | 82,834 |

Non-consolidated statements of income

| | | (Millions of yen) |
|---|-------------------|-------------------|
| | Fiscal year ended | Fiscal year ended |
| | December 31, 2021 | December 31, 2022 |
| Net sales | | |
| Net sales of completed construction contracts | 110,446 | 86,889 |
| Sales in real estate business | 2,667 | 1,305 |
| Total net sales | 113,113 | 88,194 |
| Cost of sales | | |
| Cost of sales of completed construction contracts | 101,166 | 79,567 |
| Cost of sales in real estate business | 1,968 | 810 |
| Total cost of sales | 103,134 | 80,378 |
| Gross profit | | |
| Gross profit on completed construction contracts | 9,280 | 7,321 |
| Gross profit - real estate business | 698 | 494 |
| Total gross profit | 9,978 | 7,815 |
| Selling, general and administrative expenses | | |
| Remuneration for directors (and other officers) | 351 | 302 |
| Employees' salaries and allowances | 1,761 | 1,585 |
| Retirement payments | _ | 20 |
| Retirement benefit expenses | 41 | 22 |
| Legal welfare expenses | 274 | 261 |
| Provision for share awards | 15 | 11 |
| Provision for share awards for directors (and other officers) | 9 | 13 |
| Welfare expenses | 208 | 209 |
| Repair and maintenance expenses | 22 | 14 |
| Stationery expenses | 200 | 208 |
| Communication and transportation expenses | 150 | 162 |
| Power utilities expenses | 26 | 29 |
| Research study expenses | 40 | 49 |
| Advertising expenses | 58 | 66 |
| Entertainment expenses | 34 | 50 |
| Donations | 13 | 10 |
| Rent expenses on land and buildings | 174 | 177 |
| Depreciation | 99 | 98 |
| Taxes and dues | 286 | 275 |
| Insurance expenses | 33 | 50 |
| Commission expenses | 116 | 123 |
| Selling expenses-real estate business | 65 | 29 |
| Miscellaneous expenses | 108 | 100 |
| Total selling, general and administrative expenses | 4,094 | 3,872 |
| Operating profit | 5,884 | 3,942 |

| | Fiscal year ended | Fiscal year ended |
|--|-------------------|-------------------|
| | December 31, 2021 | December 31, 2022 |
| Non-operating income | | , |
| Interest income | 7 | 3 |
| Interest on securities | 3 | 4 |
| Dividend income | 607 | 582 |
| Gain on valuation of securities | _ | 8 |
| Rental income from land and buildings | 5 | 5 |
| Reversal of allowance for doubtful accounts | 29 | _ |
| Miscellaneous income | 45 | 24 |
| Total non-operating income | 700 | 629 |
| Non-operating expenses | | |
| Interest expenses | 19 | 15 |
| Loss on sale of notes receivable - trade | 2 | _ |
| Prepayment guarantee fee | 15 | 13 |
| Commission for syndicated loans | 18 | 17 |
| Provision of allowance for doubtful accounts | _ | 1 |
| Miscellaneous expenses | 31 | 8 |
| Total non-operating expenses | 87 | 56 |
| Ordinary profit | 6,497 | 4,515 |
| Extraordinary income | | |
| Gain on sale of non-current assets | 3 | 1 |
| Gain on sale of investment securities | 35 | 18 |
| Total extraordinary income | 38 | 20 |
| Extraordinary losses | | |
| Loss on retirement of non-current assets | 9 | 0 |
| Loss on valuation of investment securities | 11 | 0 |
| Impairment losses | 131 | 16 |
| Other | 0 | 1 |
| Total extraordinary losses | 152 | 18 |
| Profit before income taxes | 6,383 | 4,517 |
| Income taxes - current | 1,748 | 1,126 |
| Income taxes - deferred | 93 | 95 |
| Total income taxes | 1,842 | 1,221 |
| Profit | 4,541 | 3,295 |

Non-consolidated statements of changes in equity

Fiscal year ended December 31, 2021

| | | Shareholders' equity | | | | | | | | |
|--|---------------|--------------------------|-----------------------|-----------------------------|-------------------------------|--|--------------------|--|-------------------------------|--|
| | | | Capital surplus | | | Retained earnings | | | | |
| | | | | | | Othe | er retained earn | ings | | |
| | Share capital | Legal capital surplus | Other capital surplus | Total capital surplus | Legal retained earnings | Reserve for tax purpose reduction entry of non-current assets | General reserve | Retained earnings brought forward | Total retained earnings | |
| Balance at beginning of period | 5,158 | 5,996 | 172 | 6,169 | 1,044 | 11 | 27,000 | 5,812 | 33,868 | |
| Changes during period | | | | | | | | | | |
| Reversal of reserve for tax purpose reduction entry of non-current assets | | | | | | (0) | | 0 | - | |
| Provision of general reserve | | | | | | | 3,000 | (3,000) | = | |
| Dividends of surplus | | | | | | | | (946) | (946) | |
| Profit | | | | | | | | 4,541 | 4,541 | |
| Purchase of treasury shares | | | | | | | | | | |
| Disposal of treasury shares | | | 0 | 0 | | | | | | |
| Reversal of revaluation reserve for land | | | | | | | | 2 | 2 | |
| Net changes in items other than shareholders' equity | | | | | | | | | | |
| Total changes during period | - | - | 0 | 0 | = | (0) | 3,000 | 597 | 3,597 | |
| Balance at end of period | 5,158 | 5,996 | 172 | 6,169 | 1,044 | 10 | 30,000 | 6,410 | 37,465 | |

| | Sharehold | ers' equity | Valuati | on and translation adju | stments | |
|--|-----------------|----------------------------|---|------------------------------|---|------------------|
| | Treasury shares | Total shareholders' equity | Valuation difference on available-for-sale securities | Revaluation reserve for land | Total valuation and translation adjustments | Total net assets |
| Balance at beginning of period | (2,291) | 42,904 | 491 | 595 | 1,086 | 43,990 |
| Changes during period | | | | | | |
| Reversal of reserve for tax purpose reduction entry of non-current assets | | _ | | | | _ |
| Provision of general reserve | | _ | | | | _ |
| Dividends of surplus | | (946) | | | | (946) |
| Profit | | 4,541 | | | | 4,541 |
| Purchase of treasury shares | (39) | (39) | | | | (39) |
| Disposal of treasury shares | 60 | 60 | | | | 60 |
| Reversal of revaluation reserve for land | | 2 | | | | 2 |
| Net changes in items other than shareholders' equity | | | 7 | (2) | 4 | 4 |
| Total changes during period | 20 | 3,617 | 7 | (2) | 4 | 3,622 |
| Balance at end of period | (2,271) | 46,521 | 498 | 592 | 1,091 | 47,612 |

| | Shareholders' equity | | | | | | | | | | |
|--|----------------------|-----------------------|-----------------------|-----------------------------|-------------------------------|--|--------------------|--|-------------------------------|--|--|
| | | Capital surplus | | | Retained earnings | | | | | | |
| | | | | | | Other retained earnings | | | | | |
| | Share capital | Legal capital surplus | Other capital surplus | Total capital surplus | Legal retained earnings | Reserve for tax purpose reduction entry of non-current assets | General reserve | Retained earnings brought forward | Total retained earnings | | |
| Balance at beginning of period | 5,158 | 5,996 | 172 | 6,169 | 1,044 | 10 | 30,000 | 6,410 | 37,465 | | |
| Changes during period | | | | | | | | | | | |
| Reversal of reserve for tax purpose reduction entry of non-current assets | | | | | | (0) | | 0 | - | | |
| Provision of general reserve | | | | | | | 3,000 | (3,000) | = | | |
| Dividends of surplus | | | | | | | | (1,120) | (1,120) | | |
| Profit | | | | | | | | 3,295 | 3,295 | | |
| Purchase of treasury shares | | | | | | | | | | | |
| Disposal of treasury shares | | | 0 | 0 | | | | | | | |
| Reversal of revaluation reserve for land | | | | | | | | (235) | (235) | | |
| Net changes in items other than shareholders' equity | | | | | | | | | | | |
| Total changes during period | - | - | 0 | 0 | I | (0) | 3,000 | (1,059) | 1,940 | | |
| Balance at end of period | 5,158 | 5,996 | 173 | 6,169 | 1,044 | 10 | 33,000 | 5,351 | 39,405 | | |

| | Sharehold | ers' equity | Valuati | | | | |
|--|-----------------|----------------------------|---|------------------------------|---|------------------|--|
| | Treasury shares | Total shareholders' equity | Valuation difference on available-for-sale securities | Revaluation reserve for land | Total valuation and translation adjustments | Total net assets | |
| Balance at beginning of period | (2,271) | 46,521 | 498 | 592 | 1,091 | 47,612 | |
| Changes during period | | | | | | | |
| Reversal of reserve for tax purpose reduction entry of non-current assets | | - | | | | _ | |
| Provision of general reserve | | _ | | | | _ | |
| Dividends of surplus | | (1,120) | | | | (1,120) | |
| Profit | | 3,295 | | | | 3,295 | |
| Purchase of treasury shares | (20) | (20) | | | | (20) | |
| Disposal of treasury shares | 43 | 43 | | | | 43 | |
| Reversal of revaluation reserve for land | | (235) | | | | (235) | |
| Net changes in items other than shareholders' equity | | | 106 | 235 | 342 | 342 | |
| Total changes during period | 22 | 1,962 | 106 | 235 | 342 | 2,304 | |
| Balance at end of period | (2,248) | 48,484 | 604 | 828 | 1,433 | 49,917 | |