Translation

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Summary of Consolidated Financial Results for the Year Ended December 31, 2022 (Based on Japanese GAAP)

February 14, 2023

Company name: GLOBAL LINK MANAGEMENT INC.

Stock exchange listing: Tokyo

Stock code: 3486 URL https://www.global-link-m.com/

Representative: CEO Daejoong Kim

General Manager of Business Administration

Inquiries: Division and General Manager of Accounting Tomohiro Mizuno TEL 03(6415)6525

Department

Scheduled date of ordinary general meeting of shareholders: March 29, 2023
Scheduled date to file Securities Report: March 30, 2023
Scheduled date to commence dividend payments: March 30, 2023

Preparation of supplementary material on financial results: Yes

Holding of financial results meeting: Yes (for analysts and investors)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended December 31, 2022 (from January 1, 2022 to December 31, 2022)

(1) Consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended December 31, 2022	35,673	_	2,610	_	2,278	_	1,458	_
Year ended December 31, 2021	_	-		_		-		_

Note: Comprehensive income Year ended December 31, 2022 ¥1,461 million [-%] Year ended December 31, 2021 ¥— million [-%]

		Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
		Yen	Yen	%	%	%
Year ended	d December 31, 2022	183.56	183.28	22.7	7.1	7.3
Year ended	d December 31, 2021	_	-	-	_	-

Reference: Share of profit (loss) of entities accounted for using equity method

Year ended December 31, 2022 ¥1 million Year ended December 31, 2021 ¥— million

Note: As the Company disclosed the consolidated financial statements from the fiscal year ended December 31, 2022, the financial figures and the percentage of year-on-year change for the fiscal year ended December 31, 2021, as well as the percentage of year-on-year change for the fiscal year ended December 31, 2022 are not shown. As the fiscal year ended December 31, 2022 is the first year for disclosing consolidated financial statements, the return on equity and the ratio of ordinary profit to total assets have been calculated based on the equity at the end of the period, and total assets at the end of the period, respectively.

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of December 31, 2022	32,319	6,446	19.9	808.76
As of December 31, 2021	-	_	-	_

Reference: Equity As of December 31, 2022 ¥6,438 million
As of December 31, 2021 ¥— million

Note: As the Company disclosed the consolidated financial statements from the fiscal year ended December 31, 2022, the financial figures as of December 31, 2021 are not shown.

(3) Consolidated cash flows

	Cash flows from	Cash flows from	Cash flows from	Cash and cash equivalents
	operating activities	investing activities	financing activities	at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended December 31, 2022	(8,290)	4	9,306	3,451
Year ended December 31, 2021	-	=	_	-

Note: As the Company disclosed the consolidated financial statements from the fiscal year ended December 31, 2022, the financial figures for the fiscal year ended December 31, 2021 are not shown.

2. Cash dividends

		Annual dividends per share					Dividend payout	Ratio of dividends to net assets
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	(Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended December 31, 2021	-	0.00	-	35.00	35.00	277	_	_
Year ended December 31, 2022	-	0.00	_	52.50	52.50	417	28.6	6.5
Year ending December 31, 2023 (Forecast)	-	0.00	-	52.50	52.50		19.9	

Note: As the Company disclosed the consolidated financial statements from the fiscal year ended December 31, 2022, the payout ratio (consolidated) and the ratio of dividends to net assets for the fiscal year ended December 31, 2021 are not shown. As the fiscal year ended December 31, 2022 is the first year for disclosing consolidated financial statements, the ratio of dividends to net assets for that fiscal year have been calculated based on consolidated net assets per share at the end of the period.

3. Forecast of consolidated financial results for the year ending December 31, 2023 (from January 1, 2023 to December 31, 2023)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	40,000	12.1	3,750	43.6	3,300	44.8	2,100	43.9	263.77

Note: The Company has not prepared the consolidated financial results forecast for the first half of the fiscal year ending December 31, 2023.

4. Notes

(1) Changes in significant subsidiaries during the year ended December 31, 2022
(changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

Changes in accounting policies due to other reasons:

No Changes in accounting estimates:

No Restatement of prior period financial statements:

No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

Total number of issued shares at the end of the period (including treasury shares)						
As of December 31, 2022	7,961,444 shares	As of December 31, 2021	!	7,922,752 shares		
Number of treasury shares at the end of the period						
As of December 31, 2022	91 shares	As of December 31, 2021	1	- shares		
Average number of shares during the period						
Year ended December 31, 2022	7,947,393 shares	Year ended December 31, 2021	1	7,818,179 shares		

(Reference) Overview of non-consolidated financial results

1. Non-consolidated financial results for the year ended December 31, 2022 (from January 1, 2022 to December 31, 2022)

(1)Non-consolidated operating results

Percentages indicate year-on-year changes

1 8						0		
	Net Sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended December 31, 2022	35,545	15.9	2,602	55.1	2,269	52.5	1,453	2.1
Year ended December 31, 2021	30,675	26.2	1,677	45.4	1,487	82.3	1,423	155.0

	Earnings per share	Diluted earnings per share
	Yen	Yen
Year ended December 31, 2022	182.90	182.62
Year ended December 31, 2021	182.11	179.72

(2)Non-consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of December 31, 2022	32,299	6,440	19.9	809.01
As of December 31, 2021	21,767	5,235	24.1	660.85

Reference: Equity

As of December 31, 2022

¥6,440 million

As of December 31, 2021

¥5,235 million

* Proper use of forecasts of financial results, and other special matters

Caution regarding forward-looking statements and others

The above forecasts of financial results shown in this document are based on information currently available to the Company and on certain assumptions deemed to be reasonable. However, the Company makes no guarantee that these forecasts will be achieved. Consequently, actual business and other results may differ substantially due to various factors.

How to obtain supplementary materials on financial results

The Company is holding a financial results meeting for analysts and institutional investors on Tuesday, February 14, 2023. The explanatory materials for the meeting will be posted on the TDnet and the Company's website.

^{*} Financial results reports are exempt from audit conducted by certified public accountants or an audit corporation.

Consolidated financial statements Consolidated balance sheets

(Thousands	of v	ven)

	(Thousands of yen)
	As of December 31, 2022
Assets	
Current assets	
Cash and deposits	3,531,535
Real estate for sale	5,947,600
Real estate for sale in process	19,805,594
Supplies	2,599
Advance payments to suppliers	884,689
Other	384,019
Allowance for doubtful accounts	(4,301)
Total current assets	30,551,738
Non-current assets	
Property, plant and equipment	
Buildings, net	606,004
Land	670,486
Other, net	31,326
Total property, plant and equipment	1,307,818
Intangible assets	109,821
Investments and other assets	
Investment securities	14,400
Shares of subsidiaries and associates	41,489
Investments in capital	350
Deferred tax assets	278,325
Other	17,944
Allowance for doubtful accounts	(2,100)
Total investments and other assets	350,410
Total non-current assets	1,768,049
Total assets	32,319,788

	As of December 31, 2022
Liabilities	
Current liabilities	
Short-term borrowings	4,923,932
Current portion of bonds payable	48,000
Current portion of long-term borrowings	6,557,944
Accounts payable - other	1,807,336
Income taxes payable	728,457
Provision for loss on subleasing business	7,804
Other	492,289
Total current liabilities	14,565,764
Non-current liabilities	
Bonds payable	182,000
Long-term borrowings	11,020,336
Provision for loss on subleasing business	5,602
Other	99,598
Total non-current liabilities	11,307,537
Total liabilities	25,873,302
Net assets	
Shareholders' equity	
Share capital	553,533
Capital surplus	353,533
Retained earnings	5,531,824
Treasury shares	(78)
Total shareholders' equity	6,438,812
Non-controlling interests	7,673
Total net assets	6,446,485
Total liabilities and net assets	32,319,788

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

	(Thousands of yen)
	Fiscal year ended
	December 31, 2022
Net sales	35,673,388
Cost of sales	29,810,201
Gross profit	5,863,186
Selling, general and administrative expenses	3,252,500
Operating profit	2,610,686
Non-operating income	
Dividend income	1,987
Share of profit of entities accounted for using equity method	1,440
Miscellaneous income	3,421
Other	32
Total non-operating income	6,880
Non-operating expenses	
Interest expenses	319,461
Loss on investments in investment partnerships	16,199
Other	3,055
Total non-operating expenses	338,716
Ordinary profit	2,278,850
Extraordinary income	
Gain on sale of non-current assets	1,700
Total extraordinary income	1,700
Profit before income taxes	2,280,550
Income taxes - current	974,788
Income taxes - deferred	(155,634)
Total income taxes	819,153
Profit	1,461,397
Profit attributable to non-controlling interests	2,546
Profit attributable to owners of parent	1,458,850
-	

Consolidated statements of comprehensive income

	(Thousands of yen) Fiscal year ended	
	December 31, 2022	
Profit	1,461,397	
Comprehensive income	1,461,397	
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,458,850	
Comprehensive income attributable to non-controlling	2,546	
interests	2,3 10	

Consolidated statements of changes in equity Fiscal year ended December 31, 2022

(Thousands of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	539,096	339,096	4,350,270		5,228,464
Changes during period					
Issuance of new shares	14,436	14,436			28,872
Dividends of surplus			(277,296)		(277,296)
Profit attributable to owners of parent			1,458,850		1,458,850
Purchase of treasury shares				(78)	(78)
Net changes in items other than shareholders' equity					-
Total changes during period	14,436	14,436	1,181,554	(78)	1,210,348
Balance at end of period	553,533	353,533	5,531,824	(78)	6,438,812

	Non-controlling interests	Total net assets
Balance at beginning of period	5,126	5,233,590
Changes during period		
Issuance of new shares		28,872
Dividends of surplus		(277,296)
Profit attributable to owners of parent		1,458,850
Purchase of treasury shares		(78)
Net changes in items other than shareholders' equity	2,546	2,546
Total changes during period	2,546	1,212,895
Balance at end of period	7,673	6,446,485

Consolidated statements of cash flows

(Thousands of yen) Fiscal year ended December 31, 2022 Cash flows from operating activities Profit before income taxes 2,280,550 (1,700)Gain on sale of non-current assets Share of loss (profit) of entities accounted for using equity (1,440)Loss (gain) on investments in investment partnerships 16,199 Depreciation 90,541 Share-based payment expenses 26,331 Increase (decrease) in allowance for doubtful accounts 1,667 Increase(decrease) Sublease loss Business loss allowance (2,610)Interest and dividend income (2,019)Interest expenses 319,461 (9,142,211) Decrease (increase) in inventories Decrease (increase) in advance payments to suppliers (310,541)Increase (decrease) in accounts payable - other (425,270)Other, net (171,846)(7,322,888)Subtotal Interest and dividends received 2,019 Interest paid (303,851)Income taxes paid (665,485)Net cash provided by (used in) operating activities (8,290,205)Cash flows from investing activities Decrease (increase) in time deposits (5,200)Proceeds from divestments 63,830 Purchase of property, plant and equipment (12,862)Purchase of intangible assets (39,925)Payments of leasehold and guarantee deposits (1,000)Other, net 78 4,921 Net cash provided by (used in) investing activities Cash flows from financing activities Proceeds from short-term borrowings 13,968,132 Repayments of short-term borrowings (12,240,000)Proceeds from long-term borrowings 10,982,090 Repayments of long-term borrowings (3,370,699)171,801 liquidation of receivables Proceeds from issuance of bonds 100,000 Redemption of bonds (28,000)Dividends paid (277,236)Other, net 84 9,306,171 Net cash provided by (used in) financing activities Net increase (decrease) in cash and cash equivalents 1,020,887 Cash and cash equivalents at beginning of period 2,430,847 Cash and cash equivalents at end of period 3,451,734