Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail. The Company assumes no responsibility for this translation or for direct, indirect or any other forms of damages arising from the translation.

Securities code: 6278 March 10, 2023

(Measures for electronic provision have commenced on March 6, 2023)

#### To Shareholders with Voting Rights

Hiroshi Odaira President & COO UNION TOOL CO. 6-17-1 Minami-ohi, Shinagawa-ku, Tokyo, Japan

## Notice of the 62nd Ordinary General Meeting of Shareholders

#### Dear shareholders:

We would like to express our appreciation for your continued support and patronage.

This is to notify you of the 62nd Ordinary General Meeting of Shareholders of UNION TOOL CO. (the "Company"), which will be held as described below.

We have taken measures to provide reference document, etc., (except for voting rights exercise form) for this General Meeting for Shareholders in electronic format, and the matters subject to electronic provision measures are posted on our web site shown below.

https://www.uniontool.co.jp/en/ir/library/general\_meeting.html

The matters are also posted on the web site shown below.

The web site of the Tokyo Stock Exchange:

https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show

Please access the web site above, search by entering the Company's name or securities code, and select "Basic information" then "Documents for public inspection/PR information" to view the matters.

If you decide to refrain from attending the meeting, you can exercise your voting rights in writing or via the internet. Please review the attached Reference Documents for the General Meeting of Shareholders, and exercise your voting rights by 5:45 p.m. JST on Wednesday, March 29, 2023.

1. Date and Time: Thursday, March 30, 2023 at 10:00 a.m. JST

**2. Place:** The conference room on the 3rd floor of the headquarters of the Company

6-17-1 Minami-ohi, Shinagawa-ku, Tokyo, Japan

3. Agenda:

Matters to be reported: 1. Business Report and Consolidated Financial Statements for the 62nd Fiscal

Year (January 1, 2022to December 31, 2022) and the results of audits of the Consolidated Financial Statements by the Accounting Auditor and the Audit & Supervisory Board

& Supervisory Board

2. Non-consolidated Financial Statements for the 62nd Fiscal Year (January 1, 2022 to December 31, 2022)

Proposals:

**Proposal 1:** Appropriation of Surplus **Proposal 2:** Election of Six Directors

Proposal 3: Election of One Substitute Audit & Supervisory Board Member

**Proposal 4:** Revision of the Amount of Remuneration for Directors and Audit & Supervisory

**Board Members** 

- Any updates to the matters subject to electronic provision measures will be posted on our web site and the web site of the Tokyo Stock Exchange.
- Notice of Resolutions, which used to be sent out after the General Meeting of Shareholders, will be posted on the Company's website. We appreciate your understanding.
- Since the matters subject to electronic provision measures posted on each website are the full text of the materials for the General Meeting of Shareholders, the page numbers and section numbers do not match this notice of convocation.

Significant changes in the operation of the General Meeting of Shareholders made in accordance with future circumstances will be notified on the Company's website.

Our Website Information for Investors and General Meeting of Shareholders (in Japanese) https://www.uniontool.co.jp/ir/stock/general\_meeting.html

# **Guidance for the Exercise of Voting Rights**

## Exercise of voting rights by attending the meeting

Please hand in your voting rights exercise form at the reception desk.

Date and time:

Thursday, March 30, 2023 at 10:00 a.m. JST

#### Exercise of voting rights by mail

Please return the enclosed voting rights exercise form with your approval or disapproval for each proposal so that it can reach us by the deadline below.

Deadline:

5:45 p.m. JST on Wednesday, March 29, 2023

# Exercise of voting rights via the Internet, etc. (see page 4)

Please follow the instruction on the next page and enter your vote for or against each proposal by the deadline below.

Deadline:

5:45 p.m. JST on Wednesday, March 29, 2023

# Guidance for filling out in the voting rights exercise form

## **Proposal 1, 3, 4:**

• If you vote for the proposal:

Write a circle in the "賛" field

• If you vote against the proposal:

Write a circle in the "否" field

## Proposal 2:

• If you vote for all of the candidates:

Write a circle in the "賛" field

• If you vote against all of the candidates:

Write a circle in the "否" field

• If you vote against some of the candidates:

Write a circle in the "賛" field and the candidate numbers of the candidates you vote against in the parenthesis.

\* Shareholders who have submitted a voting rights exercise form that does not indicate whether they approve or disapprove proposals will be deemed to have approved those proposals.

# Guidance for the exercise of voting rights via the Internet, etc.

#### Scanning the QR code

You can log in to the voting rights exercise website without entering the login ID or the temporary password written on the voting rights exercise form.

- 1. Scan the QR code on the voting rights exercise form.
  - \* "QR code" is a registered trademark of DENSO WAVE INCORPORATED.
- 2. Please follow the instruction on the screen and enter your vote for or against each proposal.

## You can log in with the QR code only once.

If you wish to exercise the voting rights again, or if you wish to exercise them without using the QR code, see the "Entering the login ID and temporary password" below.

### Entering the login ID and temporary password

Voting rights exercise website: https://evote.tr.mufg.jp/

- 1. Access the voting rights exercise website.
- Enter the login ID and temporary password written on the voting rights exercise form and click "Log in."
   Enter the login ID and temporary password
   Click "Log in"
- 3. Register a new password.
  - Enter a new password
  - Click "Send"
- 4. Please follow the instruction on the screen and enter your vote for or against each proposal.

Help desk to inquire about how to exercise your voting rights via the Internet, etc. with PCs, or smartphones

Help desk at Stock Transfer Agency Department, Mitsubishi UFJ Trust and Banking Corporation **0120-173-027** (toll-free in Japan; open 9:00 a.m. to 9:00 p.m. JST)

Institutional investors may use the electronic voting rights exercise platform operated by ICJ, Inc.

#### Handling of voting rights exercised more than once

- 1. Please note that if your voting rights are exercised in duplicate by mail and via the Internet, the vote made via the Internet will be treated as the valid vote.
- 2. If you exercise your voting rights more than once via the Internet, the last vote will be treated as valid.

# Reference Documents for the General Meeting of Shareholders

# **Proposals and References**

**Proposal 1:** Appropriation of Surplus

The Company proposes appropriating the surplus as follows:

#### Year-end dividend:

Based on the Company's basic policy for distribution of surplus, the year-end dividends for the 62nd fiscal year will be paid as specified below.

- (1) Type of dividend property

  Cash
- (2) Allocation of dividend property and its total amount \$\\\\$42 per share of our common stock (increased by \\\$2 compared with previous year): \\\\$725,566,086 in total
- (3) Effective date of the distribution of surplus March 31, 2023

# **Proposal 2:** Election of Six Directors

The terms of office of all six Directors will expire at the closing of the General Meeting of Shareholders. Accordingly, the Company proposes electing six Directors (four inside Directors and two outside Directors).

The candidates for Director are as follows.

As seen in the career summaries below, the candidates for inside Director are well experienced in corporate management and can handle general corporate matters accurately.

There are no special interests between each candidate and the Company.

| No. | Name Gender   |                   |      | Position               | Expertise and Experience* |    |    |    |    |    |    |
|-----|---------------|-------------------|------|------------------------|---------------------------|----|----|----|----|----|----|
|     |               |                   |      |                        |                           | a. | b. | c. | d. | e. | f. |
| 1   | Reappointment | Takao Katayama    | Male |                        | СЕО                       | 0  | 0  | 0  | 0  | 0  |    |
| 2   | Reappointment | Hiroshi Odaira    | Male |                        | President & COO           | 0  |    | 0  |    | 0  |    |
| 3   | Reappointment | Yuichi Nakajima   | Male |                        | Director                  |    | 0  | 0  |    | 0  | 0  |
| 4   | Reappointment | Yuji Watanabe     | Male |                        | Director                  |    | 0  |    |    | 0  |    |
| 5   | Reappointment | Hiroki Yamamoto   | Male | Outside<br>Independent | Director                  |    |    |    | 0  |    | 0  |
| 6   | Reappointment | Shozo Wakabayashi | Male | Outside<br>Independent | Director                  | 0  |    |    | 0  | 0  |    |

<sup>\*</sup>Expertise and Experience

- a. Management Strategies
- b. Technology and IT
- c. Production and Quality
- d. Finance
- e. Internationality
- f. Law and Risk management

The Company has entered into contracts for director/officer liability insurance that cover all its Directors to indemnify them against liabilities and claims that may arise in the course of performing their duties. If the candidates take office as Director, they will be covered by the insurance policies, which will be renewed during their term of office.

| No. | Name<br>(Date of birth)  | Career summary, positions and responsibilities at the Company  |   | Number of shares of the Company held |
|-----|--|--|---|--------------------------------------|
| 1   | Takao Katayama (August 20, 1953) (69 years old)  Reappointment | February 1979 January 1981 February 1988  December 1989 February 1992 November 1995 May 1996 February 2014 [Significant concounts on the concounts of the conco | Joined the Company Managing Director General Manager of Overseas Business Department responsible for General Affairs Department, Accounting Department and Manufacturing Department Responsible for Engineering Development Department Representative Director and Vice President Responsible for Corporate Planning Section President & COO CEO (to present) | 592,951                              |

As the first son of the Company's founder, Mr. Takao Katayama has led the Company to enter foreign markets, strengthened the administrative division and spearheaded the development of new products. He now offers suggestions to the entire industry, and pays attention primarily to external matters and explore new possibilities of the Company's products. As the candidate can continue to contribute to its growth, the Company proposes electing him as Director.

| No. | Name<br>(Date of birth)  | Career summary, positions and responsibilities at the Company  |   | Number of shares of the Company held |
|-----|--|--|---|--------------------------------------|
| 2   | Hiroshi Odaira<br>(November 28, 1957)<br>(65 years old)<br>Reappointment | December 2009  December 2010 February 2011  February 2012  December 2012  February 2013  February 2014  March 2022  [Significant concentry 2016] | Joined the Company General Manager of General Administration Department of Nagaoka Factory General Manager of Corporate Planning Department President of UNION TOOL (SHANGHAI) CO., LTD. a subsidiary General Manager of Overseas Subsidiary Support Section of the Company General Manager of General Administration Department of Nagaoka Factory General Manager of General Affairs Department Executive Officer and General Manager of General Affairs Department Director responsible for Administrative Division and General Manager of General Affairs Department President of TAIWAN UNION TOOL CORP. a subsidiary Managing Director responsible for Administrative Division and General Manager of General Affairs Department President & COO (to present) In charge of Internal Audit Department (to present) urrent positions] of FUJI SEIKO LIMITED | 10,300                               |

Mr. Hiroshi Odaira took the initiative in executing the Company's overseas strategy as a General Manager of Corporate Planning Department. He assumed office of President of subsidiaries in Shanghai and other Greater China and was involved in the launch of a new company as a corporate manager in its early days. The candidate currently has led the sales division and taken charge of business execution. The Company considers that he will devote himself to dealing with management aspects, including new products, production system and human resource development that drive the Company's next era. As the candidate can continue to contribute to its growth, the Company proposes electing him as Director.

| No. | Name<br>(Date of birth)  | Career summary, positions and responsibilities at the Company  |   | Number of shares of the Company held |
|-----|--|--|---|--------------------------------------|
| 3   | Yuichi Nakajima<br>(May 28, 1962)<br>(60 years old)<br>Reappointment | April 1985 February 2008 December 2014 May 2015 March 2017 January 2020 March 2021 March 2022 [Significant conc None | Joined the Company General Manager of Quality Assurance Department Vice General Manager of UNION TOOL (SHANGHAI) CO., LTD. General Manager of UNION TOOL (SHANGHAI) CO., LTD. Executive Officer of the Company Executive Officer and Audit Division Manager Director and Audit Division Manager Director responsible for Quality Assurance Department (to present) current positions] | 3,000                                |

Mr. Yuichi Nakajima has served in charge of the facility development, manufacturing, and quality assurance division. He was then seconded to our subsidiary in Shanghai, where he led the organization as the person in full charge of the local operations. Since his return to Japan, he has been striving to enhance the risk compliance system of the entire Group as Audit Division Manager and is now in charge of quality assurance division. As the candidate is expected to continue to support building global brand for our products, the Company proposes electing him as Director.

| No. | Name<br>(Date of birth)  | Career summa   | Number of shares of the Company held   |  |
|-----|--|--|--|--|
| 4   | Yuji Watanabe (January 30, 1968) (55 years old)  Reappointment | April 1992 December 2013  March 2016  March 2017  March 2018  January 2020  March 2020  March 2021 | Joined the Company General Manager of Engineering Development Department, Engineer Managing Department, Engineering Division General Manager of Engineering Development Department, Engineering Division General Manager of Engineering Development Department, Engineering Division General Manager of Tool Engineering Department, Engineering Division Director of UNION TOOL EUROPE S.A. (to present) General Manager of 2nd Tool Engineering Department, Engineering Division of the Company Executive Officer and Engineering Division Manager Director and Engineering Division Manager (to present) President of U.S. UNION TOOL,INC. (to present) |  |
|     | None   |  |  |  |

Mr. Yuji Watanabe has worked in the engineering development division ever since he joined the Company and worked on the development of production facilities, which is a major strength of the Company. In the development of coating products, which the Company introduced ahead of the industry, he established our competitive advantage in the industry. Networking in the development work led him to the position of Director of our European subsidiary, through which he deepened his experience of business management. As the candidate is expected to continue to lead the development of new products and in-house manufacturing facilities and contribute to further enhancement of our brand, the Company proposes electing him as Director.

| No. | Name  |                  |  | Number of shares of the |
|-----|---|------------------|--|-------------------------|
|     | (Date of birth)                                 |                  |  | Company held            |
|     |   | April 1998       | Registered as an attorney-at-law                 |                         |
|     |   |                  | Joined Hara Takeshita Law Office (currently Hara |                         |
|     | Hiroki Yamamoto                                 |                  | Godo Law Office)                                 |                         |
|     | (March 12, 1968)                                | April 2009       | Partner (to present)                             |                         |
|     | (55 years old)                                  | February 2012    | Outside Audit & Supervisory Board Member of the  |                         |
|     |   |                  | Company  | 0                       |
|     | Reappointment                                   | February 2014    | Outside Director (to present)                    |                         |
|     | Outside   | Significant cond | current positions]                               |                         |
|     | Independent Attorney-at-law                     |                  |  |                         |
|     | Outside Director (Audit & Supervisory Committee |                  | (Audit & Supervisory Committee Member) of TOYO   |                         |
|     | WHARF & WAREHOUSE CO., LTD.                     |                  |  |                         |

Mr. Hiroki Yamamoto is well-versed in corporate legal affairs as an attorney-at-law and has deep insights into business management. As an Outside Director, he will continue to offer detailed instructions and advice on the business decision-making process, helping to further strengthen the Company's compliance with laws and regulations. The Company, therefore, proposes electing him as Outside Director. He currently serves as Outside Director of the Company, and will have served in the position for nine years and one month at the closing of the General Meeting of Shareholders. He is a candidate for independent officer as stipulated by the Tokyo Stock Exchange.

## [Other matters concerning the Outside Director candidate]

If Mr. Hiroki Yamamoto is reelected, the Company will renew the agreement, pursuant to Article 427, paragraph 1 of the Companies Act, to limit his liability for damages stipulated in Article 423, paragraph 1 of the same Act, based on provisions of the Company's Articles of Incorporation. However, his liability for damages based on the said agreement will be a predetermined amount that is larger than ¥10 million or the amount provided for by Article 425, paragraph 1 of the same Act, whichever is larger.

| No. | Name<br>(Date of birth)   | Career summary, positions and responsibilities at the Company                                      |  | Number of shares of the Company held |
|-----|---|--|--|--------------------------------------|
|     | Shozo Wakabayashi (November 23, 1943) (79 years old)  Reappointment  Outside  Independent | April 1967 July 1994 July 1996 June 1998 July 2001 June 2004 June 2010 March 2016 [Significant con | Joined Ministry of Finance General Manager of Osaka Regional Taxation Bureau Secretary of Executive Bureau of Securities and Exchange Surveillance Commission Vice-minister of Okinawa Development and Promotion Bureau Senior Managing Director of Japan Securities Dealers Association Chairman and Representative Director of Japan Earthquake Reinsurance Co., Ltd. Outside Member of the Board of Directors of Nidec Corporation Outside Director of the Company (to present) | Company held  0                      |
| 6   |   | None   | 1 J  |                                      |

Mr. Shozo Wakabayashi has long worked for the Ministry of Finance, and held key senior positions including General Manager of Osaka Regional Taxation Bureau. Using the high level of expertise, he will give advice on the Company's management in general, helping to strengthen its compliance. The Company, therefore, proposes electing him as Outside Director. He currently serves as Outside Director of the Company, and will have served in the position for seven years at the closing of the General Meeting of Shareholders. He is also a candidate for independent officer as stipulated by the Tokyo Stock Exchange.

#### [Other matters concerning the Outside Director candidate]

If Mr. Shozo Wakabayashi is reelected, the Company will renew the agreement, pursuant to Article 427, paragraph 1 of the Companies Act, to limit his liability for damages stipulated in Article 423, paragraph 1 of the same Act, based on provisions of the Company's Articles of Incorporation. However, his liability for damages based on the said agreement will be a predetermined amount that is larger than ¥10 million or the amount provided for by Article 425, paragraph 1 of the same Act, whichever is larger.

# Proposal 3: Election of One Substitute Audit & Supervisory Board Member

The Company proposes electing one substitute Outside Audit & Supervisory Board Member, to prepare for the situation in which the number of the Company's Outside Audit & Supervisory Board Members falls short of that required by laws and regulations. This proposal has been granted consent by the Audit & Supervisory Board.

The candidate for substitute Outside Audit & Supervisory Board Member is as follows. Mr. Yoshihiko Kato satisfies the requirements for an Outside Audit & Supervisory Board Member stipulated by laws and regulations. There are no special interests between the candidate and the Company.

| Name<br>(Date of birth)             | Career summary and positions at the Company |   | Number of shares of the Company held |
|-------------------------------------|---|---|--------------------------------------|
| Yoshihiko Kato                      | December 1979                               | Joined FUJI SEIKO LIMITED                   | 1 5                                  |
| (February 14, 1958)                 | June 2004                                   | General Manager of Procurement Department   |                                      |
| (65 years old)                      | March 2012                                  | General Manager of Kumamoto Factory         |                                      |
|                                     | May 2016                                    | Corporate Auditor (to present)              | 0                                    |
| New appointment Outside Independent | [Significant cond<br>Corporate Audito       | current positions] or of FUJI SEIKO LIMITED |                                      |

[Reason for nomination as candidate for substitute Outside Audit & Supervisory Board Member and other matters] Mr. Yoshihiko Kato is a candidate for substitute Outside Audit & Supervisory Board Member. He has achieved results on the manufacturing management front over the years, and currently plays an active role as Corporate Auditor of FUJI SEIKO LIMITED. He knows well about the responsibilities and duties of an Audit & Supervisory Board Member. The Company considers that if he assumes office as Outside Audit & Supervisory Board Member, he will hit the ground running and perform an appropriate function to monitor management of the Company. If he becomes an Audit & Supervisory Board Member, he will also become a candidate for independent officer as stipulated by the Tokyo Stock Exchange. The Company, therefore, proposes electing him as substitute Outside Audit & Supervisory Board Member.

[Other matters concerning the substitute Outside Audit & Supervisory Board Member candidate] If Mr. Yoshihiko Kato assumes office as Outside Audit & Supervisory Board Member, the Company will conclude an agreement, pursuant to Article 427, paragraph 1 of the Companies Act, to limit his liability for damages stipulated in Article 423, paragraph 1 of the same Act, based on provisions of the Company's Articles of Incorporation. However, his liability for damages based on the said agreement will be a predetermined amount that is larger than ¥10 million or the amount provided for by Article 425, paragraph 1 of the same Act, whichever is larger.

The Company has entered into contracts for director/officer liability insurance that cover all its Audit & Supervisory Board Members to indemnify them against liabilities and claims that may arise in the course of performing their duties. If the candidates take office as Audit & Supervisory Board Member, they will be covered by the insurance policies.

**Proposal 4:** Revision of the Amount of Remuneration for Directors and Audit & Supervisory Board Members

The amount of remuneration for Directors and Audit & Supervisory Board Members of the Company was approved to be within ¥30 million per month for Directors and within ¥5 million per month for Audit & Supervisory Board Members at the 47th Ordinary General Meeting of Shareholders held on February 26, 2008, and these amounts remain effective to the present. This time, the Company proposes to revise the stipulation of remuneration from monthly to annual and also to revise the amount of remuneration for Directors to be within ¥500 million (including within ¥50 million for Outside Directors) per year, taking into consideration various factors including increased responsibilities of Directors and Audit & Supervisory Board Members in line with the future business expansion and strengthened corporate governance.

Within the scope of said amount of remuneration, the Company shall pay inside Directors cash bonuses, which are performance-linked remuneration, in addition to monthly remuneration, which is a fixed remuneration. The monthly remuneration shall be commensurate with their positions and responsibilities, taking into consideration the business environment and public standards, etc. The cash bonuses shall be determined based on the amount calculated from operating income for each fiscal year, comprehensively taking into consideration factors such as the level of bonuses paid to the employees, past payment results, and individual evaluations during the calculation period. The above amount shall not include the employee salary portion paid to inside Directors. As for Outside Directors, the Company shall pay only monthly remuneration, which is a fixed remuneration, in light of their responsibilities to maintain independence and to supervise overall management from an objective standpoint.

In addition, taking the opportunity of the revision of the amount of remuneration for Directors this time, the Company also proposes to revise the total amount of remuneration for Audit & Supervisory Board Members to be within ¥80 million per year.

The policy for determining remuneration, etc. for Directors, and submission of this proposal have been determined by the Board of Directors based on the consultation and report of the Nomination and Remuneration Committee, which mainly consists of Outside Directors and is chaired by an Independent Outside Director. Therefore, the Company believes that they are appropriate.

The number of Directors and Audit & Supervisory Board Members is currently six and three, respectively. The Company proposes the reelection of all Directors whose terms of office will expire under Proposal 2 and if the said proposal is approved as originally proposed, the number of Directors and Audit & Supervisory Board Members will remain unchanged (six Directors including four Directors eligible for performance-linked remuneration and two Outside Directors, and three Audit & Supervisory Board Members).