Summary of Financial Results for the Second Quarter of Fiscal Year Ending August 31, 2023

(All financial information has been prepared in accordance with the Generally Accepted Accounting Principles in Japan)

Company name: NPC Incorporated Listing: Growth of TSE

Stock code: 6255 URL: https://www.npcgroup.net/eng/

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Payment date of cash dividends:

Supplementary materials prepared for quarterly financial results: Yes Financial results meeting for institutional investors and Yes

securities analysts: (All amounts are rounded down to the nearest million yen)

1. Consolidated Financial Results for the Six Months Ended February 28, 2023 (September 1, 2022 through February 28, 2023)

(1) Consolidated results of operations

(Percentages represent year-on-year changes)

| | Sale | es | Operating i (loss) | | Ordinary ii (loss) | | Net income attributab owners of paren | le to f the |
|----------------------------------|-------------|--------|--------------------|--------|-----------------------|--------|--|----------------|
| | Million yen | % | Million yen | % | Million yen | % | Million yen | % |
| 6 months ended February 28, 2023 | 4,241 | 166.4 | 224 | - | 230 | 959.9 | 182 | - |
| 6 months ended February 28, 2022 | 1,592 | (72.5) | 1 | (99.9) | 21 | (97.9) | (75) | - |

| | Earnings per share | Diluted earnings per share |
|----------------------------------|--------------------|----------------------------|
| | Yen | Yen |
| 6 months ended February 28, 2023 | 8.48 | - |
| 6 months ended February 28, 2022 | (3.51) | - |

(2) Consolidated financial position

| | Total assets | Net assets | Equity ratio |
|-------------------------|--------------|-------------|--------------|
| | Million yen | Million yen | % |
| As of February 28, 2023 | 11,909 | 7,233 | 60.7 |
| As of August 31, 2022 | 12,296 | 7,110 | 57.8 |

[Reference] Shareholders' equity (million yen): February 28, 2023: 7,233 August 31, 2022: 7,110

2. Dividends

| | | I | Dividend per shar | e | |
|--|--------|--------|-------------------|----------|--------|
| | 1Q-end | 2Q-end | 3Q-end | Year-end | Annual |
| | Yen | Yen | Yen | Yen | Yen |
| Year ended August 31, 2022 | - | 0.00 | - | 2.00 | 2.00 |
| Year ending August 31, 2023 | - | 0.00 | | | |
| Year ending August 31, 2023 (forecast) | | | - | 2.00 | 2.00 |

[Notes] Revision of dividend forecast during the period: None

3. Consolidated Forecast for the Fiscal Year ending August 31, 2023 (September 1, 2022 through August 31, 2023)

(Percentages represent year-on-year changes)

| | Sales | | Operating i | ncome | Ordinary ir | ncome | Net inco attributable owners of the | le to | Earnings per share |
|---------------------|-------------|-------|-------------|-------|-------------|-------|---|-------|-----------------------|
| | Million yen | % | Million yen | % | Million yen | % | Million yen | % | Yen |
| Full year of FY2023 | 9,125 | 108.4 | 658 | 6.1 | 664 | 7.5 | 533 | 40.8 | 24.81 |

[Note] Revision of consolidated forecast for FY2023from the latest disclosure: Yes

4. Others

- (1) Changes in significant subsidiaries during the period: None
- (2) Adoption of accounting methods specific to preparation of quarterly consolidated financial statements: None
- (3) Changes in accounting principles, procedures and presentation methods

1) Changes in accounting policies arising from revision of accounting standards: Yes

2) Other changes: None

3) Changes in accounting estimates: None

4) Restatement: None

- (4) Number of shares outstanding (common shares)
 - 1) Number of shares outstanding (including treasury stock) at the end of the period

February 28, 2023 22,052,426 shares August 31, 2022 22,052,426 shares

2) Number of treasury stock at the end of the period

February 28, 2023 519,813 shares August 31, 2022: 558,885 shares

3) Average number of shares during the period

Six months ended February 28, 2023: 21,501,312 shares Six months ended February 28, 2022: 21,593,889 shares

Forward-looking statements in this report such as financial results forecasts are based on the information available to NPC Incorporated ("the Company") at the time when this report is prepared and the assumption that the forecasts are reasonable. The actual results may significantly differ from the forecast due to various factors. Please refer to the 1. (2) Description of outlook, including consolidated earnings forecast on page 1 for conditions of assumptions for the forecast and notes concerning appropriate use of the forecast.

^{*}This quarterly financial report is exempt from the quarterly review.

^{*}Appropriate use of the forecast of financial results and other matters:

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1. Qualitative Information Concerning Financial Results for the Second Quarter Ended February 28, 2023

(1) Description of operating results

During the six months ended February 28, 2023, while the Japanese economy continued to show signs of a gradual recovery, prices of energy, raw material, and parts remained high, and the delivery time of components continued to be longer. As for the global economy, there are concerns about an economic recession due to the recent tightening of monetary policy. These situations have made it difficult to predict the future outlook.

Concerning the US solar photovoltaic (PV) industry, which is the targeted market of the Machinery Business of NPC Group ("the Group"), long-term growth, which significantly exceeds the previous outlook, is expected due to the establishment of the Inflation Reduction Act. Capital expenditures at PV manufacturers of the US and other countries are activated backed by these situations. As for automation machines for other industries, continuous capital expenditures are expected in sectors such as the electronic parts industry and the automobile industry in Japan.

As for the solar industry in Japan, to which the Environmental Business of the Group belongs, solar projects approved under FIT have been sequentially installed and the target of the Group's inspection services is expanding from pre-operation inspection to regular inspection of the projects in operation. Companies and local governments are also introducing solar for self-consumption, which indicates that the number of solar systems covered by the Group's inspection services is increasing. Meanwhile, local governments such as Tokyo are introducing the obligation to install solar panels on newly built houses, which leads to an increase in the expected volume of end-of-life solar panels. Therefore, the establishment of solar panel recycling systems is under discussion in various regions. Also, there is an increasing number of companies entering the solar panel recycling business in Europe, the US, Australia, etc.

Under such circumstances, the consolidated net sales were 4,241 million yen, 2,649 million yen increase year on year. The operating income was 224 million yen, 223 million yen increase year on year, the ordinary income was 230 million yen, 208 million yen increase year on year. The net income attributable to the owners of the parent was 182 million yen, compared with the net loss of 75 million yen in the same period of the previous fiscal year.

Financial results by segment are as follows:

1) Machinery Business

In the Machinery Business, the Group mainly booked the sales of equipment for a US PV manufacturer. While it also booked the sales of automation machines to a Japanese PV manufacturer and the Japanese electronic parts industry, sales booking of some projects shifted to the second half. As a result, the sales were 3,996 million yen, 2,574 million yen increase year on year. Operating income was 511 million yen, 221 million yen increase year on year, which exceeded the forecast due to reduction of procurement costs, manufacturing costs, and costs for on-site work and the increase in parts sales.

2) Environmental Business

In the Environmental Business, the Group booked the sales of inspection service of solar power plants and plant factory business as scheduled, as well as the sales of solar panel disassembly equipment to industrial waste treatment companies in the US and France. As a result, the sales were 245 million yen, 75 million yen increase year on year, and operating income was 23 million yen, 23 million yen increase year on year.

(2) Description of outlook, including consolidated earnings forecast

The business forecasts for the full year are the same as the forecasts in the "Announcement on the Differences between Business Forecasts and Results for the First Half and Revision of Business Forecasts Both for FY2023" released on April 12, 2023.

2. Consolidated Financial Statements for the Second Quarter Ended February 28, 2023 (September 1, 2022 through February 28, 2023)

(1) Consolidated balance sheets

(Thousand yen)

| | As of August 31, 2022 | As of February 28, 2023 |
|---|-----------------------|-------------------------|
| Assets | | |
| Current assets | | |
| Cash and deposits | 3,084,532 | 3,106,765 |
| Notes and accounts receivable-trade and contract assets | 508,074 | 1,531,658 |
| Electronically recorded monetary claims-operating | 30,313 | 18,876 |
| Work in process | 4,668,259 | 3,583,181 |
| Raw materials and supplies | 17,631 | 15,468 |
| Other | 393,727 | 158,168 |
| Total current assets | 8,702,540 | 8,414,119 |
| Noncurrent assets | | |
| Property, plant and equipment | | |
| Buildings and structures | 3,872,687 | 3,872,687 |
| Accumulated depreciation | (2,042,155) | (2,121,314) |
| Accumulated impairment loss | (41,215) | (41,215) |
| Building and structures, net | 1,789,317 | 1,710,157 |
| Machinery and equipment | 258,871 | 262,201 |
| Accumulated depreciation | (137,203) | (140,886) |
| Accumulated impairment loss | (73,136) | (73,136) |
| Machinery and equipment, net | 48,531 | 48,178 |
| Land | 1,548,050 | 1,548,050 |
| Other | 326,141 | 324,148 |
| Accumulated depreciation | (232,486) | (236,972) |
| Accumulated impairment loss | (53,768) | (53,768) |
| Other, net | 39,886 | 33,407 |
| Total property, plant and equipment | 3,425,785 | 3,339,793 |
| Intangible assets | | |
| Other | 90,868 | 79,433 |
| Total intangible assets | 90,868 | 79,433 |
| Investments and other assets | | |
| Claims provable in bankruptcy claims, rehabilitation, and other | _ | 31 |
| Deferred tax assets | 51,044 | 50,749 |
| Other | 26,516 | 25,033 |
| Allowance for doubtful accounts | - | (31) |
| Total investments and other assets | 77,560 | 75,783 |
| Total noncurrent assets | 3,594,214 | 3,495,009 |
| Total assets | 12,296,755 | 11,909,129 |

[Note] The numbers parenthesized represent minus figures.

| | As of August 31, 2022 | As of February 28, 2023 |
|---|-----------------------|-------------------------|
| Liabilities | | |
| Current liabilities | | |
| Accounts payable-trade | 300,308 | 252,403 |
| Electronically recorded obligations-operating | 1,870,377 | 1,247,396 |
| Income taxes payable | - | 49,011 |
| Advances received | 2,731,976 | 2,818,529 |
| Provision for bonuses | 48,070 | 47,376 |
| Provision for product warranties | - | 15,363 |
| Provision for loss on order received | 5,869 | 3,639 |
| Other | 170,894 | 177,371 |
| Total current liabilities | 5,127,498 | 4,611,092 |
| Noncurrent liabilities | | |
| Net defined benefit liability | 58,508 | 64,000 |
| Other | 226 | 253 |
| Total noncurrent liabilities | 58,734 | 64,253 |
| Total liabilities | 5,186,232 | 4,675,345 |
| Net assets | | |
| Shareholders' equity | | |
| Capital stock | 2,812,461 | 2,812,461 |
| Capital surplus | 2,741,287 | 2,734,911 |
| Retained earnings | 1,789,309 | 1,928,609 |
| Treasury stock | (344,527) | (320,451) |
| Total shareholders' equity | 6,998,531 | 7,155,530 |
| Accumulated other comprehensive income | | |
| Foreign currency translation adjustment | 111,990 | 78,252 |
| Total accumulated other comprehensive income | 111,990 | 78,252 |
| Total net assets | 7,110,522 | 7,233,783 |
| Total liabilities and net assets | 12,296,755 | 11,909,129 |

[Note] The numbers parenthesized represent minus figures.

(2) Consolidated statement of income

(Thousand yen)

| | | (Thousand yen |
|--|-------------------|-------------------|
| | Six months ended | Six months ended |
| | February 28, 2022 | February 28, 2023 |
| Net sales | 1,592,134 | 4,241,637 |
| Cost of sales | 1,143,383 | 3,550,835 |
| Gross profit | 448,750 | 690,802 |
| Selling, general and administrative expenses | 447,726 | 466,303 |
| Operating income | 1,023 | 224,498 |
| Non-operating income | | |
| Interest income | 66 | 69 |
| Foreign exchange gains | 882 | 6,207 |
| Insurance premiums refunded cancellation | 17,054 | - |
| Interest on tax refund | 36 | 566 |
| Gain on sales of scraps | 3,944 | 68 |
| Subsidies for employment adjustment | 324 | 486 |
| Other | 1,530 | 205 |
| Total non-operating income | 23,838 | 7,603 |
| Non-operating expenses | | |
| Commission fee | 2,728 | 1,448 |
| Loss on removal of non-current assets | 49 | - |
| Other | 321 | 0 |
| Total non-operating expenses | 3,099 | 1,448 |
| Ordinary income | 21,762 | 230,653 |
| Income before income taxes and minority interests | 21,762 | 230,653 |
| Income taxes-current | 2,895 | 48,298 |
| Income taxes-deferred | 94,728 | 68 |
| Total income taxes | 97,623 | 48,366 |
| Income (Loss) before minority interests | (75,860) | 182,286 |
| Net income (loss) attributable to owners of the parent | (75,860) | 182,286 |
| | | |

[Note] The numbers parenthesized represent minus figures.

3. Other Information

(1) Production, Orders, and Sales

1) Production

Production amounts by business segment in the period are as follows:

(Thousand yen)

| Segment | Six Months Ended February 28, 2023 | Year-on-year change (%) |
|------------------------|------------------------------------|-------------------------|
| Machinery business | 2,702,770 | 81.3 |
| Environmental business | 261,798 | 127.6 |
| Total | 2,964,569 | 83.9 |

[Note] The above amounts are calculated based on selling prices.

2) Orders

Orders received by business segment in the period are as follows:

(Thousand yen)

| Segment | Orders received | Year-on-year change (%) | Order backlog | Year-on-year change (%) |
|------------------------|-----------------|-------------------------------|---------------|-------------------------------|
| Machinery business | 8,057,566 | 179.2 | 12,005,261 | 135.4 |
| Environmental business | 261,119 | 66.6 | 500,901 | 155.2 |
| Total | 8,318,685 | 170.2 | 12,506,163 | 136.1 |

3) Sales

Sales by business segment in the period are as follows:

(Thousand yen)

| | | (|
|------------------------|------------------------------------|-------------------------|
| Segment | Six Months Ended February 28, 2023 | Year-on-year change (%) |
| Machinery business | 3,996,013 | 281.1 |
| Environmental business | 245,623 | 144.2 |
| Total | 4,241,637 | 266.4 |