#### Translation

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# Summary of Consolidated Financial Results for the Year Ended March 31, 2023 (Based on Japanese GAAP)

May 9, 2023

Company name: YAMADA Consulting Group Co.,Ltd.

Stock exchange listing: Tokyo

Stock code: 4792 URL https://www.yamada-cg.co.jp

Administration Department

Representative: President Keisaku Masuda

Director and General Manager of Inquiries:

Hideji Shuto TEL 03-6212-2500

Scheduled date of ordinary general meeting of shareholders: June 28, 2023
Scheduled date to file Securities Report: June 29, 2023
Scheduled date to commence dividend payments: June 12, 2023

Preparation of supplementary material on financial results: Yes

Holding of financial results meeting: Yes (for institutional investors and analysts)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)

## (1) Consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended March 31, 2023	16,450	12.3	2,871	14.7	2,920	13.5	2,114	23.2
Year ended March 31, 2022	14,645	(4.3)	2,501	11.0	2,570	10.7	1,716	23.0

	Earnings per share	rnings per share Diluted earnings per share		Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended March 31, 2023	111.08	-	14.8	15.1	17.4
Year ended March 31, 2022	90.27	-	13.0	14.5	17.0

## (2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2023	20,200	15,012	73.4	779.05
As of March 31, 2022	18,419	13,834	74.0	716.56

#### (3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period	
	Millions of yen	Millions of yen	Millions of yen	Millions of yen	
Year ended March 31, 2023	199	(265)	(523)	9,151	
Year ended March 31, 2022	217	(86)	(765)	9,662	

#### 2. Cash dividends

		Annual dividends per share					Dividend payout	Ratio of dividends to net assets
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	(Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended March 31, 2022	_	18.00	_	28.00	46.00	874	50.9	6.6
Year ended March 31, 2023	_	23.00	-	33.00	56.00	1,066	50.4	7.4
Year ending March 31, 2024 (Forecast)	_	33.00	_	34.00	67.00		50.0	

3. Forecast of consolidated financial results for the year ending March 31, 2024 (from April 1, 2023 to March 31, 2024)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	21,800	32.5	3,500	21.8	3,500	19.8	2,550	20.6	133.94

#### 4. Notes

(1) Changes in significant subsidiaries during the year ended March 31, 2023
(changes in specified subsidiaries resulting in the change in scope of consolidation):

Yes

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

Total number of issued shares at the end of the period (including treasury shares)									
As of March 31, 2023	19,896,000 shares	As of March 31, 2022	19,896,000 shares						
Number of treasury shares at the end of the period									
As of March 31, 2023	858,651 shares	As of March 31, 2022	872,989 shares						
Average number of shares during the period									
Year ended March 31, 2023	19,033,456 shares	Year ended March 31, 2022	19,009,878 shares						

# Consolidated financial statements Consolidated balance sheets

		(Thousands of yell)		
	As of March 31, 2022	As of March 31, 2023		
Assets				
Current assets				
Cash and deposits	9,864,630	9,352,928		
Accounts receivable - trade	1,325,334	1,189,615		
Securities	626,504	4,767		
Operational investment securities	3,965,168	6,167,471		
Merchandise and finished goods	99,060	97,976		
Raw materials and supplies	116	=		
Other	489,178	532,233		
Allowance for doubtful accounts	(49,559)	(53,929)		
Total current assets	16,320,434	17,291,064		
Non-current assets				
Property, plant and equipment				
Buildings and structures	428,802	475,421		
Accumulated depreciation	(166,437)	(186,930)		
Buildings and structures, net	262,365	288,491		
Land	57,774	57,774		
Other	568,985	529,083		
Accumulated depreciation	(416,849)	(388,625)		
Other, net	152,135	140,458		
Total property, plant and equipment	472,275	486,724		
Intangible assets		<u> </u>		
Goodwill	399	285		
Other	118,062	86,220		
Total intangible assets	118,462	86,506		
Investments and other assets				
Investment securities	109,517	812,706		
Leasehold and guarantee deposits	610,168	599,062		
Deferred tax assets	220,487	297,446		
Other	568,019	627,133		
Total investments and other assets	1,508,192	2,336,349		
Total non-current assets	2,098,930	2,909,579		
Total assets	18,419,364	20,200,643		
10141 455015	10,717,304	20,200,043		

	As of March 31, 2022	As of March 31, 2023
Liabilities		
Current liabilities		
Notes and accounts payable - trade	271,670	275,036
Short-term borrowings	2,000,000	2,501,000
Income taxes payable	834,331	604,324
Contract liabilities	88,840	78,231
Provision for bonuses	133,188	134,872
Other	1,172,329	1,492,310
Total current liabilities	4,500,360	5,085,775
Non-current liabilities		
Deferred tax liabilities	19,777	23,757
Other	64,803	78,484
Total non-current liabilities	84,580	102,242
Total liabilities	4,584,941	5,188,018
Net assets		
Shareholders' equity		
Share capital	1,599,538	1,599,538
Capital surplus	1,542,322	1,517,823
Retained earnings	10,900,246	12,045,870
Treasury shares	(510,839)	(502,479)
Total shareholders' equity	13,531,266	14,660,751
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	(2,106)	5,925
Foreign currency translation adjustment	102,142	164,379
Total accumulated other comprehensive income	100,035	170,305
Share acquisition rights	34,447	23,745
Non-controlling interests	168,672	157,822
Total net assets	13,834,422	15,012,625
Total liabilities and net assets	18,419,364	20,200,643

# Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

(Thousands of yen) Fiscal year ended Fiscal year ended March 31, 2022 March 31, 2023 Net sales 14,645,401 16,450,685 2,304,392 Cost of sales 2,201,251 Gross profit 12,444,149 14,146,293 Selling, general and administrative expenses 9,942,545 11,274,738 Operating profit 2,501,604 2,871,555 Non-operating income Interest income 19,691 22,644 Gain on redemption of securities 43,044 Foreign exchange gains 82,064 21,406 Subsidy income 4,173 Gain on reversal of share acquisition rights 13,801 Other 7,347 21,795 113,277 122,692 Total non-operating income Non-operating expenses 7,608 Interest expenses 6,557 Loss on investments in investment partnerships 3,515 6,498 25,481 43,474 Commission expenses 16,332 Other 8,462 44,017 73,914 Total non-operating expenses Ordinary profit 2,570,864 2,920,333 2,570,864 2,920,333 Profit before income taxes Income taxes - current 789,960 868,181 Income taxes - deferred 25,005 (70,915)Total income taxes 814,965 797,266 1,755,898 Profit 2,123,066 Profit attributable to non-controlling interests 39,835 8,707 Profit attributable to owners of parent 1,716,063 2,114,359

# Consolidated statements of comprehensive income

interests

		(Thousands of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2022	March 31, 2023
Profit	1,755,898	2,123,066
Other comprehensive income		
Valuation difference on available-for-sale securities	(21,364)	8,078
Foreign currency translation adjustment	94,914	66,680
Total other comprehensive income	73,549	74,759
Comprehensive income	1,829,448	2,197,825
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,784,556	2,184,628
Comprehensive income attributable to non-controlling	44 901	12 107

44,891

13,197

# **Consolidated statements of changes in equity** Fiscal year ended March 31, 2022

		Shareholders' equity								
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity					
Balance at beginning of period	1,599,538	1,526,001	9,944,451	(523,772)	12,546,218					
Changes during period										
Dividends of surplus			(760,268)		(760,268)					
Profit attributable to owners of parent			1,716,063		1,716,063					
Disposal of treasury shares		16,320		12,932	29,253					
Net changes in items other than shareholders' equity										
Total changes during period	_	16,320	955,794	12,932	985,047					
Balance at end of period	1,599,538	1,542,322	10,900,246	(510,839)	13,531,266					

	Accumulate	ed other comprehen	sive income			
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Total accumulated other comprehensive income	Share acquisition rights	Non-controlling interests	Total net assets
Balance at beginning of period	19,211	12,330	31,542	30,919	124,372	12,733,052
Changes during period						
Dividends of surplus						(760,268)
Profit attributable to owners of parent						1,716,063
Disposal of treasury shares						29,253
Net changes in items other than shareholders' equity	(21,318)	89,812	68,493	3,528	44,300	116,322
Total changes during period	(21,318)	89,812	68,493	3,528	44,300	1,101,370
Balance at end of period	(2,106)	102,142	100,035	34,447	168,672	13,834,422

	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	1,599,538	1,542,322	10,900,246	(510,839)	13,531,266	
Changes during period						
Dividends of surplus			(970,438)		(970,438)	
Profit attributable to owners of parent			2,114,359		2,114,359	
Purchase of treasury shares				(52)	(52)	
Disposal of treasury shares		9,270		8,413	17,684	
Purchase of shares of consolidated subsidiaries		(33,769)			(33,769)	
Increase in retained earnings due to exclusion of subsidiaries from consolidation			1,703		1,703	
Net changes in items other than shareholders' equity						
Total changes during period	-	(24,499)	1,145,624	8,360	1,129,485	
Balance at end of period	1,599,538	1,517,823	12,045,870	(502,479)	14,660,751	

	Accumulated other comprehensive income					
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Total accumulated other comprehensive income	Share acquisition rights	Non-controlling interests	Total net assets
Balance at beginning of period	(2,106)	102,142	100,035	34,447	168,672	13,834,422
Changes during period						
Dividends of surplus						(970,438)
Profit attributable to owners of parent						2,114,359
Purchase of treasury shares						(52)
Disposal of treasury shares						17,684
Purchase of shares of consolidated subsidiaries						(33,769)
Increase in retained earnings due to exclusion of subsidiaries from consolidation						1,703
Net changes in items other than shareholders' equity	8,032	62,236	70,269	(10,702)	(10,850)	48,716
Total changes during period	8,032	62,236	70,269	(10,702)	(10,850)	1,178,202
Balance at end of period	5,925	164,379	170,305	23,745	157,822	15,012,625

# Consolidated statements of cash flows

		(Thousands of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2022	March 31, 2023
Cash flows from operating activities		
Profit before income taxes	2,570,864	2,920,333
Depreciation	155,133	161,600
Amortization of goodwill	114	114
Increase (decrease) in provision for bonuses	2,648	1,683
Interest and dividend income	(19,691)	(22,644)
Subsidy income	(4,173)	=
Interest expenses	6,557	7,608
Foreign exchange losses (gains)	(82,064)	(21,406)
Loss (gain) on investments in investment partnerships	3,515	6,498
Loss (gain) on redemption of securities	_	(43,044)
Decrease (increase) in operational investment securities	(1,770,279)	(2,202,302)
Decrease (increase) in trade receivables	(160,479)	135,719
Increase (decrease) in allowance for doubtful accounts	4,636	4,369
Decrease (increase) in inventories	1,875	1,200
Increase (decrease) in trade payables	1,944	3,366
Decrease (increase) in other assets	(145,083)	24,921
Increase (decrease) in other liabilities	15,983	344,589
Subtotal	581,500	1,322,607
Interest and dividends received	19,603	12,284
Subsidies received	4,173	_
Interest paid	(6,555)	(7,429)
Income taxes paid	(381,618)	(1,127,538)
Net cash provided by (used in) operating activities	217,104	199,923
Cash flows from investing activities		
Purchase of property, plant and equipment	(110,786)	(169,154)
Purchase of intangible assets	(413)	(6,615)
Proceeds from redemption of securities	_	674,315
Purchase of investment securities	(28,327)	(700,027)
Cash dividends income to Investment securities	2,092	233
Long-term loan advances	· —	(66,765)
Payments of leasehold and guarantee deposits	(9,953)	(1,909)
Proceeds from refund of leasehold and guarantee deposits	52,365	4,102
Other, net	8,723	310
Net cash provided by (used in) investing activities	(86,299)	(265,508)
Cash flows from financing activities	(,,	( , ,
Increase (decrease) in short-term borrowings	_	501,000
Proceeds from received an investment to non-controlling		
shareholders	24,477	22,904
Proceeds from disposal of treasury shares	11,638	3,645
Dividends paid	(760,268)	(970,438)
the amount of payment of the dividend to non-controlling		·
shareholders	(24,297)	(4,168)
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	-	(59,182)
Other, net	(16,761)	(16,814)
Net cash provided by (used in) financing activities	(765,212)	(523,055)
Effect of exchange rate change on cash and cash equivalents	102,199	77,010
Net increase (decrease) in cash and cash equivalents	(532,208)	(511,629)
Cash and cash equivalents at beginning of period	10,195,034	9,662,826
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Cash and cash equivalents at end of period	9,662,826	9,151,196