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CONSOLIDATED FINANCIAL RESULTS FOR THE FISCAL YEAR ENDED MARCH 31, 2023 [J-GAAP]

May 11, 2023

Listed Company Name: FUJI CORPORATION

Securities Code: 6134

Listings: Tokyo Stock Exchange, Nagoya Stock Exchange

URL: https://www.fuji.co.jp/

Representative: Nobuyuki Soga, Chairman & CEO

Contact: Junichi Kano, CFO

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Scheduled Ordinary General Meeting of Shareholders:

Scheduled date to start dividend payments:

June 29, 2023

June 30, 2023

Scheduled date to submit securities report:

June 30, 2023

Preparation of results briefing materials:

Holding of financial results briefing:

Yes

(Amounts less than one million yen have been truncated)

1. Consolidated Financial Results (From April 1, 2022 to March 31, 2023)

(1) Consolidated Operating Results

(Percentages indicate year-on-year changes)

| | Net sales | et sales Operating profit | | Ordinary profit | | Profit attributable to owners of parent | | |
|-------------------------------------|-----------------|---------------------------|-----------------|-----------------|-----------------|---|-----------------|-------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| Fiscal year ended March 31, 2023 | 153,326 | 3.5 | 27,108 | (4.8) | 29,016 | (3.1) | 20,454 | (3.5) |
| Fiscal year ended March 31, 2022 | 148,128 | 8.8 | 28,472 | 30.0 | 29,943 | 28.9 | 21,188 | 23.4 |

Note: Comprehensive income Fiscal year ended March 31, 2023: ¥23,502 million [13.8%] Fiscal year ended March 31, 2022: ¥20,657 million [(13.8)%]

| | Profit per share | Diluted profit per share | Return on equity | Ordinary profit to total assets | Operating profit to net sales | |
|-------------------------------------|------------------|-----------------------------|------------------|------------------------------------|-------------------------------|--|
| | Yen | Yen | % | % | % | |
| Fiscal year ended March 31, 2023 | 212.05 | _ | 9.4 | 11.7 | 17.7 | |
| Fiscal year ended March 31, 2022 | 219.70 | _ | 10.5 | 12.8 | 19.2 | |

Reference: Equity in earnings (losses) of affiliates Fiscal year ended March 31, 2023: ¥— million Fiscal year ended March 31, 2022: ¥— million

(2) Consolidated Financial Position

| | Total assets | Net assets | Equity ratio | Net assets per share |
|----------------------|-----------------|-----------------|--------------|----------------------|
| | Millions of yen | Millions of yen | % | Yen |
| As of March 31, 2023 | 254,167 | 225,104 | 88.5 | 2,332.15 |
| As of March 31, 2022 | 243,310 | 208,782 | 85.8 | 2,163.55 |

Reference: Shareholders' equity As of March 31, 2023 : ¥224,988 million As of March 31, 2022 : ¥208,665 million

(3) Consolidated Cash Flows

| | Net cash provided by (used in) operating activities | Net cash provided by (used in) investing activities | Net cash provided by (used in) financing activities | Cash and cash equivalents at end of the period |
|-------------------------------------|---|---|---|--|
| | Millions of yen | Millions of yen | Millions of yen | Millions of yen |
| Fiscal year ended March 31, 2023 | 12,994 | (5,779) | (7,951) | 59,982 |
| Fiscal year ended March 31, 2022 | 15,720 | (11,598) | (6,513) | 59,538 |

2. Dividends

| | | Divid | dends per s | | Total | Dividend | Dividends | | |
|--|--------------------------|---------------------------|--------------------------|----------|-------|--------------------------------|-----------------------------------|------------------------------------|--|
| | First quarter- end | Second quarter- end | Third quarter- end | Year-end | Total | dividend amount (Annual) | payout ratio (Consolidated) | to net assets (Consolidated) | |
| | Yen | Yen | Yen | Yen | Yen | Millions of yen | % | % | |
| Fiscal year ended March 31, 2022 | _ | 35.00 | _ | 35.00 | 70.00 | 4,719 | 31.9 | 3.4 | |
| Fiscal year ended March 31, 2023 | _ | 40.00 | _ | 40.00 | 80.00 | 7,717 | 37.7 | 3.6 | |
| Fiscal year ending March 31, 2024 (Forecast) | _ | 40.00 | _ | 40.00 | 80.00 | | 55.1 | | |

3. Forecast of Consolidated Results for the Fiscal Year Ending March 31, 2024 (From April 1, 2023 to March 31, 2024)

(Percentages indicate year-on-year changes)

| | Net sales | | s Operating profit Ordinary profit | | Operating profit | | rofit | Profit attribut owners of p | | Profit per share |
|------------|-----------------|--------|------------------------------------|--------|------------------|--------|-----------------|-----------------------------|--------|------------------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen | |
| First half | 70,000 | (11.0) | 11,000 | (20.3) | 10,900 | (31.8) | 7,300 | (34.7) | 75.67 | |
| Full year | 142,000 | (7.4) | 20,500 | (24.4) | 20,700 | (28.7) | 14,000 | (31.6) | 145.12 | |

*Notes

(1) Changes in significant subsidiaries during the period under review (Changes in specified subsidiaries involving changes in scope of consolidation): None

New Company: - Exclusion: -

- (2) Changes in accounting policies, accounting estimates, and retrospective restatements
 - 1) Changes in accounting policies in accordance with revision of accounting standards: None
 - 2) Changes in accounting policies other than item 1) above: None
 - 3) Changes in accounting estimates: None
 - 4) Retrospective restatements: None
- (3) Number of shares issued (common stock)
 - 1) Number of shares issued as of end of period (including treasury shares)

As of March 31, 2023: 97,823,748 shares As of March 31, 2022: 97,823,748 shares

2) Number of treasury shares as of end of period

As of March 31, 2023: 1,351,477 shares As of March 31, 2022: 1,378,045 shares

3) Average number of shares during the period

Fiscal year ended March 31, 2023: 96,459,567 shares Fiscal year ended March 31, 2022: 96,442,075 shares

(Reference) Overview of Non-consolidated Financial Results

1. Non-consolidated Financial Results (From April 1, 2022 to March 31, 2023)

(1) Non-consolidated Operating Results

(Percentages indicate year-on-year changes)

| | Net sales | | Operating pr | ofit | Ordinary pro | ofit | Profit | |
|-------------------------------------|-----------------|-----|-----------------|-------|-----------------|--------|-----------------|--------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| Fiscal year ended March 31, 2023 | 117,553 | 1.7 | 21,884 | (8.1) | 26,841 | (12.7) | 20,142 | (12.7) |
| Fiscal year ended March 31, 2022 | 115,595 | 1.5 | 23,806 | 30.2 | 30,748 | 56.9 | 23,082 | 55.0 |

| | Profit per share | Diluted profit per share |
|-------------------------------------|------------------|--------------------------|
| | Yen | Yen |
| Fiscal year ended March 31, 2023 | 208.82 | _ |
| Fiscal year ended March 31, 2022 | 239.34 | _ |

(2) Non-consolidated Financial Position

| | Total assets | Net assets | Equity ratio | Net assets per share |
|----------------------|-----------------|-----------------|--------------|----------------------|
| | Millions of yen | Millions of yen | % | Yen |
| As of March 31, 2023 | 207,330 | 188,019 | 90.7 | 1,948.95 |
| As of March 31, 2022 | 194,664 | 174,547 | 89.7 | 1,809.80 |

Reference: Shareholders' equity

As of March 31, 2023

: ¥188,019 million

As of March 31, 2022

: ¥174,547 million

The consolidated financial results are not subject to review procedures by certified public accountants or auditing firms.

Explanation regarding appropriate use of results forecasts and other special remarks

(Notes on the forward-looking statements)

The forward-looking statements, including results forecasts, contained in these materials are based on information available to FUJI CORPORATION (hereinafter referred to as the "Company") and on certain assumptions deemed to be reasonable as of the date of release of this document and they are not meant to be a commitment by the Company. Also, actual business results may differ substantially due to a number of factors. Please refer to "1. Overview of Operating Results, etc. (4) Future Outlook" on page 4 of the attachment for details regarding assumptions and other matters concerning the forecast of consolidated results.

(How to obtain results briefing materials for financial results)

The results briefing materials will be posted on the Company's website from May 11, 2023.

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1. Overview of Operating Results, etc.

(1) Overview of Operating Results for the Fiscal Year Ended March 31, 2023

In the fiscal year ended March 31, 2023, although some weakness was seen in the Japanese economy against a backdrop of sluggish exports, etc., personal consumption picked up as consumption recovered from the COVID-19 pandemic and capital investments by companies increased moderately. In the global economy, North America and Europe faced an economic slowdown due to high inflation and monetary tightening while the economy in China turned to a recovery trend following the end of its zero-COVID policy. However, the outlook for production and sales activities in the manufacturing industry remains uncertain due to the impact of the disorder of supply chains triggered by Russia's invasion of Ukraine.

In this environment, the Company and its subsidiaries (hereinafter referred to as the "Group") have set the purpose of "Enriching the lives of those in the world around us," and aim to create new value for society and realize a sustainable and mindful society full of smiling faces by providing products and services that will excite and inspire our customers in the areas of manufacturing, nursing care, logistics, etc. on the foundation of robotics and automation technology. In the area of SMT pick and place machines, which is the Group's main business, the Group aims to realize customers' automation and manpower reduction with the high-end model NXTR, and in order to respond to demand for production of varying product types and volumes, has developed and announced the new expandable all-in-one pick and place machine AIMEXR. Furthermore, looking toward the switch from gasoline-powered vehicles to electric vehicles (EV), the Group has upgraded the "ANW" series, which possesses strength in the processing of motor components, while expanding sales of its core models "CS" and "TN" series in the area of machine tools. Moreover, the Group is working to strengthen "turnkey technologies" and "automation using robot systems" to respond to customers' requests. The Group also aimed to promote an environmentally-conscious energy-saving design toward carbon neutrality and enhance manufacturing efficiency.

As a result of the above, net sales for the fiscal year ended March 31, 2023 increased by ¥5,198 million (3.5%) from the previous fiscal year, to ¥153,326 million. Meanwhile, operating profit decreased by ¥1,364 million (4.8%) from the previous fiscal year, to ¥27,108 million, due to hiking of prices and shortage of supply of materials. In addition, because foreign exchange gains increased due to the continuing weak yen in exchange markets, ordinary profit decreased by only ¥927 million (3.1%) from the previous fiscal year, to ¥29,016 million, and profit attributable to owners of parent decreased by ¥733 million (3.5%) from the previous fiscal year, to ¥20,454 million.

Operating results by segments are as follows.

Robotic Solutions

The market for mounters, which are the Company's core products, net sales for the segment increased by ¥3,016 million (2.2%) from the previous fiscal year, to ¥139,879 million, due to continued capital investments in products related to automotive, industrial equipment, communication infrastructure, etc., mainly in Europe and the Americas. While operating profit decreased by ¥1,218 million (3.7%) from the previous fiscal year, to ¥31,399 million due to hiking of prices of materials and increased selling, general and administrative expenses.

Machine Tools

With the increasing demand in the capital investment for the automotive-related industry, mainly in North America markets, net sales for the segment increased by $\pm 2,155$ million (26.6%) from the previous fiscal year, to $\pm 10,261$ million, despite operating loss was ± 644 million (operating loss for the previous fiscal year was ± 852 million).

(2) Overview of Financial Position for the Fiscal Year Ended March 31, 2023

(Assets)

The current assets as of March 31, 2023 was ¥176,750 million, an increase of ¥10,771 million from the end of the previous fiscal year. This is mainly because inventories increased by ¥10,510 million. Non-current assets increased by ¥84 million from the end of the previous fiscal year, to ¥77,416 million.

As a result, total assets increased by ¥10,856 million from the end of the previous fiscal year to ¥254,167 million.

(Liabilities)

The current liabilities as of March 31, 2023 was ¥27,569 million, a decrease of ¥5,467 million compared with the end of the previous fiscal year. This is mainly because notes and accounts payable - trade decreased by ¥3,379 million and income taxes payable decreased by ¥2,134 million. Non-current liabilities increased by ¥2 million from the end of the previous fiscal year, to ¥1,493 million.

As a result, total liabilities decreased by ¥5,464 million compared with the end of the previous fiscal year, to ¥29,062 million.

(Net assets)

The total net assets as of March 31, 2023 was ¥225,104 million, an increase of ¥16,321 million from the end of the previous fiscal year. This is mainly because retained earnings increased by ¥20,454 million due to profit attributable to owners of parent, and foreign currency translation adjustment increased by ¥2,819 million due to the continuing weak yen in exchange markets, despite a decrease of ¥7,234 million in retained earnings due to payment of dividends.

As a result, equity ratio as of March 31, 2023 was 88.5% (85.8% at the end of the previous fiscal year).

(3) Overview of Cash Flows for the Fiscal Year Ended March 31, 2023

The balance of cash and cash equivalents as of March 31, 2023 increased by ¥444 million from the end of the previous fiscal year, to ¥59,982 million.

Net cash provided by operating activities was ¥12,994 million (¥15,720 million in the previous fiscal year). This is mainly due to positive factors such as profit before income taxes of ¥29,322 million outnumbering negative factors such as income taxes paid of ¥10,831 million and increase in inventories of ¥9,034 million.

Net cash used in investing activities was ¥5,779 million (¥11,598 million in the previous fiscal year). This is mainly due to purchase of property, plant and equipment and intangible assets of ¥10,792 million.

Net cash used in financing activities was $\pm 7,951$ million ($\pm 6,513$ million in the previous fiscal year). This was mainly due to dividends paid of $\pm 7,230$ million.

Furthermore, trends in the cash flow index were as follows:

| | Fiscal year |
|---------------------------|-------------|-------------|-------------|-------------|-------------|
| | ended March |
| | 31, 2019 | 31, 2020 | 31, 2021 | 31, 2022 | 31, 2023 |
| Equity ratio (%) | 83.1 | 84.4 | 86.5 | 85.8 | 88.5 |
| Equity ratio based on | 69.3 | 75.9 | 121.7 | 88.1 | 84.8 |
| market price (%) | 09.3 | 75.9 | 121.7 | 00.1 | 04.0 |
| Ratio of interest-bearing | | | | | |
| liabilities to cash flows | _ | _ | _ | _ | _ |
| (Years) | | | | | |
| Interest coverage ratio | 596.0 | 7,146.5 | 7,885.7 | 3,856.6 | 2,026.0 |
| (Times) | 596.0 | 7,140.5 | 7,000.7 | 3,000.0 | 2,026.0 |

Equity ratio: shareholders' equity/total assets

Equity ratio based on market price: market capitalization/total assets

Ratio of interest-bearing liabilities to cash flows: interest-bearing liabilities/cash flows

Interest coverage ratio: cash flows/interest payments

Notes:

- 1. Each index is calculated on a consolidated basis.
- 2. Market capitalization is calculated based on the number of shares issued excluding treasury shares.
- 3. Cash flows refer to cash flows from operating activities.
- 4. Interest-bearing liabilities refer to all interest paying debts on the consolidated balance sheets.

(4) Future Outlook

With regard to the future outlook, despite the expectations of a temporary slowdown in semiconductor demand against the backdrop of accelerating global inflation and the continuation of Russia's invasion of Ukraine, and the uncertainty surrounding the Robotic Solutions business, which handles the Company's core product, SMT pick and place machines, continuous capital investment demand is expected for the rapid shift to EV for automobiles, which are growing remarkably, and we are pressing forward with aggressive sales activities.

Meanwhile, the Machine Tools business finally showed signs of recovery. In the future, we will not only move ahead in the automotive-related industry, which is the Company's focus market, but also proactively promote the development of new markets.

Forecasts of consolidated results for the fiscal year ending March 31, 2024 are as follows.

| | Net Sales | Operating profit | Ordinary profit | Profit attributable to owners of parent |
|------------|-----------|------------------|-----------------|---|
| First half | 70,000 | 11,000 | 10,900 | 7,300 |
| Full year | 142,000 | 20,500 | 20,700 | 14,000 |

(5) Basic Policy for Profit Distribution and Dividends for the Fiscal Year Ended March 31, 2023 and the Fiscal Year Ending March 31, 2024

With regard to the Company's basic policy for profit distribution, up until the fiscal year under review, we worked to maintain and continue stable dividend target payout ratio of 30%, paying attention to capital demands for future business development as well as considering the continuous return of profits to shareholders as one of the most important management measures. However, from the next fiscal year, we will strive to maintain a basic policy with a dividend target payout ratio of 50%.

In addition, retained earnings are used for proactive investments for further growth and expansion, such as developing next-generation products and building a production structure anticipating the digital revolution, as well as to improve and strengthen the Company's business structure.

Year-end dividends are proposed at ¥40 per share, based on the basic policy for profit distribution. This results in a total annual dividend of ¥80 per share, including the interim dividend of ¥40.

In view of the earnings forecast of the Group for the next fiscal year, interim and year-end dividends for the fiscal year ending March 31, 2024 are both scheduled to be ¥40 per share, for a total annual dividend of ¥80.

2. Basic Concept Concerning Selection of Accounting Standards

Considering the comparability of consolidated financial statements across periods and among companies, the Group's policy is to prepare its consolidated financial statements according to Japanese GAAP.

With regard to future application of International Financial Reporting Standards (IFRS), we intend to continue studying the matter based on the status of application in Japan.

3. Consolidated Financial Statements and Primary Notes

(1) Consolidated Balance Sheets

| | | (Willions of year) | |
|---|---------------------------------------|-------------------------|--|
| | As of March 31, 2022 | As of March 31, 2023 | |
| Assets | | | |
| Current assets | | | |
| Cash and deposits | 59,481 | 59,784 | |
| Notes and accounts receivable - trade | 38,972 | 42,089 | |
| Securities | 7,579 | 4,338 | |
| Merchandise and finished goods | 14,434 | 16,084 | |
| Work in process | 24,484 | 27,124 | |
| Raw materials and supplies | 12,417 | 18,638 | |
| Other | 8,705 | 8,797 | |
| Allowance for doubtful accounts | (96) | (106) | |
| Total current assets | 165,978 | 176,750 | |
| Non-current assets | | | |
| Property, plant and equipment | | | |
| Buildings and structures | 33,896 | 34,801 | |
| Accumulated depreciation and impairment | (19,712) | (20,286) | |
| Buildings and structures, net | 14,183 | 14,515 | |
| Machinery, equipment and vehicles | 21,540 | 22,415 | |
| Accumulated depreciation and impairment | (16,339) | (16,805) | |
| Machinery, equipment and vehicles, net | 5,201 | 5,609 | |
| Tools, furniture and fixtures | 10,361 | 11,089 | |
| Accumulated depreciation and impairment | (9,094) | (9,833) | |
| Tools, furniture and fixtures, net | 1,267 | 1,256 | |
| Land | 5,364 | 5,692 | |
| Construction in progress | 320 | 1,197 | |
| Total property, plant and equipment | 26,337 | 28,271 | |
| Intangible assets | · · · · · · · · · · · · · · · · · · · | · | |
| Goodwill | 11,642 | 10,570 | |
| Software | 8,985 | 9,160 | |
| Other | 5,181 | 4,539 | |
| Total intangible assets | 25,809 | 24,269 | |
| Investments and other assets | | · | |
| Investment securities | 20,433 | 19,848 | |
| Deferred tax assets | 1,966 | 1,738 | |
| Retirement benefit asset | 2,362 | 2,500 | |
| Other | 421 | 787 | |
| Total investments and other assets | 25,184 | 24,875 | |
| Total non-current assets | 77,331 | 77,416 | |
| Total assets | 243,310 | 254,167 | |
| 10.01.000.0 | 270,010 | 207,107 | |

| | | (e.i.e e. ye.i.) |
|---|-------------------------|-------------------------|
| | As of March 31, 2022 | As of March 31, 2023 |
| Liabilities | | |
| Current liabilities | | |
| Notes and accounts payable - trade | 12,463 | 9,084 |
| Income taxes payable | 5,960 | 3,825 |
| Provision for product warranties | 812 | 1,016 |
| Other | 13,801 | 13,643 |
| Total current liabilities | 33,037 | 27,569 |
| Non-current liabilities | - | |
| Deferred tax liabilities | 1,059 | 970 |
| Retirement benefit liability | 326 | 348 |
| Other | 104 | 174 |
| Total non-current liabilities | 1,490 | 1,493 |
| Total liabilities | 34,527 | 29,062 |
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 5,878 | 5,878 |
| Capital surplus | 7,077 | 7,099 |
| Retained earnings | 185,301 | 198,521 |
| Treasury shares | (1,657) | (1,625) |
| Total shareholders' equity | 196,600 | 209,873 |
| Accumulated other comprehensive income | - | |
| Valuation difference on available-for-sale securities | 7,162 | 7,672 |
| Deferred gains or losses on hedges | 55 | 1 |
| Foreign currency translation adjustment | 4,766 | 7,585 |
| Remeasurements of defined benefit plans | 80 | (145) |
| Total accumulated other comprehensive income | 12,065 | 15,114 |
| Non-controlling interests | 117 | 116 |
| Total net assets | 208,782 | 225,104 |
| Total liabilities and net assets | 243,310 | 254,167 |
| | | |

(2) Consolidated Statements of Income and Comprehensive Income

(Consolidated Statements of Income)

| | Fiscal year | Fiscal year |
|---|---------------------------------------|---------------------------------------|
| | ended March 31, 2022 | ended March 31, 2023 |
| Net sales | 148,128 | 153,326 |
| Cost of sales | 89,637 | 92,673 |
| Gross profit | 58,491 | 60,652 |
| Selling, general and administrative expenses | 30,018 | 33,544 |
| Operating profit | 28,472 | 27,108 |
| Non-operating income | · · · · · · · · · · · · · · · · · · · | , , , , , , , , , , , , , , , , , , , |
| Interest income | 104 | 196 |
| Dividend income | 547 | 569 |
| Rental income | 20 | 37 |
| Foreign exchange gains | 826 | 982 |
| Miscellaneous income | 122 | 243 |
| Total non-operating income | 1,620 | 2,030 |
| Non-operating expenses | | · |
| Interest expenses | 4 | 6 |
| Commission expenses | 51 | 60 |
| Donations | 22 | 26 |
| Miscellaneous expenses | 72 | 28 |
| Total non-operating expenses | 149 | 122 |
| Ordinary profit | 29,943 | 29,016 |
| Extraordinary income | | |
| Gain on disposal of non-current assets | 26 | 19 |
| Gain on sales of investment securities | 1,455 | 679 |
| Gain on step acquisitions | 395 | _ |
| Subsidy income | <u> </u> | 163 |
| Total extraordinary income | 1,877 | 862 |
| Extraordinary losses | | |
| Loss on disposal of non-current assets | 114 | 262 |
| Impairment losses | 1,478 | 243 |
| Other | 126 | 50 |
| Total extraordinary losses | 1,719 | 556 |
| Profit before income taxes | 30,101 | 29,322 |
| Income taxes - current | 10,042 | 8,740 |
| Income taxes - deferred | (1,140) | 135 |
| Total income taxes | 8,901 | 8,875 |
| Profit | 21,200 | 20,446 |
| Profit (loss) attributable to non-controlling interests | 11 | (7) |
| Profit attributable to owners of parent | 21,188 | 20,454 |
| | | |

| | | · · · · · · · · · · · · · · · · · · · |
|--|--|--|
| | Fiscal year ended March 31, 2022 | Fiscal year ended March 31, 2023 |
| Profit | 21,200 | 20,446 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | (2,616) | 510 |
| Deferred gains or losses on hedges | 12 | (54) |
| Foreign currency translation adjustment | 2,723 | 2,825 |
| Remeasurements of defined benefit plans, net of tax | (661) | (226) |
| Total other comprehensive income | (542) | 3,055 |
| Comprehensive income | 20,657 | 23,502 |
| Comprehensive income attributable to | | |
| Comprehensive income attributable to owners of parent | 20,621 | 23,503 |
| Comprehensive income attributable to non-controlling interests | 35 | (1) |
| | | |

(3) Consolidated Statements of Changes in Equity

Fiscal year ended March 31, 2022 (from April 1, 2021 to March 31, 2022)

| | | ; | Shareholders' equity | / | |
|---|---------------|-----------------|----------------------|-----------------|----------------------------------|
| | Share capital | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at beginning of period | 5,878 | 7,034 | 170,381 | (1,670) | 181,624 |
| Changes during period | | | | | |
| Dividends of surplus | | | (6,268) | | (6,268) |
| Profit attributable to owners of parent | | | 21,188 | | 21,188 |
| Purchase of treasury shares | | | | (2) | (2) |
| Disposal of treasury shares | | 18 | | 16 | 34 |
| Change in ownership interest of parent due to transactions with non-controlling interests | | 23 | | | 23 |
| Net changes in items other than shareholders' equity | | | | | |
| Total changes during period | _ | 42 | 14,919 | 13 | 14,975 |
| Balance at end of period | 5,878 | 7,077 | 185,301 | (1,657) | 196,600 |

| | Accumulated other comprehensive income | | | | | | |
|---|--|---|--|--|--|----------------------------------|------------------|
| | Valuation difference on available-for- sale securities | Deferred gains or losses on hedges | Foreign currency translation adjustment | Remeasure- ments of defined benefit plans | Total accumulated other comprehen- sive income | Non- controlling interests | Total net assets |
| Balance at beginning of period | 9,779 | 42 | 2,066 | 742 | 12,631 | 300 | 194,556 |
| Changes during period | | | | | | | |
| Dividends of surplus | | | | | | | (6,268) |
| Profit attributable to owners of parent | | | | | | | 21,188 |
| Purchase of treasury shares | | | | | | | (2) |
| Disposal of treasury shares | | | | | | | 34 |
| Change in ownership interest of parent due to transactions with non-controlling interests | | | | | | | 23 |
| Net changes in items other than shareholders' equity | (2,616) | 12 | 2,699 | (661) | (566) | (183) | (749) |
| Total changes during period | (2,616) | 12 | 2,699 | (661) | (566) | (183) | 14,226 |
| Balance at end of period | 7,162 | 55 | 4,766 | 80 | 12,065 | 117 | 208,782 |

| | Shareholders' equity | | | | | |
|---|----------------------|-----------------|-------------------|-----------------|----------------------------------|--|
| | Share capital | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity | |
| Balance at beginning of period | 5,878 | 7,077 | 185,301 | (1,657) | 196,600 | |
| Changes during period | | | | | | |
| Dividends of surplus | | | (7,234) | | (7,234) | |
| Profit attributable to owners of parent | | | 20,454 | | 20,454 | |
| Purchase of treasury shares | | | | (1) | (1) | |
| Disposal of treasury shares | | 21 | | 32 | 54 | |
| Change in ownership interest of parent due to transactions with non-controlling interests | | - | | | _ | |
| Net changes in items other than shareholders' equity | | | | | | |
| Total changes during period | _ | 21 | 13,220 | 31 | 13,273 | |
| Balance at end of period | 5,878 | 7,099 | 198,521 | (1,625) | 209,873 | |

| | Accumulated other comprehensive income | | | | | | |
|---|--|---|--|--|--|----------------------------------|------------------|
| | Valuation difference on available-for- sale securities | Deferred gains or losses on hedges | Foreign currency translation adjustment | Remeasure- ments of defined benefit plans | Total accumulated other comprehensive income | Non- controlling interests | Total net assets |
| Balance at beginning of period | 7,162 | 55 | 4,766 | 80 | 12,065 | 117 | 208,782 |
| Changes during period | | | | | | | |
| Dividends of surplus | | | | | | | (7,234) |
| Profit attributable to owners of parent | | | | | | | 20,454 |
| Purchase of treasury shares | | | | | | | (1) |
| Disposal of treasury shares | | | | | | | 54 |
| Change in ownership interest of parent due to transactions with non-controlling interests | | | | | | | ı |
| Net changes in items other than shareholders' equity | 510 | (54) | 2,819 | (226) | 3,048 | (1) | 3,047 |
| Total changes during period | 510 | (54) | 2,819 | (226) | 3,048 | (1) | 16,321 |
| Balance at end of period | 7,672 | 1 | 7,585 | (145) | 15,114 | 116 | 225,104 |

| | Figor year | (Millions of yen) Fiscal year |
|---|--|-------------------------------|
| | Fiscal year ended March 31, 2022 | ended March 31, 2023 |
| Cash flows from operating activities | | |
| Profit before income taxes | 30,101 | 29,322 |
| Depreciation | 8,045 | 8,605 |
| Impairment losses | 1,478 | 243 |
| Amortization of goodwill | 1,048 | 1,175 |
| Increase (decrease) in provision for product warranties | (150) | 196 |
| Increase or decrease in retirement benefit asset and liability | (1,388) | (449) |
| Interest and dividend income | (651) | (765) |
| Interest expenses | 4 | 6 |
| Loss (gain) on disposal of non-current assets | 87 | 242 |
| Loss (gain) on sales of investment securities | (1,361) | (679) |
| Decrease (increase) in trade receivables | 427 | (2,124) |
| Decrease (increase) in inventories | (9,886) | (9,034) |
| Increase (decrease) in trade payables | (2,825) | (4,381) |
| | , , | , , |
| Other, net | (613) | 815 |
| Subtotal | 24,317 | 23,172 |
| Interest and dividends received | 652 | 660 |
| Interest paid | (4) | (6) |
| Income taxes paid | (9,245) | (10,831) |
| Net cash provided by (used in) operating activities Cash flows from investing activities | 15,720 | 12,994 |
| Purchase of securities | (4,680) | (3,100) |
| Proceeds from redemption of securities | 1,800 | 8,680 |
| Purchase of property, plant and equipment and intangible assets | (10,191) | (10,792) |
| Proceeds from sale of property, plant and equipment and intangible | , , | , , |
| assets | 102 | 28 |
| Purchase of investment securities | (525) | (2,231) |
| Proceeds from sale of investment securities | 3,290 | 2,079 |
| Purchase of shares of subsidiaries resulting in change in scope of consolidation | (1,348) | _ |
| Payments into time deposits | (67) | (127) |
| Proceeds from withdrawal of time deposits | 72 | 78 |
| Purchase of long-term prepaid expenses | (34) | (361) |
| Other, net | (16) | (32) |
| Net cash provided by (used in) investing activities | (11,598) | (5,779) |
| Cash flows from financing activities | | |
| Dividends paid | (6,269) | (7,230) |
| Purchase of investments in capital of subsidiaries without change in scope of consolidation | (195) | _ |
| Dividends paid to previous shareholders of new subsidiaries | _ | (658) |
| Proceeds from sale of treasury shares | _ | 19 |
| Other, net | (49) | (81) |
| Net cash provided by (used in) financing activities | (6,513) | (7,951) |
| Effect of exchange rate change on cash and cash equivalents | 1,541 | 1,179 |
| Net increase (decrease) in cash and cash equivalents | (850) | 444 |
| Cash and cash equivalents at beginning of period | 60,388 | 59,538 |
| Cash and cash equivalents at end of period | 59,538 | 59,982 |

(5) Notes to Consolidated Financial Statements (Notes to assumption of going concern)

Not applicable

(Changes in presentation methods)

(Consolidated Statements of Income)

"Compensation for damage" presented separately under "Non-operating expenses" for the previous fiscal year, has been included in "Miscellaneous expenses" from the fiscal year ended March 31, 2022 because the amount has become immaterial. The consolidated financial statements for the previous fiscal year have been reclassified in order to reflect this change in presentation method.

As a result, ¥64 million presented in "Compensation for damage" under "Non-operating expenses" in the consolidated statement of income for the previous fiscal year, has been reclassified into "Miscellaneous expenses."

(Segment information)

1. Outline of reportable segments

Of the units that comprise the Group, financial information is available for each segment and is subject to periodic reviews by the Company's Board of Directors for determination of the allocation of management resources and for evaluation of operating performance.

The Group operates separate divisions based on the type of product and service provided, and each of the divisions plans comprehensive domestic and international strategies for its products and services and is engaged in developing its respective business activities.

Thus, the Group has two reportable segments based on the two main types of products and services offered: Robotic Solutions and Machine Tools business.

In the Robotic Solutions business, we mainly produce robotic mounters. In the Machine Tools business, we mainly produce machine tools.

2. Methods for calculating the value of net sales, profit or loss, assets, liabilities, and other items by reportable segment

The accounting method for the reported business segments is the same as those for preparation of consolidated financial statements.

Income in reportable segments is based on operating profit.

Inter-segment sales or transfers are based on current market prices.

3. Information on the amounts of net sales, profit or loss, assets, liabilities, and other items by reportable segment Fiscal year ended March 31, 2022 (from April 1, 2021 to March 31, 2022)

(Millions of yen)

| | Re | portable segme | nts | Others | |
|---|----------------------|------------------|----------|--------|---------|
| | Robotic Solutions | Machine Tools | Subtotal | (Note) | Total |
| Net sales | | | | | |
| Sales to external customers | 136,863 | 8,106 | 144,969 | 3,159 | 148,128 |
| Inter-segment sales or transfers | 12 | _ | 12 | 184 | 197 |
| Total | 136,875 | 8,106 | 144,982 | 3,343 | 148,325 |
| Segment income (loss) | 32,617 | (852) | 31,765 | 68 | 31,833 |
| Segment assets | 154,521 | 16,465 | 170,986 | 3,131 | 174,118 |
| Other items | | | | | |
| Depreciation | 7,279 | 529 | 7,809 | 102 | 7,911 |
| Increase in property, plant and equipment and intangible assets | 9,030 | 2,113 | 11,143 | 161 | 11,305 |

Note: "Others" include business activities that do not fit into the main two reportable segments. This includes the manufacture of control equipment and electronic equipment, and image processing development.

| | Re | Reportable segments | | | |
|---|----------------------|---------------------|----------|------------------|---------|
| | Robotic Solutions | Machine Tools | Subtotal | Others (Note) | Total |
| Net sales | | | | | |
| Sales to external customers | 139,879 | 10,261 | 150,141 | 3,185 | 153,326 |
| Inter-segment sales or transfers | 26 | _ | 26 | 155 | 182 |
| Total | 139,905 | 10,261 | 150,167 | 3,341 | 153,509 |
| Segment income (loss) | 31,399 | (644) | 30,754 | (38) | 30,715 |
| Segment assets | 162,853 | 19,409 | 182,262 | 2,888 | 185,150 |
| Other items | | | | | |
| Depreciation | 7,852 | 494 | 8,346 | 117 | 8,463 |
| Increase in property, plant and equipment and intangible assets | 9,228 | 623 | 9,851 | 236 | 10,088 |

Note: "Others" include business activities that do not fit into the main two reportable segments. This includes the manufacture of control equipment and electronic equipment, and image processing development.

4. Difference between the aggregate amount of a reportable segment and the amount posted in the consolidated financial statements and major descriptions of such difference (difference adjustments and related matters)

(Millions of yen)

| Income | Fiscal year ended March | |
|---|-------------------------|--------------------|
| Reportable segments total | 31, 2022 31,765 | 31, 2023 30,754 |
| | ' | , |
| Gains (Losses) in Others | 68 | (38) |
| Inter-segment transaction eliminations | 9 | 9 |
| Corporate expenses (Note) | (3,370) | (3,617) |
| Operating profit in the consolidated financial statements | 28,472 | 27,108 |

Note: Corporate expenses mainly consist of general and administrative expenses and research and development expenses not attributable to the reportable segments.

(Millions of yen)

| Income | Fiscal year ended March 31, 2022 | Fiscal year ended March 31, 2023 |
|---|----------------------------------|----------------------------------|
| Reportable segments total | 170,986 | 182,262 |
| Assets in Others | 3,131 | 2,888 |
| Inter-segment transaction eliminations | (17) | (18) |
| Corporate assets (Note) | 69,209 | 69,034 |
| Total assets in the consolidated financial statements | 243,310 | 254,167 |

Note: Corporate assets mainly consist of surplus funds (cash and deposits), long-term investments (investment securities), assets related to Technological Research and Administration Divisions and other assets, which are not attributable to the reportable segments.

(Millions of yen)

| | (willions of y | | | | | | | | | |
|-----------------------|---------------------------|--------|--------|--------|-----------------------|--------|-----------|------------------------------|--|--|
| Other items | Reportable segments total | | Oth | ners | Adjustments (Note) | | financial | lidated statement unts | | |
| | Fiscal | Fiscal | Fiscal | Fiscal | Fiscal | Fiscal | Fiscal | Fiscal | | |
| | 2022 | 2023 | 2022 | 2023 | 2022 | 2023 | 2022 | 2023 | | |
| Depreciation | 7,809 | 8,346 | 102 | 117 | 133 | 142 | 8,045 | 8,605 | | |
| Increase in property, | | | | | | | | | | |
| plant and equipment | 11,143 | 9,851 | 161 | 236 | 137 | 153 | 11,442 | 10,242 | | |
| and intangible assets | | | | | | | | | | |

Note: Adjustments are attributable to items related to Technological Research and Administration Divisions.

(Per share information)

| | Fiscal year ended March 31, 2022 | Fiscal year ended March 31, 2023 |
|----------------------------|-------------------------------------|----------------------------------|
| Net assets per share (Yen) | 2,163.55 | 2,332.15 |
| Profit per share (Yen) | 219.70 | 212.05 |

Note: 1. Diluted profit per share is not stated since the Company does not have residual securities.

2. The basis for calculation of the profit per share and diluted profit per share is as follows.

| | Fiscal year ended March 31, 2022 | Fiscal year ended March 31, 2023 |
|--|----------------------------------|----------------------------------|
| Profit per share | | |
| Profit attributable to owners of parent (Millions of yen) | 21,188 | 20,454 |
| Profit not attributable to common shareholders (Millions of yen) | _ | _ |
| Profit attributable to owners of parent attributable to common stock (Millions of yen) | 21,188 | 20,454 |
| Average number of shares during the period (Shares) | 96,442,075 | 96,459,567 |

(Important subsequent events)

(Repurchase of own shares)

The Company resolved at the Board of Directors' Meeting held on May 11,2023, to repurchase its own shares, pursuant to Article 156 and Article 165, Paragraph 3 of Companies Act of Japan, as follows.

1. Reason for the repurchase

To return profits to shareholders and improve capital efficiency

- 2. Details of repurchase
 - (1) Type of shares to be repurchased Common shares of the Company
 - (2) Total number of shares to be repurchased
 Up to 6,000,000 shares
 (6.22% of outstanding shares (excluding treasury shares))
 - (3) Total amount of repurchase Up to 10 billion yen
 - (4) Period of repurchase From May 12, 2023 to May 11, 2024
 - (5) Method of repurchase

 Market purchase on the Tokyo Stock Exchange

4. Others

(1) Orders and Sales

Fiscal year ended March 31, 2022 (from April 1, 2021 to March 31, 2022)

| Name of segment | Orders (Millions of yen) | Ratio (%) | Net sales (Millions of yen) | Ratio (%) | Order backlogs (Millions of yen) | Ratio (%) |
|------------------------------|-----------------------------|--------------|--------------------------------|--------------|-------------------------------------|--------------|
| Robotic Solutions | 149,860 | 91.7 | 136,863 | 92.4 | 57,298 | 90.1 |
| Machine Tools | 10,064 | 6.1 | 8,106 | 5.5 | 5,644 | 8.9 |
| Reportable segments subtotal | 159,925 | 97.8 | 144,969 | 97.9 | 62,943 | 99.0 |
| Others | 3,547 | 2.2 | 3,159 | 2.1 | 649 | 1.0 |
| Total | 163,473 | 100.0 | 148,128 | 100.0 | 63,592 | 100.0 |

Fiscal year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)

| Name of segment | Orders (Millions of yen) | Ratio (%) | Net sales (Millions of yen) | Ratio (%) | Order backlogs (Millions of yen) | Ratio (%) |
|------------------------------|-----------------------------|--------------|--------------------------------|--------------|-------------------------------------|--------------|
| Robotic Solutions | 127,708 | 89.7 | 139,879 | 91.2 | 45,127 | 85.7 |
| Machine Tools | 11,796 | 8.3 | 10,261 | 6.7 | 7,179 | 13.6 |
| Reportable segments subtotal | 139,505 | 98.0 | 150,141 | 97.9 | 52,307 | 99.3 |
| Others | 2,923 | 2.0 | 3,185 | 2.1 | 387 | 0.7 |
| Total | 142,429 | 100.0 | 153,326 | 100.0 | 52,695 | 100.0 |

(2) Information on Disaggregation of Revenue from Contracts with Customers

Fiscal year ended March 31, 2022 (from April 1, 2021 to March 31, 2022)

(Millions of yen)

| | Japan | China | Rest of Asia | U.S. | North America (excl. U.S.) | Europe | Other | Total |
|------------------------------|--------|--------|-----------------|--------|----------------------------------|--------|-------|---------|
| Robotic Solutions | 9,751 | 69,272 | 25,531 | 11,932 | 3,818 | 14,473 | 2,083 | 136,863 |
| Machine Tools | 3,343 | 1,419 | 502 | 1,381 | 1,210 | 199 | 48 | 8,106 |
| Reportable segments subtotal | 13,095 | 70,691 | 26,034 | 13,314 | 5,028 | 14,672 | 2,131 | 144,969 |
| Other | 3,148 | 2 | 7 | _ | _ | 1 | 1 | 3,159 |
| Total | 16,244 | 70,694 | 26,041 | 13,314 | 5,028 | 14,672 | 2,131 | 148,128 |
| Ratio (%) | 11.0 | 47.7 | 17.6 | 9.0 | 3.4 | 9.9 | 1.4 | 100.0 |

Fiscal year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)

(Millions of yen)

| | Japan | China | Rest of Asia | U.S. | North America (excl. U.S.) | Europe | Other | Total |
|------------------------------|--------|--------|-----------------|--------|----------------------------------|--------|-------|---------|
| Robotic Solutions | 8,152 | 44,658 | 38,854 | 18,610 | 9,529 | 16,937 | 3,136 | 139,879 |
| Machine Tools | 4,065 | 911 | 631 | 3,109 | 1,189 | 352 | 2 | 10,261 |
| Reportable segments subtotal | 12,217 | 45,570 | 39,485 | 21,720 | 10,718 | 17,289 | 3,139 | 150,141 |
| Other | 3,167 | 12 | 5 | - | _ | - | _ | 3,185 |
| Total | 15,384 | 45,583 | 39,491 | 21,720 | 10,718 | 17,289 | 3,139 | 153,326 |
| Ratio (%) | 10.0 | 29.7 | 25.8 | 14.2 | 7.0 | 11.3 | 2.0 | 100.0 |

Note: Net sales are based on the locations of customers and classified by country or region.

Reference Document

Announcement of Financial Results for the Fiscal Year Ended March 31, 2023

May 11, 2023

FUJI CORPORATION Securities Code: 6134

Listings: Prime market of the Tokyo Stock Exchange and Premier market of the Nagoya Stock Exchange

1. Forecast of consolidated results for the fiscal year ending March 31, 2024 (from April 1, 2023 to March 31, 2024)

| | Net sales | | Operating pr | rofit | Ordinary pro | ofit | Profit attributa owners of pa | |
|------------|-----------------|--------|-----------------|---------------|-----------------|---------------|----------------------------------|--------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| First half | 70,000 | (11.0) | 11,000 (20.3) | | 10,900 (31.8) | | 7,300 | (34.7) |
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| Full year | 142,000 | (7.4) | 20,500 | 20,500 (24.4) | | 20,700 (28.7) | | (31.6) |

Note: Percentages indicate year-on-year changes.

2. Results of consolidated net sales and revenue for the past six years

(Amounts less than one million yen have been truncated)

| | Net sales | Operating profit | Ordinary profit | Profit attributable to owners of parent |
|-------------------------------------|-----------|------------------|-----------------|---|
| Fiscal year ended March 31, 2023 | 153,326 | 27,108 | 29,016 | 20,454 |
| Fiscal year ended March 31, 2022 | 148,128 | 28,472 | 29,943 | 21,188 |
| Fiscal year ended March 31, 2021 | 136,161 | 21,904 | 23,224 | 17,167 |
| Fiscal year ended March 31, 2020 | 140,967 | 19,571 | 20,119 | 14,963 |
| Fiscal year ended March 31, 2019 | 129,104 | 23,106 | 23,454 | 16,855 |
| Fiscal year ended March 31, 2018 | 120,032 | 22,827 | 23,538 | 17,523 |

3. Forecast of consolidated orders and net sales for the fiscal year ending March 31, 2024 (from April 1, 2023 to March 31, 2024)

(Amounts less than one million yen have been truncated)

| , | | | | | | | | | |
|-------------------|------------|-----------|------------|-----------|--|--|--|--|--|
| Name of accoment | Ord | lers | Net sales | | | | | | |
| Name of segment | First half | Full year | First half | Full year | | | | | |
| Robotic Solutions | 61,000 | 125,000 | 63,000 | 127,000 | | | | | |
| Machine Tools | 6,000 | 12,500 | 6,000 | 12,500 | | | | | |
| Others | 1,000 | 2,500 | 1,000 | 2,500 | | | | | |
| Total | 68,000 | 140,000 | 70,000 | 142,000 | | | | | |

4. Forecast of consolidated major items for the fiscal year ending March 31, 2024 (from April 1, 2023 to March 31, 2024) (Amounts less than one million yen have been truncated)

| Item | | d March 31, 2023 sults) | Fiscal year ending March 31, 2024 (Forecasts) | | |
|-----------------------------------|------------|----------------------------|--|-----------|--|
| Item | First half | Full year | First half | Full year | |
| Capital expenditures | 4,536 | 10,242 | 8,100 | 14,000 | |
| Depreciation | 4,177 | 8,605 | 4,200 | 8,600 | |
| Research and development expenses | 4,259 | 8,611 | 4,100 | 8,800 | |