

Hoosiers Holdings Co., Ltd. (3284)

Fiscal Year March 2023 Explanatory Materials on

Financial Results

May 11, 2023



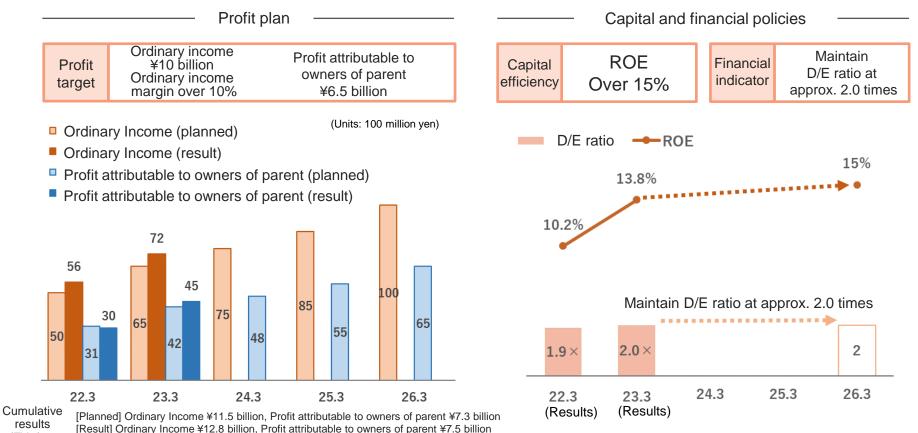
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Medium-Term Management Plan Review

- Profit target: Ordinary income of ¥10 billion by FY26/3 (ordinary income margin of 10% or higher)
- Point: (1) Improve profit margin, (2) Improve capital efficiency, (3) Maintain financial soundness
- Major efforts: Improve business cycle in its mainstay residential property sales business, reduce inventory costs



2. FY3/23 overview of results

Executive summary

FY3/23 full-year results	 Ordinary income increased 27.9% YoY with strong growth in condominium apartments, our mainstay ROE13.8% (+3.6pt YoY)
FY3/23 shareholder return	 Dividend per share: ¥52 (+¥4 vs forecast at beginning of period) (Interim: ¥24, Year-end: ¥28)
Acquired shares of Home Stage Co., Ltd.	 Consolidated the Kyushu-based company in December 2022 Reinforced condominium business in Kyushu area
FY3/24 full-year performance forecasts	 Plan to increase net sales and profit vs FY3/23 (Ordinary income of ¥7.5 billion, net income of ¥4.8 billion) *in line with Medium-Term Management Plan No. of condominium units delivered: 1,415 units (-57 units YoY) * Condominiums/Condominiums for seniors/Houses
Concerns over	Carefully monitored BOJ's monetary policy and demand trends in the real estate market Facus on condeminiums for achieve and property.

Concerns over interest rates hike/
Rising construction costs

 Focus on condominiums for seniors and property in good location under the policy of "region, seniors, and the wealthy"

Acquisition of shares of HOME STAGE Co., Ltd.

- HOME STAGE: In business for 12 years, supplying approx. 1,200 units mainly in Kumamoto /Miyazaki area
- Secured a business base in Kumamoto/Miyazaki area where the Group hasn't entered before
- Take an aggressive approach as housing demand in Kumamoto is expected to increase due to TSMC's semiconductor factory, etc.

	Company Profile — — —	Condominium Apartments for Families, "REXIA" series	_
Company name	HOME STAGE Co., Ltd.	The state of the s	
Head office location	2-16-11, Suizenji, Chuo-ku, Kumamoto		
nead office location	city, Kumamoto		

Company name	HOME OTAGE OO:, Etc.		
Head office location	2-16-11, Suizenji, Chuo-ku, Kumamoto		
ricad office location	city, Kumamoto		
Representative	Kazuhiro Ukeshima, Representative		
Representative	Director, President & CEO		
Establishment	September 17, 2010		
Capital stock	70 million yen		
Business description	New condominium apartment for sale		
Main products	Condominium Apartments for Families,		
Iviairi products	"REXIA" series		
D i	Mainly in Kumamoto/Miyazaki pref.		
Business regions	(Also in Kagoshima, Nagasaki pref.)		
Cumulative number	21 buildings, 1,277 units (number of units		
of units supplied	delivered after the setup of JV until March 31, 2023)		
or units supplied			



"REXIA KUHONJI ELGIO" (Kumamoto City, Kumamoto, 54 units, completed in January 2023)

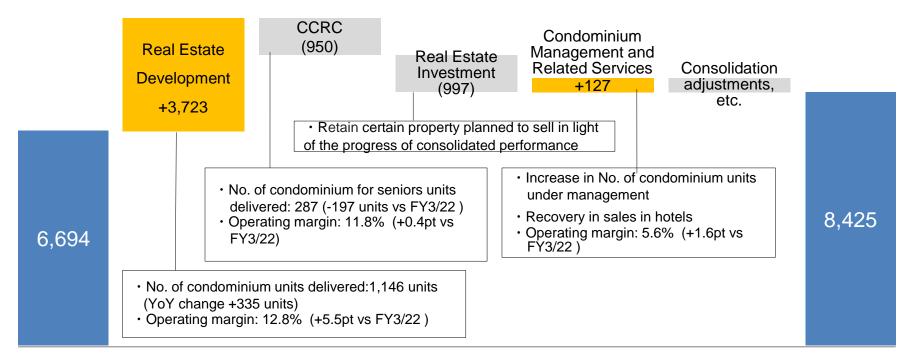
Consolidated income statement

- Operating income, ordinary income, and profit attributable to owners of parent exceeded initial forecasts and Medium-Term Management Plan
- Profitability improved for the two consecutive yeas with operating margin of 10.6% (+2.2pt) and ordinary income margin of 9.2% (+2.0pt)

	FY3/22	2	FY3/2	23			
(Million yen)	Results	Composition ratio	Results	Composition ratio	YoY change	YoY % change	Full-year forecasts
Net sales	79,542		79,286		(256)	(0.3%)	80,000
Gross profit	16,681	21.0%	19,083	24.1%	2,402		
Selling, general and administrative expenses	9,986	12.6%	10,657	13.4%	671		
Operating income	6,694	8.4%	8,425	10.6%	1,730	25.9%	7,300
Non-operating income	698	0.9%	669	0.8%	(28)		
Non-operating expenses	1,700	2.1%	1,815	2.3%	(115)		
Ordinary income	5,692	7.2%	7,280	9.2%	1,587	27.9%	6,500
Extraordinary income	11	0.0%	76	0.1%	64		
Extraordinary losses	553	0.7%	69	0.1%	(483)		
Income before income taxes	5,151	6.5%	7,286	9.2%	2,135	41.4%	
Income taxes – current	1,238	1.6%	2,204	2.8%	966		
Income taxes - deferred	643	0.8%	271	0.3%	(371)		
Profit attributable to owners of parent	3,068	3.9%	4,557	5.7%	1,489	48.5%	4,200

Operating income fluctuation analysis by segment

- Real Estate Development: Net sales and profit increased due to an increase in number of units delivered and strong results in local redevelopment year on year Segment operating margin: 12.8% (+5.5pt vs YoY)
- CCRC: Net sales decreased due to a decrease in number of units delivered
 Maintain operating margin at 12% with the business well underway
- Real Estate Investment: Net sales and profit decreased due to a change of the policy to retain certain property planned to sell in light of the progress of consolidated performance
- Condominium Management and Related Services: Number of condominium units under management steadily increased and hotel sales recovered as economy is returning to normal



Real Estate Development/Condominiums in regional cities

- Condominiums in a prime location in front of a station in regional cities (population of approx. 100 thousands) were completed and delivered
- Recognized mainly by the seniors for its convenient location in front of the station and adjacent to a commercial facilities

"Mid Rise Tower Tajimi"

- Project: Tajimi Ekinan district category 1. urban redevelopment project
- Location: Tajimi City, Gifu (city with a population of approx. 100 thousand)
- Transportation: 2-minute walk from Tajimi Station on JR Chuo Main Line
- Completion: October 2022
- · Number of units: 225 units



"Duo Hills Notogawa Ekimae"

- Project: Redevelopment project of the former Nisshinbo Notogawa Factory
- Location: Higashiomi City, Shiga (city with a population of approx. 110 thousand)
- Transportation: 2-minute walk from Notogawa Station on JR Tokaido Main Line
- Completion: February 2023
- · Number of units: 129 units



Consolidated Balance Sheet

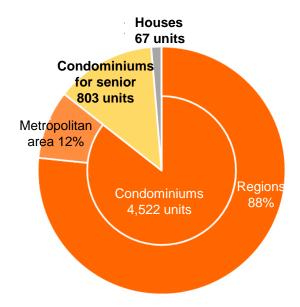
Current assets 105,142 96,672 117,527 20,855 Cash and deposits 29,293 32,035 30,640 ▲1,395 Real estate for sale estate for sale in process 31,122 23,659 22,455 ▲1,203 ✓ Decrease in finished inventory of condominiums for seniors (321 units ⇒11 sale in process in land procurement for condominiums Other 7,697 7,377 8,864 1,426 Non-curent assets 30,888 31,233 29,977 ▲1,256 Buildings 11,260 14,411 14,232 ▲179 Other 8,441 7,397 6,586 ▲811 Deferred assets 136,030 127,905 147,504 19,598 Liabilities 99,661 88,945 104,840 15,895 Total interestbearing debt 84,099 72,656 85,785 13,129 Short-larm interestbearing debt 29,625 23,874 19,445 4,428 Long-term interestbearing debt 25,625 23,874 19,598 19,598 Real Estate Investment (Income-producing property)											
Cash and deposits 29,293 32,035 30,640 A1,395 A1,203 V Decrease in finished inventory of condominiums for seniors (321 units ⇒11 sale of sale for sale in process 37,029 33,599 55,627 22,027 V Progress in land procurement for condominiums V Progress in land procurement for sale V Progress in lan	(Million yen)	FY3/21	FY3/22	FY3/23	YoY Change	Major	factors				
Real estate for sale in process and state for sale in process and sale for	Current assets	·	·								
Sale 31,122 23,639 22,935 22,935 22,935 22,935 22,935 22,935 22,935 22,935 22,937 24,256 24,265 24,476 29,625 23,874 13,263 24,765 24,476 26,336 26,336 27,905 147,504 19,598 23,636 23,874 24,663 31,263 34,794 3,531 24,665 24,476 24,476 23,876 24,476 23,876 24,476 23,876 24,476 23,876 24,476 23,876 24,476 23,876 24,476 23,876 24,476 23,876 24,476 23,876 24,476 23,376 24,476 24,	Cash and deposits	29,293	32,035	30,640	▲ 1,395					FY3/22	ı
Sale in process 37,029 33,599 55,627 22,027 1,426		31,122	23,659	22,455	▲ 1,203	✓ Decrease in	finished inve	ntory	of condominiums for seniors		⇒11
Non-current assets 30,888 31,233 29,977 1,256 2,065 2,3674 26,586 2,3674 2,366 2,3674 2,366 2,3674 2,3676 2,3674 2,3676 2,3674 2,3676 2,3674 2,3676 2,3674 2,3676 2,3674 2,3676 2,3674 2,3676 2,3674 2,3676 2,3674 2,3676 2,3674 2,3676 2,3674 2,3676 2,3676 2,3674 2,3676 2,3674 2,3676 2,3674 2,3676 2,3676 2,3674 2,3676 2,3674 2,3676 2,3674 2,3676 2,3674 2,3676 2,3676 2,3674 2,3676 2,		37,029	33,599	55,627	22,027	✓ Progress in I	and procuren	ment fo	or condominiums		
Real estate for sale	Other	7,697	7,377	8,804	1,426						
Buildings		30,888	31,233	29,977	▲ 1,256		Breako	down	of BS by segment		
Other 8,441 7,397 6,586	Land	11,166	9,423	9,158	▲265	■ Real est	ate for sale				
Deferred assets 136,030 127,905 147,504 19,598	Buildings	11,280	14,411	14,232	▲179	¥9.0	¥6.0 ¥8.0				
Total assets 136,030 127,905 147,504 19,598	Other	8,441	7,397	6,586	▲811			Appr	ox. ¥23.0 billion		
Liabilities 99,661 88,945 104,840 15,895 Total interest-bearing debt 84,099 72,656 85,785 13,129 Short-term interest-bearing debt 29,625 23,874 19,445 ▲4,428 Long-term interest-bearing debt 54,474 48,782 66,340 17,557 Other liabilities 15,562 16,288 19,054 2,765 Net assets 36,368 38,960 42,663 3,703 Equity 28,861 31,263 34,794 3,531 Total liabilities and labilities and leat assets 136,030 127,905 147,504 19,598 Equity ratio 21,2% 24,4% 23,6% D/E ratio 2.3 times ROA 3.3% 4.3% 5.3% Equity ratio 21,2% 24,4% 23,6% D/E ratio 2.3 times ROA 3.3% 4.3% 5.3% FY3/19 FY3/20 FY3/21 FY3/22 FY3/23 Approx. billion billion billion billion \$\frac{1}{2}\$ \$\fra	Deferred assets	-	-	-	-						
Total interest-bearing debt 84,099 72,656 85,785 13,129	Total assets	136,030	127,905	147,504	19,598	■ Real esta	ate for sale	in pro	cess		
Total interest-bearing debt bearing debt 29,625 23,874 19,445 44,428	Liabilities	99,661	88,945	104,840	15,895					Annroy	
bearing debt 29,025 23,074 19,445 17,557 19,445 19,445 17,557 19,445 19,445 10,457 19,445 19,445 19,445 19,445 19,445 19,445 10,457 19,445 19		84,099	72,656	85,785	13,129						
Long-term interest-bearing debt 54,474 48,782 66,340 17,557		29,625	23,874	19,445	▲ 4,428	■ Property	v. plant and	eauin	ment(land/buildings.etc	5.)	
Net assets 36,368 38,960 42,663 3,703 Equity 28,861 31,263 34,794 3,531 Total liabilities and net assets 136,030 127,905 147,504 19,598 Equity ratio 21.2% 24.4% 23.6% D/E ratio 2.3 times 1.9 times 2 times ROA 3.3% 4.3% 5.3% Real Estate Investment (Income-producing property) Condominium Apartments for Families and Singles/CCRC/Houses (Residences for sale) Others (including apartments and overseas) Others (including apartments and overseas) FY3/19 FY3/20 FY3/21 FY3/22 FY3/23 ash flows from operating activities (3,316) 16,110 10,722 20,259 (7,532) ash flows from investing activities (12,987) (670) (3,058) (4,172) (178)		54,474	48,782	66,340	17,557	¥2	0.0 ¥	4 _{3.5} A	pprox.	.,,	
Equity 28,861 31,263 34,794 3,531 Total liabilities and net assets 136,030 127,905 147,504 19,598 Equity ratio 21.2% 24.4% 23.6% D/E ratio 2.3 times 1.9 times ROA 3.3% 4.3% 5.3% Alillion yen) FY3/19 FY3/20 FY3/21 FY3/22 FY3/23 ash flows from operating activities (3,316) 16,110 10,722 20,259 (7,532) ash flows from investing activities (12,987) (670) (3,058) (4,172) (178)	Other liabilities	15,562	16,288	19,054	2,765	bill	ion bi	illion ¥2	23.5 billion		
Equity 28,861 31,263 34,794 3,531 Total liabilities and net assets 136,030 127,905 147,504 19,598 Equity ratio 21.2% 24.4% 23.6% D/E ratio 2.3 times 1.9 times ROA 3.3% 4.3% 5.3% Alillion yen) FY3/19 FY3/20 FY3/21 FY3/22 FY3/23 ash flows from operating activities (3,316) 16,110 10,722 20,259 (7,532) ash flows from investing activities (12,987) (670) (3,058) (4,172) (178) Condominium Apartments for Families and Singles/CCRC/Houses (Residences for sale) Others (including apartments and overseas) Condominium Apartments for Families and Singles/CCRC/Houses (Residences for sale) Others (including apartments and overseas) Very depth of the single of t	Net assets	36,368	38,960	42,663	3,703		Real Estate	e Inves	tment (Income-producing property	/)	
Total liabilities and net assets 136,030 127,905 147,504 19,598 Singles/CCRC/Houses (Residences for sale) Others (including apartments and overseas) Equity ratio 21.2% 24.4% D/E ratio 2.3 times ROA 3.3% FY3/19 FY3/20 FY3/21 FY3/22 FY3/23 ash flows from operating activities (3,316) 16,110 10,722 20,259 (7,532) Decreased due to an increase in procurer ash flows from investing activities (12,987) (670) (3,058) (4,172) (178)	Equity	28,861	31,263	34,794	3,531	Legend	Condomin	nium Ap	artments for Families and		
D/E ratio 2.3 times 1.9 times 5.3% ROA 3.3% 4.3% 5.3% Million yen) FY3/19 FY3/20 FY3/21 FY3/22 FY3/23 ash flows from operating activities (3,316) 16,110 10,722 20,259 (7,532) The product of the pr	Total liabilities and net assets	136,030	127,905	147,504	19,598	Logona	Singles/CCRC/He				
ash flows from operating activities (3,316) 16,110 10,722 20,259 (7,532) ✓ Decreased due to an increase in procurer ash flows from investing activities (12,987) (670) (3,058) (4,172) (178)	Equity ratio D/E ratio ROA	2.3 times	1.9 times	2 times							
ash flows from investing activities (12,987) (670) (3,058) (4,172) (178)	Million yen)		FY:	3/19 FY3	/20 F`	Y3/21 FY3	3/22 F	Y3/23			
	Cash flows from ope	rating activities	(3,3	316) 16,1	10 10	0,722 20,	259 (7	7,532)	✓ Decreased due to an inci	rease in proc	uren
ash flows from financing activities 12,131 (10,159) (15,077) (9,896) 5,932 ✓ Increase in long-term loans payable	Cash flows from inve	esting activities	(12,9	987) (6	70) (3	3,058) (4,1	172)	(178)			
	Cash flows from fina	ncing activities	12,	,131 (10,1	59) (15	5,077) (9,8	396)	5,932	✓ Increase in long-term loa	ns payable	

Procurement | Residential property sales

- Acquired property worth approx. ¥87 billion* on total investment basis in FY3/23
- Enhanced procurement with careful selection toward business expansion in future

—— Residential Property Sales Pipeline ————

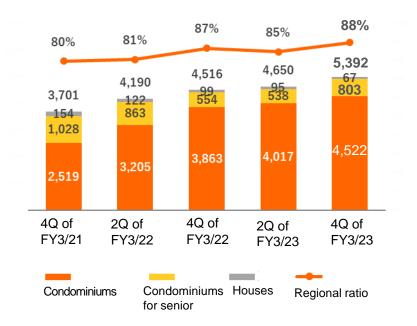
✓ Land for sale: Secured 5,392 units
Including 4,522 condominium units (88% in regional cities)



N=5,392 units

Trends of pipeline

✓ Pipeline is steadily growing while maintaining the region ratio of condominiums of over 80%



^{*}Including properties for which contracts have been signed but not yet settled

Procurement | Real estate investment

Approx. ¥40 billion on BS relates to income producing properties.
 Ratio of "residences" in income producing properties increased due to promotion of developed residence for lease

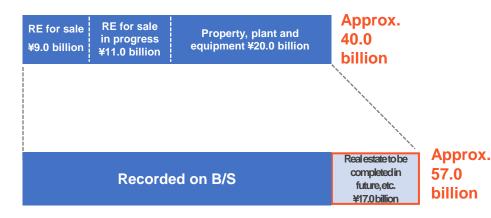
[Recorded on B/S] Income producing properties by asset type

- ✓ Residences account for 45% of ¥40 billion on BS
 - Breakdown by account



■ Breakdown by asset type Residences Offices Hotels Others Approx. 13% 20% 12% 10% 40.0 billion 45% Approx. Offices Hotels Residences Others 35.0 billion 20% 20% 20% 20% *Reference (as of March 2021)

√ ¥57 billion including real estate for sale in process to be completed in future



3. FY3/24 full-year performance forecasts

FY3/24 full-year performance forecasts

- Aim for the first increase in net sales in 5 years with successful transition to profitable structure
- Achieve ROE of over 13% while maintaining D/E ratio at 2.0 level

	(Million yen)	FY3/23 Results	Composition ratio	FY3/24 Forecast	Composition ratio	YoY % change
	Net Sales	79,286		90,000		13.5%
Consolidated business	Operating Income	8,425	10.6%	8,600	9.6%	2.1%
performance	Ordinary Income	7,280	9.2%	7,500	8.3%	3.0%
possossissis	Profit attributable to owners of parent	4,557	5.7%	4,800	5.3%	5.3%
	Real Estate Development	50,009		53,300		6.6%
	CCRC	13,314		11,000		(17.4%)
Net sales	Real Estate Investment	9,726		18,250		87.6%
by segment	Condominium Management and Related Services	7,049		7,400		5.0%
	Other	54		50		(7.6%)
	Consolidation adjustments	(867)		-		-
	Total	1,472 units		1,415 units		(57 units)
No. of units for sale	Condominiums Houses	1,146 units 39 units		1,118 units 55 units		(28 units) 16 units)
delivered	Condominiums for seniors	287 units		242 units		(45 units)
	Condominiums for seniors	207 UTILS		242 UIIIIS		(45 units)
	Equity Ratio	23.6%		-		
Management indicators	ROE	13.8%		Over 13%		
Management indicators	D/E ratio	2.0 times		Approx. 2.0 times		

4. Shareholder return policy

Shareholder return policy

- FY3/23:Upwardly revised dividend forecast to ¥52/share (+¥16 from FY3/22, +¥4 from initial forecast)
 *See "Announcement of Dividends of Surplus (Dividend Increase)" disclosed on May 11, 2023 for detail.
- FY3/24:**¥55/share** (+¥3 from FY3/23)
- Continue to firmly maintain "payout ratio of over 40% and DOE of over 4%"

	FY3/19	FY3/20	FY3/21	FY3/22	FY3/23	FY3/24 (planned)
Profit attributable to owners of parent (Million yen)	3,195	276	2,878	3,068	4,557	4,800
Dividends per share	¥25	¥35	¥24	¥36	¥52	¥55
Total dividends (Million yen)	1,439	2,009	988	1,288	1,865	1,977
Payout ratio	44.9%	720.1%	47.1%	41.5%	40.4%	40.5%
DOE	3.3%	4.6%	3.1%	4.2%	5.6%	Approx. 5%
*Ref. EPS	¥55.68	¥4.86	¥50.98	¥86.74	¥128.83	¥135.67

5. Topics by segment

Real Estate Development

- Forecast net sales of ¥53,300 million (up 6.6% vs YoY)
- Forecast condominium units to be delivered of 1,118 units (down 28 units from FY3/23) and contract ratio at beginning of year showed 53%

	FY3/22	FY3/23	FY3/24	YoY change
(Million yen)	00.500	50.000	F0 000	0.000
Net sales	36,520	50,009	53,300	3,290
Condominiums	30,012	45,848	-	
Houses	6,249	2,822	-	
Other	258	1,337	-	
Gross profit	7,646	12,518	-	
Condominiums	6,446	11,151	-	
Houses	1,018	670	-	
Other	182	696	-	
gross profit margin	-	-	-	
Condominiums	21.5%	24.3%	-	
Houses	16.3%	23.7%	-	
Operating income	2,686	6,415	-	
Delivered units				
Condominiums	811 units	1,146 units	1,118 units	(28 units)
Houses	91 units	39 units	55 units	16 units
Condominiums				
Outstanding contracts at beginning of year	359 units	577 units	594 units	17 units
Contract ratio at beginning of year	44%	55%	53%	(2pt)
acgining of your		*Net s	ales and gross profit are bet	fore elimination of interse

Condominiums under regional redevelopment projects

<Duo Hills Tawaramoto Ekimae>

- Participated in "Tawaramoto Ekinan district, Category 1. urban redevelopment project" in Tawaramoto town, Nara. (population of approx. 30k)
- The first new condominium in 22 years in Tawaramoto area

 Evaluated for traffic convenience with one-minute walk from the station and asset value in the future



Appearance



- Purchasers' voice "Why we chose this property"
 - The city's future potential due to redevelopment of the area in front of the station through publicprivate partnership
 - Convenient location with easy access to public transits
 - Desire to have assets for post-retirement life
- Property Details
 - Total units: 80
 - Structure and scale: Reinforced concrete structure, 10 stories above ground
 - To be completed: late January 2024
 - Kintetsu Kashihara line, Tawaramoto, 1-min. walk
 Kintetsu Tawaramoto line, Nishi Tawaramoto, 2-min. walk
 - 1 & 2 floor: Commercial facility along with child support facility, etc.

Our footprint in Japan

- Condominium apartments sales business: Have properties in 40 prefectures
- Regional redevelopment business (incl. Development business for excellent buildings, etc.): Approx. 20 projects have been completed so far (7 projects are underway)

Redevelopment business in Japan (incl. Development business for excellent buildings, etc.)

*Partial excerpt

■ Tajimi city, Gifu (city with a population of 100 thousand)



Mid Rise Tower Tajimi (225 units, completed in Oct.2022)

■ Wakayama city, Wakayama (city with a population of 350 thousand)



Duo Hills WAKAYAMAJYOU (38 units, completed in May 2020)

■ Yamagata city, Yamagata (city with a population of 240 thousand)



Duo Hills Yamagata Nanukamachi Tower (143 units, completed in Mar. 2021)

■ Obihiro City, Hokkaido (city with a population of 160 thousand)

"The TOWER OBIHIRO"

- Kushiro City, Hokkaido
 (city with a population of 150 thousand)
 "Duo Hills Kushiro"
- Ishinomaki City, Miyagi (city with population of 130 thousand)



Ishnoimaki Terrace (77 units, completed in Dec. 2015)

■ Iwaki city, Fukushima (city with a population of 320 thousand)



Mid Tower Iwaki
(216 units, to be completed in Nov. 2024)
*Including development business for excellent buildings, etc.

■ Fukui city, Fukui (city with a population of 250 thousand) "Duo Hills Fukui Ekimae"

 Shiki gun, Nara(city with a population of 30 thousand)
 "Duo Hills Tawaramoto Ekimae"

CCRC

- Forecast net sales 11,000 million (down 17% vs YoY), 242 units are scheduled to be delivered Promote procurement in response to increasing recognition and demand for "residence type" condominiums for seniors

 Total units under management will reach approx. 2,091 units

	FY3/22	FY3/23	FY3/24	YoY change
(Million yen)				
Net sales	20,781	13,314	11,000	(2,314)
Gross profit	5,156	3,364	-	
(Gross profit margin)	24.8%	25.3%	-	
Operating Income	2,502	1,559	-	
Delivered units	484 units	287 units	242 units	(45 units)
No. of units under management	1,858 units	1,942 units	2,091 units	149 units
Outstanding contracts at beginning of year	219 units	66 units	92 units	26 units
Contract ratio at beginning of year	45%	21%	38%	17pt



DUO SCENE Egota-no-Mori Park (Nerima-ku, Tokyo, 84 units were delivered in September 2022)



DUO SCENE Yokohama Kawawa-cho Garden (Yokohama city, Kanagawa, 149 units were delivered in February 2024)

Condominiums for seniors

<DUO SCENE Yokohama Kawawa-cho Garden>

 Evaluated for its asset value through ownership and its convenient location with five-minute walk on a smooth road from the station

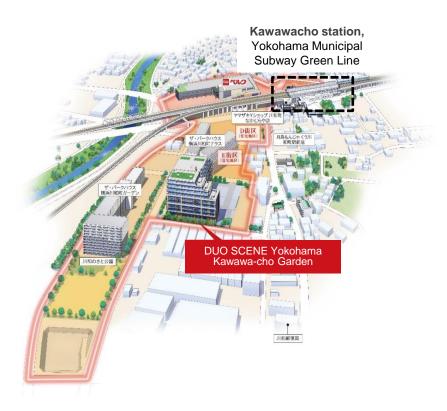


Appearance



Rendering of land rearrangement _____ project in front of a station

23



Restaurant

Real Estate Investment

- Forecast net sales ¥18,250 million (up 87.6% vs YoY)
- Continue to aggressively promote in-house developed residence for lease
- Renovate old hotels into condominiums and sell

(Million yen)	FY3/22	FY3/23	FY3/24	YoY change
· · · · · · · · · · · · · · · · · · ·	40.040	0.700	40.050	0.500
Net Sales	16,948	9,726	18,250	8,523
Gross profit	2,965	1,635	-	-
(Gross profit margin)	17.5%	16.8%	-	-
Operating income	1,123	56	-	_
Income producing property_Sold	10 buildings	4 buildings	10 buildings	6 buildings
Flats_Sold	8 buildings	5 buildings	13 buildings	8 buildings

Developed Residence for lease





Duo Flats Tsurumai (Nagoya City, Aichi, 44 units) *Sold in FY3/23



Duo Flats Ueno Matsugaya (Taito-ku, Tokyo, 39 units) * To be sold in FY3/24



Sendai Business Hotel



Duo Hills Kamisugi Kotodai Park (Sendai City, Miyagi, 110 units) *To be completed in February 2024

Condominium Management and Related Services

Condominium management: Steadily increased to approx.19,700 units under management

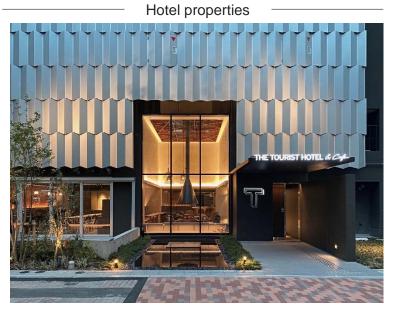
FY3/23

7,049

393

• Hotels: Net sales recovered due to recovery of demand from inbound tourists and the domestic travel discount program, etc.

	(Million yen)		FY3/22
	Net sales		6,659
	Operating inco	ne	271
Pro		of condominium nagement	units
15,800 16	5,222 17,015	17,771 18,7	09 Approx. 19,700
FY3/19 F	Y3/20 FY3/21	FY3/22 FY3	B/23 FY3/24 (Forecast)



FY3/24

7,400

YoY

350

THE TOURIST HOTEL & Cafe AKIHABARA

^{*}Number of condominium units under management excludes condominiums for seniors and condominiums under Home Stage group's management.

6. Sustainability

Sustainability

- Duo Hills Fushimi: Our first property certified as "ZEH-M Oriented" *Scheduled to be on sale in late April 2023.
 - * [Target] New condominium apartments for sales: Make all properties to be supplied meet the requirements of ZEH-M

 Oriented or higher by FY2030Condominium apartments

Duo Hills Fushimi



Appearance



Entrance Balcony

Efforts for ZEH

- (1) Health/comfort
 - √ High thermal insulation materials (rigid urethane foam, etc.)
 - √ High thermal insulation sash (Low-E double glazing)
- (2) Energy-saving/economic efficiency
 - ✓ Energy-saving high efficiency hot-water supply system "Eco Jaws"
 - ✓ Air conditioning water heater system
 - ✓ LED lights and motion sensor lights
 - ✓ Water-saving shower and toilets



Sustainability

Promote various sustainability efforts

Sustainability efforts to date

Environment

- <Development targets>
- New condominiums for sale: Make all properties to be supplied meet the requirements of ZEH-M Oriented or higher by FY2030
- New rental property (DBJ Green Building certification): Start constructing one property every year
- < Eco-friendly property >
 - Hoosiers Hiroshima Otemachi Building



Duo Hills Fushimi



- < External evaluation /Initiative-related>
- Information disclosure in line with the TCFD recommendations

		Disclosure
Go	vernance	✓
Strategies		To be disclosed by
31	rategies	Sep. 30, 2023
Risk n	nanagement	✓
Metrics	Scope 1&2	✓
and	Coope 2	To be disclosed by
targets	Scope 3	Sep. 30, 2023

GRESB Real Estate
 (1 Star and Green Star)



Society

 Regional revitalization through business and response to super-aged society





Ishinomaki Terrace

Duo Scene Kunitachi

- Duo Scene Funabashi Takanedai
 Acquired the highest grade "JCR Social Finance Evaluation"
 from Japan Credit Rating Agency, Ltd. (JCR)
- Procured funds through "Shigagin Sustainable Assessment Loan" in relation to condominiums for seniors
 - < Promote proactive participation of female employees >
 - * As of March 31, 2023
 - Female ratio:38% (Hoosiers Group)
 - Female manager ratio:16.8% (Hoosiers Group)

Governance

- <Corporate Governance System>
- BOD is made up of a majority of independent outside directors (including a female directors)
- Established Nomination and Remuneration Advisory Committee
- · Established Sustainability Committee
- <Directors' remuneration policy>
- Will set the ratio of variable compensation including stockbased compensation

7. Supplementary material

■ List of new condominium apartments/Condominium apartments for seniors (completed in FY3/23)

Real Estate Development | New condominium apartments

Real Estate Development | New condominium apartments

Real Estate Development | New condominium apartments

Duo Hills Hachinohe The Residence (Aomori)



■Property Details	
Location	Oazaban-cho, Hachinohe city, Aomori
Transportation	12-minute walk from Honhachinohe
Transportation	station on JR Hachinohe Line
Completion	September, 2022
Floor plan	2LDK-4LDK
No. of stories	14 stories above ground
Total units	65 units

■City Information	*As of May 2023
City size	Core city
Population	217,051

^{*}Core city: designated by government ordinance based on the offer from a city with a population greater than 200,000

Duo Hills Totsuka (Kanagawa)



■Property Details	
Location	Totsuka-ku, Yokohama city, Kanagawa
Transportation	11-minute walk from Totsuka station on JR Tokaido Line
Completion	February, 2023
Floor plan	2LDK-3LDK
No. of stories	6 stories above ground
Total units	46units

■City Information		*As of May 2023
City size	Ordinance-designated city	
Population	3,768,664	

^{*}Ordinance-designated city: designated by government ordinance among the city with a population greater than 500,000.

Duo Hills Notogawa Ekimae (Shiga/ JV property)



■Property Details	
Location	Hayashi-cho, Higashiomi city, Shiga
Transportation	1-minute walk from Notogawa station on
Transportation	JR Tokaido Main Line
Completion	February, 2023
Floor plan	2LDK-4LDK
No. of stories	11 stories above ground
Total units	129 units

■City Information	*As of May 2023
City size	-
Population	111,381

Duo Hills Higashi Kawaguchi Terrace (Saitama)



■Property Details	
Location	2-chome, Higashi Kawaguchi, Kawaguchi
Location	city, Saitama
	8-minute walk from Higashi Kawaguchi
Transportation	station on JR Musashino Line
Completion	November, 2022
Floor plan	3LDK-4LDK
No. of stories	7 stories above ground
Total units	79 units

■City Information	*As of May 2023
City size	Core city
Population	591,717⊠

^{*}Core city: designated by government ordinance based on the offer from a city with a population greater than 200,000

Mid Rise Tower Tajimi (Gifu/ JV property)



	■Property Details	
	Location	1-chome, Honmachi, Tajimi city, Gifu
	Transportation	2-minute walk from Tajimi Station on JR
		Chuo Main Line
	Completion	October, 2022
	Floor plan	1LDK-4LDK
	No. of stories	29 stories above ground
	Total units	225units

■City Information	*As of May 2023
City size	-
Population	104,039

Duo Hills Kyoto Katsuragawa (Kyoto)



■Property Details	
Location	Minami-ku, Kyoto city, Kyoto
Transportation	8-minute walk from Katsuragawa station
	on JR Tokaido Main Line
Completion	February, 2023
Floor plan	2LDK-4LDK
No. of stories	7 stories above ground
Total units	96 units

■City Information	*As of May 2023
City size	Ordinance-designated city
Population	1,442,411
*Ordinance-designated city: designated by government ordinance	

*Ordinance-designated city: designated by government ordinar among the city with a population greater than 500,000.

Duo Hills Yazaike The First (Tokyo) Property Details



L-chome, Yazaike, Adachi-ku, Tokyo

1-minute walk from Yazaike station or
Nippori-Toneri Liner

Completion March, 2023

Toor plan 3LDK

■City Information	*As of May 2023
City size	Special ward
Population	694,588

10 stories above ground 3 7 u n i t s

Duo Hills Mikawa Toyota (Aichi)



Location	4-chome, Yamanote, Toyota city, Aichi
Transportation	3-minute walk from Mikawa-Toyota station on Aichi Kanjo Railway
Completion	November, 2022
Floor plan	3LDK-4LDK
No. of stories	13 stories above ground
Total units	63 units

■City Information	*As of May 2023
City size	Core city
Population	415,895

*Core city: designated by government ordinance by from a city with a population greater than 200,000

Duo Hills Sakai The Residence (Osaka)



Property Details	
Location	Sakai-ku, Sakai city, Osaka
Transportation	6-minute walk from Sakai station on Nankai Main Line
Completion	August, 2022
Floor plan	2LDK-3LDK
No. of stories	14 stories above ground
Total units	81 units

ì	■City Information		*As of May 202
	City size	Ordinance-designated city	
	Population	814,016	

*Ordinance-designated city: designated by government ordinance among the city with a population greater than 500,000.

PROUD Tachikawa Nishikicho (Tokyo, JV property)



■Property Details	
ocation.	2-chome, Nishiki-cho, Tachikawa city,
ransportation	5-minute walk from Tachikawa station on
Completion	February, 2023
loor plan	2LDK-3LDK
No. of stories	15 stories above ground
Total units	56 units

■City Information	*As of May 2023
City size	-
Population	184,694

Duo Hills Obu The Marks (Aichi)



Location	2-chome, Chuo-cho, Obu city, Aichi
Transportation	3-minute walk from Obu station on JR
Completion	July, 2022
Floor plan	3LDK-4LDK
No. of stories	14 stories above ground
Total units	47 units

■City Information	*As of May 202
City size	-
Population	92,942

■ List of new condominium apartments/Condominium apartments for seniors (completed in FY3/23)

Real Estate Development | New condominium apartments

Real Estate Development | New compact condominiums

CCRC | Condominium Apartments for seniors

REXIA SHIMASAKI SQUARE GARDEN (Kumamoto)



■Property Details	
所在地	2-chome, Shimasaki, Kumamoto city,
7711125	Kumamoto
交通	10-munite walk from Daniyamamachi
文進	station on Kumamoto city tram
竣工時期	January, 2023
間取り	2LDK-4LDK
階数	12 stories above ground
総戸数	77 units

■City Information		*As of May 2023
City size	Ordinance-designated city	
Population	736,245	

Duo Veel Akabane (Tokyo)



■Property Details	
Location	1-chome, Akabane-Minami, Kita-ku,
	Tokyo
T	5-minute walk from Akabane station on
Transportation	JR Ueno Tokyo Line
Completion	March, 2023
Floor plan	1LDK-3LDK
No. of stories	10 stories above ground
T . I . II	Total 57 units (Forest court/ Bloom
Total units	court)

■City Information	*As of May 2023
City size	Special ward
Population	356,817

DUO SCENE Egota-no-Mori Park (Tokyo)



г	ark (Tokyo)	
	■Property Details	
	Location	1-chome, Toyotamanaka, Nerima-ku,
2	Location	Tokyo
	Transportation	14-minute walk from Shin Egota station
1	rransportation	on Toei Oedo Line
N.	Completion	August, 2022
	Floor plan	Studio-2LDK
	No. of stories	6 stories above ground
ì	Total units	84 units

■City Information	*As of May 20
City size	Special ward
Population	751,474

REXIA KUHONJI ELGIO (Kumamoto)



	■Property Details	
	所在地	6-chome, Kuhonji, Chuo-ku, Kumamoto city, Kumamoto
	交通	9-munite walk from Minami-kumamoto station on JR Houhi Main Line
	竣工時期	January, 2023
ŧ	間取り	2LDK-4LDK
1	階数	10 stories above ground
i	総戸数	54 units

■City Information		*As of May 2023
City size	Ordinance-designated city	
Population	736.245	

Duo Veel Hisayaodori (Aichi)



■Property Details	
Location	1-chome, Izumi, Higashi-ku, Nagoya city, Aichi
Transportation	4-minute walk from Takaoka station on Sakura-dori Line
Completion	October, 2022
Floor plan	1LDK-2LDK
No. of stories	14 stories above ground
Total units	53 units

***	■City Information		*As of May 2023
-	City size	Ordinance-designated city	
	Population	2,322,598	

^{*}Ordinance-designated city: designated by government ordinance among the city with a population greater than 500,000.

Duo Veel Hirao (Fukuoka)



■Property Details	
Location	2-chome, Hirao, Chuo-ku, Fukuoka city,
	Fukuoka
T	5-minute walk from Nishitetsu Hirao
Transportation	station on Nishitetsu Tenjin-Omuta Line
Completion	February, 2023
Floor plan	1LDK
No. of stories	15 stories above ground
Total units	57 units

■City Information		*As of May 2023
City size	Ordinance-designated city	
Population	1,632,713	

^{*}Ordinance-designated city: designated by government ordinance among the city with a population greater than 500,000.

^{*}In addition to above, we acquired entitled and reserve floor space (total of 30 units) in "Shirokane 1-chome, East Area, North District, category 1. urban redevelopment project (Condominium "SHIROKANE THE SKY")

■ List of new condominium apartments/Condominium apartments for seniors (To be completed in FY3/24)

Real Estate Development/ **New Condominium Apartments**

Duo Hills Maruyama Omotesando (Hokkaido)



Location	Kita-1-Nishi-27-chome, Chuo-ku, Sapporo City, Hokaido
Transportation	Tozai Line, Maruyamakoen, 4-min. walk
Completion	Feburary 2024
Floor plan	2LDK~3LDK
No. of stories	11 stories above ground
Total units	30 units

■City information	⊛As of May 2023
City size	Designated city
Population	1,957,253
#Designated city :	a city designated by government ordinance

among the cities with a population over 500,000.

Duo Hills Sendai Tomizawa (Miyagi Pref.)



■Property Details	
Location	Taihaku-ku, Sendai City, Miyagi
Transportation	Nanboku Line, Tomizawa, 5-min. walk
Completion	October 2023
Floor plan	2LDK~4LDK
No. of stories	6 stories above ground
Total units	79 units

■City information		
City size Designated city		
Population	1,094,520	

among the cities with a population over 500,000.

Duo Hills Kamisugi Kotodaikoen (Miyagi Pref.)



■Property Details	
Location Kamisugi-1-chome, Aoba-ku, Sendai City, Miyag	
Transportation	Nanboku Line, Kotodai Koen, 5-min. walk
Completion	Feburary 2024
Floor plan	1LDK~3LDK
No. of stories	15 stories above ground
Total units	110 units

ı	■City information	₩As of May 2023
Ĺ	City size	Designated city
i	Population	1,094,520

among the cities with a population over 500,000.

Duo Hills Isesaki (Gunma Pref.)



Location	Chuo-machi, Isesaki City, Gunma	
Transportation	Ryomo Line, Isesaki, 16-min. walk	
Completion	November 2023	
Floor plan	2LDK~4LDK	
No. of stories	11 stories above ground	
Total units	50 units	

Total units	50 units	
■City information	₩As of May 200	23
City size	-	
Population	210,563	

Real Estate Development/ **New Condominium Apartments**

Duo Hills Fussa WEST (Tokyo)



	(TORYO)		
	■Property Details		
Location Oji-Fussa, Fussa City, Tokyo		Oji-Fussa, Fussa City, Tokyo	
	Transportation	Ome Line, Fussa, 7-min. walk	
	Completion	January 2024	
	Floor plan	3LDK~4LDK	
	No. of stories	7 stories above ground	
	Total units	41 units	

Population	55,502

Duo Hills Musashi Nitta (Tokyo)



■Property Details	
Location Shimomaruko-2-chome, Ota-ku, Tokyo	
Transportation	Tamagawa Line, Musashi-Nitta, 8-min. walk
Completion	Feburary 2024
Floor plan	2LDK~3LDK
No. of stories	5 stories above ground
Total units	25 units

■City information		⊛As of May 2
City size	Special Ward	
Population	743,683	

Duo Hills Myorenji (Kanagawa Pref.)



	■Property Details	
	Location	Kikuna-2-chome, Kohoku-ku, Yokohama City, Kanagawa
	Transportation	Toyoko Line, Myorenji, 8-min. walk
	Completion	November 2023
	Floor plan	1LDK~3LDK
	No. of stories	4 stories above ground
	Total units	23 units
The H		

■City information	₩As of May 20
	Designated city
Population	3,768,664
	a city designated by government ordinance

among the cities with a population over 500,000.

PROUD CITY Kanazawa (Ishikawa Pref./ JV property)



■Property Details	
Kitayasue-3-chome, Kanazawa City, Ishikawa	
Hokuriku-Shinkansen, Kanazawa, 6-min. walk	
December 2023	
1LDK~4LDK	
15 stories above ground	
287 units	

l	■City information		⊛As of May 2023
	City size	Core city	
ı	Population	458,004	

#Core city: a city designated by government ordinance based on

the application by a city with a population over 200,000.

Real Estate Development/ **New Condominium Apartments**

The Court Korinbo (Ishikawa Pref.) %Renovation Apartment



Location	Korinbo-2-chome, Kanazawa City, Ishikawa
Transportation	Hokuriku-Shinkansen, Kanazawa, 24-min. walk
Completion	Feburary 2024
Floor plan	1DK~3LDK
No. of stories	14 stories above ground
Total units	80 units

	City size	Core city
	Population	458,004
	W.O	Laborate III and a second of the second of the second

the application by a city with a population over 200,000.

Duo Hills Hamamatsu Wada (Shizuoka Pref.)



No image

	■Property Details	
4	Location	Higashi-ku, Hamamatsu City, Shizuoka
á	Transportation	Tokaido Line, Tenryugawa, 19-min. walk
	Completion	Feburary 2024
	Floor plan	2LDK~3LDK
2	No. of stories	10 stories above ground
	Total units	54 units
_		

■City information		₩As of May 202
City size	Designated city	
Population	780,538	

Duo Hills Fujigaoka (Aichi Pref.)



Location	Nagakute City, Aichi
Transportation	Higashiyama Line, Fujigaoka, 12-min. walk
Completion	December 2023
Floor plan	2LDK~4LDK
No. of stories	7 stories above ground
Total units	81 units

■City information	₩As of May 2023
City size	-
Population	60,908

ALBAX Tower Okazaki Kosei (Aichi Pref./ JV property)



	Property Details	
		Koseidoriminami-1-chome, Okazaki City, Aichi
	Transportation	Nagoya Line, Higashiokazaki, 11-min. walk
300	Completion	Feburary 2024
-	Floor plan	2LDK+S~4LDK
	No. of stories	20 stories above ground
	Total units	94 units

■City information		
City size	Core city	
Population	382.036	

Core city: a city designated by government ordinance based or the application by a city with a population over 200,000

Real Estate Development/ **New Condominium Apartments**

Duo Hills Yokaichi Tomita (Mie Pref.)



a (Mie Frei.)		
■Property Details		
Location	Tomita-3-chome, Yokaichi City, Mie	
Transportation	Kansai Linem, Tomita, 6-min. walk	
Completion	January 2024	
Floor plan	3LDK~4LDK	
No. of stories	15 stories above ground	
Total units	118 units	

■City information	
City size	-
Population	302,460

Duo Hills Kuwana (Mie Pref.)



■Property Details	■Property Details	
Location	Oji-Higashikata, Kuwana City, Mie	
Transportation	Kintetsu Line, Kuwana, 8-min. walk	
Completion	Feburary 2024	
Floor plan	3LDK	
No. of stories	14 stories above ground	
Total units	52 units	

-
136,322

Duo Hills Tawaramotoekimae (Nara Pref.)



	■Property Details	
ı	Location	Tawaramoto-cho, Shiki-gun, Nara
ı	Transportation	Kintetsu Kashihara Line, Tawaramoto, 1-min. wa
l	Completion	January 2024
l	Floor plan	2LDK~3LDK
l	No. of stories	10 stories above ground
ı	Total units	80 units
ı		•
ı	■City information	₩As of May 20

■City information	⊛As of May 2023
City size	-
Population	45,051

Duo Hills Hijiyama Residence (Hiroshima Pref.)



Danbara-2-chome, Minami-ku, Hiroshima City, Hiroshima
Minami Line, Danbara-1-chome, 7min. walk
May 2023
2LDK~4LDK
19 stories above ground
110 units

City information	
City size	Designated city
Population	1,188,649

Designated city: a city designated by government ordinance among the cities with a population over 500,000.

■ List of new condominium apartments/Condominium apartments for seniors (To be completed in FY3/24)

Real Estate Development/ **New Condominium Apartments**

Duo Hills Nagasaki Takaramachi (Nagasaki Pref.)



■Property Details	
Location	Takara-machi, Nagasaki City, Nagasaki
Transportation	Nagasaki Line, Nagasaki, 10-min. walk
Completion	November 2023
Floor plan	2LDK~3LDK
No. of stories	14 stories above ground
Total units	39 units

■City information	
City size	Core city
Population	395,591

Real Estate Development/ **New Compact Condominium**

Duo Veel Sendai Kimachidori (Miyagi Pref.)



	■Property Details	
į.	Location	Kimachidori-1-chome, Aoba-ku, Sendai City, Miyagi
	Transportation	Nanboku Line, Kotodaikoen, 9-min. walk
4	Completion	Feburary 2024
	Floor plan	1LDK~2LDK
Á	No. of stories	13 stories above ground
	Total units	46 units

■City information	
City size	Designated city
Population	1,094,520
×Designated situ	

among the cities with a population over 500,000.

REXIA YANAGIMARU RESIUS (Miyazaki Pref.)



■Property Details	
Location	Shinjo-cho, Miyazaki City, Miyazaki
Transportation	Yanagimaru-cho, 2-min. walk
Completion	January 2024
Floor plan	3LDK~4LDK
No. of stories	7 stories above ground
Total units	38 units

■City information	**As of May 2023
City size	Core city
Population	397,447

Core city: a city designated by government ordinance based on the application by a city with a population over 200,000.

Duo Veel Hakataeki (Fukuoka Pref.)



Location	Hakataekihigashi-1-chome, hakata-ku, Fukuoka City, Fukuoka
Transportation	Kagoshime Line, Hakata, 5-min. walk
Completion	June 2023
Floor plan	1LDK~2LDK
No. of stories	13 stories above ground
Total units	80 units

City size Designated city 1,633,502 Designated city: a city designated by government ordinance

among the cities with a population over 500,000.

CCRC/Condominium Apartments for seniors

DUO SCENE Yokohama Kawawacho Garden (Kanagawa Pref.)



■Property Details	
Location	Tsuzuki-ku, Yokohama City, Kanagawa
Transportation	Green Line, Kwawacho, 5-min. walk
Completion	December 2023
Floor plan	1R~2LDK
No. of stories	10 stories above ground
Total units	149 units

■City information	
City size	Designated city
Population	3,768,664

*Designated city: a city designated by government ordinance among the cities with a population over 500,000.

the application by a city with a population over 200,000.

Contact us:

■ IR inquiries ■

Hoosiers Holdings Co., Ltd.
Business Planning Office; tel. +81-3-3287-0704
E-mail ir@hoosiers.co.jp
URL https://www.hoosiers.co.jp

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