Translation

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Summary of Consolidated Financial Results for the Six Months Ended March 31, 2023 (Based on Japanese GAAP)

May 11, 2023

Company name: Japan Best Rescue System Co., Ltd.

Stock exchange listing: Tokyo, Nagoya

Stock code: 2453 URL https://www.jbr.co.jp/

Representative: Representative Director Nobuhiro Sakakibara

Inquiries: Director, Executive Officer Mitsuhiro Wakatsuki TEL 052-212-9908

Scheduled date to file Quarterly Securities Report: May 11, 2023 Scheduled date to commence dividend payments: June 12, 2023

Preparation of supplementary material on quarterly financial results: Yes

Holding of quarterly financial results meeting: Yes (for institutional investors and analysts)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the six months ended March 31, 2023 (from October 1, 2022 to March 31, 2023)

(1) Consolidated operating results (cumulative)

Percentages indicate year-on-year changes

| | Net sales | | Net sales Operating profit | | Ordinary profit | | Profit attributable to owners of parent | |
|---------------------------------|-----------------|------|----------------------------|-------|-----------------|--------|---|--------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| Six months ended March 31, 2023 | 9,208 | 4.6 | 725 | (1.7) | 718 | 3.3 | 322 | (37.8) |
| Six months ended March 31, 2022 | 8,806 | 32.7 | 738 | 9.8 | 695 | (14.6) | 518 | (4.2) |

| | Earnings per share | Diluted earnings per share |
|---------------------------------|--------------------|----------------------------|
| | Yen | Yen |
| Six months ended March 31, 2023 | 9.80 | 9.29 |
| Six months ended March 31, 2022 | 15.30 | 15.24 |

(2) Consolidated financial position

| | Total assets | Net assets | Equity ratio |
|--------------------------|-----------------|-----------------|--------------|
| | Millions of yen | Millions of yen | % |
| As of March 31, 2023 | 28,201 | 10,419 | 32.7 |
| As of September 30, 2022 | 27,884 | 10,802 | 35.4 |

2. Cash dividends

| | | Annual dividends per share | | | | | |
|---|-----------------|----------------------------|-----------------|-----------------|-------|--|--|
| | 1st quarter-end | 2nd quarter-end | 3rd quarter-end | Fiscal year-end | Total | | |
| | Yen | Yen | Yen | Yen | Yen | | |
| Year ended September 30, 2022 | _ | 9.00 | - | 9.00 | 18.00 | | |
| Year ending September 30, 2023 | _ | 9.00 | | | | | |
| Year ending September 30, 2023 (Forecast) | | | _ | 9.00 | 18.00 | | |

3. Forecast of consolidated financial results for the year ending September 30, 2023 (from October 1, 2022 to September 30, 2023)

Percentages indicate year-on-year changes

| | | | | | | | 0 | , | | 0 |
|-----------|-----------------|-----|-----------------|------|-----------------|------|-------------------------------|-------|-----------------|-------|
| | Net sales | | Operating pr | ofit | Ordinary pro | ofit | Profit attributa owners of pa | | Earnings per sh | are |
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Y | en en |
| Full year | 18,300 | 2.8 | 1,650 | 13.0 | 1,500 | 27.9 | 950 | 116.9 | 28 | .71 |

4. Notes

(1) Changes in significant subsidiaries during the six months ended March 31, 2023 (changes in specified subsidiaries resulting in the change in scope of consolidation):

Yes

(2) Application of special accounting methods for preparing quarterly consolidated financial statements: No

(3) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

(4) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

| Total number of issued shares at the end of the period (including treasury shares) | | | | | | |
|--|----------------------------|---------------------------------|-------------------|--|--|--|
| As of March 31, 2023 | 34,127,177 shares | As of September 30, 2022 | 34,127,177 shares | | | |
| Number of treasury shares at the end of the | period | | | | | |
| As of March 31, 2023 | 1,329,229 shares | As of September 30, 2022 | 690,002 shares | | | |
| Average number of shares during the perio | d (cumulative from the beg | ginning of the fiscal year) | | | | |
| Six months ended March 31, 2023 | 32,957,563 shares | Six months ended March 31, 2022 | 33,892,928 shares | | | |

Quarterly consolidated financial statements Consolidated balance sheets

| | | (Thousands of yen) |
|------------------------------------|--------------------------|----------------------|
| | As of September 30, 2022 | As of March 31, 2023 |
| Assets | | |
| Current assets | | |
| Cash and deposits | 14,080,057 | 14,454,972 |
| Accounts receivable - trade | 1,124,269 | 1,140,101 |
| Merchandise | 2,523 | 2,027 |
| Supplies | 11,860 | 11,746 |
| Other | 1,127,108 | 1,057,485 |
| Allowance for doubtful accounts | (18,226) | (14,957 |
| Total current assets | 16,327,593 | 16,651,375 |
| Non-current assets | | |
| Property, plant and equipment | 151,363 | 131,780 |
| Intangible assets | | |
| Goodwill | 1,654,287 | 1,562,061 |
| Other | 801,792 | 678,553 |
| Total intangible assets | 2,456,080 | 2,240,615 |
| Investments and other assets | · | |
| Investment securities | 5,698,093 | 5,887,218 |
| Other | 2,877,075 | 2,887,985 |
| Allowance for doubtful accounts | (57,758) | (38,370 |
| Total investments and other assets | 8,517,410 | 8,736,833 |
| Total non-current assets | 11,124,854 | 11,109,229 |
| Deferred assets | 432,376 | 440,687 |
| Total assets | 27,884,824 | 28,201,291 |
| Liabilities | | |
| Current liabilities | | |
| Accounts payable - trade | 469,099 | 488,828 |
| Short-term borrowings | 400,000 | 800,000 |
| Income taxes payable | 215,999 | 136,288 |
| Provision for bonuses | 86,089 | 75,172 |
| Outstanding claims | 74,318 | 96,351 |
| Policy reserve | 1,069,544 | 1,232,066 |
| Unearned revenue | 3,064,851 | 3,067,376 |
| Other | 2,060,976 | 2,066,576 |
| Total current liabilities | 7,440,879 | 7,962,660 |
| Non-current liabilities | | |
| Bonds payable | 555,000 | 450,000 |
| Long-term borrowings | 1,270,363 | 1,355,486 |
| Asset retirement obligations | 107,496 | 105,400 |
| Long-term unearned revenue | 7,511,335 | 7,713,778 |
| Other | 196,844 | 194,288 |
| Total non-current liabilities | 9,641,039 | 9,818,953 |
| Total liabilities | 17,081,918 | 17,781,614 |

| | As of September 30, 2022 | As of March 31, 2023 |
|---|--------------------------|----------------------|
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 780,363 | 780,363 |
| Capital surplus | 6,946,096 | 6,944,647 |
| Retained earnings | 2,833,709 | 2,855,601 |
| Treasury shares | (452,383) | (977,359) |
| Total shareholders' equity | 10,107,786 | 9,603,252 |
| Accumulated other comprehensive income | | |
| Valuation difference on available-for-sale securities | (238,422) | (373,782) |
| Total accumulated other comprehensive income | (238,422) | (373,782) |
| Share acquisition rights | 2,920 | 4,671 |
| Non-controlling interests | 930,622 | 1,185,536 |
| Total net assets | 10,802,905 | 10,419,676 |
| Total liabilities and net assets | 27,884,824 | 28,201,291 |

Consolidated statements of income (cumulative) and consolidated statements of comprehensive income (cumulative)

Consolidated statements of income (cumulative)

| | | (Thousands of yen) |
|--|------------------|--------------------|
| | Six months ended | Six months ended |
| | March 31, 2022 | March 31, 2023 |
| Net sales | 8,806,732 | 9,208,579 |
| Cost of sales | 5,417,523 | 5,918,006 |
| Gross profit | 3,389,209 | 3,290,573 |
| Selling, general and administrative expenses | 2,651,069 | 2,564,861 |
| Operating profit | 738,140 | 725,712 |
| Non-operating income | | |
| Interest income | 2,588 | 3,142 |
| Dividend income | 19,823 | 20,469 |
| Gain on sale of investment securities | 110,264 | 78,291 |
| Other | 35,916 | 23,504 |
| Total non-operating income | 168,593 | 125,407 |
| Non-operating expenses | | |
| Interest expenses | 12,554 | 8,175 |
| Amortization of deferred assets under article 113 of Insurance | 39,305 | 51,572 |
| Business Law | | _ |
| Loss on sale of investment securities | 513 | 7 |
| Share of loss of entities accounted for using equity method | 18,205 | 58,503 |
| Loss on valuation of derivatives | 108,539 | = |
| Commission expenses | 9,434 | 4,624 |
| Other | 22,276 | 9,362 |
| Total non-operating expenses | 210,829 | 132,246 |
| Ordinary profit | 695,904 | 718,873 |
| Extraordinary income | | |
| Gain on sale of non-current assets | 504 | 13 |
| Gain on reversal of asset retirement obligations | 3,127 | _ |
| Total extraordinary income | 3,632 | 13 |
| Extraordinary losses | | |
| Loss on sale of non-current assets | 195 | _ |
| Loss on retirement of non-current assets | 7,820 | 4,718 |
| Impairment losses | 2,083 | _ |
| Loss on valuation of investment securities | _ | 13,173 |
| Loss on sale of shares of subsidiaries | - | 6,497 |
| Other | 552 | = |
| Total extraordinary losses | 10,652 | 24,389 |
| Profit before income taxes | 688,884 | 694,497 |
| Income taxes - current | 184,986 | 136,128 |
| Income taxes - deferred | (32,587) | 142,677 |
| Total income taxes | 152,398 | 278,806 |
| Profit | 536,485 | 415,691 |
| Profit attributable to non-controlling interests | 17,865 | 92,865 |
| Profit attributable to owners of parent | 518,619 | 322,825 |

Consolidated statements of comprehensive income (cumulative)

| | | (Thousands of join) |
|---|------------------|---------------------|
| | Six months ended | Six months ended |
| | March 31, 2022 | March 31, 2023 |
| Profit | 536,485 | 415,691 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | (552,928) | (132,032) |
| Share of other comprehensive income of entities accounted | (2.020) | (2.229) |
| for using equity method | (3,939) | (3,328) |
| Total other comprehensive income | (556,868) | (135,360) |
| Comprehensive income | (20,382) | 280,331 |
| Comprehensive income attributable to | | |
| Comprehensive income attributable to owners of parent | (38,248) | 196,095 |
| Comprehensive income attributable to non-controlling | 17.065 | 94225 |
| interests | 17,865 | 84,235 |
| | | |

Consolidated statements of cash flows

| | | (Thousands of yen) |
|--|--------------------|--------------------|
| | Six months ended | Six months ended |
| | March 31, 2022 | March 31, 2023 |
| Cash flows from operating activities | | |
| Profit before income taxes | 688,884 | 694,497 |
| Depreciation | 147,416 | 141,353 |
| Impairment losses | 2,083 | = |
| Amortization of goodwill | 107,226 | 92,226 |
| Deferred expenses under article 113 of Insurance Business Act | (47,018) | (60,813 |
| Increase (decrease) in allowance for doubtful accounts | (6,782) | (14,151 |
| Increase (decrease) in provision for bonuses | (0,762) $(10,278)$ | (10,916 |
| Interest and dividend income | (22,412) | (23,612 |
| Interest expenses | 12,554 | 8,175 |
| Share of loss (profit) of entities accounted for using equity method | 18,205 | 58,503 |
| Asset retirement obligation | (3,127) | |
| Loss (gain) on sale of non-current assets | (3,127) (309) | (13 |
| Loss on retirement of non-current assets | 7,820 | 4,718 |
| Loss (gain) on sale of investment securities | (109,751) | (78,284 |
| Loss (gain) on valuation of investment securities | (109,731) | 13,173 |
| Loss (gain) on valuation of investment securities Loss (gain) on sale of shares of subsidiaries | _ | 6,497 |
| Loss (gain) on valuation of derivatives | 108,539 | 0,47 |
| Decrease (increase) in trade receivables | (36,781) | (15,83) |
| Decrease (increase) in inventories | 4,573 | (33) |
| Decrease (increase) in prepaid expenses | 1,265 | 24,924 |
| Decrease (increase) in accounts receivable - other | (174,346) | (186,904 |
| Decrease (increase) in guarantee deposits | 1,341 | (25,986 |
| Decrease (increase) in distressed receivables | 580 | 874 |
| Increase (decrease) in trade payables | (16,726) | 19,728 |
| Increase (decrease) in accounts payable - other | 278,196 | 218,916 |
| Increase (decrease) in unearned revenue | (77,862) | 2,524 |
| Increase (decrease) in long-term unearned revenue | 139,633 | 202,443 |
| Other, net | (61,753) | (17,422 |
| Subtotal | 951,173 | 1,054,290 |
| Interest and dividends received | 22,739 | 22,771 |
| Interest and dividends received Interest paid | (13,338) | (9,352 |
| Income taxes paid | (263,960) | (217,200 |
| Income taxes refund | (203,700) | 64,781 |
| Net cash provided by (used in) operating activities | 696,613 | 915,291 |
| iver easil provided by (used iii) operating activities | 090,013 | 913,291 |

| | | (Inousands of yen) |
|--|------------------|--------------------|
| | Six months ended | Six months ended |
| | March 31, 2022 | March 31, 2023 |
| Cash flows from investing activities | | |
| Payments into time deposits | (500,000) | (500,000) |
| Proceeds from withdrawal of time deposits | 500,000 | 500,000 |
| Purchase of property, plant and equipment | (20,023) | (8,941) |
| Proceeds from sale of property, plant and equipment | 14 | 13 |
| Purchase of intangible assets | (150,104) | (42,825) |
| Purchase of investment securities | (287,226) | (405,598) |
| Proceeds from sale of investment securities | 1,147,562 | 130,107 |
| Loan advances | _ | (1,933) |
| Proceeds from collection of loans receivable | 15,071 | 5,724 |
| Proceeds from sale of shares of subsidiaries resulting in | | 100,000 |
| change in scope of consolidation | _ | 100,000 |
| Other, net | (4,033) | (3,102) |
| Net cash provided by (used in) investing activities | 701,259 | (226,557) |
| Cash flows from financing activities | | |
| Net increase (decrease) in short-term borrowings | 350,000 | 400,000 |
| Proceeds from long-term borrowings | 200,000 | 900,000 |
| Repayments of long-term borrowings | (267,330) | (840,820) |
| Redemption of bonds | (135,000) | (115,000) |
| Purchase of treasury shares | (259,401) | (528,144) |
| Proceeds from share issuance to non-controlling shareholders | 153,300 | 151,155 |
| Proceeds from issuance of share acquisition rights | _ | 2,698 |
| Dividends paid | (287,608) | (281,627) |
| Other, net | (2,311) | (2,080) |
| Net cash provided by (used in) financing activities | (248,351) | (313,819) |
| Net increase (decrease) in cash and cash equivalents | 1,149,522 | 374,914 |
| Cash and cash equivalents at beginning of period | 10,975,264 | 13,570,056 |
| Cash and cash equivalents at end of period | 12,124,786 | 13,944,971 |
| | | |