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Securities code: 5463 June 2, 2023

#### To Shareholders with Voting Rights:

Yoshinori Yoshimura President MARUICHI STEEL TUBE LTD. 1-60, 5 Chome, Namba, Chuo-ku, Osaka-shi, Osaka, Japan

#### **NOTICE OF**

#### THE 89th ANNUAL GENERAL MEETING OF SHAREHOLDERS

#### Dear Shareholders:

We would like to express our appreciation for your continued support and patronage. We hereby inform you that the 89th General Meeting of Shareholders of MARUICHI STEEL

TUBE LTD. (the "Company") will be held as described below.

In convening this General Meeting of Shareholders, measures for electronic provision have been taken and, as matters to be provided electronically, the "Notice of the 89th Annual General Meeting of Shareholders" and "Other Matters to be Provided Electronically for the 89th Annual General Meeting of Shareholders (Matters Omitted from the Paper Copy)" are posted on the website indicated below.

The Company's website https://www.maruichikokan.co.jp/en/

The matters to be provided electronically are also posted on the website of the Tokyo Stock Exchange (TSE). To review the information on the TSE website, access the TSE website (TSE Listed Company Search), enter the Company's name "Maruichi Steel Tube" in the "Issue name (company name)" field or the Company's securities code "5463" in the "Code" field and click "Search," select "Basic information," then "Documents for public inspection/PR information," and select the relevant documents.

TSE website https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show

If you are not attending in person, you may exercise your voting rights in writing or online. Please review the Reference Documents for the General Meeting of Shareholders and exercise your voting rights by 5:10 p.m. on Thursday, June 22, 2023 (JST).

1. Date and Time:	Friday, June 23, 2023 at 10:00 a.m. (JST) (reception desk is scheduled to open at 9:00 a.m.)
2. Place:	Naniwa Ballroom, 8F, Swissotel Nankai Osaka 1-60, 5 Chome, Namba, Chuo-ku, Osaka-shi, Osaka, Japan

# 3. Meeting Agenda:

- Matters to be reported:1. The Business Report and Consolidated Financial Statements for the Company's 89th Fiscal Year (April 1, 2022 - March 31, 2023) and results of audits by the Accounting Auditor and the Audit & Supervisory Board of the Consolidated Financial Statements
  - 2. Non-consolidated Financial Statements for the Company's 89th Fiscal Year (April 1, 2022 March 31, 2023)

# **Proposals to be resolved:**

Proposal 1:	Election of Eight (8) Directors
Proposal 2:	Election of Two (2) Audit & Supervisory Board Members
Proposal 3:	Revision of Compensation Amounts for Outside Directors
Proposal 4:	Revision of Compensation Amounts for Audit & Supervisory Board Members

# 4. Decisions regarding convocation

- (1) If voting rights are exercised multiple times online, the last vote will be treated as the valid exercise of voting rights.
- (2) If voting rights are exercised both in writing (using the voting rights exercise form) and online, the voting rights exercised online will be treated as the valid exercise of voting rights.
- (3) If there is no indication of approval or disapproval for the respective proposals in the voting rights exercise form, this shall be treated as an indication of approval.

# • Precautions about the General Meeting of Shareholders

\* Among the matters to be provided electronically, the following matters are not included in the paper copy to be sent to shareholders in accordance with laws and regulations, as well as Article 15 of the Company's Articles of Incorporation.

Documents below form a portion of the documents audited by Audit & Supervisory Board Members and the Accounting Auditor when creating the Audit Report.

- Matters Concerning the Company's Share Acquisition Rights, Status of the Accounting Auditor, and Company Structure and Policy in the Business Report
- Consolidated Statement of Changes in Shareholders' Equity, etc. and the Notes to Consolidated Financial Statements included in the Consolidated Financial Statements
- Statement of Changes in Shareholders' Equity, etc. and the Notes to Non-consolidated Financial Statements included in the Non-consolidated Financial Statements
- \* Any amendments to the matters to be provided electronically will be posted on each website indicated above.
- \* If you attend the General Meeting of Shareholders in person, please submit the completed enclosed voting rights exercise form to the reception desk at the venue.
- \* We will not distribute souvenirs to shareholders who attend the meeting.
- \* We will send out a QUO card (to the value of 500 yen) at a later date to shareholders who exercised their voting rights in writing (using the voting rights exercise form) or online. We plan to send it by mid-July.

Live streaming of the General Meeting of Shareholders

\* We will provide live streaming of the General Meeting of Shareholders via the Internet so that you can watch the meeting from your home etc. In addition, a portion of the meeting will be streamed on YouTube after the meeting.

# How to Exercise Voting Rights

# When exercising voting rights in writing (using the voting rights exercise form) or online Exercising voting rights in writing (using the voting rights exercise form)

Please indicate your approval or disapproval on the enclosed voting rights exercise form and return it to us to arrive by **5:10 p.m. on Thursday, June 22, 2023** (JST). If there is no indication of approval or disapproval for the respective proposals in the voting rights exercise form, this shall be treated as an indication of approval.

#### **Exercising voting rights online**

Please access the voting rights exercise website (<u>https://evote.tr.mufg.jp/</u>) and register your approval or disapproval of the proposals by **5:10 p.m. on Thursday, June 22, 2023** (JST). Please refer to How to Exercise Voting Rights Online on Page 5 and 6 for details.

# When attending the General Meeting of Shareholders in person

Please complete and submit the enclosed voting rights exercise form to the reception desk.

# How to Exercise Voting Rights Online

To exercise your voting rights online, please access the **voting rights exercise website designated by the Company** (<u>https://evote.tr.mufg.jp/</u>) using a smartphone or a PC, etc. and follow the guidance on the screen.

Deadline for exercising voting rights **5:10 p.m. Thursday, June 22, 2023** (JST) \*However, the service will be suspended from 2:00 a.m. to 5:00 a.m. each day.

#### How to read the QR code Using a smartphone

To exercise voting rights using a smartphone, you do not need to enter your login ID or temporary password.

You can log in by reading the QR Code for Login indicated on the enclosed voting rights exercise form supplementary slip (located on the right side).

After that, please follow the instructions on the screen to register your approval or disapproval of the proposals.

#### For institutional investors

You can exercise your voting rights through the voting platform operated by ICJ, Inc. if you register with the platform in advance.

#### How to enter your Login ID and temporary password When using a PC, or a smartphone

- 1. Access the voting rights exercise website
- 2. Enter the Login ID and Temporary Password indicated on your voting rights exercise form supplementary slip (located on the right side).
- 3. After inputting that current password, please enter your new password into both "New password" and "New password (for confirmation)"

After that, please follow the instructions on the screen to register your approval or disapproval of the proposals.

# Treatment of voting rights that have been exercised multiple times

- (1) Please note that for any voting rights that are exercised in duplicate both in written form (using the voting rights exercise form) and online, the content of the voting rights exercised online will be treated as the valid vote.
- (2) Please note that if voting rights are exercised multiple times online, the last entry received will be considered the valid vote. (Similarly, if voting rights are exercised multiple times via PC and smartphone, the last entry will also be treated as the valid vote.)

\*Please note that shareholders shall be responsible for any costs incurred when accessing the website for exercising voting rights (internet connection fees, communication charges, etc.).

\*You may not be able to use the voting rights exercise website depending on your internet environment.

# Inquiries about the voting system

Mitsubishi UFJ Trust and Banking Corporation Securities Transfer Agency Division (Help Desk) Tel: 0120-173-027 (in Japan, toll free) (Hours: 9:00 a.m. to 9:00 p.m. JST)

# **Reference Documents for the General Meeting of Shareholders**

# **Proposals and References**

# Proposal 1: Election of Eight (8) Directors

The terms of office of all seven (8) Directors will expire at the conclusion of this Annual General Meeting of Shareholders. Accordingly, in order to further strengthen corporate governance, the Company proposes the election of eight (8) Directors, by increasing the number of Outside Directors by one (1).

The candidates for Director are as follows:

No.	Name		Positions and responsibilities at the Company	Attendance at Board of Directors Meetings
1	Hiroyuki Suzuki	Reappointment	Chairman Representative Director and CEO Chairman Managing Officer	100% (16/16)
2	Yoshinori Yoshimura	Reappointment	President and COO, Representative Director President Managing Officer	100% (16/16)
3	Minoru Kadono	Reappointment	Director Executive Managing Officer In charge of production and technology	100% (16/16)
4	Wataru Morita	Reappointment	Director Senior Managing Officer In charge of Planning and Secretarial Division	100% (11/11)
5	Kenjiro Nakano	Reappointment Outside Independent	Director (Outside)	93% (15/16)
6	Kenichiro Ushino	Reappointment Outside Independent	Director (Outside)	100% (16/16)
7	Yuka Fujioka	Reappointment Outside Independent	Director (Outside)	93% (15/16)
8	Koichi Tsuji	New candidate Outside Independent	-	-

No.	Name (Date of birth)		Career summary, positions, responsibilities, and significant concurrent positions	
		August 1980	Joined the Company	
		June 1983	Director	
		June 1990	Managing Director, General Manager of Sales Division, In charge of western district sales	
		June 1997	Senior Managing Director In charge of eastern district	
	12	June 1999	Vice President, Representative Director Assistant to the President	
		April 2003	President, Representative Director,	
		June 2003	President, Representative Director	
		June 2013	President Managing Officer Chairman Representative Director and CEO	
	Hiroyuki Suzuki	Julie 2013	Chairman Managing Officer (current position)	
	(February 7, 1946)	May 2016	Co-Chairperson (Representative Director), Kansai Keizai Doyukai	
	Reappointment		(Kansai Association of Corporate Executives)	
		May 2018	Retired as Co-Chairperson (Representative Director), Kansai Keizai Doyukai (Kansai Association of Corporate Executives)	
1	Number of shares of the	June 2022	Outside Director, Iwatani Corporation (current position)	
		[Significant concurrent positions]		
	Company held: 108,710 shares	President, Representative Director, Maruichi Kohan Ltd.		
	108,710 snares	President, Representative Director, Kyushu Maruichi Steel Tube Ltd.		
	Attendance at Board of Directors meetings:	Chairman, Maruichi Sun Steel Joint Stock Company (SUNSCO)		
		Executive Chairman, Maruichi Stainless Tube CO., LTD.		
	100% (16/16)	Outside Director, Nippon Venture Capital Co., Ltd.		
		• Outside Direc	tor, Iwatani Corporation	
	[Reason for nomination	[Reason for nomination as candidate for Director]		
	Mr. Hiroyuki Suzuki ha	Mr. Hiroyuki Suzuki has been in charge of the management of the Company for many years, having served as		
	President, Representative Director from 2003 to 2013, and is currently engaged in duties as Chairman			
	-	Representative Director and CEO. He has abundant experience in the operations of the Company and insight in		
	general management and global business management, and therefore, the Company nominates him again as a			
	candidate for Director.			

No.	Name (Date of birth)		Career summary, positions, responsibilities, and significant concurrent positions	
		March 1981	Joined the Company	
		June 1997	Director	
		June 2003	Retired as Director	
			Managing Officer, General Manager of Pole Division	
		June 2005	Director, Senior Managing Officer	
			General Manager of Pole Division	
	Construction (3)	April 2006	Director, Senior Managing Officer	
			Assistant to the President in the fields of production and technology	
			In charge of western district plants General Manager of Pole Division	
		June 2008	Director, Executive Managing Officer	
	/// /• •/	Julie 2000	Assistant to the President in the fields of production and technology	
			General Manager of Pole Division	
	Yoshinori Yoshimura	April 2009	Director, Executive Managing Officer	
	(June 16, 1957)		Assistant to the President in the fields of production and technology	
			In charge of Pole Division	
	Reappointment	June 2010	Director, Executive Managing Officer	
2			Assistant to the President in the fields of production and technology	
	Number of shares of the		In charge of Pole Division In charge of LSB business	
	Company held:	June 2011	Representative Director	
	568,947 shares	0.000 2011	Vice President Managing Officer	
	)		Assistant to the President in the fields of production and technology	
	Attendance at Board of		In charge of Pole Division	
	Directors meetings:		In charge of LSB business	
	•	June 2013	President and COO, Representative Director,	
	100% (16/16)		President Managing Officer (current position)	
		[Significant conc	surrent position]	
		• President, Rep	resentative Director, Shikoku Maruichi Steel Tube Ltd.	
	[Reason for nomination	nomination as candidate for Director]		
	Since joining the Company, Mr. Yoshinori Yoshimura has been engaged mainly in the field of tech		ri Yoshimura has been engaged mainly in the field of technology	
such as production and quality control, and currently serves as Presid			d currently serves as President, COO, and Representative Director.	
	He has abundant experience in the operations of the Company and insight in general management and glo			
	business management, and therefore, the Company nominates him again as a candidate for Director.			

No.	Name (Date of birth)		Career summary, positions, responsibilities, and significant concurrent positions
3	Minoru Kadono (January 9, 1955) Reappointment Number of shares of the Company held: 18,183 shares Attendance at Board of Directors meetings: 100% (16/16) [Reason for nomination Since joining the Comp technology, and current has abundant experience	n as candidate for pany, Mr. Minoru tly serves as Exec e in the operation	Joined the Company General Manager of Equipment Technology Office Managing Officer, General Manager of Equipment Technology Office Senior Managing Officer In charge of production and technology Director, Senior Managing Officer In charge of production and technology Director, Executive Managing Officer In charge of production and technology (current position)

No.	Name (Date of birth)		Career summary, positions, responsibilities, and significant concurrent positions	
		April 1991	Joined Nissho Iwai Corporation (currently Sojitz Corporation)	
		June 2003	Moved to Metal One Corporation	
		June 2006	Left Metal One Corporation	
		July 2006	Joined Oregon Steel Mills, Inc.	
		November 2006	EVRAZ Group S.A. acquired Oregon Steel Mills, Inc.	
		April 2011	Left EVRAZ North America	
		June 2011	Joined the Company	
			President, Maruichi American Corporation	
	1250	March 2015	President, Maruichi Oregon Steel Tube, LLC (concurrently with the above)	
		June 2018	Managing Officer, the Company	
			President, Maruichi American Corporation President, Maruichi	
		June 2021	Oregon Steel Tube, LLC Managing Officer	
		June 2021	In charge of Planning and Secretarial Division,	
	Wataru Morita		General Manager of the Corporate Planning Office, the Company	
	(May 4, 1967)		President, Maruichi American Corporation	
			President, Maruichi Oregon Steel Tube, LLC	
	Reappointment	June 2022	Director, Senior Managing Officer	
4			In charge of Planning and Secretarial Division,	
	Number of shares of the		General Manager of the Corporate Planning Office, the Company	
	Company held:		President, Maruichi American Corporation	
	6,593 shares	July 2022	President, Maruichi Oregon Steel Tube, LLC Director, Senior Managing Officer	
	0,393 Shares	July 2022	In charge of Planning and Secretarial Division, the Company	
			President, Maruichi American Corporation	
	Attendance at Board of		President, Maruichi Oregon Steel Tube, LLC	
	Directors meetings:	May 2023	Director, Senior Managing Officer	
	100% (11/11)	2	In charge of Planning and Secretarial Division, the Company	
			(current position)	
		[Significant conc		
			ruichi American Corporation	
			ruichi Oregon Steel Tube, LLC	
		• President, Mar	uichi Metal Product (Foshan) Co., Ltd.	
	[Reason for nomination as candidate for Director]			
	Since joining the Company, Mr. Wataru Morita has been primarily engaged in serving as President of our			
		•	as Senior Managing Officer in charge of Planning and Secretarial	
	Division. He has abundant experience in the operations of the Group and has insight in overall management and			
		-	, the Company nominates him again as a candidate for Director.	

No.	Name		Career summary, positions, responsibilities,		
1.01	(Date of birth)		and significant concurrent positions		
		April 1971 June 1998	Joined The Sumitomo Bank Limited (currently Sumitomo Mitsui Banking Corporation ("SMBC")) Director, General Manager of Securities Department, The		
	and the second		Sumitomo Bank Limited		
	the y	April 2001	Executive Officer, Head of Investment Bank Department, SMBC		
		June 2002	Managing Executive Officer, Head of Osaka Corporate Banking Division, SMBC		
		June 2005	Senior Managing Director, Senior Managing Executive Officer in charge of Corporate Business, SMBC		
		April 2006	Director (Representative Director), Deputy President, SMBC		
	Kenjiro Nakano (August 13, 1947)	April 2008	Director (Representative Director), Deputy Chairman of the Board, based in Osaka, SMBC		
		June 2008	Audit & Supervisory Board Member of the Company		
	Reappointment	June 2010	Retired as Director (Representative Director), Deputy Chairman of the Board, SMBC		
5	Outside Independent	June 2010	President, Keihanshin Real Estate Co., Ltd. (currently Keihanshin Building Co., Ltd.)		
		June 2013	Director of the Company (current position)		
	Number of shares of the	June 2016	Chairman, Keihanshin Building Co., Ltd.		
	Company held:	June 2022	Special Advisor, Keihanshin Building Co., Ltd. (current position)		
	0 shares	[Significant concu	urrent positions]		
	Attendance at Board of	Special Advisor	r, Keihanshin Building Co., Ltd.		
	Directors meetings: 93% (15/16)	• Outside Director (Audit and Supervisory Committee Member), H2O RETA CORPORATION			
	[Reason for nomination	as candidate for O	utside Director and expected roles]		
	Mr. Kenjiro Nakano ha	s accumulated abur	ndant knowledge and experience at Sumitomo Mitsui Banking		
Corporation and Keihanshin Building Co., Ltd in corporate management, and					
	markets in Japan and overseas. Therefore, the Company proposes his election as Outside Director with the				
	•		opriate decision making by the Board of Directors and the realization		
	of management oversight.				

No.	Name (Date of birth)		Career summary, positions, responsibilities, and significant concurrent positions
6	(Date of birth) (Date of birth) (Date of birth) (Date of birth) (Date of birth) (September 10, 1948) (September 10, 1948) Reappointment Outside Independent Number of shares of the Company held: 0 shares Attendance at Board of Directors meetings: 100% (16/16) [Reason for nomination Mr. Kenichiro Ushino F corporate management Therefore, the Company	nas a high level of at Marubeni-Itoch y proposes his ele	Joined Marubeni Corporation President of MARUBENI TUBULARS AMERICA INC. (Houston) General Manager, Tubular Product Department, Marubeni Corporation General Manager, Tubular Products Division, Marubeni-Itochu Steel Inc. Executive Officer, General Manager, Tubular Products Division, Marubeni-Itochu Steel Inc. Managing Executive Officer, Member of the Board, General Manager, Corporate Planning & Coordination, Human Resources & General Affairs Division, Marubeni-Itochu Steel Inc. Executive Vice President, Member of the Board, Marubeni-Itochu Steel Inc. President and CEO, Member of the Board, Marubeni-Itochu Steel Inc. Retired as President and CEO, Member of the Board, Marubeni-Itochu Steel Inc. Director of the Company (current position)

Name		Career summary, positions, responsibilities,		
(Date of birth)		and significant concurrent positions		
Yuka Fujioka (May 24, 1969) Reappointment Outside Independent Number of shares of the Company held: 0 shares	<ul> <li>Adjunct Lecture</li> <li>Gakuin University</li> </ul>	Joined Kansai Television Co. Ltd. Announcers Division, Programming Department News Anchor at Asahi New Star (CS), etc., Lecturer of the training course for conference interpreters at Simul Academy Adjunct Lecturer of Center for International Education and Cooperation, Kwansei Gakuin University (current position) Adjunct Lecturer of Global Studies Course, Department of English, School of Letters, Kobe College (currently Department of English, School of Letters, Kobe College) Adjunct Lecturer of School of International Studies, Kwansei Gakuin University (current position) President & CEO, FUJIOKA KINZOKU CORPORATION (current position) Director of the Company (current position) urrent positions] CO, FUJIOKA KINZOKU CORPORATION er, Center for International Education and Cooperation, Kwansei		
Attendance at Board of Directors meetings: 93% (15/16)				
[Reason for nomination	as candidate for O	utside Director and expected roles]		
Ms. Yuka Fujioka has a global perspective and deep knowledge gained from her con		and deep knowledge gained from her considerable overseas		
experience and a high le	experience and a high level of insight as a corporate manager gained from her experience of corporate			
	•	poses her election as Outside Director with the expectation that she		
can contribute to appropriate decision making by the Board of Directors and realization of management				
	(Date of birth) (Date of birth) (Date of birth) (Date of birth) (Date of birth) (Number of shares of the (May 24, 1969) (May 24, 1969)	(Date of birth)April 1993April 1993April 1999September 2008April 2009Yuka Fujioka (May 24, 1969)April 2010Yuka Fujioka (May 24, 1969)July 2016Reappointment Outside IndependentJune 2018Reappointment Outside IndependentSignificant concu • President & CE • Adjunct Lectur Gakuin Univers • Adjunct Lectur • Adjunct Lectur • Adjunct LecturAttendance at Board of Directors meetings: 93% (15/16)Scandidate for O management. Therefore, the Company pro- can contribute to approviate decision make		

No.	Name (Date of birth)		Career summary, positions, responsibilities, and significant concurrent positions
8	Koichi Tsuji (April 10, 1957) New candidate Outside Independent Number of shares of the Company held: 0 shares Attendance at Board of Directors meetings: - [Reason for nomination Mr. Koichi Tsuji has ab concerning accounting	• Outside Statuto June 21, 2023) as candidate for O oundant experience and auditing. There can contribute to ap	Joined Peat Marwick Mitchell & Company Registered as Certified Public Accountant in Japan (Registration code No. 9656) Resident Representative, Zurich, Switzerland Senior Partner, Ernst & Young ShinNihon LLC Chairman and CEO, Ernst & Young ShinNihon LLC Chairman & CEO, EY Japan Godo Kaisha Member of the Board of Directors, EY Japan Co., Ltd. Outside Director, Mitsubishi UFJ Financial Group, Inc. (current position) Outside Statutory Auditor, TEIJIN LIMITED (scheduled to assume the position)

- Notes: 1. No special interests exist between the Company and the above candidates for Directors.
  - 2. Mr. Kenjiro Nakano, Mr. Kenichiro Ushino, Ms. Yuka Fujioka and Mr. Koichi Tsuji are candidates for Outside Director. The Company has designated Mr. Kenjiro Nakano, Mr. Kenichiro Ushino and Ms. Yuka Fujioka as independent officers as prescribed by the Tokyo Stock Exchange and has registered them with the Exchange. Mr. Koichi Tsuji registered as an independent officer with the Tokyo Stock Exchange, as he satisfies the requirements for independence as prescribed by the Exchange.
  - 3. Matters regarding the candidates for Outside Directors
  - (1) Mr. Kenjiro Nakano will have served as Outside Director for ten (10) years at the conclusion of this Annual General Meeting of Shareholders. He served as Outside Audit & Supervisory Board Member of the Company for five (5) years prior to assuming the office of Outside Director of the Company.

Mr. Kenichiro Ushino and Ms. Yuka Fujioka will have served as Outside Directors for seven (7) years and five (5) years, respectively, at the conclusion of this Annual General Meeting of Shareholders.

- (2) Mr. Kenichiro Ushino had been, until April 2013, an executive of Marubeni-Itochu Steel Inc., which was a specified associated service provider of the Company.
- (3) The Company has entered into liability limitation agreements with Mr. Kenjiro Nakano, Mr. Kenichiro Ushino and Ms. Yuka Fujioka, with respect to the liability under Article 423, Paragraph 1 of the Companies Act, whereby they bear liability for damages limited to ten (10) million yen or to the minimum liability amount under Article 425, Paragraph 1 of the Companies Act, whichever is higher, provided they perform their duties in good faith and with no gross negligence. If this proposal is approved, the Company plans to continue the said liability limitation agreements. If Mr. Koichi Tsuji is elected, the Company plans to enter into a liability limitation agreement with him with respect to the liability under Article 423, Paragraph 1 of the Companies Act, whereby he bears liability for damages limited to ten (10) million yen or to the minimum liability amount under Article 425, Paragraph 1 of the Companies Act, whereby he bears liability for damages limited to ten (10) million yen or to the minimum liability amount under Article 425, Paragraph 1 of the Companies Act, whereby he bears liability for damages limited to ten (10) million yen or to the minimum liability amount under Article 425, Paragraph 1 of the Companies Act, whichever is higher, provided he performs his duties in good faith and with no gross negligence.
- 4. The Company has entered into a directors and officers liability insurance agreement under Article 430-3, Paragraph 1 of the Companies Act with an insurance company. This insurance agreement shall cover compensation for damages, litigation costs, and other expenses to be incurred by the insured due to claims for damages resulting from any act (including omissions) based on the position of the insured as directors and officers of a company. The insurance premiums for the insured have been fully paid by the Company. If this proposal is approved, each candidate will be included in the said insurance agreement as an insured party. In addition, the Company plans to renew the said insurance agreement with the same content at the next renewal.
- 5. The Company has entered into compensation agreements with all Directors under Article 430-2, Paragraph 1 of the Companies Act and shall compensate Directors for the expenses stipulated in Item 1 and the losses stipulated in Item 2 of the said Paragraph within the scope prescribed by laws and regulations. The Company plans to continue the said agreements if the reappointment of the Directors is approved. In addition, the Company plans to enter into a similar compensation agreement with Mr. Koichi Tsuji if his appointment as Director is approved.

# Proposal 2: Election of Two (2) Audit & Supervisory Board Members

The terms of office of Audit & Supervisory Board Members Takehiko Terao and Yuki Uchiyama will expire at the conclusion of this General Meeting of Shareholders. Therefore, we are requesting the appointment of two (2) Audit & Supervisory Board Members at this meeting.

The Company has obtained the consent of the Audit & Supervisory Board regarding this proposal.

The candidates for Audit & Supervisory Board Member are as follows:
---

No.	Name (Date of birth)	Career summary, positions						
	(Date of birtin)	4 (100)	and significant concurrent positions					
	Takehiko Terao (April 10, 1963)	August 1986 February 2014 May 2016 June 2018 June 2019	Joined The Sanwa Bank, Ltd. (currently MUFG Bank, Ltd.) General Manager, Osaka Sales Department and General Manager, Osaka Central Branch, The Bank of Tokyo-Mitsubishi UFJ, Ltd. (currently MUFG Bank, Ltd.) Joined the Company General Manager, Secretarial Office Audit & Supervisory Board Member (full time) (current position)					
	Reappointment							
1	Number of shares of the Company held: 2,300 shares Attendance at Board of Directors meetings: 100% (16/16) Attendance at Audit & Supervisory Board							
	meetings: 100% (15/15)							
	[Reason for nomination as candidate for Audit & Supervisory Board Member] Mr. Takehiko Terao has abundant knowledge and business experience at a financial institution and served as the General manager of the Secretarial Office of the Company. Therefore, the Company expects that he can perform highly effective auditing and has judged that he will be able to appropriately perform the duties of an							
	Audit & Supervisory Board Member.							

No.	Name (Date of birth)	Career summary, positions and significant concurrent positions							
	Yuki Uchiyama (October 31, 1959)	April 1983 Joined Burroughs Corporation							
		April 1989 Joined Moroccan National Tourist Office							
		April 1997	Joined Ohmizu & Partners (currently TMI Associates)						
		April 2002	Partner, Ohmizu & Partners						
		June 2018	Counsel, TMI Associates Osaka Office (current position)						
		June 2019	Audit & Supervisory Board Member of the Company (current						
		June 2022	position) Outside Director, Nippon Seisen Co., Ltd. (current position)						
		[Significant con	current positions]						
		Counsel, TMI Associates Osaka Office							
		• Outside Director, Nippon Seisen Co., Ltd.							
	Reappointment	Sublet Brother, Tuppen Schen Col, Ed.							
	Outside								
	Independent								
	macpendent								
2	Number of shares of the								
2	Company held:								
	0 shares								
	Attendance at Board of								
	Directors meetings:								
	100% (16/16)								
	Attendance at Audit &								
	Supervisory Board								
	meetings:								
	100% (15/15)								
	[Reason for nomination as candidate for Outside Audit & Supervisory Board Member]								
	Ms. Yuki Uchiyama has a global perspective gained from her considerable overseas experience. She is also								
	well versed in legal affairs and has abundant knowledge and experience as an attorney at law. Therefore, the								
	Company has judged that she will be able to appropriately perform the duties of an Outside Audit &								
	Supervisory Board Mer								
<u> </u>									

- Notes: 1. No special interests exist between the Company and the above candidates for Audit & Supervisory Board Member.
  - 2. Ms. Yuki Uchiyama is a candidate for Outside Audit & Supervisory Board Member. The Company has designated her as an independent officer as prescribed by the Tokyo Stock Exchange and has registered her with the Exchange.
  - 3. The Company has entered into liability limitation agreements with Mr. Takehiko Terao and Ms. Yuki Uchiyama with respect to the liability under Article 423, Paragraph 1 of the Companies Act, whereby they bear liability for damages limited to ten (10) million yen or to the minimum liability amount under Article 425, Paragraph 1 of the Companies Act, whichever is higher, provided they perform their duties in good faith and with no gross negligence. If this proposal is approved, the Company plans to continue the said liability limitation agreements.
  - 4. Ms. Yuki Uchiyama will have served as Outside Audit & Supervisory Board Member for four (4) years at the conclusion of this General Meeting of Shareholders.
  - 5. The Company has entered into a directors and officers liability insurance agreement under Article 430-3, Paragraph 1 of the Companies Act with an insurance company. This insurance agreement shall cover compensation for damages, litigation costs, and other expenses to be incurred by the insured due to claims for damages resulting from any act (including omissions) based on the position of the insured as directors and officers of a company. The insurance premiums for the insured have been fully paid by the Company. If this proposal is approved, the candidates will be included in the said insurance agreement as an insured party. In addition, the Company plans to renew the said insurance agreement with the same content at the next renewal.
  - 6. The Company has entered into compensation agreements with Mr. Takehiko Terao and Ms. Yuki Uchiyama under Article 430-2, Paragraph 1 of the Companies Act and shall compensate them for the expenses stipulated in Item 1 and the losses stipulated in Item 2 of the said Paragraph within the scope prescribed by laws and regulations. The Company plans to continue the said agreements if their reappointment as Audit & Supervisory Board Member is approved.

#### Proposal 3: Revision of Compensation Amounts for Outside Directors

The amount of compensation, etc. for Directors of the Company was approved at an annual amount of no more than 500 million yen (including no more than 40 million yen for Outside Directors) at the 88th General Meeting of Shareholders held on June 24, 2022 and such amount has been in effect to this day. However, in line with the increase of the number of Outside Directors by one (1) in order to strengthen the oversight function of the Board of Directors, we would like to increase the annual amount of compensation, etc. for Outside Directors to no more than 80 million yen, although the amount of compensation, etc. for Directors will remain at an annual amount of no more than 500 million yen.

The amount of compensation for Directors shall not include the employee portion of salaries of employees who also serve as Directors as before.

This proposal is judged to be appropriate because it has been determined by the Board of Directors following deliberation in the Nomination and Compensation Committee, which is made up of independent Outside Directors and Representative Directors and chaired by an independent Outside Director, and the submission of advice and recommendations by the said committee to the Board of Directors, with due consideration given to the Company's policy regarding the determination of the details of compensation, etc. for individual Directors as well as various other circumstances.

The Company currently has eight (8) Directors (including three (3) Outside Directors). If Proposal 1: Election of Eight (8) Directors is approved as originally proposed, the number of Directors will be eight (8) (including four (4) Outside Directors).

Proposal 4: Revision of Compensation Amounts for Audit & Supervisory Board Members

The amount of compensation, etc. for Audit & Supervisory Board Members of the Company was approved at an annual amount of no more than 35 million yen at the 71st General Meeting of Shareholders held on June 29, 2005 and such amount has been in effect to this day. However, after taking into account the subsequent changes in the economic situation and various circumstances, we would like to increase the annual amount of compensation, etc. for Audit & Supervisory Board Members to no more than 50 million yen.

The current number of Audit & Supervisory Board Members is four (4). If Proposal 2: Election of Two (2) Audit & Supervisory Board Members is approved as originally proposed, the number of Audit & Supervisory Board Members will be four (4).

# Skills Matrix for the Board of Directors

	Name	Position and responsibilities	Corporate management	Global experience	Production/ technology/ development	Marketing/ sales	Finance / accounting	Legal affairs / compliance / risk management	Administration / public policy	Human resources / personnel developme nt	Sustainability / ESG
	Hiroyuki Suzuki	Chairman, Representative Director and CEO	•	•	•	•	•	•	•		•
	Yoshinori Yoshimura	President and COO	•		•			•		•	•
	Minoru Kadono	Director, in charge of production and technology	•		•				•		•
Directors	Wataru Morita	Director in charge of Planning and Secretarial Division	•	•	•	•					
	Kenjiro Nakano	Director (Outside)	•	•			•		•		•
	Kenichiro Ushino	Director (Outside)	•	•		•		•		•	
	Yuka Fujioka	Director (Outside)	•	•					•		
	Koichi Tsuji	Director (Outside)	•	•			•			•	•
	Takehiko Terao	Auditor (Full Time)					•	•		•	
Audit & Supervisory	Masuo Okumura	Audit & Supervisory Board Member (Outside)	•	•				•	•	•	
Board Members	Ryuta Uozumi	Audit & Supervisory Board Member (Outside)	•				•				•
	Yuki Uchiyama	Audit & Supervisory Board Member (Outside)		•				•		•	

\*The above table includes incumbent Audit & Supervisory Board Members who are not candidates for Director or Audit & Supervisory Board Member for this Annual General Meeting of Shareholders.