Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Securities Code: 7212

June 2, 2023

(Commencement date of measures for electronic provision of information: May 31, 2023)

To our shareholders:

Yuichi Fukuda President & CEO F-TECH INC.

19 Showanuma, Shobucho, Kuki-shi, Saitama

# Notice of the 68th Annual General Meeting of Shareholders

You are cordially invited to attend the 68th Annual General Meeting of Shareholders of F-TECH INC. (the "Company") to be held as described below.

In convening this General Meeting of Shareholders, measures for electronic provision of information are implemented for the information contained in the Reference Documents for General Meeting of Shareholders, etc. (matters subject to the measures for electronic provision), which is posted on "4. Websites on Which Matters Subject to the Measures for Electronic Provision Are Posted" described below. You are kindly requested to access any of these websites and check the information. If you choose not to attend the meeting, you may exercise your voting rights via the Internet or in writing. Please exercise your voting rights by either of the methods. The contents of each proposal are described in the Reference Documents for General Meeting of Shareholders. Please review the documents and exercise your voting rights, so that your vote is received no later than 5:00 p.m. on Wednesday, June 21, 2023 (JST).

**1. Date and Time:** Thursday, June 22, 2023, at 10:00 a.m. (reception starts at 9:00 a.m.) (JST)

2. Venue: Royal Crown C, fourth floor, ROYAL PINES HOTEL URAWA

2-5-1 Naka-cho, Urawa-ku, Saitama-shi, Saitama

#### 3. Purpose of the Meeting

### Matters to be reported:

- 1. The Business Report and the Consolidated Financial Statements, and audit reports by financial auditors and the Board of Auditors of the Consolidated Financial Statements for the 68th fiscal year (from April 1, 2022 to March 31, 2023).
- 2. The Non-consolidated Financial Statements for the 68th fiscal year (from April 1, 2022 to March 31, 2023).

## Matters to be resolved:

Proposal No. 1 Appropriation of Surplus Proposal No. 2 Election of Five Directors Proposal No. 3 Election of Three Auditors

### 4. Websites on Which Matters Subject to the Measures for Electronic Provision Are Posted:

No.	Name and URL of the website	How to access
1	The Company's website	Please inspect the information from the Notice of the
	https://www.ftech.co.jp/en/	General Meeting of Shareholders in the Archives of IR
		reports in Investor Relations.
2	Listed Company Search (Tokyo Stock	Please enter and search for the issue name (company name)
	Exchange)	or the securities code, and select Basic information and
	https://www2.jpx.co.jp/tseHpFront/JJK0	Documents for public inspection/PR information in that
	20010Action.do?Show=Show	order.
3	Shareholders' Meeting web portal	Please scan the QR Code on the enclosed voting form, or
	https://www.soukai-portal.net (Japanese	enter your ID and initial password.
	only)	

<sup>\*</sup> Each of the above websites may be temporarily unavailable for access due to regularly scheduled maintenance, etc.

If you are unable to view either website, please confirm the posted content through another website or wait a certain amount of time before attempting to access the same website again.

- When you attend the meeting in person, please submit the enclosed voting form at the reception.
- Any changes in the matters subject to the measures for electronic provision will be posted on each of the websites on the Internet.
- Among the matters subject to the measures for electronic provision, the matters below are posted on the Company's website in accordance with laws and regulations and the provision of Article 17 of the Articles of Incorporation of the Company, and are not included in the paper-based documents delivered to shareholders who have made a request for delivery of such documents. Accordingly, the documents are a part of the Consolidated Financial Statements or the Non-consolidated Financial Statements audited by the auditor in preparing an audit report and by the financial auditor in preparing an accounting audit report.
  - (i) Notes to the Consolidated Financial Statements
  - (ii) Notes to the Non-consolidated Financial Statements
- Souvenirs will not be handed out to shareholders attending the General Meeting of Shareholders. We appreciate your understanding in regard to this matter.
- Please take the current circumstances surrounding the COVID-19 pandemic into consideration when deciding whether to attend the meeting in person. If you are unable to attend the meeting, please exercise your voting rights in advance in writing or via the Internet.
- Any changes in the operation of the General Meeting of Shareholders due to yet unforeseen future circumstances will be announced on the Company's website.

The Company's website (https://www.ftech.co.jp/)

#### Reference Documents for General Meeting of Shareholders

## **Proposal No. 1** Appropriation of Surplus

The appropriation of surplus is proposed to be as follows:

#### Year-end dividends

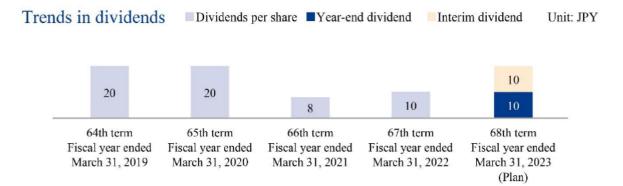
Giving consideration to the future business development, the Company proposes to pay the year-end dividend for the fiscal year under review of JPY10 per share.

- (1) Type of dividend property Cash
- (2) Allotment of dividend property to shareholders and their aggregate amount JPY10 per common share of the Company Total amount: JPY187,077,730
- (3) Effective date of dividends of surplus June 23, 2023

# Reference Dividend Policy

The Company recognizes the return of profits to shareholders based on business performance as an important management issue and maintains a basic policy to return profits to shareholders in a manner that is stable and continuous, comprehensively taking into account the status of operating results, dividend payout ratios, and internal reserves in addition to investment plans from a long-term perspective and strengthening of the corporate structure, and will continue to strive for sustainable growth and improved dividend levels.

For the fiscal year under review, the Company intends to pay the year-end dividend of JPY10 per share, and combined with the interim dividend of JPY10, the annual dividend is scheduled to be JPY20 per share for a dividend payout ratio of 21.4%.



# **Proposal No. 2** Election of Five Directors

At the conclusion of this meeting, the terms of office of five Directors will expire.

Therefore, the Company proposes the election of five Directors.

The candidates for Director are as follows:

Candidate No.	Name	Current position and responsibilities in the Company	Candidate status	Member of Nomination and Remuneration Committee *
1	Yuichi Fukuda	President & CEO	Reelection	0
2	Hajime Fujitaki	Director & Senior Managing Executive Officer Global Chief SED Officer	Reelection	
3	Hiroyuki Aoki	Director & Senior Managing Executive Officer Division Manager of Management Planning Division Global Business Management Officer	Reelection	
4	Naoko Tomono	Director	Reelection Outside Independent	0
5	Nobuhiro Koga	Director	Reelection Outside Independent	0

<sup>\*</sup> Nomination and Remuneration Committee consists of three Directors (including two outside Directors).  $\bigcirc$  indicates a member and  $\bigcirc$  indicates a chairperson (as of April 1, 2023).

Reference: Diversity of the candidates for Director

The Board of Directors of the Company is composed of diverse Directors from different backgrounds, with diverse expertise, experience, and other qualities.

The backgrounds of the five candidates for Director, including their expertise, experience, etc. are as follows:

Name	Gender	Independent Officer	Corporate management	Technology & development	Production & manufacturing technology	Sales &	Finance & accounting	Legal affairs & risk management	Governance & CSR		Overseas experience
Yuichi Fukuda	Male		0		0	0	0				0
Hajime Fujitaki	Male			0	0	0					0
Hiroyuki Aoki	Male						0	0	0		0
Naoko Tomono	Female	Outside Independent						0	0		
Nobuhiro Koga	Male	Outside Independent		0						(Engineering)	

Candidate No.	Name (Date of birth)		Career summary, and position and responsibility in the Company	Number of the Company's shares owned
1	Yuichi Fukuda (December 1, 1967)  [Tenure as Director] 19 years, as of the conclusion of this general meeting  [Attendance at Board of Directors Meetings (fiscal year under review)] 19 attended/19 held (100%)  Reelection	Dec. 1994 Jun. 2004 Jun. 2008 Mar. 2010 Apr. 2012 Apr. 2013 Apr. 2014 Apr. 2015 Dec. 2021 [Significant of None	Joined the Company Director Director & Senior Managing Executive Officer Division Manager of Management Planning Division Chief Sales & Marketing Officer and Regional CEO of North America Chief Domestic Business Officer Executive Vice President President & CEO (current position) Member of Nomination and Remuneration Committee (current position) concurrent positions outside the Company]	308,300 shares
	[Reasons for nomination as cand Yuichi Fukuda has diverse exper overseas sites and as a person			

Yuichi Fukuda has diverse experience and broad knowledge gained through his service as a president of domestic and overseas sites and as a person responsible for overseas business area, production planning area and management planning area. Since becoming President & CEO in April 2015, he has adequately performed his duties in critical management decision-making and supervising business execution with strong leadership and decisiveness nurtured through his experience and knowledge. The Company has judged him to be able to strive for the Company group's continuous growth and increase in corporate value over a medium- to long-term, and has nominated him again as Director. He is scheduled to assume the position as President & CEO when reelected as Director.

		Aug. 1981	Joined the Company	
	# " P ": 1"	Jun. 2004 May 2008	Senior Operating Officer of the Company President of F&P AMERICA MFG., INC.	
	Hajime Fujitaki (October 7, 1959)	Apr. 2012	Division Manager of Quality Assurance Division of the Company	
	[Tenure as Director]	Jun. 2012	Director & Managing Executive Officer	
	11 years, as of the conclusion of this general meeting	Apr. 2013	Division Manager of Production Planning Division	
	[Attendance at Board of	Apr. 2016	Division Manager of Sales & Marketing Division	11,400 shares
2	Directors Meetings (fiscal year under review)] 19 attended/19 held (100%)	Apr. 2017	Division Manager of Sales & Marketing Division and Regional CEO of Asia	
	19 attended/19 heid (100%)	Apr. 2020	Director & Senior Managing Executive	
	Reelection		Officer (current position)	
		Apr. 2020	Global Chief SED Officer (current position)	
		[Significant of	oncurrent positions outside the Company]	
		None		

[Reasons for nomination as candidate for Director]

Hajime Fujitaki has experience in important management and business operations including the supervision of production planning area and sales & marketing area, as well as the service as a president of overseas sites, and currently serves as Global Chief SED Officer. Leveraging his abundant experience and in-depth knowledge in the Company group's management nurtured through his career, he has properly performed his duties in critical management decision-making and supervising business execution as a Director. Therefore, the Company has nominated him again as Director. He is also scheduled to assume the position as Senior Managing Executive Officer when reelected as Director.

Candidate No.	Name (Date of birth)		Career summary, and position and responsibility in the Company	Number of the Company's shares owned			
	Hiroyuki Aoki (October 12, 1958)	Aug. 2015 Apr. 2016	Joined the Company as Deputy Division Manager of Management Planning Division Senior Operating Officer				
	[Tenure as Director] Seven years, as of the	Apr. 2016	Division Manager of Management Planning Division (current position)				
	conclusion of this general meeting	Jun. 2016 Apr. 2020	Director & Senior Operating Officer Director & Senior Managing Executive	13,500 shares			
	[Attendance at Board of Directors Meetings	Apr. 2020	Officer (current position) Global Business Management Officer				
3	(fiscal year under review)] 19 attended/19 held (100%)	_	(current position) concurrent positions outside the Company]				
	Reelection	None					
	planning area, including supervisi governance and compliance. Cur abundant experience and in-dept properly performed his duties in	important admition of the Comprently, he served he knowledge is critical managminated him a	ninistrative affairs as a person responsible for the Corpany group's accounting, finance, human resources are concurrently as Global Business Management On the Company group's management nurtured through ement decision-making and supervising business extends as Director. He is also scheduled to assume the	nd labor management, fficer. Leveraging his igh his career, he has ecution as a Director.			
	Wallaging Executive Officer wile	Apr. 1988	Joined Sogo & Seibu Co., Ltd. (formerly Seibu				
	Naoko Tomono (August 25, 1964)	Dec. 2008	Department Store Co., Ltd.) Registered as an attorney at law (Daini Tokyo Bar Association)				
	[Tenure as outside Director] Six years, as of the conclusion	Jan. 2009	Joined T and T PARTNERS LAW OFFICE (formerly Takagi Yoshiko LAW OFFICE)				
	of this general meeting	Jan. 2013 Jun. 2016	Partner (current position) Outside Director of Taisei Lamick Co., Ltd.				
	[Attendance at Board of Directors Meetings (fiscal year under review)] 19 attended/19 held (100%)	Jun. 2017	(current position) Outside Director of the Company (current position)	– shares			
	Reelection	Dec. 2021	Chairperson of Nomination and Remuneration Committee (current position)				
4	Outside Independent  [Significant concurrent positions outside the Company] Partner of T and T PARTNERS LAW OFFICE						
	Outside Director of Taisei Lamick Co., Ltd.						
	[Reasons for nomination as candidate for outside Director and summary of expected roles]						
	Naoko Tomono has no experience of involvement in company management except as an outside officer, but she has at objective viewpoint and abundant experience from her many years working in business and as a lawyer, and has been judged to be able to appropriately perform the duties, such as supervising the business execution of Directors of the Company						
	Therefore, the Company has agai						
	execution of duties, particularly re	egarding legal	experience as an attorney at law to continue to supe affairs, risk management, governance and CSR, and o				
	execution of duties, particularly regarding legal affairs, risk management, governance and CSR, and oversee the Company management from an independent standpoint.  When reelected, she will deliberate on the election and dismissal of officers, a remuneration system for officers, and oth matters as a chairperson of Nomination and Remuneration Committee, and engage in building a highly objective governance.						

system.

Candidate No.	Name (Date of birth)		Career summary, and position and responsibility in the Company	Number of the Company's shares owned		
		Apr. 1996 Apr. 2002	Associate Professor, Faculty of Fundamental Engineering (formerly Department of Mechanical Engineering), Nippon Institute of Technology Professor, Faculty of Fundamental Engineering (formerly Department of			
	Nobuhiro Koga (April 26, 1955)	Apr. 2013	Mechanical Engineering), Nippon Institute of Technology (current position) Chairman, Industry-University Cooperation			
	[Tenure as outside Director] Five years, as of the conclusion of this general meeting		Center (formerly Industry-University Cooperation and Entrepreneurial Education Center), Nippon Institute of Technology (current position)			
	[Attendance at Board of Directors Meetings (fiscal year under review)]	May 2016	Director, Association of Saishin Collabo Sangakukan industry-academic-government collaboration (current position)	– shares		
	19 attended/19 held (100%)	Jun. 2018	Outside Director of the Company (current position)			
5	Reelection Outside Independent	Dec. 2021	Member of Nomination and Remuneration Committee (current position)			
	independent	_	concurrent positions outside the Company]			
			culty of Fundamental Engineering, Nippon			
		Institute of To	dustry-University Cooperation Center, Nippon			
		Institute of T				
			ociation of Saishin Collabo Sangakukan industry-			
		•	vernment collaboration			
	[Reasons for nomination as candidate for outside Director and summary of expected roles]					
			nent in company management except as an outsid ective viewpoint as a university professor specia			
		-	ed him to be able to appropriately perform the duties	-		
			eany, and has again nominated him as outside Director			
	_		dge and experience as a university professor special fithe execution of duties, particularly regarding resea	-		
	and oversee the Company's man	agement from a	in independent standpoint.			

Notes:

transparent governance system.

1. For the selection of Director candidates, the Company has established a Nomination and Remuneration Committee as a non-statutory advisory body to the Board of Directors. The Committee is chaired by an independent outside Director, and a majority of the Committee members are independent outside Directors. Consulted by the Board of Directors, the Committee makes discussions and reports on the outcome to the Board of Directors. The Board of Directors shall respect the report of Nomination and Remuneration Committee so as to increase the objectivity and transparency of the decision-making proceedures.

When reelected, he will deliberate on the election and dismissal of officers, a remuneration system for officers, and other matters as a member of Nomination and Remuneration Committee, and engage in building a highly objective and

- 2. There is no special interest between any of the candidates and the Company.
- 3. Naoko Tomono and Nobuhiro Koga are candidates for outside Director.
- 4. The Company has entered into agreements with Naoko Tomono and Nobuhiro Koga to limit their liability for damages under Article 423, paragraph 1 of the Companies Act, pursuant to the stipulations of Article 427, paragraph 1 of the same Act. The maximum amount of liability for damages under this agreement is the minimum liability amount provided for under Article 425, paragraph 1 of the same Act. If their election is approved, the Company plans to renew the agreements with them.
- 5. Each candidate currently serves as a Director of the Company. The Company has entered into a directors and officers (D&O) liability insurance contract with an insurance company, as prescribed under Article 430-3, Paragraph 1 of the Companies Act. Each candidate is an insured party under this contract. The insurance covers legal damages and litigation expenses borne by an insured party in the event that a claim for damages is made due to an act (or omission) committed by the insured party in his or her capacity as a Director or an officer of the Company. The Company is fully responsible for paying the insurance premiums for all insured parties. If the election of each candidate is approved, then they will continue to be included in the insured parties under the insurance contract. The Company intends to renew the insurance contract on

- the same terms, during the candidates' term of office.
- 6. Naoko Tomono and Nobuhiro Koga satisfy the requirements of the Company's "Independence Criteria for Outside Officers." Furthermore, they satisfy the requirements for an independent officer as provided for by Tokyo Stock Exchange, Inc., and the Company has submitted notification to the aforementioned exchange concerning their appointment as independent officers. If their election is approved, the Company plans to continue their registration as independent officers.

# **Proposal No. 3** Election of Three Auditors

At the conclusion of this meeting, the terms of office of Auditors Mr. Masao Toyoda, Mr. Yasuyuki Ikezawa, and Mr. Hiroshi Takahashi will expire.

Therefore, the Company proposes the election of three Auditors.

The Board of Auditors has given its consent to this proposal.

The candidates for Auditor are as follows:

Candidate No.	Name (Date of birth)	Care	eer summary and position in the Company	Number of the Company's shares owned	
	Yasuyuki Ikezawa (July 20, 1957)	Apr. 1980	Joined the Company		
		Apr. 2002	Department Manager of Administration		
			Department, Development Planning Office		
	[Tenure as Auditor] Five years, as of the conclusion	Jun. 2004	Department Manager of Administration		
	of this general meeting		Department, Kuki Plant		
		Jun. 2009	Department Manager of Administration		
	[Attendance at Board of Directors Meetings]		Department, Kameyama Plant	5,300 shares	
	19 attended/19 held (100%)	Apr. 2013	Director of F&P MFG., INC.		
1	,	May 2016	Managing Director of F&P MFG., INC.		
1	[Attendance at Board of	Jun. 2018	Standing Statutory Auditor of the Company		
	Auditors Meetings] 12 attended/12 held (100%)		(current position)		
	12 4001000, 12 11010 (10070)	[Significant of	concurrent positions outside the Company]		
	Reelection None				
	_		g in such positions as Managing Director of overseas		
	knowledge accumulated from the	professional ex	g in such positions as Managing Director of overseas perience to date, he has been judged to be able to app we viewpoint. Therefore, the Company has again nomina	sites. Based on his propriately continue	
	knowledge accumulated from the	professional ex	perience to date, he has been judged to be able to app	sites. Based on his propriately continue	
	knowledge accumulated from the performing the duties as an Auditor	professional exp with an objectiv	perience to date, he has been judged to be able to app ye viewpoint. Therefore, the Company has again nomina	sites. Based on his propriately continue	
	knowledge accumulated from the performing the duties as an Auditor  Michiaki Nakanishi (June 26, 1962)	professional exp with an objective Apr. 1985	perience to date, he has been judged to be able to app we viewpoint. Therefore, the Company has again nominated Joined The Hyakugo Bank, Ltd.	sites. Based on his propriately continue	
	knowledge accumulated from the performing the duties as an Auditor  Michiaki Nakanishi	professional exp with an objective Apr. 1985	perience to date, he has been judged to be able to apport viewpoint. Therefore, the Company has again nominated Joined The Hyakugo Bank, Ltd.  General Manager of Kameyama Branch, The Hyakugo Bank, Ltd.  Business Promotion Officer of Branch	sites. Based on his propriately continue ated him as Auditor.	
	knowledge accumulated from the performing the duties as an Auditor  Michiaki Nakanishi (June 26, 1962)  [Tenure as Auditor]  — years	professional exp with an objective Apr. 1985 Jun. 2013 Jun. 2015	perience to date, he has been judged to be able to appore viewpoint. Therefore, the Company has again nominated Joined The Hyakugo Bank, Ltd.  General Manager of Kameyama Branch, The Hyakugo Bank, Ltd.	sites. Based on his propriately continue ated him as Auditor.	
	knowledge accumulated from the performing the duties as an Auditor  Michiaki Nakanishi (June 26, 1962)  [Tenure as Auditor]  — years  [Attendance at Board of	professional exp with an objective Apr. 1985 Jun. 2013 Jun. 2015 Jul. 2017	perience to date, he has been judged to be able to appore viewpoint. Therefore, the Company has again nomina  Joined The Hyakugo Bank, Ltd.  General Manager of Kameyama Branch, The Hyakugo Bank, Ltd.  Business Promotion Officer of Branch  Management Division, The Hyakugo Bank, Ltd.  Joined the Company	sites. Based on his propriately continue ated him as Auditor.	
	knowledge accumulated from the performing the duties as an Auditor  Michiaki Nakanishi (June 26, 1962)  [Tenure as Auditor]  — years	Apr. 1985 Jun. 2013 Jun. 2015 Jul. 2017 Apr. 2018	perience to date, he has been judged to be able to appore viewpoint. Therefore, the Company has again nomina  Joined The Hyakugo Bank, Ltd.  General Manager of Kameyama Branch, The Hyakugo Bank, Ltd.  Business Promotion Officer of Branch  Management Division, The Hyakugo Bank, Ltd.  Joined the Company  General Manager of Internal Audit Office	sites. Based on his propriately continue ated him as Auditor.	
	knowledge accumulated from the performing the duties as an Auditor  Michiaki Nakanishi (June 26, 1962)  [Tenure as Auditor]  — years  [Attendance at Board of Directors Meetings]  —	professional exp with an objective Apr. 1985 Jun. 2013 Jun. 2015 Jul. 2017	perience to date, he has been judged to be able to appore viewpoint. Therefore, the Company has again nomina  Joined The Hyakugo Bank, Ltd.  General Manager of Kameyama Branch, The Hyakugo Bank, Ltd.  Business Promotion Officer of Branch Management Division, The Hyakugo Bank, Ltd.  Joined the Company  General Manager of Internal Audit Office Personnel Department, Management Planning	sites. Based on his propriately continue ated him as Auditor.	
2	knowledge accumulated from the performing the duties as an Auditor  Michiaki Nakanishi (June 26, 1962)  [Tenure as Auditor]  — years  [Attendance at Board of Directors Meetings]  —  [Attendance at Board of	professional exp with an objective Apr. 1985 Jun. 2013 Jun. 2015 Jul. 2017 Apr. 2018 Apr. 2020	perience to date, he has been judged to be able to appore viewpoint. Therefore, the Company has again nominate Joined The Hyakugo Bank, Ltd.  General Manager of Kameyama Branch, The Hyakugo Bank, Ltd.  Business Promotion Officer of Branch Management Division, The Hyakugo Bank, Ltd.  Joined the Company  General Manager of Internal Audit Office Personnel Department, Management Planning Division	sites. Based on his propriately continue ated him as Auditor.	
2	knowledge accumulated from the performing the duties as an Auditor  Michiaki Nakanishi (June 26, 1962)  [Tenure as Auditor]  — years  [Attendance at Board of Directors Meetings]  —	Apr. 2015 Jul. 2017 Apr. 2018 Apr. 2020 Sep. 2020	perience to date, he has been judged to be able to appore viewpoint. Therefore, the Company has again nominate Joined The Hyakugo Bank, Ltd.  General Manager of Kameyama Branch, The Hyakugo Bank, Ltd.  Business Promotion Officer of Branch Management Division, The Hyakugo Bank, Ltd.  Joined the Company  General Manager of Internal Audit Office Personnel Department, Management Planning Division  Director of F&P MFG., INC.	sites. Based on his propriately continue ated him as Auditor.	
2	knowledge accumulated from the performing the duties as an Auditor  Michiaki Nakanishi (June 26, 1962)  [Tenure as Auditor]  — years  [Attendance at Board of Directors Meetings]  —  [Attendance at Board of Auditors Meetings]	professional exp with an objective Apr. 1985 Jun. 2013 Jun. 2015 Jul. 2017 Apr. 2018 Apr. 2020 Sep. 2020 [Significant of	perience to date, he has been judged to be able to appore viewpoint. Therefore, the Company has again nominate Joined The Hyakugo Bank, Ltd.  General Manager of Kameyama Branch, The Hyakugo Bank, Ltd.  Business Promotion Officer of Branch Management Division, The Hyakugo Bank, Ltd.  Joined the Company  General Manager of Internal Audit Office Personnel Department, Management Planning Division	sites. Based on his propriately continue ated him as Auditor.	
2	knowledge accumulated from the performing the duties as an Auditor  Michiaki Nakanishi (June 26, 1962)  [Tenure as Auditor]  — years  [Attendance at Board of Directors Meetings]  —  [Attendance at Board of Auditors Meetings]  —  New election	professional exp with an objective Apr. 1985 Jun. 2013 Jun. 2015 Jul. 2017 Apr. 2018 Apr. 2020 Sep. 2020 [Significant of None	perience to date, he has been judged to be able to appore viewpoint. Therefore, the Company has again nominate Joined The Hyakugo Bank, Ltd.  General Manager of Kameyama Branch, The Hyakugo Bank, Ltd.  Business Promotion Officer of Branch Management Division, The Hyakugo Bank, Ltd.  Joined the Company  General Manager of Internal Audit Office Personnel Department, Management Planning Division  Director of F&P MFG., INC.	sites. Based on his propriately continue ated him as Auditor.	
2	knowledge accumulated from the performing the duties as an Auditor  Michiaki Nakanishi (June 26, 1962)  [Tenure as Auditor]  — years  [Attendance at Board of Directors Meetings] —  [Attendance at Board of Auditors Meetings] —  New election  [Reasons for nomination as canding the performance of the	professional exp with an objective Apr. 1985 Jun. 2013 Jun. 2015 Jul. 2017 Apr. 2018 Apr. 2020 Sep. 2020 [Significant of None]	perience to date, he has been judged to be able to appore viewpoint. Therefore, the Company has again nominate Joined The Hyakugo Bank, Ltd.  General Manager of Kameyama Branch, The Hyakugo Bank, Ltd.  Business Promotion Officer of Branch Management Division, The Hyakugo Bank, Ltd.  Joined the Company  General Manager of Internal Audit Office Personnel Department, Management Planning Division  Director of F&P MFG., INC.  concurrent positions outside the Company]	sites. Based on his propriately continue ated him as Auditor.  — shares	
2	knowledge accumulated from the performing the duties as an Auditor  Michiaki Nakanishi (June 26, 1962)  [Tenure as Auditor]  years  [Attendance at Board of Directors Meetings]  [Attendance at Board of Auditors Meetings]  New election  [Reasons for nomination as canding In addition to knowledge in finance.	Apr. 2015 Jul. 2017 Apr. 2018 Apr. 2020 Sep. 2020 [Significant of None date for Auditor and accounting professional experience with an objective with an objective professional experience and accounting professiona	perience to date, he has been judged to be able to apport viewpoint. Therefore, the Company has again nominate Joined The Hyakugo Bank, Ltd.  General Manager of Kameyama Branch, The Hyakugo Bank, Ltd.  Business Promotion Officer of Branch Management Division, The Hyakugo Bank, Ltd.  Joined the Company  General Manager of Internal Audit Office Personnel Department, Management Planning Division  Director of F&P MFG., INC.  concurrent positions outside the Company]	sites. Based on his propriately continue ated him as Auditor.  — shares	
2	knowledge accumulated from the performing the duties as an Auditor  Michiaki Nakanishi (June 26, 1962)  [Tenure as Auditor]  years  [Attendance at Board of Directors Meetings]  [Attendance at Board of Auditors Meetings]  New election  [Reasons for nomination as candi In addition to knowledge in finance includes serving in such positions as	Apr. 2015 Jul. 2017 Apr. 2018 Apr. 2020 Sep. 2020 [Significant of None date for Auditor and accounting as general management with an objective with an objective professional expension of the profession of the p	perience to date, he has been judged to be able to appore viewpoint. Therefore, the Company has again nominate Joined The Hyakugo Bank, Ltd.  General Manager of Kameyama Branch, The Hyakugo Bank, Ltd.  Business Promotion Officer of Branch Management Division, The Hyakugo Bank, Ltd.  Joined the Company  General Manager of Internal Audit Office Personnel Department, Management Planning Division  Director of F&P MFG., INC.  concurrent positions outside the Company]	sites. Based on his propriately continue ated him as Auditor.  — shares and experience that werseas sites. Based	

Candidate No.	Name (Date of birth)	Caree	er summary and position in the Company	Number of the Company's shares owned	
		Aug. 1985	Professor, Faculty of Law, The University of		
			Tokyo		
		Dec. 1998	Director of Non-life Insurance Policy-holders		
			Protection Corporation of Japan (current		
			position)		
		Apr. 2007	Executive Vice President of The University of		
	Hiroshi Takahashi		Tokyo		
	(December 18, 1947)	May 2009	Professor Emeritus of The University of Tokyo		
	[Tenure as outside Auditor]	Jun. 2009	Special Counsel of Mori Hamada & Matsumoto		
	Four years, as of the conclusion	Feb. 2010	Director of Japan Institute of Business Law		
	of this general meeting	Jun. 2017	Chairperson of Egusa Foundation for		
	5A 1 1 1 1 1 1 C		International Cooperation in the Social Sciences		
	[Attendance at Board of Directors Meetings]		(current position)		
	18 attended/19 held (94%)	Apr. 2018	Advisor of Atsumi & Sakai (current position)	– shares	
		Apr. 2019	Outside Auditor of the Company (current		
3	[Attendance at Board of		position)		
	Auditors Meetings] 11 attended/12 held (91%)	Jun. 2022	Representative Director and Vice Chairman of		
			Japan Institute of Business Law (current		
	Reelection		position)		
	Outside Independent	-	ncurrent positions outside the Company]		
	macpendent		n-life Insurance Policy-holders Protection		
		Corporation of	-		
		Chairperson of Egusa Foundation for International Cooperation			
		in the Social So			
		Advisor of Ats			
		Representative Business Law	Director and Vice Chairman of Japan Institute of		
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	[Reasons for nomination as candi				
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Hiroshi Takahashi has no experience of involvement in company management, but he has abundant knowledge as a lawyer over many years and an objective viewpoint nurtured through serving as Directors of a number of corporation bodies, and he has been judged to be able to appropriately perform the duties, such as supervising the business execution of Directors of the Company. Therefore, the Company has nominated him as a candidate for outside Auditor.

Notes:

- 1. There is no special interest between any of the candidates and the Company.
- 2. Hiroshi Takahashi is a candidate for outside Auditor.
- 3. Hiroshi Takahashi satisfies the requirements of the Company's "Independence Criteria for Outside Officers." Furthermore, he satisfies the requirements for an independent officer as provided for by Tokyo Stock Exchange, Inc., and the Company has submitted notification to the aforementioned exchange concerning his appointment as outside independent officer. If his election is approved, the Company plans to continue his registration as outside independent officer.
- 4. The Company has entered into an agreement with Hiroshi Takahashi to limit his liability for damages under Article 423, paragraph 1 of the Companies Act, pursuant to the stipulations of Article 427, paragraph 1 of the same Act. The maximum amount of liability for damages under this agreement is the minimum liability amount provided for under Article 425, paragraph 1 of the same Act.
- 5. The Company has entered into a directors and officers (D&O) liability insurance contract with an insurance company, as prescribed under Article 430-3, Paragraph 1 of the Companies Act. Each Auditor is an insured party under this contract. The insurance covers legal damages and litigation expenses borne by an insured party in the event that a claim for damages is made due to an act (or omission) committed by the insured party in his or her capacity as an Auditor or an officer of the Company. The Company is fully responsible for paying the insurance premiums for all insured parties. If the election of each candidate is approved, then they will be included in the insured parties under the insurance contract. The Company intends to renew the insurance contract on the same terms, during the candidates' term of office.

#### <Independence Criteria for Outside Officers>

The Company has established the following independence criteria for selecting candidates for independent outside Director and independent outside Auditor. The highest priority is given to the requirement that there be no conflict of interest between outside Directors and general shareholders, and those falling under any of the following criteria shall not be deemed to be independent.

- (1) A person who is currently falling under any of (i) to (viii)
  - (i) A business executive of the Company group
  - (ii) An entity or its business executive where the Company group is a major business partner, and that has derived 2% or more of its annual consolidated net sales from transactions with the Company group in the most recent business year
  - (iii) An entity or its business executive that is major business partner of the Company group, with the Company group having derived 2% or more of its annual consolidated net sales from transactions with the entity in the most recent business year
  - (iv) An entity or its business executive that is an important provider of funds for the Company, such that the value of funds provided to the Company group is 2% or more of the Company group's consolidated total assets
  - (v) A major shareholder of the Company (who owns 10% or more of the voting rights, whether directly or indirectly), or its business executive
  - (vi) A certified public accountant, or employee, partner or staff of an audit corporation, serving as financial auditor to the Company group
  - (vii) A certified public accountant, tax accountant, legal specialist or other consultant who obtain monetary and other financial benefits amounting to JPY10 million or more in annual compensation excluding officers' compensation from the Company group (including the person belonging to the organization if the one who received the relevant property is an organization such as corporation, association and offices)
  - (viii) A person who belongs to legal offices, audit corporations, tax accountant offices or consulting companies that receive monetary consideration or other property from the Company group amounting to 2% or more of their annual consolidated net sales
- (2) A person who has fallen under (ii) (viii) over the previous 5 years
- (3) Spouse or persons within the second degree of kinship of a person falling under the above criteria (only in cases where a person is in a position of importance)
- (4) A person whose tenure as an outside officer totals more than 8 years

#### Established on November 5, 2015

- Notes: 1. "Business executive" shall mean an executive director, executive officer, operating officer, manager or other such employee. (Excluding Auditors)
  - 2. "The Company group" shall mean the Company and the subsidiaries of the Company.
  - 3. "Position of importance" shall mean a director, operating officer, person of the level of general manager, certified public accountant of an audit corporation or accountant office, or attorney at law belonging to any kind of legal firm (including so-called associates).