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Stock Code: 3924

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To Our Shareholders:

Yoshiaki Fukushima President and Representative Director **R&D COMPUTER CO., LTD.** 4-13-23 Shibaura, Minato-ku, Tokyo

### Notice of the 53rd Annual General Meeting of Shareholders

We are pleased to announce that the 53rd Annual General Meeting of Shareholders of R&D COMPUTER CO., LTD. (the "Company") will be held as described below.

If you are unable to attend the meeting in person, you may exercise your voting rights via the internet etc. or in writing (by postal mail). Please review the Reference Documents for the General Meeting of Shareholders, refer to "Exercise of voting rights" (in Japanese only), and exercise your voting rights by 6:00 p.m. on Monday, June 26, 2023 (JST).

1. Date and time: Tuesday, June 27, 2023, at 10:00 a.m. (JST) (Reception starts at 9:00 a.m.)

**2. Venue:** First Basement, Mita NN Building

4-1-23 Shiba, Minato-ku, Tokyo

### 3. Purposes:

### Items to be reported:

- 1. The Business Report, Consolidated Financial Statements for the 53rd fiscal year (from April 1, 2022 to March 31, 2023) and results of audits of the Consolidated Financial Statements by the Financial Auditor and the Audit & Supervisory Board
- 2. The Financial Statements for the 53rd fiscal year (from April 1, 2022 to March 31, 2023)

### Items to be resolved:

**Proposal No. 1** Election of Eight Directors

**Proposal No. 2** Election of Three Audit & Supervisory Board Members

When convening this general meeting of shareholders, the Company takes measures for providing information that constitutes the content of reference documents for the general meeting of shareholders, etc. (items for which measures for providing information in electronic format are to be taken) in electronic format, and posts this information as "Notice of the 53rd Annual General Meeting of Shareholders" on the Company's website. Please access the Company's website by using the internet address shown below to review the information.

The Company's website:

https://www.rand.co.jp (in Japanese)

(From the above website, select "Investor Relations," and then "General Meeting of Shareholders.")

The items subject to measures for electronic provision are posted on the Company's website, as well as on the website of Tokyo Stock Exchange, Inc. (TSE). To view these items, use the Internet address given below.

TSE website (Listed Company Search):

https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=show (in Japanese)

(Access the TSE website by using the internet address shown above, enter "R&D COMPUTER" in "Issue name (company name)" or the Company's securities code "3924" in "Code," and click "Search." Then, click "Basic information" and select "Documents for public inspection/PR information." Under "Filed information available for public inspection," click "Click here for access" under "[Notice of General Shareholders Meeting /Informational Materials for a General Shareholders Meeting].")

- When attending the meeting in person, please submit the voting form which is sent with this notice at the reception.
- The Company requests you to visit the venue, while considering infection prevention measures such as wearing a mask after checking your health conditions.
- On the day of the meeting, the Company's staff will be dressed in more casual attire (cool biz: no jacket or tie). Your understanding will be highly appreciated. The Company asks shareholders to wear casual clothing to attend the meeting.
- In the event of any corrections to items subject to measures for electronic provision, a notification to that effect, and the corrected and pre-corrected versions of these items will be made available on the Company's website and the TSE website.
- For this general meeting of shareholders, we have delivered paper-based documents stating the items subject to measures for electronic provision to all shareholders, regardless of whether or not they have requested them. Among the items subject to measures for electronic provision, in accordance with the provisions of laws and regulations and Article 14 of the Articles of Incorporation of the Company, the following items are not provided in the paper-based documents delivered to shareholders.
  - (i) "Notes to Consolidated Financial Statements" in the Consolidated Financial Statements
  - (ii) "Notes to Non-consolidated Financial Statements" in the Non-consolidated Financial Statements

Consequently, the Consolidated Financial Statements and the Non-consolidated Financial Statements stated in the paper-based documents consist of part of the documents that were audited by the Financial Auditor in preparing the accounting audit report, and by the Audit & Supervisory Board members in preparing the audit report.

# **Reference Documents for the General Meeting of Shareholders**

## **Proposal No. 1** Election of Eight Directors

The terms of office of all seven Directors will expire at the conclusion of this annual general meeting of shareholders. Therefore, in order to strengthen our management system, the Company proposes to increase the number of Directors by one and elect eight Directors.

The candidates for Director are as follows:

Candidate No.	Name (Date of birth)	Career summand signif	Number of the Company's shares owned					
	Hideo Tamura (January 30, 1939)	Oct. 1975 Oct. 2007	Joined the Company President and Representative Director Chairman and Representative Director (current	264,785				
	Reelection	2007	position)					
1	[Reasons for nomination as candidate for Director]							
	The candidate has extensive experience, a track record as a manager and the Company's Representative Director, and							
	has played an adequate role on the Board of Directors in supervising the management and business execution. The							
	Company has judged that his experience and discernment gained through his career will be utilized in the Company's							
	management and therefore propo-							
		Apr. 1995	Joined Mitsui Toatsu Chemicals, Inc. (currently					
			Mitsui Chemicals, Inc.)					
		Mar. 2010	Temporarily transferred to Mitsui Chemicals					
			(Shanghai) Co., Ltd.					
			General Manager of Electronic Information and					
			Functional Material Sales Division					
		Feb. 2014	Joined the Company					
	Yoshiaki Fukushima		Executive Officer and General Manager of	1,036,550				
	(May 5, 1969)		Sales Division					
	D 1 4	June 2014	Director and General Manager of Sales					
2	Reelection	. 2016	Division					
2		Apr. 2016	Director and General Manager of Industrial Public Works Division 1					
		Apr. 2017	Director and General Manager of Industrial Public Works Supervisory Division					
		Apr. 2018	Managing Director					
		June 2018	President and Representative Director (current					
			position)					
	[Reasons for nomination as candidate for Director]							
	The candidate has steadily worked on management issues to contribute to enhancing corporate value as the Company's							
	Representative Director. In the previous fiscal year, he engaged actively in selection and concentration of the business							
	structure. The Company has judged that his strong leadership continues to be expected and therefore proposes his							
	reelection as Director.							

Candidate No.	Name (Date of birth)	Career sum	Number of the Company's shares owned					
		Apr. 1980 Apr. 2008	Joined Fujitsu Limited Director of Fujitsu Nagano Systems Engineering Limited					
		Apr. 2012	Corporate Executive Officer and EVP of IT Solutions Unit of Fujitsu Systems East Limited (currently Fujitsu Limited)					
	Keiichi Yamamura	Apr. 2014	Corporate Executive Officer and Head of IT Solutions Unit					
	(November 5, 1957)	Apr. 2016	Head of IT Solutions Unit of Eastern Japan BG of GSI Business Unit of Fujitsu Limited	2,900				
2	Reelection	Apr. 2017	Head of IT Systems Unit of Global Delivery Group					
3		Apr. 2018	Joined the Company					
		June 2018	Managing Director and General Manager of					
			Administration Division					
		Apr. 2019	Managing Director					
		June 2020	Director and Managing Executive Officer (current position)					
	serving as General Manager of the DX Promotion Division. The Company has judged that his extensive experience and deep discernment gained through his career will be utilized in the Company's management and therefore proposes his reelection as Director.							
		Apr. 1995	Joined the Company					
		Oct. 2007	General Manager of Service Business Department 1					
		Apr. 2008	General Manager of Business Department 1					
	Isao Hironaga	Apr. 2010	General Manager of Industrial Public Works					
	(September 20, 1970)  Reelection		Supervisory Department 1	20.505				
		Apr. 2011	Executive Officer and General Manager of Industrial Public Works Division	39,795				
		Apr. 2012	Executive Officer and General Manager of					
4		Apr. 2012	Business Innovation Division					
		June 2012	Director, Executive Officer and General					
			Manager of Business Innovation Division					
			(current position)					
	[Reasons for nomination as candidate for Director] The candidate has long had business execution experience mainly in the industrial IT solutions business field and promotes the launch of the Company's new businesses by serving as General Manager of the cloud area as well as the solution development area. The Company has judged that his experience and discernment gained through his career will be utilized in the Company's management and therefore proposes his reelection as Director.							

Candidate No.	Name (Date of birth)	Career sum and signif	Number of the Company's shares owned					
5	Fumitoshi Okuno (January 5, 1971)  Reelection	Apr. 1994 May 2006  Feb. 2009 Apr. 2009  Apr. 2015  Apr. 2019  June 2019	Joined Green House Foods Co., Ltd. Joined Club iT Corporation (currently Broadmedia Corporation) Joined the Company General Manager of Accounting and Finance Department of Administration Division Executive Officer and General Manager of Corporate Administration Supervisory Department of Administration Division Executive Officer and General Manager of Corporate Administration Division Director, Executive Officer and General Manager of Corporate Administration Division (current position)	3,121				
	[Reasons for nomination as candidate for Director] The candidate has overseen the Company's accounting and financial strategy, and has extensive experience and a track record in accounting and finance. He has promoted preparation for an initial public offering, management control, reinforcement of governance and others as the Company's Executive Officer since April 2015. He is currently also working on an M&A. The Company has judged that he will continue to contribute to enhancing the Company's corporate value and therefore proposes his reelection as Director.							
6	The candidate has never been dir based on his extensive experienc will properly play a role in suppo management as outside Director Mr. Akita is elected, he is expect	rectly involved the gained as a To porting the Comp based on the di the discovery of the comp or officers from	First elected as a Tokyo Metropolitan Assembly member  Elected as a Tokyo Metropolitan Assembly member for a second term  Chair of the Public Enterprise committee  Chair of the Urban Development committee  Elected as a Tokyo Metropolitan Assembly member for a third term  Executive Acting Secretary-General of Tokyo Togikai Jiminto  Chair of the Police/Fire Fighting committee  Director of Special Committee on Measures to Promote Olympic & Paralympic Games  Outside Director of the Company (current position)  Elected as a Tokyo Metropolitan Assembly member for a fourth term  Secretary-General of Tokyo Togikai Jiminto  e Director and outline of expected roles]  in the management of a company; however, he has do okyo Metropolitan Assembly member. The Company onny's overall management as well as monitoring an scernment, and therefore proposes his reelection as dead in the selection of candidates for the Company's of an objective and neutral perspective as a voluntary in the company's of an objective and neutral perspective as a voluntary in the company's of an objective and neutral perspective as a voluntary in the company's of an objective and neutral perspective as a voluntary in the company's of an objective and neutral perspective as a voluntary in the company's of an objective and neutral perspective as a voluntary in the company's of an objective and neutral perspective as a voluntary in the company's of an objective and neutral perspective as a voluntary in the company's of an objective and neutral perspective as a voluntary in the company's of an objective and neutral perspective as a voluntary in the company's of an objective and neutral perspective as a voluntary in the company's of the comp	y expects that he d supervising the outside Director. If officers and				

Candidate No.	Name (Date of birth)		Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company					
		Apr. 1980 July 1980 Sept. 1992	Registered as a certified public tax accountant Established Shinichi Kozu Certified Public Tax Accountant Office, Director Audit & Supervisory Board Member of the					
		June 2005	Company Vice President of the Tokyo Certified Public Tax Accountants' Association					
		July 2005	Executive Director of the Japan Federation of Certified Public Tax Accountants' Associations					
	Shinichi Kozu (July 6, 1949)	June 2006	Outside Audit & Supervisory Board Member of TOEI COMPANY, LTD. (current position)					
	Reelection	Jan. 2010	Established KMG TAX Accountant's Co., Ltd. (currently KOZU YAMADA TAX Accountant's	950				
	Outside	June 2011	Co., Ltd.), representative member (current position)  President of the Tokyo Certified Public Tax					
7		July 2011	Accountants' Association Vice President of the Japan Federation of					
		July 2015	Certified Public Tax Accountants' Associations President of the Japan Federation of Certified Public Tax Accountants' Associations (current					
		June 2016	position) Outside Director of the Company (current position)					
	well-versed in the Company's business activities through auditing. The Company expects that his extensive knowledge and experience will be utilized for reinforcing the decision-making and judgement of the business execution in the Company's corporate operations, and therefore proposes his reelection as outside Director. If Mr. Kozu is elected, he is expected to be involved in the selection of candidates for the Company's officers and determination of remuneration for officers from an objective and neutral perspective as a voluntary Nomination and Remuneration Advisory Committee							
	member.	Apr. 1982	Joined The Sumitomo Trust and Banking					
		1040000	Company, Limited (currently Sumitomo Mitsui Trust Bank, Limited)					
		Apr. 1985	Joined Retail Information Systems Co., Ltd.					
	Hiromi Kimura	Oct. 1986	Joined Needs Well Inc.					
	(December 4, 1959)	Oct. 2002 Apr. 2011	General Manager of Corporate Planning Office General Manager of Internal Audit Office					
	New election	Dec. 2013	Director and General Manager of Corporate Management Planning Office	150				
8	Outside	Dec. 2020	Director and Executive Officer and in charge of CC Office					
		Mar. 2022	Retired from Needs Well Inc.					
		Apr. 2022	Audit & Supervisory Board Member of					
	Penetrate of Limits Co., Ltd.  [Reasons for nomination as candidate for outside Director and outline of expected roles]  The candidate has been involved in the IT service industry for many years, and has extensive industry knowledge.  Moreover, she also has experience in corporate management. The Company expects that she will use her extensive knowledge and management experience appropriately in decision making in the Company's corporate operations and in							
	Moreover, she also has experie	nce in corporate	management. The Company expects that she will use	her extensive				

Notes:

- Candidate Shinichi Kozu is a representative member of KOZU YAMADA TAX Accountant's Co., Ltd. The Company has
  entered into a tax consulting agreement with the aforementioned corporation and has a business with it. There is no special
  interest between each of other candidates and the Company.
- 2. KOZU YAMADA TAX Accountant's Co., Ltd. for which Shinichi Kozu serves as the representative and the Company have entered into a tax consulting agreement and are engaged in a business relationship; however, as the transaction amount is insignificant, there are no matters that might affect the independence of an outside officer between the Company and KOZU YAMADA TAX Accountant's Co., Ltd. The Company has therefore judged that he is appropriate for an independent officer.
- 3. Of the candidates for Director, Ichiro Akita, Shinichi Kozu, and Hiromi Kimura are candidates for outside Director. The Company has submitted notification to the Tokyo Stock Exchange that Ichiro Akita and Shinichi Kozu have been designated as independent officers as provided for by the aforementioned exchange. If their election is approved, the Company plans to continue to designate them as independent officers. Hiromi Kimura satisfies the requirements for an independent officer as provided for by the Tokyo Stock Exchange. If her election is approved, the Company plans to designate her as an independent officer.
- 4. Ichiro Akita is currently an outside Director of the Company, and at the conclusion of this annual general meeting of shareholders, his tenure as outside Director will have been eight years.
- 5. Shinichi Kozu is currently an outside Director of the Company, and at the conclusion of this annual general meeting of shareholders, his tenure as outside Director will have been seven years.
- 6. The Company has, pursuant to the provisions of Article 427, paragraph (1) of the Companies Act, entered into agreements with Ichiro Akita and Shinichi Kozu to limit their liability for damages under Article 423, paragraph (1) of the same Act. Pursuant to this agreement, the defined maximum amount of liability for damages is the minimum liability amount stipulated by laws and regulations. If the reelection of Ichiro Akita and Shinichi Kozu is approved, the Company plans to renew the aforementioned agreements with them. If the election of Hiromi Kimura is approved, the Company plans to enter into the same limited liability agreement with her.
- 7. The Company has entered into a directors and officers liability insurance policy with an insurance company. An outline of the insurance policy is as described on page 27 of the Business Report (available in Japanese only). If the election of candidates for Director is approved, they will be included as the insured in the policy. The Company plans to renew the policy with the same terms at the next renewal.

## **Proposal No. 2** Election of Three Audit & Supervisory Board Members

From among the four Audit & Supervisory Board Members, the terms of office of Yoshiki Sato, Tomohisa Shinagawa, and Norihiko Taniguchi will expire at the conclusion of this annual general meeting of shareholders.

Therefore, the Company proposes the election of three Audit & Supervisory Board Members.

The consent of the Audit & Supervisory Board has been obtained for this proposal.

The candidates for Audit & Supervisory Board Member are as follows:

Candidate No.	Name (Date of birth)	Career sur	Number of the Company's shares owned					
		Apr. 1984 Apr. 2016	Joined Fujitsu Limited Senior Vice President of Financial Systems Business Unit					
	Toshihiko Hirose (June 12, 1961)	Apr. 2018	Representative Director and President of Shiga Fujitsu Software Limited (currently Fujitsu Limited)	-				
1	New election Outside	Apr. 2020	Senior Vice President of Financial Systems Business Unit of Fujitsu Limited					
1		Apr. 2021	Executive Director of Digital Solutions Business Unit					
		Aug. 2022	Retired from Fujitsu Limited					
	[Reasons for nomination as candidate for outside Audit & Supervisory Board Member]							
	The candidate has expert knowledge and experience in fields which are closely related to the Company's business. He							
	also possesses experience and broad discernment related to corporate management. Accordingly, the Company has							
	judged that he will appropriately fulfill his duties as an Audit & Supervisory Board Member and therefore proposes his							
	election as an outside Audit & Supervisory Board Member.							
		Apr. 1985	Registered as an attorney-at-law (Daini Tokyo					
			Bar Association)					
			Joined Mori Sogo (currently Mori Hamada &					
			Matsumoto)					
	Tomohisa Shinagawa (June 14, 1958)	Feb. 1991	Registered as an attorney-at-law in New York,					
			U.S.A.					
		Jan. 1993	Partner of Mori Sogo					
		July 2002	Director of Japan Revival Investment Co., Ltd.					
2	Reelection Outside	June 2006	Outside Director of Mitsubishi Paper Mills Limited					
		June 2010	Outside Audit & Supervisory Board Member of the Company (current position)					
		Jan. 2013	Senior Counsel of Mori Hamada & Matsumoto (current position)					
	[Reasons for nomination as candidate for outside Audit & Supervisory Board Member]							
	The candidate has deep discernment and knowledge in the field of corporate law as Senior Counsel at the law firm of							
	Mori Hamada & Matsumoto. He also has extensive experience in corporate management as an outside Director at							
	Mitsubishi Paper Mills Limited. Therefore, the Company proposes his reelection as outside Audit & Supervisory Board							
	Member.							

Candidate No.	Name (Date of birth)	Career sur	Number of the Company's shares owned					
		Apr. 1977	Joined Fujitsu Limited					
		Apr. 2003	Executive Vice President of Financial Systems					
			Unit					
		May 2005	President and Representative Director of					
			Fujitsu Advanced Solutions Limited (currently					
			Fujitsu Limited)					
		June 2007	Executive Vice President of Fujitsu Limited					
	Norihiko Taniguchi	Apr. 2008	Corporate Vice President					
	(September 7, 1954)	Apr. 2010	Corporate Senior Vice President					
		June 2014	Director and Corporate Executive Officer,	_				
	Reelection		SEVP, Head of Global Services Integration					
3	Outside		Business					
		June 2017	Corporate Senior Executive Vice President and					
			Representative Director					
		Dec. 2018	Retired from position of Corporate Senior					
			Executive Vice President and Representative					
			Director					
		June 2019	Outside Audit & Supervisory Board Member of					
			the Company (current position)					
	[Reasons for nomination as candidate for outside Audit & Supervisory Board Member]							
	The candidate has extensive experience and broad discernment related to corporate management at Fujitsu Limited and							
	its group. Accordingly, the Comp	any has judged	y has judged that he will appropriately fulfill his duties as an Audit & Supervisory					
	Board Member and therefore proposes his reelection as an outside Audit & Supervisory Board Member.							

Notes:

- 1. There is no special interest between the candidates and the Company.
- 2. Any of the candidates is a candidate for outside Audit & Supervisory Board Member as defined in Article 2, item (xvi) of the Companies Act.
- Tomohisa Shinagawa is currently an outside Audit & Supervisory Board Member of the Company, and at the conclusion
  of this annual general meeting of shareholders, his tenure as outside Audit & Supervisory Board Member will have been
  13 years.
- 4. Norihiko Taniguchi is currently an outside Audit & Supervisory Board Member of the Company, and at the conclusion of this annual general meeting of shareholders, his tenure as outside Audit & Supervisory Board Member will have been four years.
- 5. Pursuant to the provisions of Article 427, paragraph (1) of the Companies Act, the Company has entered into agreements with Tomohisa Shinagawa and Norihiko Taniguchi to limit their liability for damages under Article 423, paragraph (1) of the Companies Act. The maximum amount of liability for damages under the agreements is the minimum liability amount provided for by Article 425, paragraph (1) of the same Act. If the reelection of Tomohisa Shinagawa and Norihiko Taniguchi is approved, the Company plans to renew the aforementioned agreements with them. If the election of Toshihiko Hirose is approved, the Company plans to enter into the same limited liability agreement with him.
- 6. The Company has entered into a directors and officers liability insurance policy with an insurance company. An outline of the insurance policy is as described on page 27 of the Business Report (available in Japanese only). If the election of candidates for Audit & Supervisory Board Member is approved, they will be included as the insured in the policy. The Company plans to renew the policy with the same terms at the next renewal.

# (Reference) Skill Matrix of the Board of Directors After the General Meeting of Shareholders (Scheduled)

In the event that all of the candidates listed in Proposal No. 1 and Proposal No. 2 of this notice are elected as originally

proposed, the composition and expertise of the Board of Directors will be as shown in the table below.

Name	Corporate Management	Legal Affairs/ Internal Control/ Governance	Finance (Finance/ Accounting/ M&A)	Engineering/ Research and Development	IT/DX/ Technology	Sales/ Marketing	Organization/ Human Resources/ Management
Hideo Tamura	0		0		0		0
Yoshiaki Fukushima	0				0	0	0
Keiichi Yamamura	0			0	0		
Isao Hironaga	0			0	0		
Fumitoshi Okuno		0	0				0
Ichiro Akita		0					
Shinichi Kozu	0		0				
Hiromi Kimura		0	0				
Toshihiko Hirose	0	0			0		0
Tomohisa Shinagawa		0	0				
Norihiko Taniguchi	0	0			0		0
Yasuo Ishikawa		0				0	0