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Securities Code: 4301

Date of sending by postal mail: June 8, 2023

Start date of measures for electronic provision: June 2, 2023

To Our Shareholders

Masaki Nakanishi,
Representative Director and President
AMUSE INC.
Saiko 997, Fujikawaguchiko-machi, Minamitsuru-gun,
Yamanashi Prefecture, Japan

Notice of the 45th Annual Shareholders Meeting

This notice is to inform you of the 45th Annual Shareholders Meeting of AMUSE INC. (the "Company") to be held as described below.

In convening this Annual Shareholders Meeting, the Company takes measures for the electronic provision and posts the matters concerning measures for electronic provision as the "Notice of the 45th Annual Shareholders Meeting" on the following website on the Internet.

The Company's website:

https://www.amuse.co.jp/ir/stock/meeting/ (in Japanese)

In addition to the above, these matters are posted on the following websites on the Internet:

Website for informational materials for the annual shareholders meeting:

https://d.sokai.jp/4301/teiji/ (in Japanese)

TSE website (Listed Company Search):

https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show (in Japanese)

Access the website above, enter the Company's name or securities code (4301) and click "Search," and then click "Basic information" and select "Documents for public inspection/PR information" to see the information.

The Company will hold the 45th Annual Shareholders Meeting at two locations: Venue 1 (AMUSE Headquarters in Yamanashi) and Venue 2 (Belle Salle Takadanobaba in Tokyo). The Company will also livestream it over the Internet. For attendance at Venue 1 (AMUSE Headquarters in Yamanashi), shareholders are required to apply for in advance. If we receive many applications, the Company will select attendants by lottery. If shareholders visit Venue 1 (AMUSE Headquarters in Yamanashi) without applying in advance and being selected by lottery, shareholders will not be allowed to enter the venue. We ask for your understanding in this matter in advance. There are no restrictions on entry into Venue 2 (Belle Salle Takadanobaba in Tokyo). For details, read the separate "Advance Application for Attendance at Venue 1 (AMUSE Headquarters in Yamanashi)" and submit an application by the due date.

Please refer to the "Notice of Exercise of Voting Rights" (in Japanese only), and exercise your voting rights no later than 7:00 p.m., Friday, June 23, 2023 (JST).

Additionally, if any change occurs ahead of the meeting, we will post the information on the IR information section of the Company's website.

1. Date and Time: Sunday, June 25, 2023, at 1:00 p.m. (JST)

2. Venues: Reception will open at Venue 1: AMUSE Headquarters (Yamanashi) 12:30 p.m.

Venue 2: Takadanobaba (Tokyo) 12:00 p.m.

Venue 1: AMUSE Headquarters

1st Floor Internal hall

Saiko 997, Fujikawaguchiko-machi, Minamitsuru-gun, Yamanashi Prefecture, Japan

Venue 2: Belle Salle Takadanobaba

B2F Event Hall 3-8-2 Okubo, Shinjuku-ku, Tokyo, Japan

3. Purpose of the Meeting

Matters to be reported:

1. Report on the Business Report, the Consolidated Financial Statements and audit reports by the Accounting Auditor and the Audit and Supervisory Board for the Consolidated Financial Statements for the 45th term (from April 1, 2022, to March 31, 2023)

2. Report on the Non-consolidated Financial Statements for the 45th term (from April 1, 2022, to March 31, 2023)

Matters to be resolved:

Proposal No. 1: Appropriation of Surplus **Proposal No. 2:** Election of Nine (9) Directors

Pursuant to the provisions of laws and regulations and Article 17 of the Articles of Incorporation of the Company, the following matters are not included in the documents provided to shareholders who have made paper-based document delivery requests because they are posted on the IR information section of the Company's website.

- 1) Systems for Ensuring the Properness of Business Activities and Implementation Status of the System
- 2) Consolidated Statement of Changes in Equity and Notes to Consolidated Financial Statements of the Consolidated Financial Statements
- 3) Non-consolidated Financial Statements of Changes in Equity and Notes to Non-consolidated Financial Statements of the Non-consolidated Financial Statements

Accordingly, the Business Report, the Consolidated Financial Statements and Non-consolidated Financial Statements included in the documents provided to shareholders who have made paper-based document delivery requests are part of the Business Report, Consolidated Financial Statements, and Non-consolidated Financial Statements audited by the Accounting Auditor or the Audit and Supervisory Board in preparing the Accounting Audit Report or the Audit Report.

If any amendments are made to the matters concerning measures for electronic provision, the amended items will be posted on the IR information section of the Company's website on the Internet.

If no approval or disapproval of each proposal is indicated on your voting rights exercise form, the Company will deem that you indicated your approval of the proposal.

The Company's IR site: https://www.amuse.co.jp/ir/

Reference Documents for the Annual Shareholders Meeting

Proposal No. 1: Appropriation of Surplus

The Company hereby proposes the appropriation of surplus as provided below.

Matters relating to year-end dividends

The Company regards the return of profits to shareholders as one of the key management issues and aims to realize comprehensive shareholder returns based on direct profit returns and a share price increase on medium- and long-term bases. Regarding dividends, the Company considers the changing business environment and the fluctuating business performance owing to the distinctive business characteristics of dependence on hits, places first priority on a stable dividend payout and pays long-term, stable and continuous returns with a target dividend on equity (DOE) ratio of 2%.

On the basis of this policy and upon consideration of comprehensive factors including business results for the fiscal year under review and prospects for business development going forward, the Company has decided to pay a year-end dividend of \(\frac{420}{200}\) per common share for the fiscal year ended March 31, 2023 (the 45th term). As a result, dividends on an annual basis amount to \(\frac{440}{400}\) per common share.

The Company remains committed to consistently returning a high level of profits to its shareholders going forward.

Type of dividend property
Cash
Allotment of dividend property and total amount thereof
¥20 per common share of the Company
Total amount of dividends: ¥339,327,820
Effective date of distribution of dividends of surplus
June 26, 2023

Proposal No. 2: Election of Nine (9) Directors

The terms of office of all eight (8) Directors will expire at the conclusion of this meeting.

Accordingly, the Company proposes the election of nine (9) Directors including three (3) Outside Directors by increasing one additional Director in order to enhance the management structure.

The candidates for Directors are as follows:

Candidate no.	Attribute	Name	Position in the Company	Term of office (at conclusion of this meeting)	Attendance to Board of Directors (FY2022)
1	Reelection	Yokichi Osato	Representative Director and Chairman	12 years	13/13 (100%)
2	Reelection	Masaki Nakanishi	Representative Director and President	4 years	13/13 (100%)
3	Reelection	Rumiko Ichige	Director and Vice President	3 years	13/13 (100%)
4	Reelection	Hiroyuki Araki	Director and Senior Managing Executive Officer	4 years	13/13 (100%)
5	Reelection	Takahiro Ono	Director and Managing Executive Officer	3 years	13/13 (100%)
6	Reelection Outside Independent	Muneaki Masuda	Outside Director	13 years	13/13 (100%)
7	Reelection Outside Independent	Takaharu Ando	Outside Director	7 years	13/13 (100%)
8	Reelection Outside Independent	Yoichi Aso	Outside Director	3 years	13/13 (100%)
9	New election	Toshifumi Oshima	Senior Executive Officer	-	-/- (-%)

Reelection: Candidate for reelection as Director New election: New candidate for Director Outside: Candidate for Outside Director

Independent: Independent officer as provided for by Tokyo Stock Exchange

Candidate	Name	Career summary, position and responsibility at the Company		Number of the Company's shares		
no.	(Date of birth)		(Important concurrent positions)	owned		
		Apr. 1969	Joined WATANABE PRODUCTIONS CO., LTD			
	Yokichi Osato	Oct. 1978	Founded the Company, Representative Director and President			
	(August 22, 1946) Reelection	Nov. 1981	Representative Director and Chairman, the Company			
	Tenure as Director	June 2008	Advisor and Honorary Chairman, the Company			
	At conclusion of this meeting:	June 2009	Top Advisor, the Company	451,060 shares		
	12 years	June 2011	Representative Director and Chairman, the Company (present)	431,000 share.		
1	Attendance to the Meeting of the Board of Directors in	May 2013	Representative Director and Chairman, LIVE VIEWING JAPAN Inc.			
	FY2022: 13/13	May 2016	Representative Director and Senior Advisor, LIVE VIEWING JAPAN Inc.			
		Nov. 2021	Representative Director and Chairman, LIVE VIEWING JAPAN Inc. (present)			
	Mr. Osato has long served the Company since its founding, both as its Representative Director and President and as Representative Director and Chairman, and maintains extensive knowledge and experience of the Company's industry which amassed since before it was established in 1978. Accordingly, he has abundant operation experience with respect to the Amuse Group overall, has engaged in initiatives to create new business, and maintains a proven track record and knowledge with respect to having helped build the foundations of today's Amuse Group. The Company can expect him to continue making the most of his knowledge and abilities in helping the Amuse Group enhance its enterprise value.					
2	Masaki Nakanishi (November 9, 1973) Reelection Tenure as Director At conclusion of this meeting: 4 years Attendance to the Meeting of the Board of Directors in FY2022: 13/13	Apr. 1998 May 2008 Apr. 2012 Apr. 2016 July 2017	Joined the Company Representative Director and President, TAISHITA Label Music Co., Ltd. (present) General Manager of Artist Management Department 1, the Company Executive Producer in charge of Southern All Stars Project and Artist Management Department 1, General Manager of Southern All Stars Project, and General Manager of Artist Management Department 1, the Company Executive Officer in charge of Southern All Stars Project and Artist Management Department 1, General Manager of Southern All Stars Project and Artist Management Department 1, General Manager of Southern All Stars Project, and General Manager of Artist Management Department 1, the Company Representative Director and President, the	8,088 shares		
	[Reasons for nomination as candidate for Director] Mr. Nakanishi joined the Company in 1998, where he made use of his abilities by managing musical artists, such as SOUTHERN ALL STARS, and teams. Furthermore, he created a wide-ranging base for the Company's music business and has knowledge gained by combining the resources of the Amuse Group and external partners to the fullest extent and adapting to the new market environment with a wide range of artists. He has served as Representative Director and President from June 2019. Accordingly, the Company can expect him to continue making the most of his abilities and knowledge in flexibly responding to the drastically changing business environment and helping the Amuse Group					

enhance its enterprise value and lead.

Candidate no.	Name (Date of birth)	371 1 3		Number of the Company's shares owned	
		Nov. 1978	Joined the Company		
		Apr. 2003	Executive Officer, General Manager of		
		_	Production Planning Department, the Company		
		July 2007	Senior Executive Officer in charge of Artist		
			Management Department 3 and WILL		
			Department, the Company		
		June 2008	Director overseeing Artist Management		
			Department 2, 3, 4, 5, TV Program Department,		
			New Artists Development Department, Fan		
	Rumiko Ichige		Club Business Department and Merchandising		
	(June 7, 1958)		Department, and General Manager of Artist		
	Reelection		Management Department 2, the Company		
		Oct. 2012	Executive Director overseeing Artist		
	Tenure as Director		Management Department 5, 6, 7, TV Program		
	At conclusion of this meeting:		Department, Information Management	118,720 shares	
	3 years		Department and Film Production Department,	110,720 shares	
			the Company		
	Attendance to the Meeting of	Apr. 2016	Executive Director overseeing Southern All		
3	the Board of Directors in		Stars Project, Artist Management Department 6,		
J	FY2022:		7, 8, Theatrical Production Department,		
	13/13		Information Management Department, and		
			Group General Affairs Department & Human		
			Resources Department, the Company		
		June 2017	Senior Managing Executive Officer, the		
			Company		
		June 2018	Director, Senior Managing Executive Officer,		
		7 2010	the Company		
		June 2019	Executive Producer, the Company		
		June 2020	Director and Vice President, the Company		
	(present) [Reasons for nomination as candidate for Director]				

Ms. Ichige joined the Company in 1978 and subsequently developed a proven track record mainly in the realm of artist management involving actors. Later, she amassed extensive experience as a supervisor involved in film production and related business, assumed the position of Executive Officer in 2003. After serving as a Director, she assumed the position of Managing Director in 2012 and Senior Managing Executive Officer in 2017. She has abundant operational experience and knowledge mainly in the realm of artist management and has brought diversification to the Amuse Group's business from a unique perspective. Accordingly, the Company can expect her to continue making the most of her knowledge and abilities in helping the Amuse Group enhance its enterprise value.

Candidate no.	Name (Date of birth)	Career summary, position and responsibility at the Company (Important concurrent positions)		Number of the Company's shares owned	
no. 4	Hiroyuki Araki (September 15, 1970) Reelection Tenure as Director At conclusion of this meeting: 4 years Attendance to the Meeting of the Board of Directors in FY2022: 13/13	Apr. 1994 July 2008 Apr. 2009 Apr. 2012 July 2013 Apr. 2016	Important concurrent positions) Joined the Company General Manager of Artist Management Department 3, the Company General Manager of Artist Management Department 2, the Company General Manager of Artist Management Department 5, the Company Executive Officer in charge of Artist Management Department 5 and Artist Management Department 6, and General Manager of Artist Management Department 5, the Company Executive Officer in charge of Artist Management Department 1, Artist Management Department 2, Artist Management Department 3 and Sports & Cultural Business Department, and General Manager of Artist Management Department 2, the Company Executive Officer in charge of Artist Management Department 2, Artist Management Department 2, Artist Management	owned 2,300 shares	
		June 2019 June 2020	4 and Sports & Cultural Business Department, and General Manager of Artist Management Department 4, the Company Director, Managing Executive Officer, the Company Director and Senior Managing Executive		
	[Reasons for nomination as candidate for Director] Mr. Araki joined the Company in 1994, where he developed a proven track record in managing not only musicians and actors, but also TV personalities, cultural artists, and athletes, as well as in producing TV programs, and has a wide range of knowledge. Furthermore, he promoted the development of new areas, such as IP content development. Accordingly, the Company can expect him to make the most of his abilities and knowledge in teaching and fostering				

Accordingly, the Company can expect him to make the most of his abilities and know young employees, as well as helping the Amuse Group enhance its enterprise value.

Candidate no.	Name (Date of birth)	Career sum	mary, position and responsibility at the Company (Important concurrent positions)	Number of the Company's shares owned		
	Takahiro Ono (January 3, 1973) Reelection	Apr. 1995 Apr. 2012 Apr. 2016	Joined the Company General Manager of Digital Business Department, the Company Executive Officer in charge of Digital Contents Department, Fan Club Business Department, Consumer Service Promotion Department, Merchandising Department and Rights Management Department, and General Manager of Digital Contents Department, the			
	Tenure as Director At conclusion of this meeting: 3 years Attendance to the Meeting of	July 2017	Company Executive Officer in charge of Digital Contents Department, Merchandising Department, Rights Management Department and New Business Development Department, the Company	4,700 shares		
5	the Board of Directors in FY2022: 13/13	Apr. 2019 Nov. 2019	Executive Officer in charge of Rights Management Department, the Company Executive Officer in charge of Rights Management Department, Fan Club Business Department and Consumer Service Promotion			
	[Reasons for nomination as candi		=	ic Publishing		
	Mr. Ono joined the Company in 1995, where he has worked in a wide range of fields including Music Publishing Department, General Affairs Department and entire digital business, and developed a proven track record. In addition, he has extensive experience in launching and supporting new businesses by utilizing his knowledge of the entire digital business field and rights-related fields. The Company can expect him to continue making the most of his abilities and knowledge in contributing to enhance the Amuse Group's corporate value.					
		Sept. 1985	Founded Culture Convenience Club Co., Ltd., Representative Director and President			
	Muneaki Masuda (January 20, 1951) Reelection	June 2005	Outside Director, NIPPON SHUPPAN HANBAI INC. (currently NIPPAN GROUP HOLDINGS, INC.) (present)			
	Outside Independent	June 2008	Representative Director President and CEO, Culture Convenience Club Co., Ltd.			
	Tenure as Director At conclusion of this meeting:	June 2010 June 2010	Outside Director, the Company (present) Outside Director, Multi-Package Distribution Co., Ltd.	- shares		
6	13 years Attendance to the Meeting of	Mar. 2011 Apr. 2016	Outside Director, amana holdings, inc. (currently amana inc.) Representative Director, Chairman and CEO,			
	the Board of Directors in FY2022: 13/13	June 2020 Jan. 2021 Apr. 2023	Tpoint Japan Co., Ltd. Part-time Director, Tpoint Japan Co., Ltd. Outside Director, Top Culture Co., Ltd. Representative Director, Chairman and CEO, Culture Convenience Club Co., Ltd. (present)			
	[Reasons for nomination as candidate for Outside Director and summary of expected roles] Mr. Masuda is conversant with entertainment business involving digital media and contents business and has abundant experience in both operations and management, in part given his background acting as manager of numerous companies. The Company can expect him to provide advice from various perspectives with respect to future growth strategy, and accordingly proposes his election as Outside Director.					

Candidate no.	Name (Date of birth)	Career sum	mary, position and responsibility at the Company (Important concurrent positions)	Number of the Company's shares owned		
7	Takaharu Ando (August 31, 1949) Reelection Outside Independent	Apr. 1972 Sept. 1994 Aug. 1999 Aug. 2004 Aug. 2007	Joined National Police Agency Chief, Gunma Prefectural Police Headquarters Director of Public Security Department, Metropolitan Police Department Director General of Commissioner-General's Secretariat, National Police Agency Deputy Commissioner General, National Police Agency			
	Tenure as Director At conclusion of this meeting: 7 years Attendance to the Meeting of	June 2009 Oct. 2011 June 2016 June 2017	Commissioner General, National Police Agency Retired from National Police Agency Outside Director, the Company (present) Outside Director, ZENSHO HOLDINGS CO.,	- shares		
	the Board of Directors in FY2022: 13/13	June 2018 June 2022	LTD. (present) Outside Director, TOBU RAILWAY CO., LTD. (present) Outside Director, Nisshin Seifun Group Inc. (present)			
	[Reasons for nomination as candidate for Outside Director and summary of expected roles] Mr. Ando has never in the past been involved in the management of a company. However, he has abundant experience and extensive insight, in part given his background acting as Commissioner General of National Police Agency as well as other important positions. The Company can expect him to provide appropriate supervision and advice as Outside Director for further enhancement of corporate governance, especially compliance of the Company, and accordingly proposes his election as Outside Director.					
8	Yoichi Aso (April 6, 1983) Reelection Outside Independent Tenure as Director At conclusion of this meeting: 3 years Attendance to the Meeting of the Board of Directors in FY2022: 13/13	Apr. 2006 Apr. 2013 Feb. 2018 Apr. 2018 June 2018 July 2018 Mar. 2019 Apr. 2020 June 2020 Jan. 2023 Feb. 2023	Joined Recruit Co., Ltd. Representative Director and CEO, NIJIBOX CO., LTD Founded Alphadrive Co., Ltd., Representative Director and CEO (present) Founded Genome Clinic Co., Ltd., Representative Director and Co-CEO (present) UB Ventures, Inc, Venture Partner (present) Joined NewsPicks, Inc. Outside Director, ASIRO Inc. (present) Outside Director, DentaLight Inc. (present) Outside Director, the Company (present) Representative Director, UNIDGE, Inc (present) Representative Director, NewsPicks for Business, Inc. (present)	- shares		
	[Reasons for nomination as candidate for Outside Director and summary of expected roles] Mr. Aso has a track record of controlling many new businesses as an expert in launching new businesses and has many experiences of incubation support for startup companies. The Company can expect him to provide advice from various perspectives as the Company develops new business models and business domains looking forward, and accordingly proposes his election as Outside Director.					

Candidate no.	Name (Date of birth)	Career summary, position and responsibility at the Company (Important concurrent positions)		Number of the Company's shares owned
		Oct. 1992	Joined Showa Ota & Co. (currently Ernst & Young ShinNihon LLC)	
		Apr. 1997	Registered as certified public accountant	
		May 2008	Left Shin Nihon & Co. (currently Ernst & Young ShinNihon LLC)	
		June 2008	Established Oshima Certified Public Accountant Office (present)	
	Toshifumi Oshima (April 8, 1967)	June 2008	Outside Audit and Supervisory Board Member, the Company	
	New election	June 2014	Retired Outside Audit and Supervisory Board Member, the Company	
	Tenure as Director At conclusion of this meeting:	July 2014	Executive Producer and General Manager of Amuse Group Administration Department, the	700 shares
	- years	Apr. 2016	Company Executive Officer in charge of Amuse Group	700 shares
	Attendance to the Meeting of the Board of Directors in FY2022:		Administration Department (currently Administration Department) and Amuse Group	
9	F Y 2022: -/-		Finance Department (currently Finance Department), the Company	
		June 2018	Outside Audit and Supervisory Board Member, NexTone Inc. (present)	
		June 2021	Compensation Committee Member, NexTone	
		Apr. 2022	Inc. (present) Senior Executive Officer in charge of Administration Department and Finance	
	[Passons for nomination as cond-	11. C D:	Department, the Company (present)	

[Reasons for nomination as candidate for Director]

Mr. Oshima served as the Outside Audit and Supervisory Board Member of the Company for six years because he was involved in practical corporate audit affairs as a certified public accountant in his previous jobs, was familiar with accounting, finance, and tax affairs, and had adequate insight for overseeing corporate management. He joined the Company in 2014 and took office as the General Manager of the Amuse Group Administration Department. He took office as the Executive Officer in 2016 and the Senior Executive Officer in 2022, respectively. He has supported decision-making on the management of the Company as an officer in charge of the Administration Department and the Finance Department. Accordingly, the Company can expect him to make the most of his understanding of the Company's business and a high degree of expertise in contributing to strengthening functions of the Company's Board of Directors as well as helping the Amuse Group enhance its enterprise value.

Notes:

- 1. The candidate for Director Mr. Yokichi Osato engages in business transactions with the Company, acting as a representative of LIVE VIEWING JAPAN Inc. The candidate for Director Mr. Masaki Nakanishi engages in business transactions with the Company, acting as a representative of TAISHITA Label Music Co., Ltd. The candidate for Director Mr. Muneaki Masuda concurrently serves as Representative Director, Chairman and CEO of Culture Convenience Club Co., Ltd. He has concluded a merchandise business contract, etc. with the Company and engages in business transactions with the Company. No conflicts of interest exist between any of the other candidates and the Company.
- 2. Mr. Muneaki Masuda, Mr. Takaharu Ando and Mr. Yoichi Aso are the candidates for Outside Director.
- 3. The respective term of office as Outside Director of the candidates for Outside Director Mr. Muneaki Masuda, Mr. Takaharu Ando, and Mr. Yoichi Aso will have been thirteen (13) years, seven (7) years, and three (3) years at the conclusion of this meeting.
- 4. Under the provisions of Article 427, paragraph 1 of the Companies Act, the Company has entered into liability limitation contracts with the candidates for Outside Director, Mr. Muneaki Masuda, Mr. Takaharu Ando, and Mr. Yoichi Aso. If their reelection is approved, the Company will continue said contracts with them. An outline of the liability limitation contract is as follows:
 - An Outside Director who neglects to perform his/her duties shall be liable to compensate the Company for damages to the extent of the minimum liability amount prescribed under Article 425, paragraph 1 of the Companies Act.
 - The above limitation of liability shall be limited to cases where the cause of such liability is not due to such Outside Director's intentional or grossly negligent acts in the performance of his/her duties.
- 5. The Company has entered into a directors and officers liability insurance policy (an insurance policy with contents as provided for in Article 430-3, paragraph 1 of the Companies Act) with an insurance company, with the candidates for Director as the insured. The policy covers losses such as compensation for damages and litigation expenses incurred by

- the insured in cases where a claim for damages is filed by shareholders, third parties, etc. If the election of candidates for Director is approved, they will continue to be insured under the policy. The full amount of the insurance premiums for the insurance policy is borne by the Company, and the Company plans to renew the policy with the same terms and conditions at the time of next renewal.
- 6. The Company has submitted notification to the Tokyo Stock Exchange, Inc. that the candidates for Outside Director Mr. Muneaki Masuda, Mr. Takaharu Ando, and Mr. Yoichi Aso have been appointed as independent officers as provided for by the aforementioned exchange. If their reelection is approved, the Company plans for their appointment as independent officers to continue.