



Company name: DAIICHI SANKYO COMPANY, LIMITED

Representative: Hiroyuki Okuzawa, Representative Director,

President and COO

(Code no.: 4568, Prime Market, Tokyo Stock Exchange)

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Daiichi Sankyo Announces Completion of Payment Concerning Disposal of Treasury Shares as Restricted Share-Based Compensation

Tokyo, Japan (July 18, 2023) – Daiichi Sankyo Company, Limited (hereafter "Daiichi Sankyo") announced that, this day payment procedures were completed as follows for the disposal of treasury shares as restricted share-based compensation, which was resolved at Daiichi Sankyo's Board of Directors meeting held on June 19, 2023. For details, please refer to "Daiichi Sankyo Announces Disposal of Treasury Shares as Restricted Share-Based Compensation," which was announced on June 19, 2023.

Overview of Disposal of Treasury Shares

(1) Disposal date	July 18, 2023
(2) Class and number of	Ordinary shares of Daiichi Sankyo; 64,444 shares
shares to be disposed	
(3) Disposal value	JPY 4,836 per share
(4) Total disposal value	JPY 311,651,184
(5) Recipients of disposed shares	Daiichi Sankyo's Directors (excluding Outside Directors): 5 persons, 23,606 shares Daiichi Sankyo's Corporate Officers: 23 persons, 40,838 shares