

# Supplementary Materials for Financial Results Q I of FY Ending Mar. 2024

August 9, 2023

FEED ONE CO., LTD.

TSE Prime Symbol:2060

### **Business Environment**

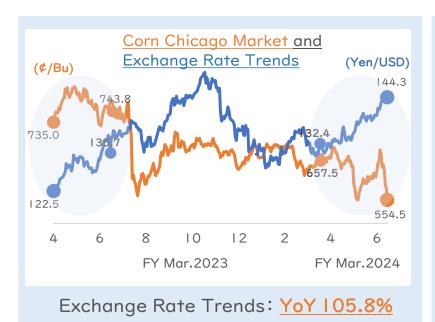


#### I. Impact of Imported Raw Materials

In feed materials, about 50% of Animal feed is corn and about 40% of Aquatic feed is fishmeal.

Despite the weaker yen exchange rate, corn import prices were lower than in the same period last year due to the softening of Corn Chicago market.

In addition to the weak yen, fishmeal import prices were much higher than in the same period of the previous year due to reduced quotas and postponement of fishing in Peru, the main producer.



Corn Chicago Market: YoY 80.4%



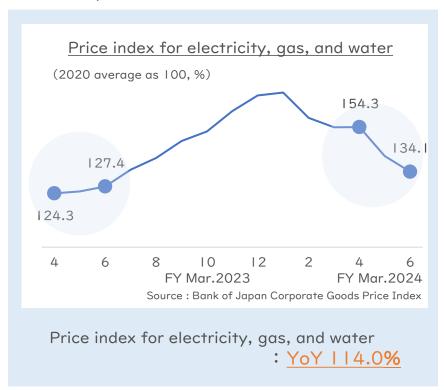


### **Business Environment**



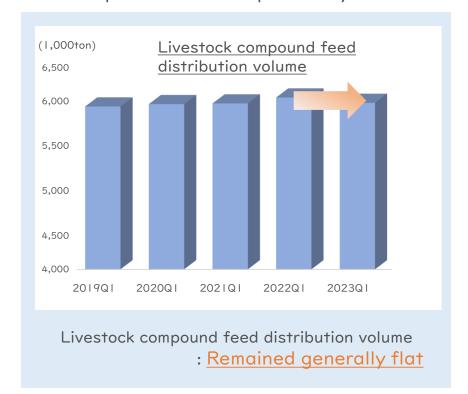
### 2. Energy Cost Trends

The energy price index for electricity, gas, and other energy prices has been on a downtrend recently due to price-fixing measures and lower crude oil prices, but increased YoY.



#### 3. Livestock compound feed distribution volume Trends

Livestock compound feed distribution volume remained generally flat overall due to an increase in the number of swine and beef cattle, despite the lingering impact of the "bird flu" pandemic of the previous year.



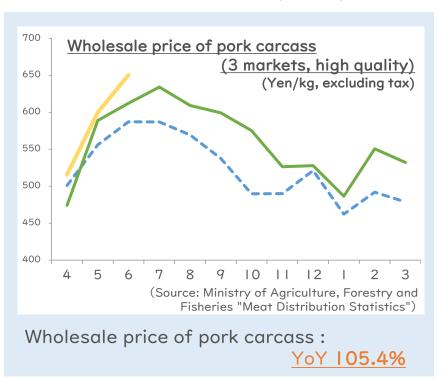
### **Business Environment**



#### 4. Livestock Products Market Conditions

The Food business handles mainly pork carcasses and eggs sales.

The Livestock Products Market is recovering from a decline in the number of animals shipped due to disease, but demand is increasing, and the market has exceeded last year's prices.



The egg market was significantly higher than the previous year due to the impact of reduced shipments caused by the nationwide spread of "bird flu".



### Summary of Financial Results for QI FY Mar.2024



Although the cost of sales rose due to soaring raw material and energy prices, this was compensated for by higher selling prices, resulting in higher sales and profits.

(Millions of Yen, %)

(百万円)							
	Q1 FY Mar.2023	QI FY Mar.2024					
			YoY difference	YoY			
Net Sales	67,131	79,782	+12,650	+18.8%			
Cost of Sales	63,589	73,102	+9,513	+15.0%			
Gross Profit	3,542	6,679	+3,137	+88.6%			
SG&A expenses	5,243	5,493	+249	+4.8%			
Operating Profit	- 1,700	1,186	+2,887	_			
Ordinary Profit	- 1,474	1,456	+2,931	_			
Net Profit attributable to owners of the parent company	- 984	921	+1,905	-			

#### YoY

#### Net Sales

Sales increased due to higher sales volumes and sales price increases for Animal feed and Aquatic feeds, and sales price increases in the food business.

#### Cost of Sales

Raw material costs and energy-related expenses increased significantly.

#### SG&A expenses

Compound Feed Price Stabilization System reserve fund and Logistics costs increased.

### QI FY Mar.2024 Segment Status



Both sales and profit increased due to higher sales volume and sales price hikes in all businesses.

#### (Millions of Yen)

		QI FY Mar.2023	Q	I FY Mar.2024	
				YoY difference	YoY
Feed business	Net Sales	56,998	67,588	+ 10,590	+18.6%
reed business	Segment profit	- 1,021	1,691	+ 2,713	
Food business	Net Sales	9,525	11,508	+ 1,983	+20.8%
1 000 business	Segment profit	- 134	64	+ 199	

%Segment profit:Operating profit

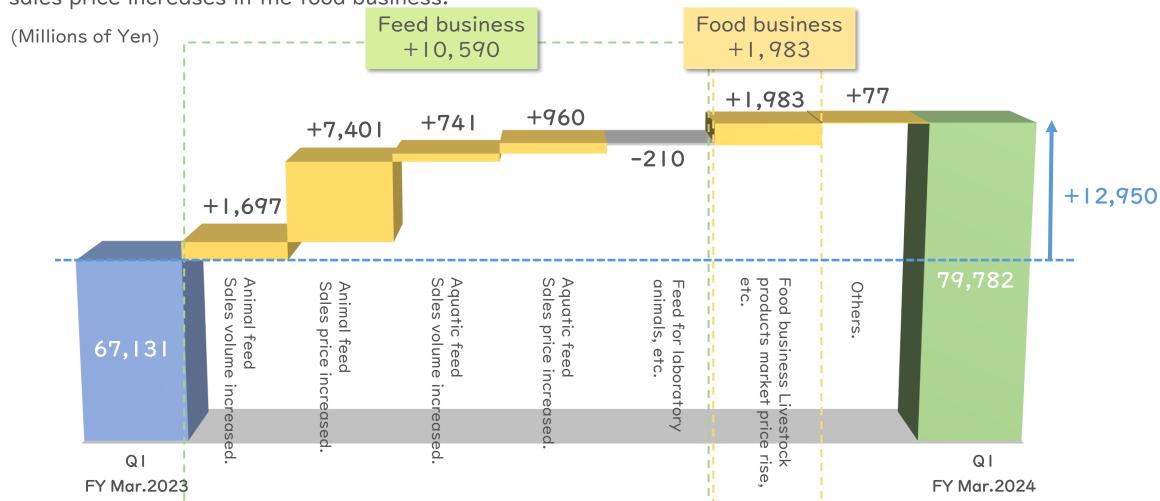
#### (Thousand metric tons)

Sales volume	QI FY Mar.2023			Q1 FY Mar.2024
Sales volume			YoY	Comment
Animal feed	881	910	+ 3.3%	For layers $+2\%$ , for broilers $+5\%$ , for pigs $+7\%$ , for cattle $-0\%$
Aquatic feed	21	25	+ 19.5%	For marine fish +24%, for freshwater fish -10%

### Factors of Net sales increase / decrease



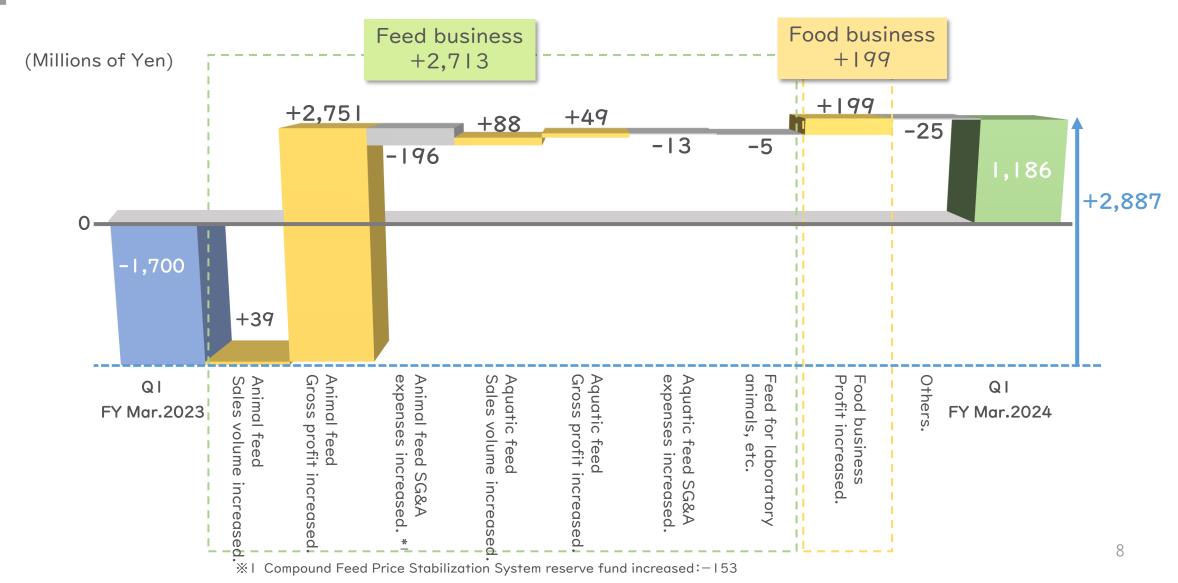
Sales increased due to increased volume and sales price revisions in the feed business and sales price increases in the food business.



### Factors of Operating profit Increase / decrease



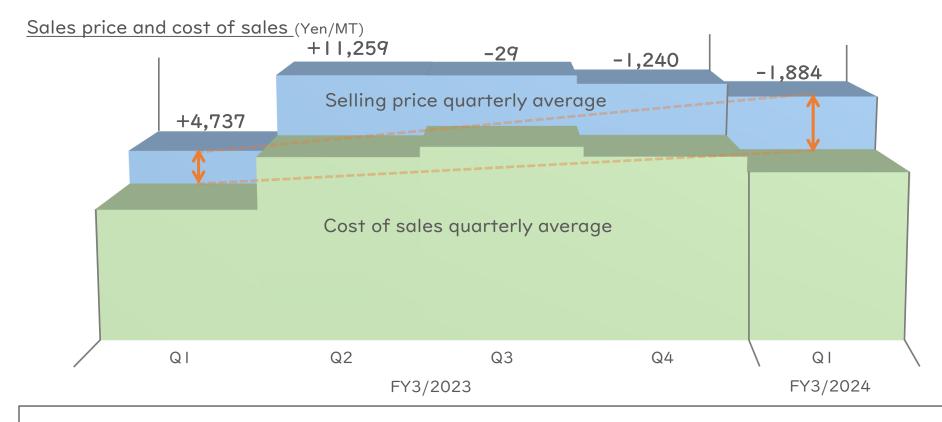
Operating profit increased mainly due to higher gross profit in Animal feed.



### Animal feed: Selling Price and Cost of Sales Trends



Compared to QI of the previous year, the increase in selling prices exceeded the increase in cost of sales, resulting in a significant increase in gross profit.



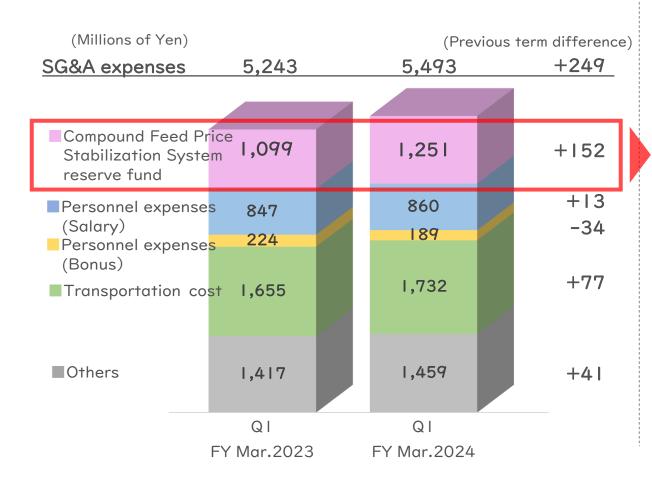
- ▶ Imported corn accounts for 50% of the raw materials for animal feed.
- ► The selling price of compound feed is revised quarterly by converting the market price of raw materials, foreign exchange rates, and ocean freight rates.

### SG&A Expenses



The reserve for the Compound Feed Price Stabilization System was increased.

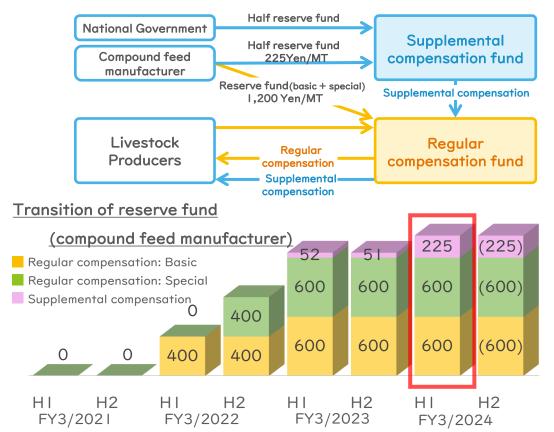
Personnel expenses increased due to freight and other activity costs and wage increases.



#### Compound Feed Price Stabilization System

- ▶ Aim to mitigate the impact of rising feed prices on livestock operations.
- ► Compensation payments were made from FY23.3 and a reserve was generated. In the same period, the price of imported raw materials rose sharply, causing the reserve fund to increase and the unit cost of the reserve fund to rise accordingly.

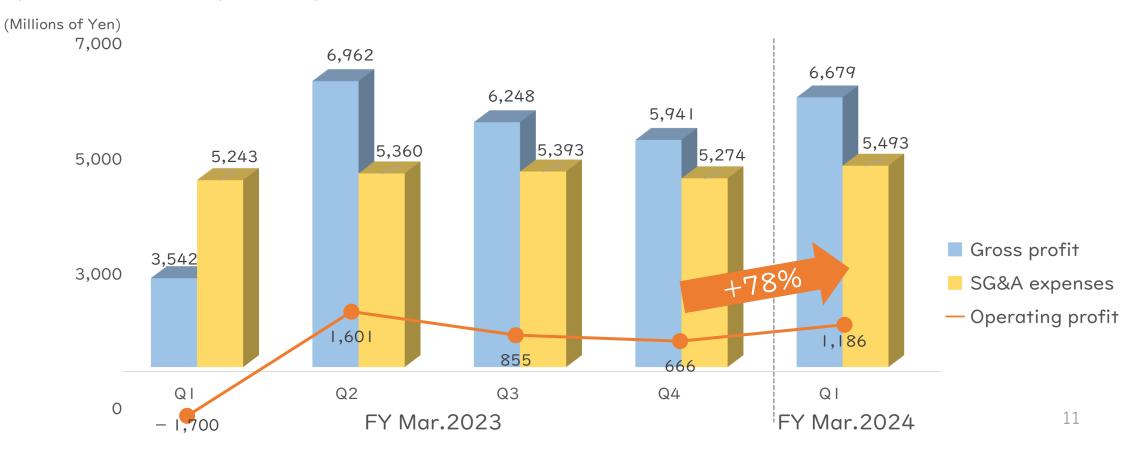
Mechanism of the system (Example: H1 FY3/2024)



### **Quarterly Financial Results**



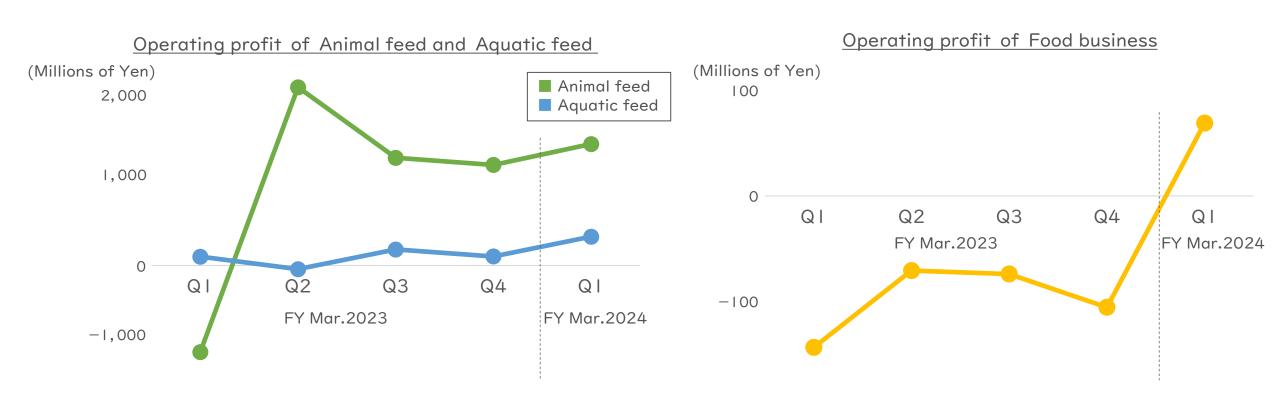
- In QI of the previous fiscal year, the company posted an operating loss because it was unable to implement price revisions in response to soaring raw material prices. From Q2 onward, the company strengthened profitability and secured operating profit by appropriately revising prices and reducing raw material costs through the use of feed rice and other advantageous raw materials.
- In QI, each business segment strengthened its profitability, and operating profit increased by 78% compared to Q4 of the previous year.



### **Quarterly Financial Results**



Profitability of Animal feed, which has a stable revenue base, was further strengthened. In the Aquatic feed, which had been an issue, a major price revision is underway, and in the Food business, earnings improved as mass retailers and other customers reviewed their sales conditions.

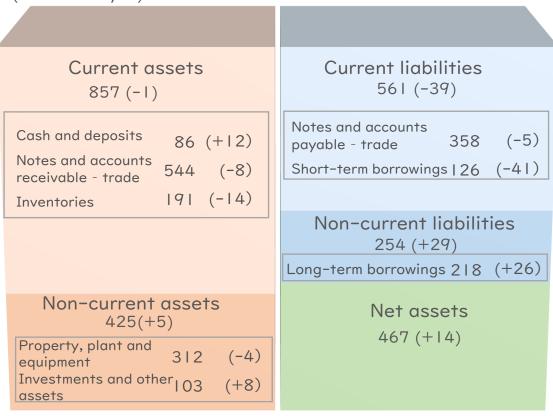


### Consolidated Financial Condition



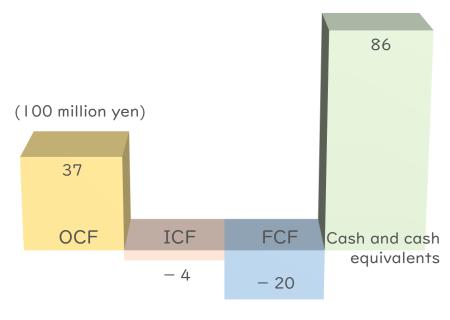
Lower corn import prices led to lower inventories and borrowings.

## <u>Consolidated balance sheets</u> (YoY difference) (100 million yen)



#### **Total assets 1,283** (+3)

#### Consolidated statements of cash flows



OCF: Net profit 13, Working capital 17

■ICF: Capital investment -5

FCF: Repayments of long-term borrowings - 14

■Cash and cash equivalents : Net increase / decrease 12



# Topics



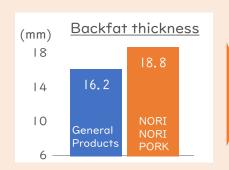
New Product Introduction Pig Feed "Nori Nori Pork" released in May



Issue: With the progress of breeding for high production, less fat has been accumulated, resulting in frequent economic losses on farms due to downgrading caused by thin backfat.

#### **Product Features**

- (1) Design to increase total energy intake during fattening period
- (2) Protein and amino acid balance for fat "Nori" (accumulation)
- (3) Special technology to improve nutrient utilization efficiency



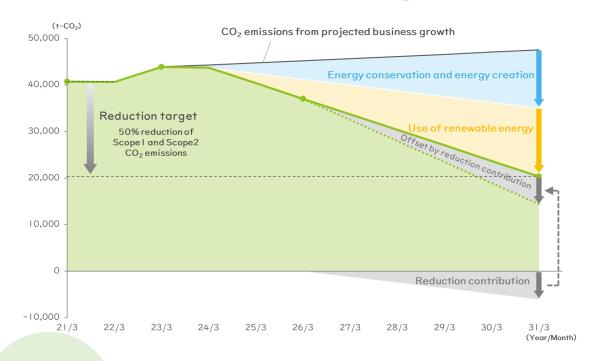
Increased energy intake promotes fat accumulation and increases backfat thickness!

Support farm management by improving farm productivity and profitability!

# Responding to Climate Change "TCFD Report 2023" Disclosure

#### Announced CO<sub>2</sub> reduction roadmap to mid-term targets

Three reduction measures were formulated to achieve the FY2030 mid-term target of "50% reduction of Scope I and Scope  $2 \, \text{CO}_2$  emissions" in the Group.



It is important to contribute to the decarbonization of the entire supply chain through our business activities, and we will further accelerate our efforts by implementing reduction measures that include the amount of reduction contribution.

# **Topics**

FEED ONE

Recognized as "Excellent Health Management Corporation 2023 (Large Corporation Category)"

For the third year in a row

Our company's efforts to address employee health from a managerial perspective have been recognized.





#### Health support by public health nurses

- ·Interviews with employees on health
- ·Issues Health management seminars
- ·Monthly health column, etc.

#### Introduced the "WellGo" health management app.

- ·Walking Campaign
- ·Redeem points for merchandise
- ·Linkage with stress checks, etc.



We are actively investing in our human resources by working to create an environment where employees, the driving force behind our growth, can work with peace of mind over the long term.

#### Efforts to Promote Milk Consumption

We promote the consumption of dairy products and other agricultural, livestock, and marine products in order to support all primary industry workers who are facing difficult circumstances, such as soaring energy prices.

#### **Examples of Initiatives**

- ·Sponsorship of milk promotions
- ·Donation of milk
- ·Sponsorship of milk consumption promotion campaigns



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As a forum for communication with our stakeholders, we provide information about our business, SDGs initiatives, industry trivia, and food-related information.

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