## Consolidated Financial Results for the Three Months Ended June 30, 2023 [Japanese GAAP]

MEMBERSHIP

July 31, 2023
Company name: KEY COFFEE INC
Stock exchange listing: Tokyo Stock Exchange
Code number: 2594
URL: https://www.keycoffee.co.jp/
Representative: Yutaka Shibata, Representative Director and President
Contact: Akihiro Mizutani, General Manager, Finance Department Phone: +81-3-3433-3311
Scheduled date of filing quarterly securities report: August 10, 2023
Scheduled date of commencing dividend payments: -
Availability of supplementary explanatory materials on quarterly financial results: Not available
Schedule of quarterly financial results briefing session: Not scheduled
(Amounts of less than one million yen are rounded down.)

1. Consolidated Financial Results for the Three Months Ended June 30, 2023 (April 1, 2023 - June 30, 2023)
(1) Consolidated Operating Results (Cumulative) (\% indicates changes from the previous corresponding period.)

|  | Net sales |  | Operating profit |  | Ordinary profit |  | Profit attributable to <br> owners of parent |  |
| :--- | :---: | ---: | :---: | ---: | :---: | ---: | :---: | :---: |
| Three months ended | Million yen | $\%$ | Million yen | $\%$ | Million yen | $\%$ | Million yen |  |
| June 30, 2023 | 19,219 | 26.4 | 754 | 20.1 | 782 | 8.2 | 591 | 12.6 |
| June 30, 2022 | 15,205 | 10.4 | 627 | 126.5 | 722 | 60.3 | 524 | 73.9 |

(Note) Comprehensive income: Three months ended June 30, 2023: ¥690 million [22.4\%]
Three months ended June 30, 2022: $¥ 564$ million [75.2\%]

|  | Basic earnings per share | Diluted earnings per <br> share |
| :--- | ---: | ---: | :---: |
| Three months ended | Yen | Yen |
| June 30, 2023 | 27.61 | - |
| June 30, 2022 | 24.51 | - |

(2) Consolidated Financial Position

|  | Total assets | Net assets | Equity ratio |
| :--- | :---: | :---: | :---: |
| As of | Million yen | Million yen | $\%$ |
| June 30, 2023 | 54,785 | 31,113 | 56.2 |
| March 31, 2023 | 51,768 | 30,530 | 58.4 |

(Reference) Equity:
As of June 30, 2023: $¥ 30,808$ million
As of March 31, 2023: $¥ 30,250$ million

## 2. Dividends

|  | Annual dividends |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | 1st quarter-end | 2nd quarter-end | 3rd quarter-end | Year-end | Total |
| Fiscal year ended March 31, 2023 | - | Yen | Yen | Yen | Yen |
| Fiscal year ending March 31, 2024 | - | 5.00 | - | 5.00 | 10.00 |
| Fiscal year ending March 31, 2024 <br> (Forecast) |  |  |  |  |  |

(Note) Revision to the forecast for dividends announced most recently: None
3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2024 (April 1, 2023 March 31, 2024)

|  | Net sales | Operating profit | Ordinary profit | Profit attributable to owners of parent | Profit per share |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Full year | Million yen \% <br> 75,000 18.5 | Million yen \% <br> 700 186.0 | Million yen $\%$ <br> 700 100.4 | Million yen $\%$ <br> 500 188.9 | $\begin{array}{r} \hline \text { Yen } \\ 23.35 \end{array}$ |

(Note) Revision to the financial results forecast announced most recently: None

## * Notes:

(1) Changes in significant subsidiaries during the period under review: None
(Changes in specified subsidiaries resulting in changes in scope of consolidation)
Newly included: - (Company name: -)
Excluded: - (Company name: -)
(2) Accounting methods adopted particularly for the preparation of quarterly consolidated financial statements: None
(3) Changes in accounting policies, changes in accounting estimates and retrospective restatement

1) Changes in accounting policies due to the revision of accounting standards: None
2) Changes in accounting policies other than 1) above: None
3) Changes in accounting estimates: None
4) Retrospective restatement: None
(4) Total number of issued and outstanding shares (common shares)
5) Total number of issued and outstanding shares at the end of the period (including treasury shares):

$$
\begin{array}{ll}
\text { June 30, 2023: } & 22,689,000 \text { shares } \\
\text { March 31, 2023: } & 22,689,000 \text { shares }
\end{array}
$$

2) Total number of treasury shares at the end of the period:

June 30, 2023: 1,275,856 shares March 31, 2023: 1,276,656 shares
3) Average number of shares during the period (cumulative from the beginning of the fiscal year):

Three months ended June 30, 2023:
$21,413,144$ shares
Three months ended June 30, 2022:
21,412,344 shares
(Note) The total number of treasury shares at the end of the period includes the shares of the Company $(266,600$ shares on June 30, 2023, 267,400 shares on March 31, 2023) held by Custody Bank of Japan, Ltd. (Trust Account E). In addition, shares of the Company held by Custody Bank of Japan, Ltd. (Trust Account E) are included in treasury shares that are subtracted in calculating the average number of shares during the period. ( 266,600 shares on June 30, 2023, 267,400 shares on June 30, 2022)

* These quarterly consolidated financial results are outside the scope of quarterly review by certified public accountants or an audit firm.
* Explanation of the proper use of financial results forecast and other notes

Forward-looking statements and other statements about the future that are included in this material are based on information currently available to the Company and certain assumptions deemed reasonable, and the Company does not in any way guarantee the achievement of the projections. Actual results and others may differ significantly due to various factors. For the assumptions for financial results forecast and precautions for using financial results forecasts, please refer to "(3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Information" on page 5 of the attached document.

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(1) Explanation of Operating Results

During the three months ended June 30, 2023 (from April 1, 2023 to June 30, 2023), there were signs of a moderate economic recovery, chiefly reflecting the downgrading of COVID-19 in severity classification, an improvement in employment, and wage increases. However, the economic outlook remained uncertain due in part to price hikes associated with persistently high resource prices and the weaker yen, as well as concern over expected slowdowns in U.S. and European economies.

In the coffee industry, consumption in the HORECA market continued to grow due to an increase in the movement of people and a rebound of the number of visitors to Japan following the removal of movement restrictions amid the COVID-19 pandemic. Consumption in the Household market was roughly the same as the year-ago level despite rises in retail prices by manufacturers in the fall last year.

Green beans procurement prices, which have a significant impact on results, remained high due to the continued weaker yen, although the green beans market has stabilized, reflecting a good harvest in Brazil, the largest producing country. Coffee production costs also remained high, chiefly because of rises in resource and energy prices together with increasing materials costs. The business environment remained challenging.

Under these circumstances, the KEY COFFEE Group established the three pillars of "reforming the business structure," "strengthening profitability," and "reinforcing the comprehensive strengths of the Group," based on our long-held "quality-first principle," and engaged in the creation of new demand, developed products which meets the needs of consumers, and promoted solution-oriented business activities that contribute to the financial results of clients, in order to fulfill our corporate philosophy, to "pursue the ultimate in coffee, focus on our customers, and create a coffee culture which enriches the heart."

The Company has been environmentally conscious and respects human rights. In the previous fiscal year, it adopted a new corporate message, or a vision for 2030, "Coffee and KISSA as a Sustainable Company". It also established the "Future of Coffee Department" to keep the coffee culture alive and realize sustainable coffee production. Moreover, this fiscal year the "Sustainability Promotion Office" has been established, with the aim of pursuing a wider range of sustainability initiatives.

Net sales of the KEY COFFEE Group for the first quarter, 2023 were 19,219 million yen (a $26.4 \%$ increase compared with the same period of the previous fiscal year), operating profit was 754 million yen (a $20.1 \%$ increase compared with the same period of the previous fiscal year), and ordinary profit was 782 million yen (a $8.2 \%$ increase compared with the same period of the previous fiscal year). Profit attributable to owners of parent was 591 million yen (a $12.6 \%$ increase compared with the same period of the previous fiscal year).
<Consolidated Operating Results>
(Million yen)

|  | Three months <br> ended June 30, <br> 2022 | Three months <br> ended June 30, <br> 2023 | Year-on-year <br> increase <br> (decrease) | Year-on-year <br> percent increase <br> (decrease) |
| :--- | ---: | ---: | ---: | ---: |
| Net sales | 15,205 | 19,219 | 4,013 | $26.4 \%$ |
| Operating profit | 627 | 754 | 126 | $20.1 \%$ |
| Ordinary profit | 722 | 782 | 59 | $8.2 \%$ |
| Profit attributable to owners of parent | 524 | 591 | 66 | $12.6 \%$ |

An overview of segment operations is provided below.
(Million yen)

| Business segment | Net sales |  |  | Operating profit |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Three <br> months <br> ended June <br> 30,2023 | Year-on-year <br> increase <br> (decrease) | Year-on-year <br> percent <br> increase <br> (decrease) | Three <br> months <br> ended June <br> 30,2023 | Year-on-year <br> increase <br> (decrease) | Year-on-year <br> percent <br> increase <br> (decrease) |
|  | 16,936 | 3,805 | 29.0 | 693 | 63 | 10.0 |
| Restaurant-related <br> businesses | 1,066 | 139 | 15.0 | 7 | 56 | - |
| Other | 1,216 | 68 | 6.0 | 198 | 57 | 40.9 |
| Adjustment | - | - | - | $(144)$ | $(50)$ | - |
| Total | 19,219 | 4,013 | 26.4 | 754 | 126 | 20.1 |

(Note) Adjustment amounts are mainly the elimination of internal transactions between segments, adjustment amounts for inventories, and general and administrative expenses that do not belong to the reportable segments.
(Coffee-related businesses)
In the HORECA market, we worked to strengthen customer management through the introduction of digital tools and to automate order receipt through the use of the Internet, while working to enhance the operating efficiency of collecting accounts receivable. We also promoted sales of highly differentiated coffees such as TOARCO TORAJA and HYO ON Aging Coffee and worked to expand sales by strengthening food items, such as liquors, for HORECA market we handle.

As measures to revitalize our clients, we presented high quality coffees from around the world for a month and held coffee seminars, where coffee instructors played a central role. As seasonal events, we held a "Curry Fair" where we offered specially arranged items and a range of local curries.

One new cafe was opened, under "KEY'S CAFÉ" (Shop Opening Service), our model cafe package service that supports cafe openings in various location environments. The number of KEY'S CAFÉ cafes became 73.

Sales grew significantly compared to the same period of the previous fiscal year, due to the increased sales volume of coffee and commercial food items to our clients as a result of the downgrading of the severity classification of COVID-19 and an increase in inbound tourism demand.

In the Household market, we fully renewed the TOARCO TORAJA series, which marked its 45th anniversary, selling DRIP ON and Instant Coffee that reflect the opinions of members of "Coffee Fan Club", our online community. Sales of the GRAND TASTE series, the main product, recovered due to active sales promotions.

For gift items, we have lined up a total of 27 items for the mid-year gift season, including the DRIP ON series as well as standard items, such as "HYO-ON Aging Liquid Coffee Gift" and "Liquid Coffee brewed with natural water in Tetra Prisma", as well as "Liquid Coffee, $100 \%$ Juice \& Soft Drinks", which is loved by both adults and children.

Sales increased significantly compared to the same period of the previous fiscal year due to the stronger sales promotion described above.

In the ingredient market, sales increased due to a rise in unit sales price, which is linked to the coffee market.
Operating profit in the coffee-related businesses increased from the same period of the previous fiscal year due to significant increases in sales in both the HORECA market and household market, despite increases in manufacturing costs, including green beans procurement prices and personnel expenses.

Consequently, in the first quarter, net sales for our coffee-related businesses were 16,936 million yen (a $29.0 \%$ increase compared with the same period of the previous consolidated fiscal year), and operating profit was 693 million yen (a $10.0 \%$ increase compared with the same period of the previous consolidated fiscal year).
(Restaurant-related businesses)
Net sales at Italian Tomato Co., Ltd. far exceeded the results for the same period of the previous fiscal year. Factors for this included a rebound in the number of customers visiting our stores as a result of serving new seasonal menu items every month, holding events as the flow of people increased partly due to the downgrading of COVID-19 in severity classification, and efforts to increase delivery sales. In terms of profit, we worked to reduce waste loss in addition to assigning personnel and ordering/managing foodstuffs in response to changes in sales conditions, and thus promoted optimization of labor and raw material costs. We also developed new products and revised the prices of items in response to rising costs, including raw materials procurement costs and utility costs. Meanwhile, we continued to launch high value-added products. As a result, profit figures improved significantly, and operating profit moved into positive territory. The number of the Company's shops stood at 148 ( 50 directly managed shops and 98 franchise stores).

Consequently, in the first quarter, net sales in the restaurant-related businesses were 1,066 million yen (a $15.0 \%$ increase compared with the same period of the previous consolidated fiscal year), and operating profit was 7 million yen (operating loss was 49 million yen in the same period of the previous consolidated fiscal year).
(Other)
Nic Foods Co., Ltd. reported an increase in sales, particularly sales of beverages, from a year ago, reflecting a rebound in demand linked to changes in movement restrictions and economic activities. We recorded an increase in profit as a result of sales growth as well as efforts to control manufacturing costs and optimize SG\&A expenses.

At Honu KATO COFFEE Inc., which operates an e-commerce business, sales declined and profit fell significantly as the cost of sales rose sharply from a year ago, although the company took steps to improve sales and profit by raising sales prices and curbing sales promotion costs.

Consequently, in the first quarter, net sales for other businesses were 1,216 million yen (a $6.0 \%$ increase compared with the same period of the previous consolidated fiscal year) and operating profit was 198 million yen (a $40.9 \%$ increase compared with the same period of the previous consolidated fiscal year.
(2) Explanation of Financial Position
(Assets)
Total assets increased by 3,016 million yen from the end of the previous consolidated fiscal year to 54,785 million yen.
Current assets increased by 2,352 million yen to 36,856 million yen. This was primarily due to increases in cash and deposits (up 1,401 million yen) and notes and accounts receivable - trade (up 2,402 million yen) and a decrease in raw materials and supplies (down 1,082 million yen).

Non-current assets increased by 664 million yen to 17,928 million yen. Property, plant and equipment increased 20 million yen, and intangible assets rose 23 million yen. Investments and other assets increased by 620 million yen due primarily to an increase in investment securities (up 704 million yen).
(Liabilities)
Liabilities increased by 2,433 million yen from the end of the previous consolidated fiscal year to 23,671 million yen. Current liabilities increased by 2,433 million yen from the end of the previous consolidated fiscal year to 21,818 million yen. This was primarily due to a decrease in notes and accounts payable - trade (down 575 million yen) and an increase in short-term borrowings (up 3,178 million yen).

Non-current liabilities decreased by 0 million yen to 1,853 million yen.
(Net assets)
Net assets increased by 583 million yen from the end of the previous consolidated fiscal year to 31,113 million yen. This was primarily due to an increase in retained earnings (up 482 million yen).
(3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Information

At this time, there are no changes with regard to the financial results forecast for the fiscal year ending March 31, 2024, which was announced on May 15, 2023.

## 2. Quarterly Consolidated Financial Statements and Principal Notes

(1) Quarterly Consolidated Balance Sheets
(Million yen)

|  | As of March 31, 2023 | As of June 30, 2023 |
| :---: | :---: | :---: |
| Assets |  |  |
| Current assets |  |  |
| Cash and deposits | 4,120 | 5,522 |
| Notes and accounts receivable - trade | 14,103 | 16,505 |
| Merchandise and finished goods | 3,437 | 3,671 |
| Work in process | 261 | 334 |
| Raw materials and supplies | 11,274 | 10,192 |
| Other | 1,401 | 730 |
| Allowance for doubtful accounts | (95) | (99) |
| Total current assets | 34,503 | 36,856 |
| Non-current assets |  |  |
| Property, plant and equipment |  |  |
| Buildings and structures, net | 4,024 | 4,024 |
| Machinery, equipment and vehicles, net | 1,346 | 1,334 |
| Land | 6,570 | 6,570 |
| Other, net | 568 | 600 |
| Total property, plant and equipment | 12,509 | 12,530 |
| Intangible assets |  |  |
| Goodwill | 137 | 133 |
| Other | 713 | 741 |
| Total intangible assets | 851 | 874 |
| Investments and other assets |  |  |
| Investment securities | 2,761 | 3,466 |
| Long-term loans receivable | 32 | 30 |
| Deferred tax assets | 108 | 83 |
| Guarantee deposits | 761 | 738 |
| Other | 390 | 357 |
| Allowance for doubtful accounts | (151) | (151) |
| Total investments and other assets | 3,903 | 4,524 |
| Total non-current assets | 17,264 | 17,928 |
| Total assets | 51,768 | 54,785 |


| (Million yen) |  |  |
| :---: | :---: | :---: |
|  | As of March 31, 2023 | As of June 30, 2023 |
| Liabilities |  |  |
| Current liabilities |  |  |
| Notes and accounts payable - trade | 12,719 | 12,143 |
| Short-term borrowings | 3,187 | 6,365 |
| Accounts payable - other | 2,093 | 1,622 |
| Income taxes payable | 113 | 187 |
| Provision for bonuses | 292 | 243 |
| Other | 978 | 1,256 |
| Total current liabilities | 19,385 | 21,818 |
| Non-current liabilities |  |  |
| Deferred tax liabilities | 156 | 169 |
| Deferred tax liabilities for land revaluation | 478 | 478 |
| Provision for share awards | 66 | 70 |
| Other provisions | 4 | 4 |
| Retirement benefit liability | 368 | 348 |
| Asset retirement obligations | 446 | 445 |
| Other | 332 | 335 |
| Total non-current liabilities | 1,853 | 1,853 |
| Total liabilities | 21,238 | 23,671 |
| Net assets |  |  |
| Shareholders' equity |  |  |
| Share capital | 4,628 | 4,628 |
| Capital surplus | 5,094 | 5,094 |
| Retained earnings | 25,274 | 25,756 |
| Treasury shares | $(2,541)$ | $(2,539)$ |
| Total shareholders' equity | 32,456 | 32,941 |
| Accumulated other comprehensive income |  |  |
| Valuation difference on available-for-sale securities | 424 | 493 |
| Revaluation reserve for land | $(2,736)$ | $(2,736)$ |
| Foreign currency translation adjustment | 0 | 8 |
| Remeasurements of defined benefit plans | 105 | 101 |
| Total accumulated other comprehensive income | $(2,206)$ | $(2,133)$ |
| Non-controlling interests | 279 | 305 |
| Total net assets | 30,530 | 31,113 |
| Total liabilities and net assets | 51,768 | 54,785 |

(2) Quarterly Consolidated Statements of Income and Comprehensive Income

Quarterly Consolidated Statements of Income
Three Months Ended June 30
(Million yen)

|  | For the three months ended June 30, 2022 | For the three months ended June 30, 2023 |
| :---: | :---: | :---: |
| Net sales | 15,205 | 19,219 |
| Cost of sales | 11,154 | 14,890 |
| Gross profit | 4,050 | 4,329 |
| Selling, general and administrative expenses |  |  |
| Advertising and sample expense | 224 | 243 |
| Packing and transportation costs | 607 | 584 |
| Vehicle expenses | 103 | 99 |
| Provision of allowance for doubtful accounts | - | 4 |
| Remuneration for directors (and other officers) | 65 | 66 |
| Salaries and bonuses | 1,102 | 1,142 |
| Provision for bonuses | 104 | 154 |
| Retirement benefit expenses | 28 | 15 |
| Welfare expenses | 183 | 198 |
| Rent expenses | 220 | 191 |
| Depreciation | 69 | 66 |
| Supplies expenses | 44 | 54 |
| Research and development expenses | 45 | 54 |
| Other | 623 | 699 |
| Total selling, general and administrative expenses | 3,423 | 3,575 |
| Operating profit | 627 | 754 |
| Non-operating income |  |  |
| Interest income | 0 | 0 |
| Dividend income | 9 | 11 |
| Share of profit of entities accounted for using equity method | 27 | - |
| Foreign exchange gains | 3 | 1 |
| Rental income from real estate | 15 | 19 |
| Other | 45 | 9 |
| Total non-operating income | 101 | 42 |
| Non-operating expenses |  |  |
| Interest expenses | 1 | 8 |
| Share of loss of entities accounted for using equity method | - | 0 |
| Rental expenses on real estate | 3 | 3 |
| Other | 1 | 1 |
| Total non-operating expenses | 6 | 14 |
| Ordinary profit | 722 | 782 |
| Profit before income taxes | 722 | 782 |
| Income taxes - current | 94 | 154 |
| Income taxes - deferred | 85 | 11 |
| Total income taxes | 180 | 165 |
| Profit | 542 | 616 |
| Profit attributable to non-controlling interests | 17 | 25 |
| Profit attributable to owners of parent | 524 | 591 |

Quarterly consolidated statement of comprehensive income
Three Months Ended June 30
(Million yen)

|  | For the three months ended June 30, 2022 | For the three months ended June 30, 2023 |
| :---: | :---: | :---: |
| Profit | 542 | 616 |
| Other comprehensive income |  |  |
| Valuation difference on available-for-sale securities | 9 | 68 |
| Foreign currency translation adjustment | 10 | 8 |
| Remeasurements of defined benefit plans, net of tax | 2 | (4) |
| Share of other comprehensive income of entities accounted for using equity method | (1) | 0 |
| Total other comprehensive income | 21 | 73 |
| Comprehensive income | 564 | 690 |
| Comprehensive income attributable to |  |  |
| Comprehensive income attributable to owners of parent | 545 | 664 |
| Comprehensive income attributable to non-controlling interests | 18 | 26 |

(Notes on going concern assumption)
Not applicable.
(Notes in the event of significant changes in the amount of shareholders' equity)
Not applicable.
(Segment information, etc.)
I For the three months ended June 30, 2022 (From April 1, 2022 to June 30, 2022)

1. Information on net sales and profit (loss) by reportable segment
(Million yen)

|  | Reportable segment |  |  | Other (Note 1) | Total | Adjustment (Note 2) | Amount <br> recorded in <br> Quarterly <br> Consolidated <br> Statements of <br> Income <br> (Note 3) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Coffee- <br> related businesses | Restaurantrelated businesses | Total |  |  |  |  |
| Net sales |  |  |  |  |  |  |  |
| Net sales to outside customers | 13,130 | 927 | 14,058 | 1,147 | 15,205 | - | 15,205 |
| Inter-segment net sales or transfers | 160 | 1 | 162 | 392 | 555 | (555) | - |
| Total | 13,290 | 929 | 14,220 | 1,540 | 15,760 | (555) | 15,205 |
| Segment profit (loss) | 630 | (49) | 581 | 140 | 721 | (94) | 627 |

(Notes) 1. The "Other" section consists of business segments not included in reportable segments and includes beverage product manufacturing, office coffee service, e-commerce, transportation and logistics, and insurance agency businesses operated by consolidated subsidiaries.
2. The adjustment of (94) million yen to segment profit (loss) includes an elimination of internal transactions of (0) million yen, an inventories adjustment of 43 million yen, and corporate expenses not allocated to reportable segments of (137) million yen.
Corporate expenses primarily consist of general expenses that do not belong to reportable segments.
3. Segment profit (loss) has been adjusted with operating profit in quarterly statements of income.

II For the three months ended June 30, 2023 (From April 1, 2023 to June 30, 2023)

1. Information on net sales and profit (loss) by reportable segment

(Notes) 1. The "Other" section consists of business segments not included in reportable segments and includes beverage product manufacturing, office coffee service, e-commerce, transportation and logistics, and insurance agency businesses operated by consolidated subsidiaries.
2. The adjustment of (144) million yen to segment profit (loss) includes an elimination of internal transactions of ( 0 ) million yen, an inventories adjustment of 2 million yen, and corporate expenses not allocated to reportable segments of (146) million yen.
Corporate expenses primarily consist of general expenses that do not belong to reportable segments.
3. Segment profit (loss) has been adjusted with operating profit in quarterly statements of income.
(Significant subsequent events)
Not applicable.
