

Financial Results Explanatory Material

Financial Results for the 4th Quarter of Fiscal Year Ended September 30, 2023

Atrae, Inc. (TSE Prime Market: 6194)

Agenda

- 1. Company Overview
- 2. FY2023 Financial Highlights
- 3. FY2024 Guidance
- 4. About Business

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Our Vision

Create the Company that Attracts People in the World.

We stick to creating a company and our services we are proud of to continue being an attractive company that people want to cheer for.

We will become an essential company in the world as Japan's global company.

Japan's First

People Tech Company

Redefined our company with a hope for "Creating business that expands people's possibility through technology".

What We Value

Company = Making people who are involved happy



Value Cycle of "Making People Happy"

By keeping this cycle and expanding the circle of people involved, we will pursue the creation of a sustainable organization and achieve our vision to "Create the Company that Attracts People in the World".

The most competitive advantage
in the intellectual industrial
society is "human capital"
Pursue employees' happiness and make
them feel rewarded which will lead to
hiring capable members and making an
environment for them to flourish

Employees'
happiness

Clients'
happiness

Social
contribution

Shareholders'
happiness

Providing value through business we believe in

Even more investment for business expansion and social contribution through patronage, employment, tax

Increase of the stock value through the growth of sales and profit

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FY2023 Full-Year Financial Results

FY2023 Full-Year

Million yen YoY +17.7% Progress 103.4% 7,757 Sales

Operating Profit

Million yen YoY \(\lambda 10.2 \% \) Progress 117.5 \% 952

Business

Green's number of applicants reached a record high, and the application rate recovered due to measures taken to improve it

Wevox achieved YoY +39.3% sales growth

Monthly churn rate for Wevox users remains below 1%

Topics

Extraordinary losses of 300 million yen were posted due to the impairment losses of a capital and business alliance partner start-up company

A joint venture with Sumitomo Mitsui Financial Group is now in full-scale operation Currently putting in efforts to acquire customers, especially major companies

Wevox sales growth target for FY2024 is over 50% Operating profit margin will enter an upward phase

Disclosure of ESG information using Wevox engagement scores as an indicator of human capital

:Atrae

	FY2021	FY2022	FY2023
Long-vacation acquisition rate (including childcare leave and maternity leave)	9.0%	7.7%	3.2%
Turnover rate	2.6%	4.3%	6.5%
Number of nationalities of employees	4	3	3
Mid-term average engagement score	91	91	89
Number of hours spent discussing organization building by all employees	44	46	48

Increasingly, other listed companies are using Wevox engagement scores for disclosure of human capital

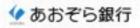














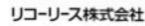






























Quarterly Financial Highlights

Exceeded revised forecasts, achieved YoY +17.7% full-year sales Wevox achieved YoY +39.3% sales growth

			YoY		Q	Ωo		YoY		Actual vs	Forecast
(Million yen)		FY2023 Q4	FY2022 Q4	%	FY2023 Q3	%	FY2023 Full-year	FY2022 Full-year	%	FY2023 revised forecast*	Progress
Sales		2,067	1,740	+18.8%	2,149	△3.8%	7,757	6,588	+17.7%	7,500	103.4%
	Green	1,326	1,209	+9.7%	1,523	△12.9%	5,236	4,822	+8.6%	5,100	102.7%
	Wevox	541	435	+24.4%	491	+10.2%	1,964	1,410	+39.3%	1,900	103.4%
	New business	21	29	△27.6%	22	△4.5%	99	105	△5.7%	90	110.0%
	Sports Tech	179	67	+167.2%	113	+58.4%	458	251	+82.5%	410	111.7%
Operating	g Expenses	1,897	1,651	+14.9%	1,685	+12.6%	6,805	5,528	+23.1%	6,690	101.7%
Operating	g Profit	170	89	+91.0%	464	△63.4%	952	1,060	△10.2%	810	117.5%
Operating	g Profit Margin	8.2%	5.1%	+3.1pt	21.6%	△13.4pt	12.3%	16.1%	△3.8pt	10.8%	+1.5pt

**Downwardly revised forecast disclosed on May 11, 2023

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YoY Comparison (sales)

In FY2023 Q4, invested in advertising to accelerate growth in FY2024

Due to downward revision of initially disclosed forecast, did not pay bonuses
to employees for the fiscal year end, resulting in personnel cost decrease

					YoY		2.			YoY	
(Million yen)		FY2023 Q4	% of Sales	FY2022 Q4	% of Sales	%	FY2023 Full-year	% of Sales	FY2022 Full-year	% of Sales	%
Sales		2,067	100.0%	1,740	100.0%	+18.8%	7,757	100.0%	6,588	100.0%	+17.7%
People Tec	h	1,888	91.3%	1,673	96.1%	+12.9%	7,299	94.1%	6,337	96.2%	+15.2%
Sports Tech		Tech 179 8.7%		67	3.9%	+167.2%	458	5.9%	251	3.8%	+82.5%
Operating E	kpenses .	1,897	91.8%	1,651	94.9%	+14.9%	6,805	87.7%	5,528	83.9%	+23.1%
People Tec	h	1,583	76.6%	1,443	82.9%	+9.7%	5,572	71.8%	4,676	71.0%	+19.2%
Cost of	sales	29	1.4%	30	1.7%	△3.3%	110	1.4%	105	1.6%	+4.8%
SG&A	Web Ad	831	40.2%	765	44.0%	+8.6%	2,887	37.2%	2,102	31.9%	+37.3%
	TV Ad and Other	131	6.3%	89	5.1%	+47.2%	359	4.6%	622	9.4%	△42.3%
	Personnel Cost	319	15.4%	371	21.3%	△14.0%	1,234	15.9%	1,123	17.0%	+9.9%
	Other	273	13.2%	188	10.8%	+45.2%	982	12.7%	724	11.0%	+35.6%
Sports Ted	:h	314	15.2%	208	12.0%	+51.0%	1,233	15.9%	852	12.9%	+44.7%
Operating Profit		170	8.2%	89	5.1%	+91.0%	952	12.3%	1,060	16.1%	△10.2%

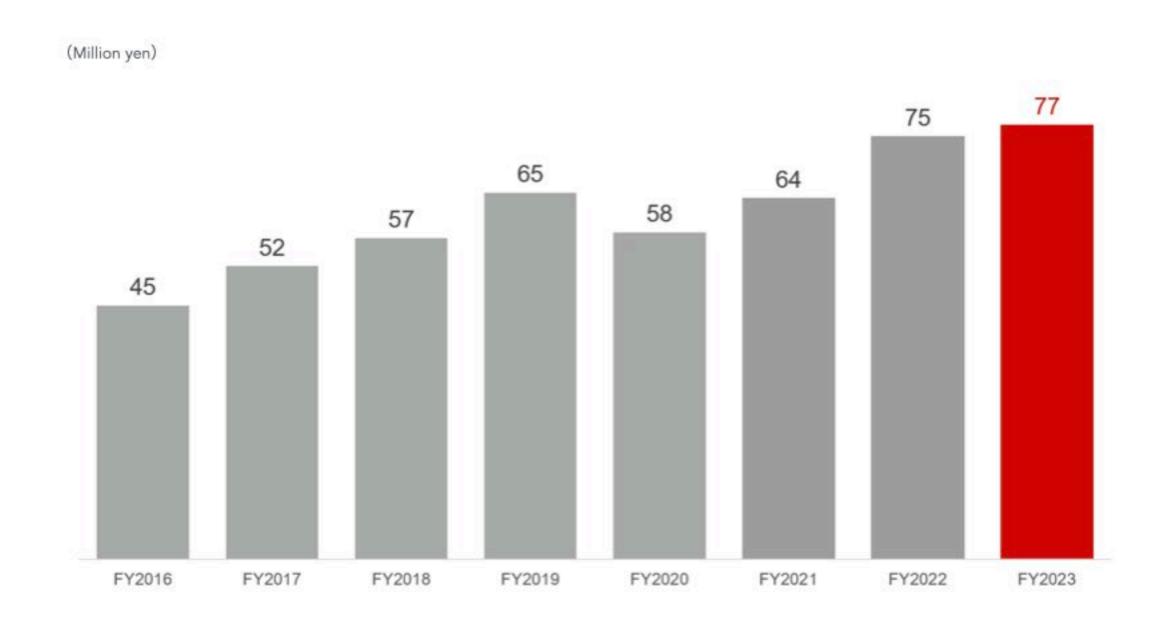
For Reference: Quarterly Financial Highlights

	10	FY	2020		E	FY2	021		E.	FY20	022		E	FY2	2023	
(Million yen)	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Sales	842	911	875	802	886	998	1,221	1,359	1,504	1,599	1,745	1,740	1,713	1,828	2,149	2,067
People Tech	842	911	875	802	886	998	1,221	1,359	1,455	1,525	1,684	1,673	1,658	1,717	2,036	1,888
Green	745	804	758	655	713	802	990	1,067	1,131	1,196	1,286	1,209	1,178	1,209	1,523	1,326
Wevox	83	94	107	132	156	176	206	264	298	304	373	435	449	483	491	541
New business	14	13	10	15	17	20	25	28	26	25	25	29	31	25	22	21
Sports Tech	-	-	-	-	-	-	-	-	49	74	61	67	55	111	113	179
Operating Expenses	647	848	565	638	608	684	850	1,312	1,055	1,383	1,439	1,651	1,408	1,815	1,685	1,897
People Tech	647	848	565	638	596	674	835	1,271	882	1,113	1,238	1,443	1,186	1,447	1,356	1,583
Cost of sales	15	14	10	13	12	16	20	23	23	25	27	30	25	30	26	29
SG&A Web Ad	399	461	302	288	270	287	339	353	278	402	657	765	577	774	705	831
TV Ad and	0	138	0	57	17	56	139	441	201	241	91	89	73	91	64	131
Personnel Cost	137	137	147	145	154	172	195	283	206	259	287	371	294	306	315	319
Other	96	98	106	135	143	143	142	171	174	186	176	188	217	246	246	273
Sports Tech	-	-	-	-	12	10	15	41	173	270	201	208	222	368	329	314
Operating Profit	195	63	310	164	278	314	371	47	449	216	306	89	305	13	464	170
Operating Profit Margin	23.2%	6.9%	35.4%	20.4%	31.4%	31.5%	30.4%	3.5%	29.9%	13.5%	17.5%	5.1%	17.8%	0.7%	21.6%	8.2%

1

Transition of Sales Per Employee

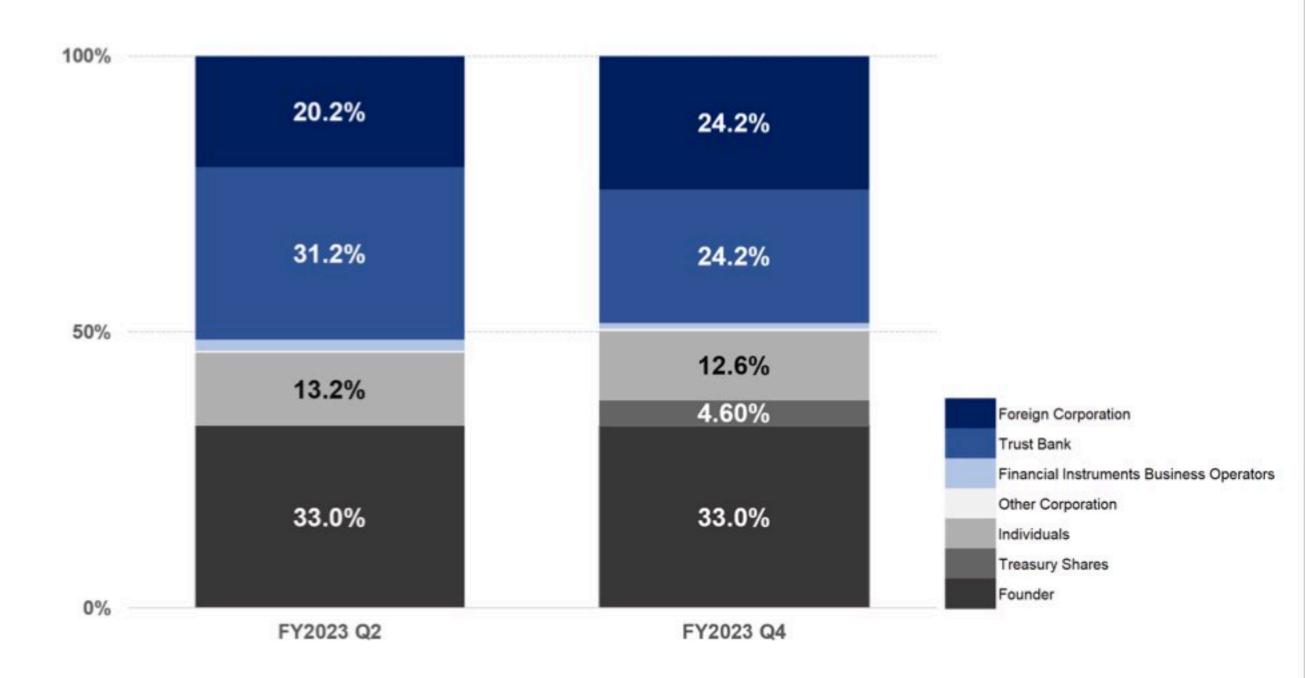
Achieved record productivity while accelerating hiring



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Shareholding Structure

Approximately 50% owned by domestic and foreign institutional investors Acquisition of treasury shares to improve ROE and enhance shareholder returns



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FY2024 Full-Year Forecast

(Million yen)		FY2024 Full-year	FY2023 Full-year	Variance	%	
Sales			9,700	7,757	1,943	+25.0%
	People Tech	Green	5,700	5,236	464	+8.9%
	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Wevox	3,000	1,964	1,036	+52.7%
		Other	50	99	△49	△49.5%
	Sports Tech	Altiri	950	458	492	+107.4%
Operating	Operating Expenses		8,300	6,805	1,495	+22.0%
	People Tech		6,770	5,572	1,198	+21.5%
		Share-based payment expenses	330	294	36	+12.2%
	Sports Tech		1,530	1,233	297	+24.1%
Operating	Profit		1,400	952	448	+47.1%
Operating	Profit Margin		14.4%	12.3%	-	+2.1 _{pt}

View of FY2024 Forecast

YoY positive impact of contingency fee price revision up to H1 While the number of applicants has steadily increased, the number of hires is forecast to rise moderately compared to the previous year, reen due to the need to carefully determine the application-to-hire conversion rate Initial sales are on par with previous years due to productivityconscious inbound sales Sales growth target is over 50% Sales Increase demand for use of Wevox engagement scores in human capital wevox disclosure Pursue further acceleration of growth by establishing a joint venture with Sumitomo Mitsui Financial Group Growing to the top class of the B.League in terms of ability to attract spectators Pursue further growth by combining the management expertise of the People Tech business Continue to invest in advertising to accelerate growth while maintaining profitability Putting top priority in product improvement, having increased the number of engineers through internal transfers Invest Pursue higher operating profit margin by focusing on inbound sales Wevox ●Continue to invest mainly in hiring customer success roles to convert ments inquiries from large companies into orders

B1 League

Continue to invest with discipline in order to achieve promotion to the

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Our People Tech Business

- Creating a sense of purpose in life and work -



Green



The origin of the name "Green"

Traffic light "green light" means that we can go. The site "Green" means that job seekers can find their own "green light".

Job Search Website for IT Industry with Contingency Fee

Point1

The first model in this industry

High recognition from both users and clients due to the leading advantage.

Point2

Inexpensive uniform fixed price

Uniform fixed pricing system based on job category. Low cost of hiring excellent talent without risk.

Point3

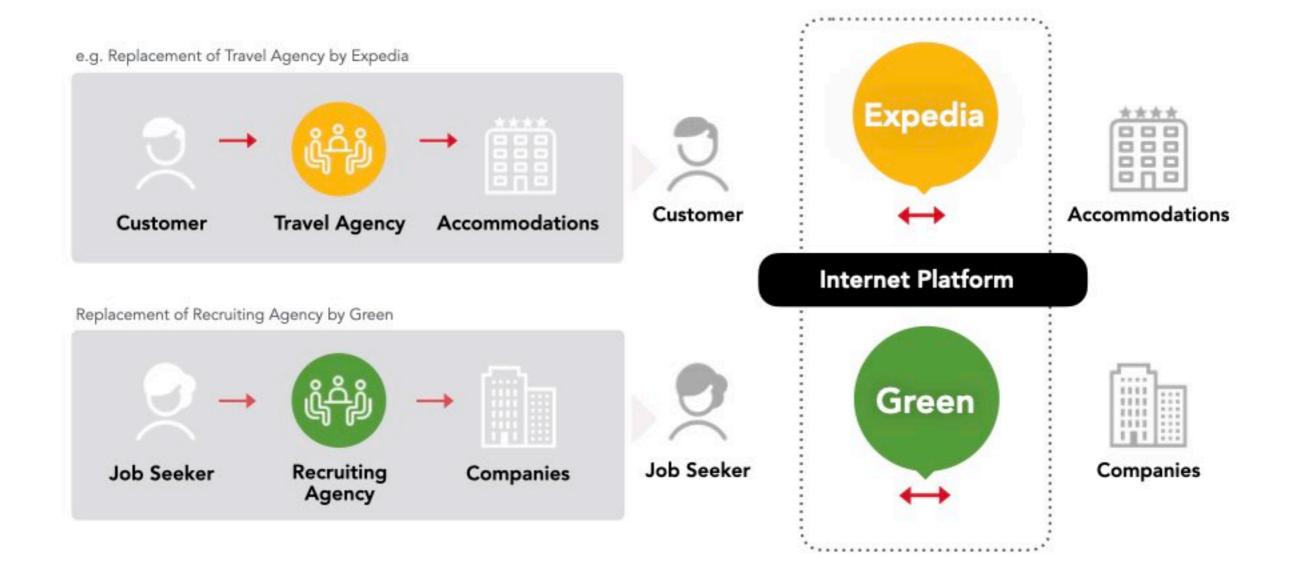
Direct recruiting platform

Job seekers and companies can take action and communicate interactively.

Attain Efficient Matching Via Technology

Labor intensive business model is being replaced by IT in many industries.

Green is replacing recruiting agencies by matching job seekers and companies through IT.



Green Established a Unique Position

Technology × Low Cost × Superiority

Stock and Use of **Big Data**

Stocking and making use of data via Green *1

making use of data High precision within the use of big data

Price Competitiveness

Low price due to no need of advisers and facility cost





Counseling Facility

Business with no fixed cost High competitiveness in terms of cost

Predominant Superiority

Pioneer of Contingency fee model (over 17 years)

Number of Cumulative Registered Company

More than **9,800**

Number of Registered User ID

More than 1.23 million

High recognition among recruiting companies

*1 Action data, profile data, selection data

Companies from Various Industries Introduce Green

Though companies adopting Green is mostly in the IT/Web industry, digitalization is taking part in many industries. With the increased credibility and recognition due to being listed on the TSE Prime Market, many prominent companies have introduced Green.



























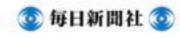




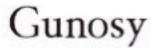






































"Green" Job Search Website for IT Industry with Contingency Fee

Definition of KPI

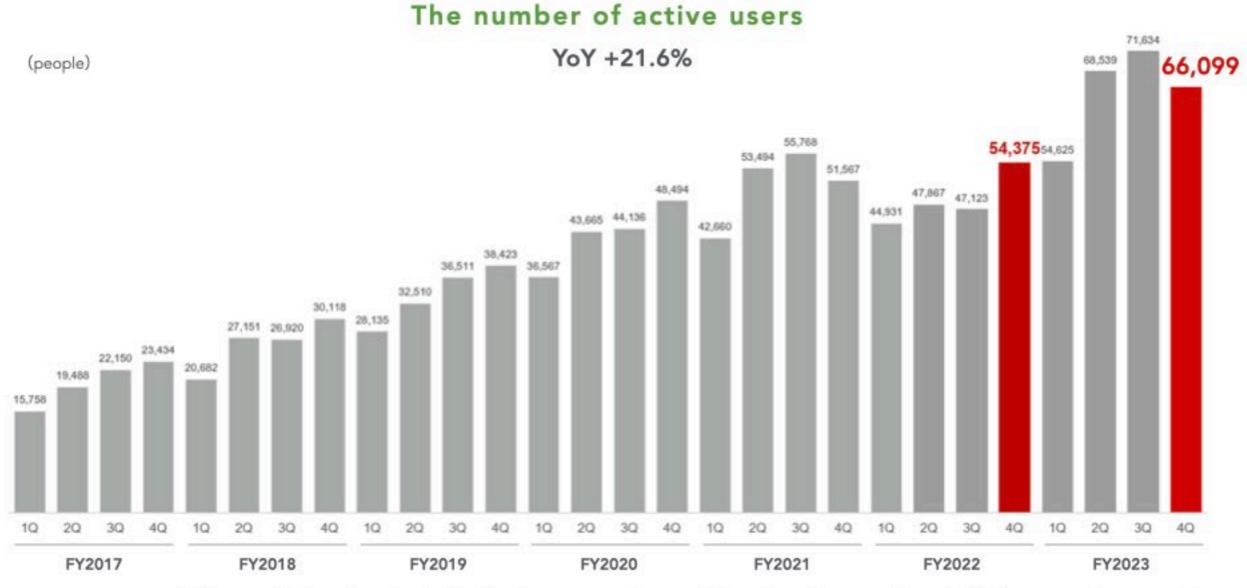
KPI	Definition	Period
The number of active users	Job seekers who log in at least once a month among job seekers who are registered with Green	Monthly (last month of the quarter) unique
The number of quarterly active users	Job seekers who log in at least once a quarter among job seekers registered with Green	Quarterly (3 months) unique
The number of applicants	Job seekers who apply for jobs on Green at least once a quarter among job seekers registered with Green	Quarterly (3 months) unique
Application rate	The number of applicants ÷ The number of quarterly active users	Quarterly (3 months) unique
Document screening pass rate	Number of document screening pass ÷ Number of applications	Quarterly (3 months) total
Hired Employees (Quarter)	Job seekers who were hired through Green in a quarter among job seekers registered with Green	Quarterly (3 months) total

*Explanation of "unique": If one job seeker logs in for each month of the quarter, he/she is counted as one active user in the quarterly active user count

A summary of each KPI

KPI	Past measures and current status	Measures to pursue further growth		
The number of active users	 Sustained high level due to optimization of web advertising portfolio 	Aiming for further growth through continuous pursuit of web advertising portfolio optimization		
The number of applicants Application rate	Improved recommendation engine accuracy and UI/UX improvements have resulted in an improved application rate and a record number of applicants	Aiming for further growth by continuously improving the accuracy of recommendation eng and UI/UX		
Document screening pass rate	The increase in the number of applicants successfully increased the number of document screenings passed. However, the document screening pass rate declined	Improvement of matching accuracy through technology such as recommendation engines, etc to raise the document screening pass rate to an appropriate level		
Cumulative Registered Companies	Succeeded in steadily increase through productivity-conscious inbound sales	 Aim to continue steady accumulation through productivity-conscious inbound sales Seek to strategically acquire companies with attractive job postings 		
Jobs Posted	Bottomed out as the thorough review of job postings to improve the job seeker experience has run its course	While it is possible to grow the number of hires even at current levels, we will seek to strategically gain attractive job postings		
Osuccessfully achieved a new record high in the number of applicants, but the probability of applicants passing the screening process and beyond declined, resulting in a slight slowdown		• Aiming for return to growth phase through optimization of web advertising portfolio, improvement of recommendation engine accuracy, UI/UX improvement, and optimization of matching rate through product improvement		

The number of active users remained at a high level due to improved marketing measures

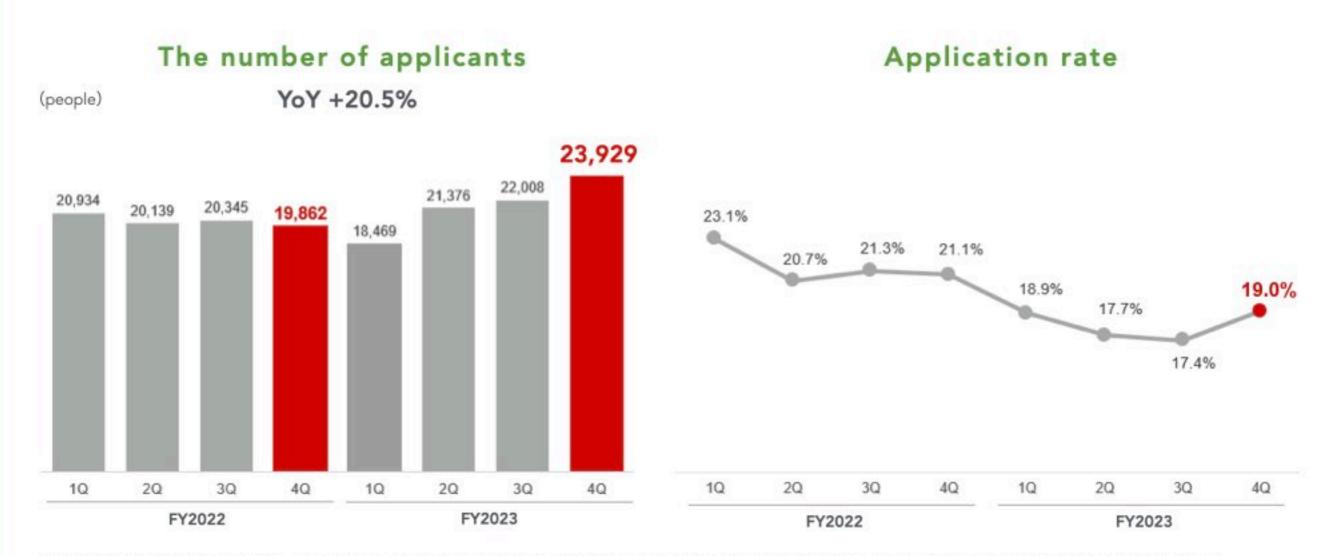


* Active user: Job seekers who log in at least once a month among job seekers who are registered with Green

Graph shows the number of active users in the last month of the quarter

*Quarter transition

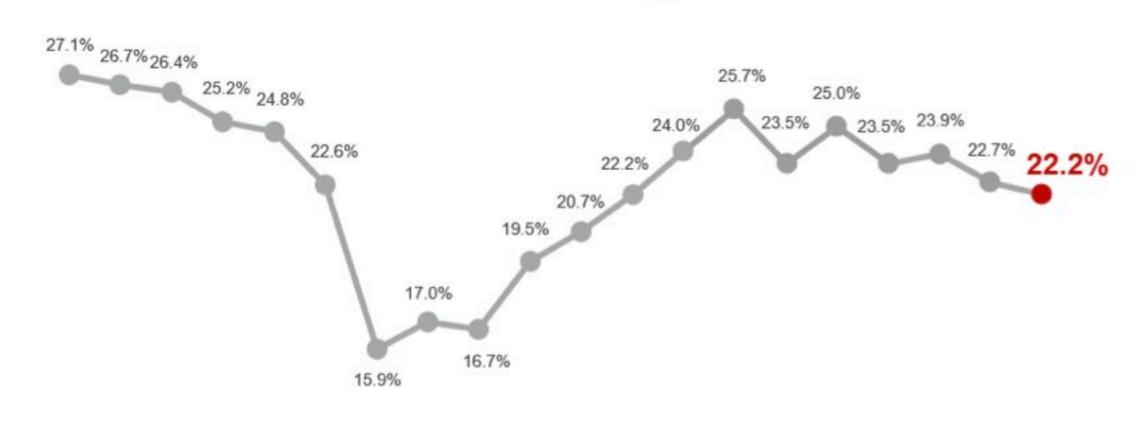
The number of applicants reached a record high Application rate also recovered due to measures to improve it



- *1 The number of applicants: Job seekers who apply for jobs on Green once or more in a quarter among job seekers registered with Green (unique)
- *2 Application rate: The number of applicants + The number of quarterly active users
- *3 The number of quarterly active users: Job seekers who log in once or more in a quarter among job seekers registered with Green (unique)

Increased number of document screening passes, but a decline in the document screening pass rate

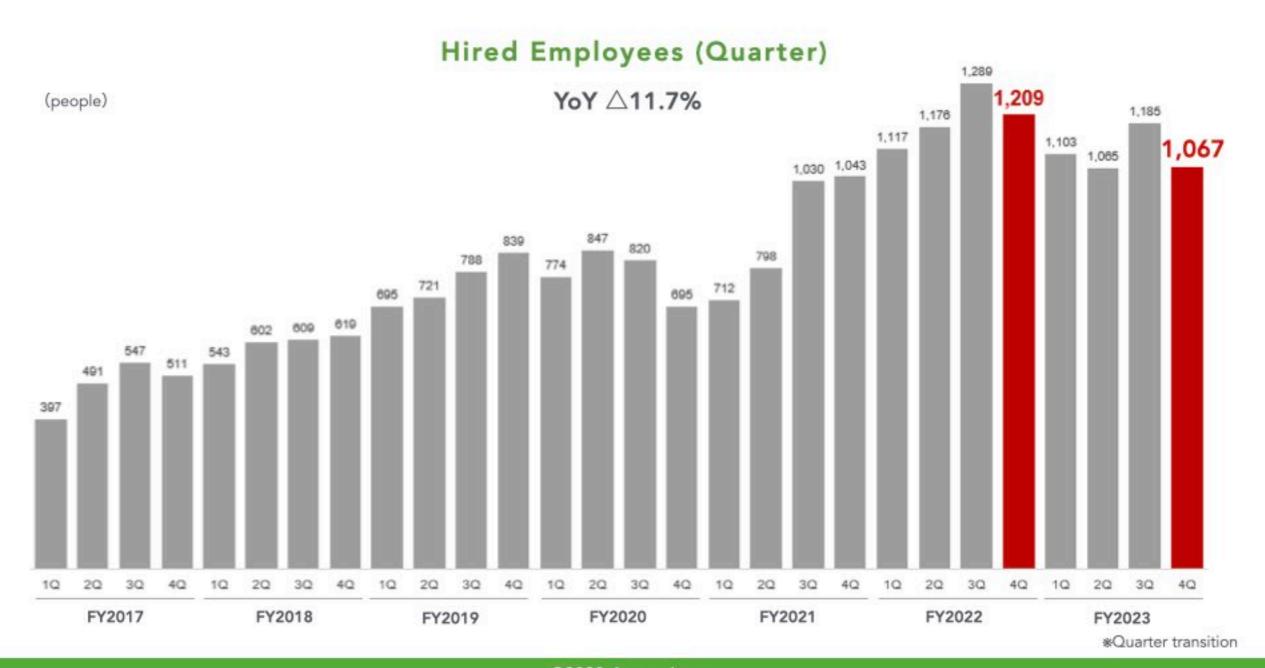
Document screening pass rate





* Document screening pass rate: Number of document screening pass ÷ Number of applications

Successfully achieved a new record high in the number of applicants, but the probability of applicants passing the screening process and beyond declined, resulting in a slight slowdown



Average unit price of contingency fee is expected to increase from approx. 830,000 yen to approx. 1,000,000 yen

Former contingency fee

Uniform fixed fee per work location

New contingency fee

Uniform fixed fee per job category

Tokyo • Full remote	900,000 yen
Saitama • Chiba • Kanagawa Aichi • Osaka • Fukuoka	700,000 yen
Hokkaido • Hyogo • Kyoto • Overseas	500,000 yen
Other	300,000 yen

- Engineer Technical Positions (Systems/Network)
- Management/CXO

1,200,000

yen

- Sales
- Planning and Marketing
- · Management, Administration and Back office
- · Specialists (Finance/Real estate/Consulting/Lawyer, etc.)
- Creative Positions (Web/Gaming/Multimedia)
- Engineer/Technical Positions (Electrical/Electronics/Mechanical/ Semiconductor)

900,000

yen

- Assistant/Clerical/Office Work
- Service Positions (Human resources/Stores/Healthcare)
- Architectural Design/Civil Engineering/Plant Work

600,000

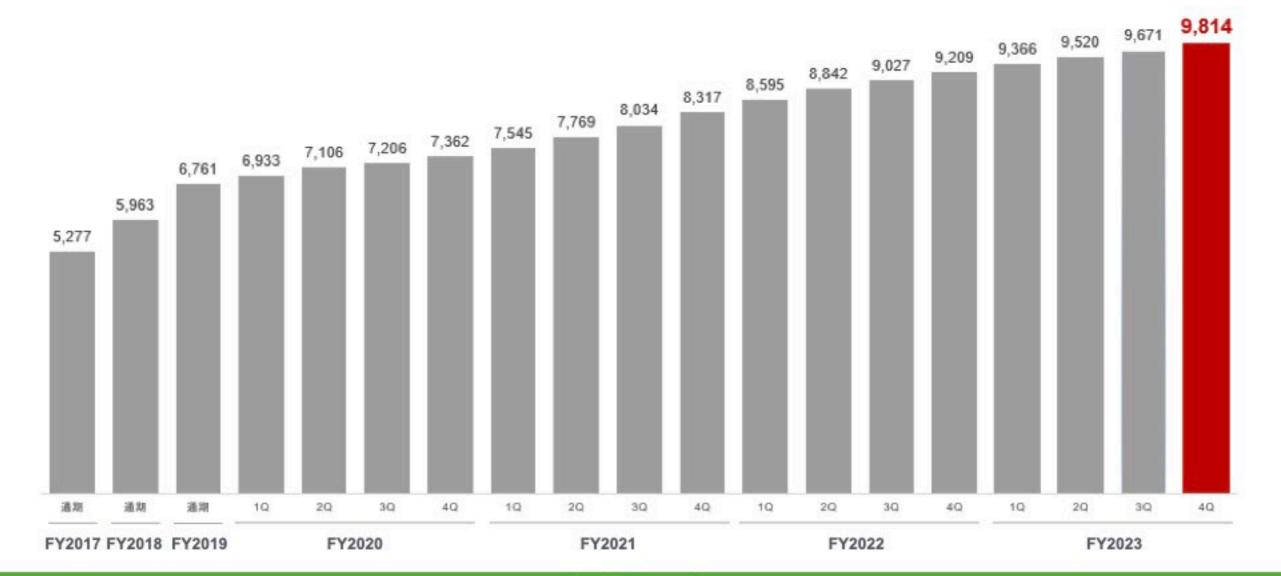
yen

- *1 The new fee structure is applied for job seekers who applied later than November 1, 2022
- *2 Discounted contingency fee is applied if the annual salary of the job seeker at their new position is less than 3 million yen

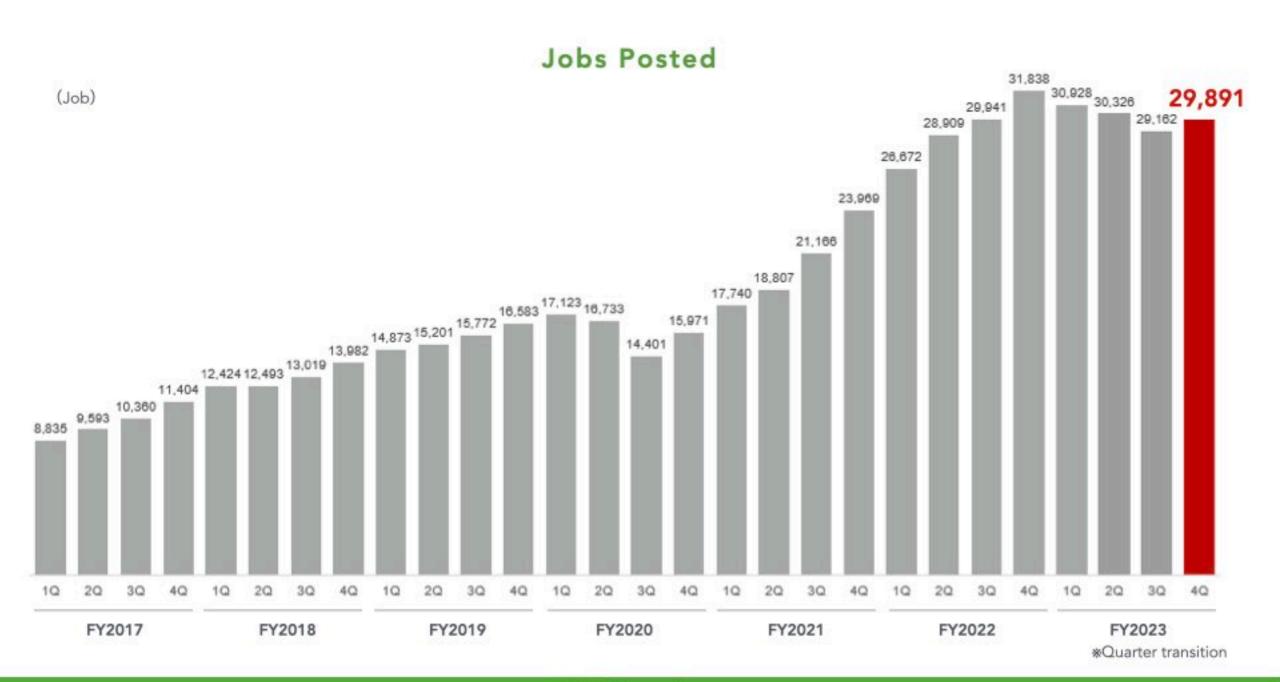
Steady Increase of Newly Registered Companies

Cumulative Registered Companies

(Company)



Bottomed out as the thorough review of job postings has run its course



Potential Growth of Green

Recruitment market recovered to pre-COVID levels and entered a growth phase again Green's sales bottomed out in Q2, and the market share is on an upward again

	Recruitment Market Size	Green's Market Size	Green's Occupancy*2
All Industry	296 B yen*3	177 B yen	2.3%
All illudistry	(252 B yen)*4	(151 B yen)	(1.9%)
IT Industry	88 B yen*5	52 B yen	7.7%
ii iiiddati y	(75 B yen)	(45 B yen)	(6.4%)

^{*1} Green is a discounted model of Recruitment Agency by 60%

^{*2} Green's sales calculated as 4.0 B yen (FY2022 Actual)

^{*3} Yano Research Institute "Current Status and Future of Human Resource Business 2022 Edition

^{*4} Figures in brackets indicate previous year results

^{*5} We estimate that approximately 30% of the total recruitment market is IT industry related

wevox



Engagement

Index to measure the understanding and contribution of each employees for the company's strategy or goal.

Causal relationship with performance is academically proven.



Organizational Capability Platform utilizing pulse survey and machine learning

Point1

Visualization of engagement score

The first platform to visualize engagement in Japan, supervised by professor Shimazu of Keio University, a leading expert in the country

Point2

Utilizing technology

Automatically analyze the huge amount of data collected and enables immediate grasp of the organization's issues

Point3

Affordable price with SaaS model

Offer a low price of ¥ 300 per employee per month

"Wevox" Organizational capability platform

What is Organizational Capability

The ability of an organization to realize its vision and strategy, consisting of factors such as the psychological state and characteristics of employees, their compatibility, and organizational culture



Wevox's Competitive Advantage

1 Pulse survey

Monthly periodic observation enables real-time understanding of organization issues Usability



Easy -to-use design for various devices (PC/tablet-type device/smartphone)



3 Data analysis

Applying over 214 million responses to machine learning

4

Academic basis

Professor Akito Shimazu, Keio University, a leading expert in the engagement research, joins as an advisor

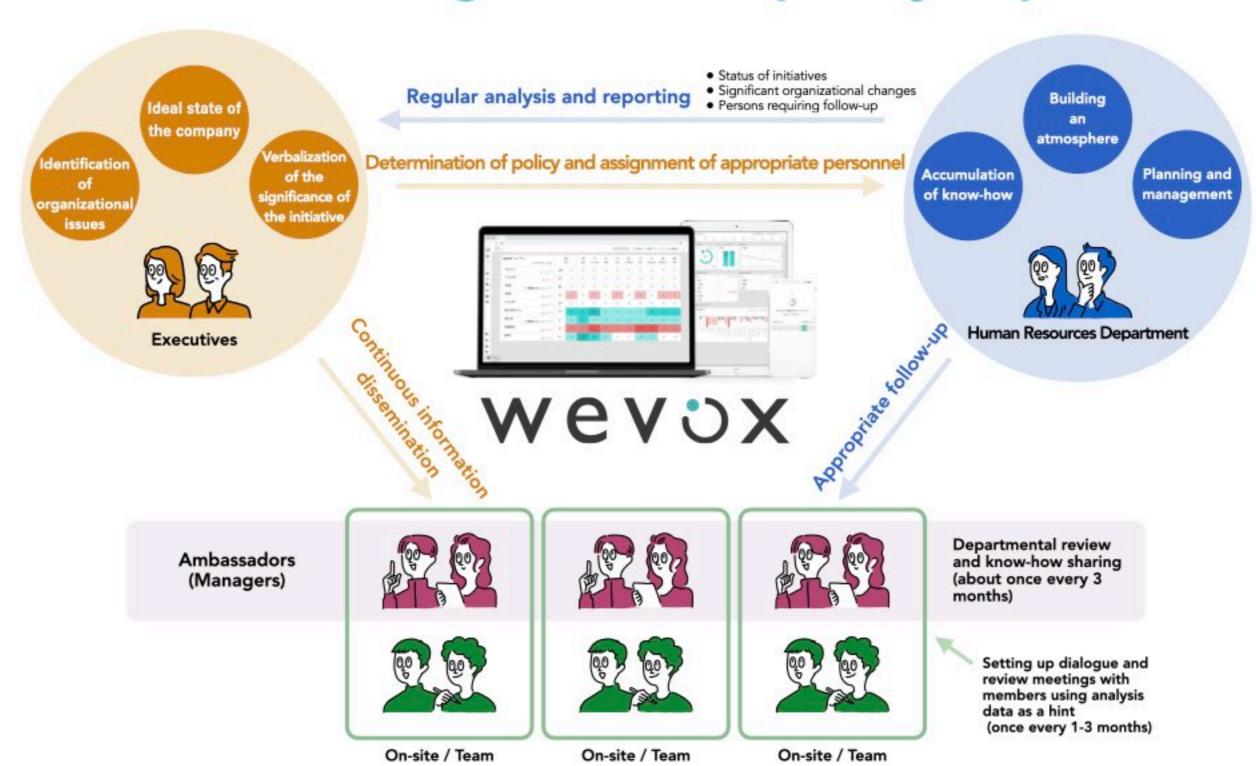


Professor Mikiharu Noma of Hitotsubashi University Graduate School joins as an advisor



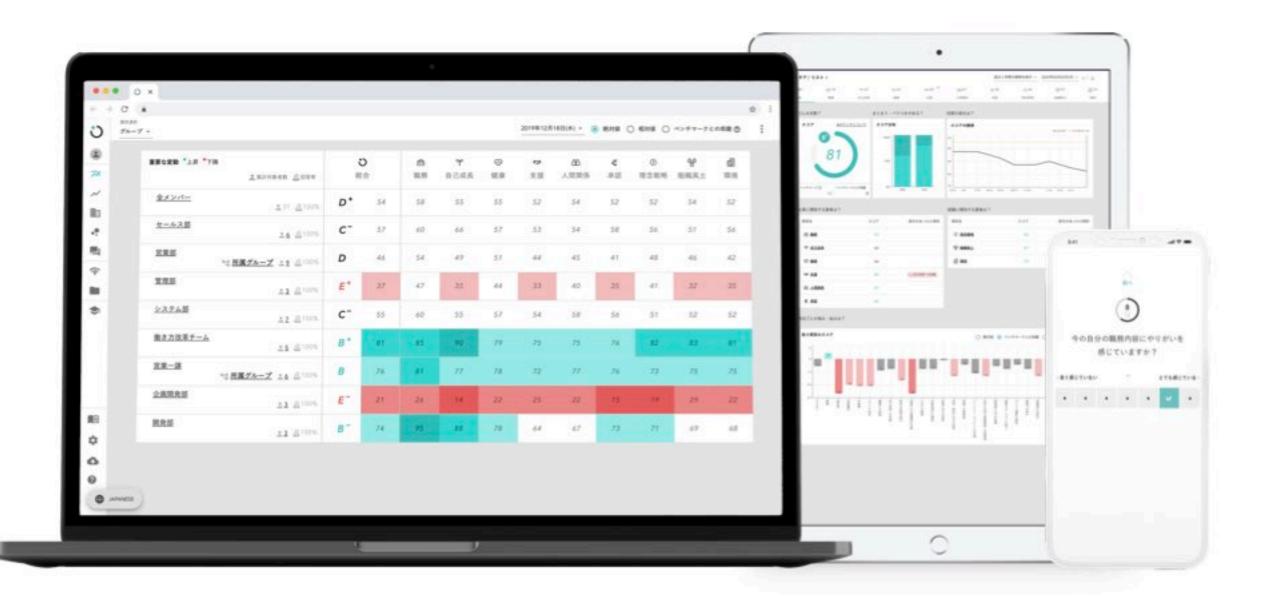
"Wevox" Organizational capability platform

Wevox's model of organizational capability empowerment



Visualize engagement score with pulse survey

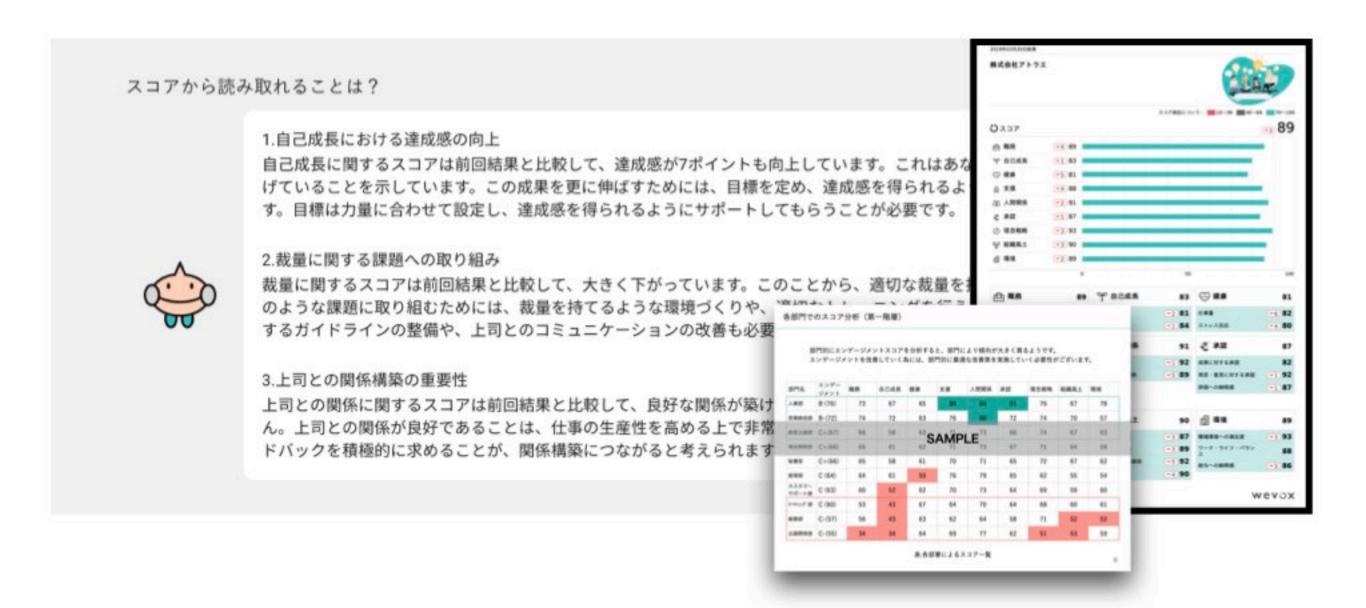
Achieve real-time aggregation and analysis of results Enable a more detailed understanding of the state of the organization by comparing with past trends



"Wevox" Organizational capability platform

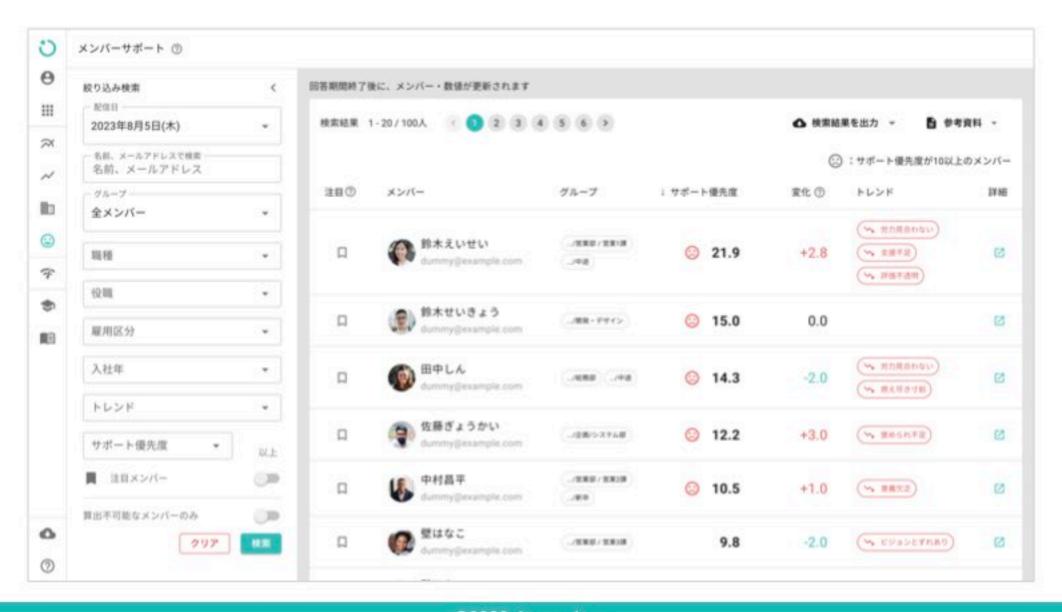
Al analysis and summary of organizational issues

Al support features facilitate regular analysis and reporting



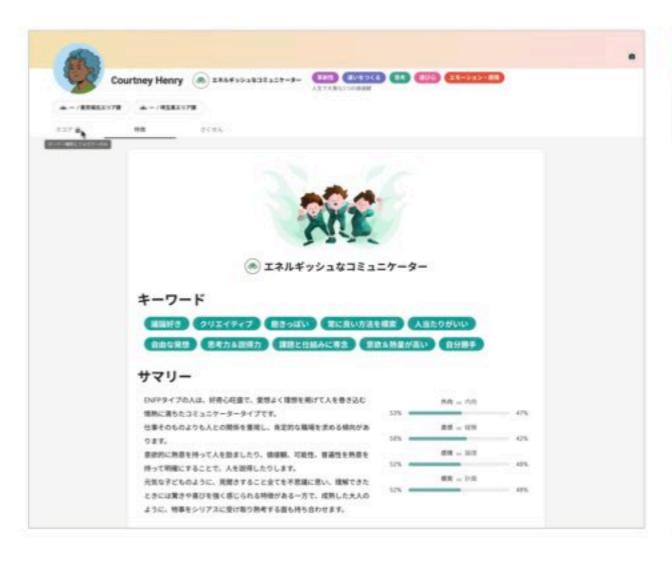
Member support analysis feature encourages individual performance improvement and supports the prevention of employee turnover

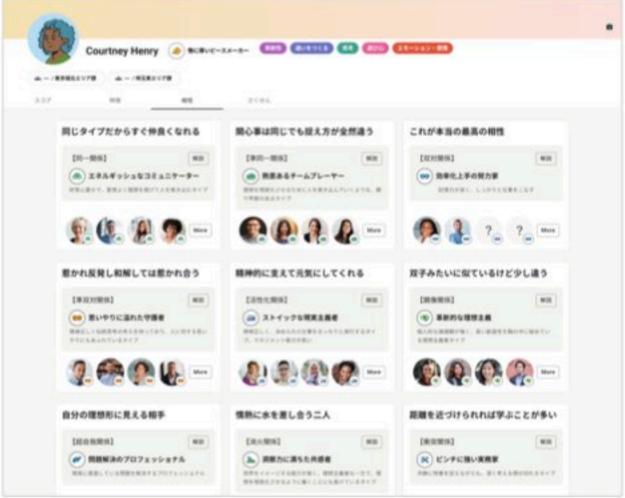
Extracts members to be prioritized for support by using a machine learning model specialized for future prediction based on accumulated user response data



Supports effective team formation by analyzing individual characteristics, values, and compatibility

Facilitates communication by promoting self-understanding and mutual understanding





Improving the added value provided to customers

Higher-end plans launched Optional menus tailored to customer needs are also available

	Basic Pulse survey to analyze organizational to team level engagement	Standard Continued implementation of high quality engagement improvement activities at the organizational, team and individual level
Monthly Fee/User	300yen/month	600yen/month
Employee Data Management	0	0
API Use		0
Engagement	0	0
Organizational Culture		0
Personal Analysis		0
Custom	0	0
Organizational Analysis	0	0
Member Support		0
Team improvement support by AI		0

Options

Security Option

Provides a more advanced security environment



Professional Support Option

Training and project promotion support to maximize the effects of Wevox implementation and improve organizational capabilities

Wevox has been introduced in many industries

Companies adopting Wevox cover many different industries and sectors such as IT, securities, bank, medical, food, sports teams. Currently, Wevox is adopted by more than 3,040 companies. Increase of users more than the growth of the companies and organizations introduced.



























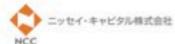


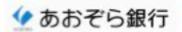




































































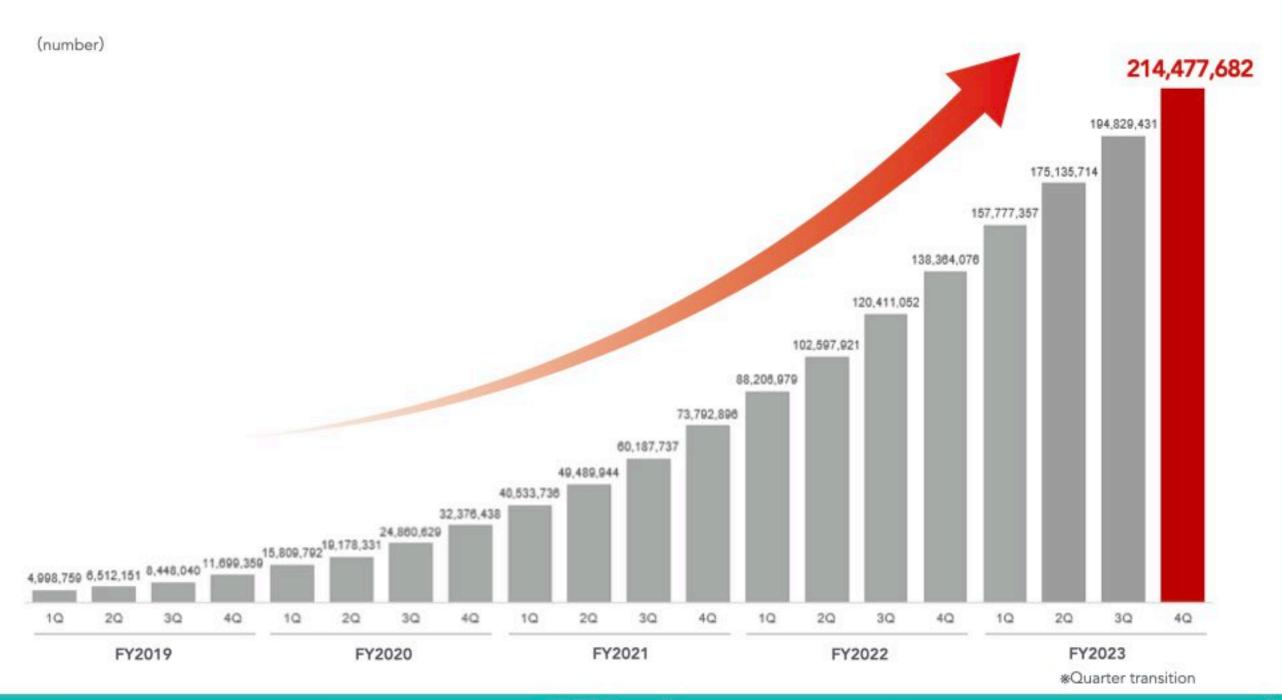




Reference from Wevox Website.

Increase of Answer Data

Continuously developing new features using response data to take competitive advantage

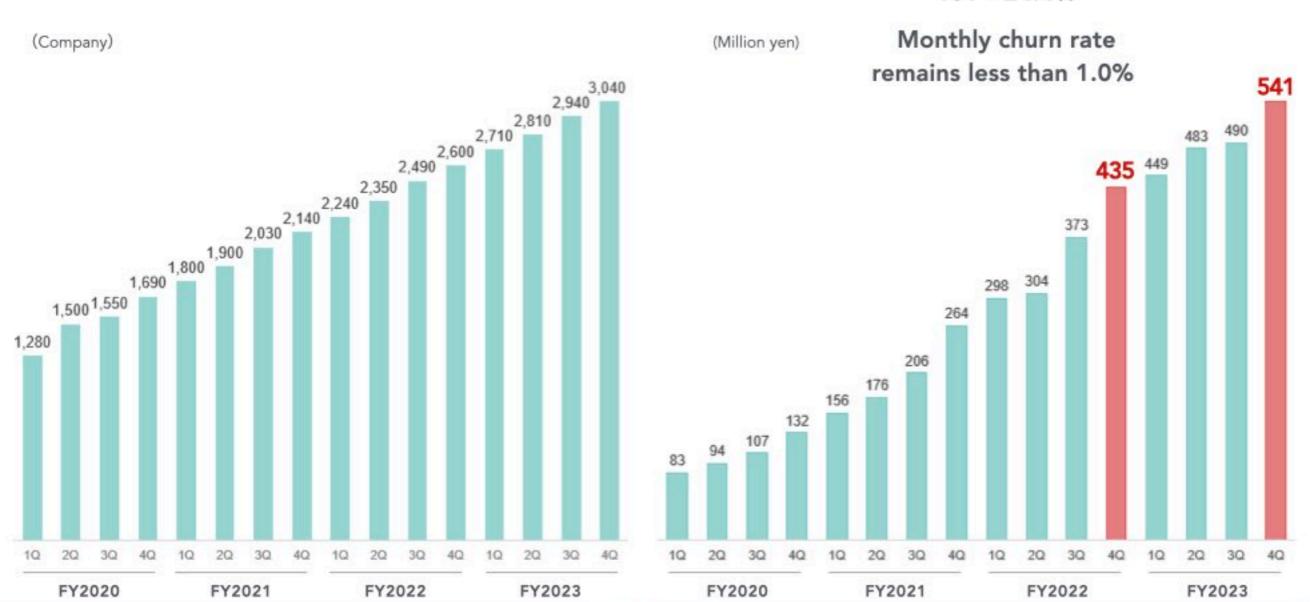


Realize a subscription model with high growth potential



Transition in Sales

YoY +24.4%



"Wevox" Organizational capability platform

Potential Growth of Wevox

Potential target

Price Competitiveness

Potential Market size

All Employed Persons

67.2M *1 People

¥300 ~ ¥600 Per person per month More than **¥240B** ~ **¥480B** *2 yearly

Wide range of industries including sports and educational organizations

Targeting wide range of clients via SaaS model Pursuit the expansion of the market size by rising Wevox's pricing

*1 Ministry of Internal Affairs and Communications Statistics Bureau

*2 Calculation : Number of Employed Person 67.25M people×Basic plan ¥300 per person×12months=¥242B

Number of Employed Person 67.25M people×Standard plan ¥600 per person×12months=¥484B



"Create a sports team that attracts people all over the world"

Professional Basketball Team ALTIRI CHIBA



Founded the professional basketball team "ALTIRI CHIBA"

Joined the B3 League from the 2021-22 season, based in Chiba

City, Chiba Prefecture

Growing to the top class of the B2 League in terms of strength and ability to attract audience

B2 League Results

2022-23 B2 League regular season

Final regular season standings

Average score Sopponent 86.4

Final regular season standings Average score 86.4

Number of games	Winning percentage	Wins	Losses
60	.783	47	13
86.4	Average opponent points 79.2	Percentage of home wins	Percentage of away wins .766

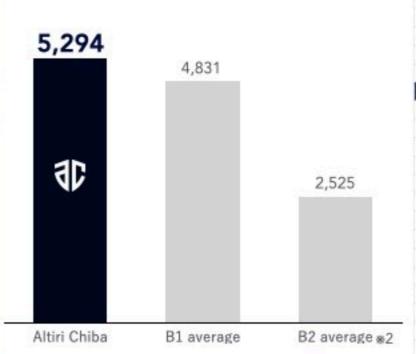
Audience Turnout at Each Home Opener for 2023-24 Season*1

Audience turnout for the home opener games are above the B1 League average and 6th in the combined B1 and B2 League rankings, boasting a B.League leading audience

Average Audience Turnout for the Home Opener Games Per League (persons) Audience Turnout Ranking for Home Opener Games

	Eastern	Conf	ere	nce
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Rank	Team name	Number of games	Winning percent age	Wins	Losses	Game differe nce	Score	Oppo nent points	Goal differ ence
1	Altiri Chiba	60	0.78	47	13	i÷.	5,182	4,752	430
2	KOSHIGAYA	60	0.75	45	15	2	4,857	4,388	469
3	NISHINOMIYA	60	0.48	29	31	18	4,830	4,712	118
4	FUKUSHIMA	60	0.47	28	32	19	4,694	4,577	117
5	AOMORI	60	0.47	28	32	19	4,583	4,693	-110
6	YAMAGATA	60	0.43	26	34	21	4,621	4,754	-133
7	токуо	60	0.23	14	46	33	4,260	5,110	-850



eague	Team	Total
B1	A.TOKYO	10,133
B1	SAGA	6,270
B1	UTSUNOMIYA	5,640
B1	NAGOYA.D	5,486
B1	GUNMA	5,438
B2	Altiri Chiba	5,294
B1	IBARAKI	5,003
B1	YOKOHAMA	4,980
B1	SHINSHU	4,857
B1	OSAKA	4,658
B1	HOKKAIDO	4,617
B1	KAWASAKI	4,614
B1	TOYAMA	4,593
B1	HIROSHIMA	4,587
B1	CHIBA	4,553
B1	SAN-EN	4,458
B1	SHIMANE	4,358
B1	куото	4,319
B1	SENDAI	4,311
B2	KOSHIGAYA	4,068

^{*1} Data published by the B-League as of November 8, 2023

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^{*2} Average for B2 League excluding Altiri Chiba

Sports Tech Altiri

Steadily expanding circle of fans

Expanding number of followers/ registered users on social media

(Data as of the end of October)



Partner companies have more than doubled compared to last season



Heightened presence in Chiba City





Solving social issues through sports

Aiming to develop youth through sports and contribute to the local community, we actively participate in community contribution activities such as basketball classes for children and clean-up activities



:Atrae

Name Atrae,Inc.

Business Outline Green: a contingency fee basis job site

Wevox: a organizational capability platform

Yenta: a matching app for business professionals

Foundation October, 2003

Management Yoshihide Arai, President & CEO

Employee 104 (As of September, 2023)

Capital Stock 1,268 (in JPY MM)

Location Minato-ku, Tokyo, Japan

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