TOYO TIRES

Financial Results for 3rd Quarter of FY2023

November 14, 2023



1. Financial Results for 3rd Quarter of FY2023

2. Financial Forecast for FY2023

3. Topics



- Net sales hit **the record high* of 409.2 billion yen,** driven mainly by growing unit sales of tires in North America.
- Operating income, too, hit **the record high* of 50.3 billion yen,** buoyed by external factors such as ocean freight cost and forex.
- Ordinary income reached 64.5 billion yen, primarily owing to foreign exchange gains, and profit attributable to owners of parent came in at 56.8 billion yen, primarily owing to a gain on sale of securities, both of which set a record high*.
- Given the current situation, full-year forecasts for operating income have been revised up from 60.0 billion yen to **65.0 billion yen**, and profit attributable to owners of parent, from 55.0 billion yen to **60.0 billion yen**.
- Dividend per share forecasts have been revised up from 58 yen to **70 yen** for **year-end payments**, and from 78 yen to **90 yen** for **annual payments**.

Financial Results for 3rd Quarter of FY2023 (Jan-Sep)



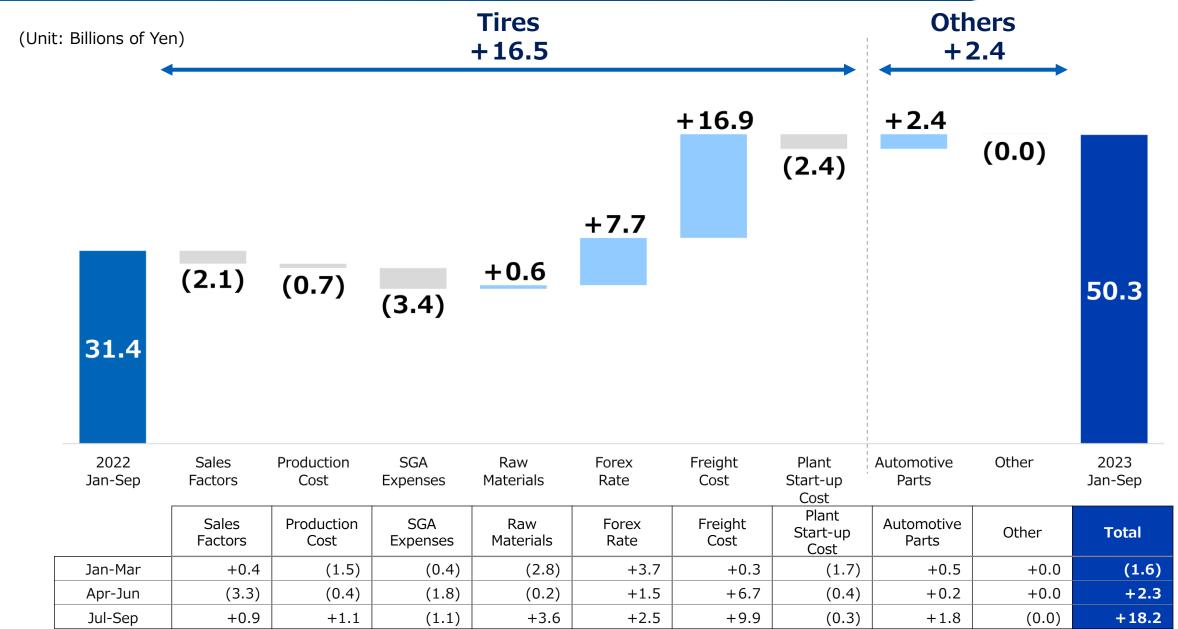
(Unit: Millions of Yen)	2023 Jan-Sep Results	2022 Jan-Sep Results	Change	Change (%)	2023 1H Results	Change	2023 Jul-Sep Results	Change (YoY)
Net Sales	409,221	350,430	+58,790	+16.8%	265,457	+41,790	143,764	+17,000
Operating Income	50,324	31,391	+18,932	+60.3%	26,673	+701	23,650	+18,231
Margin	12.3%	9.0%	_	_	10.0%	_	16.5%	_
Ordinary Income	64,489	45,288	+19,201	+42.4%	38,761	+251	25,728	+18,949
Margin	15.8%	12.9%	_	_	14.6%	_	17.9%	_
Profit Attributable to Owners of Parent*	56,768	44,768	+11,999	+26.8%	29,122	(1,907)	27,645	+ 13,906

^{*}Profit attributable to parent company shareholders

1 USD	138 Yen	126 Yen	+12 Yen
1 EUR	150 Yen	135 Yen	+15 Yen

Analysis of Operating Income for 3rd Quarter of FY2023 (Jan-Sep) (vs 2022)





Business Segments for 3rd Quarter of FY2023 (Jan-Sep)



(Unit: Millions of Yen)	2023	2022					2023	
Net Sales	Jan-Sep Results	Jan-Sep Results	Change	Change (%)	2023 1H Results	Change	Jul-Sep Results	Change (YoY)
Tires	374,163	320,114	+54,049	+16.9%	242,523	+38,586	131,640	+15,463
Automotive Parts	35,045	30,249	+4,795	+15.9%	22,925	+3,203	12,120	+1,592
Other	24	105	(80)	(77.1%)	18	(13)	6	(68)
Adjustments	(12)	(39)	+26	_	(9)	+13	(3)	+13
Total	409,221	350,430	+58,790	+16.8%	265,457	+41,790	143,764	+17,000
*Not sales include	intercogment intern	al not calos or transf	orc					

^{*}Net sales include intersegment internal net sales or transfers

Operating Income	2023 Jan-Sep Results	2022 Jan-Sep Results	Change	Change (%)	2023 1H Results	Change	2023 Jul-Sep Results	Change (YoY)
Tires	50,278	33,738	+16,539	+49.0%	27,400	+67	22,877	+16,472
Margin	13.4%	10.5%	_	_	11.3%	_	17.4%	_
Automotive Parts	46	(2,346)	+2,393	_	(728)	+625	775	+1,767
Margin	0.1%	(7.8%)	_	_	(3.2%)	_	6.4%	_
Other	0	5	(5)	-	1	+4	(2)	(10)
Adjustments	0	(5)	+5	-	0	+3	0	+2
Total	50,324	31,391	+18,932	+60.3%	26,673	+701	23,650	+18,231

^{*}Segment profit adjustment amounts include intersegment eliminations © Toyo Tire Corporation

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Geographic Area Segments for 3rd Quarter of FY2023 (Jan-Sep)



(Unit: Millions of Yen)	2022	2022						
Net Sales	2023 Jan-Sep Results	2022 Jan-Sep Results	Change	Change (%)	2023 1H Results	Change	2023 Jul-Sep Results	Change (YoY)
Japan	84,455	72,651	+11,804	+16.2%	55,744	+10,127	28,711	+1,676
N.America	269,638	227,674	+41,964	+18.4%	174,316	+27,199	95,321	+14,764
Other	55,127	50,104	+5,022	+10.0%	35,396	+4,464	19,731	+558
Eliminations								
or	_	_	_	-	_	_	_	_
Adjustments								
Total	409,221	350,430	+58,790	+16.8%	265,457	+41,790	143,764	+17,000
*Net sales do not i	nclude intersegmen	t internal net sales o	r transfers					
Operating Income	2023 Jan-Sep Results	2022 Jan-Sep Results	Change	Change (%)	2023 1H Results	Change	2023 Jul-Sep Results	Change (YoY)
Japan	43,848	14,586	+29,261	+200.6%	22,909	+9,734	20,938	+19,527
N.America	14,843	13,127	+1,715	+13.1%	9,968	(457)	4,875	+2,173
Other	3,007	3,637	(629)	(17.3%)	2,033	(534)	974	(95)
Eliminations								
or	(11,375)	39	(11,415)	-	(8,237)	(8,040)	(3,137)	(3,374)
Adjustments								
Total	50,324	31,391	+18,932	+60.3%	26,673	+701	23,650	+18,231



1. Financial Results for 3rd Quarter of FY2023

2. Financial Forecast for FY2023

3. Topics

Financial Forecast for FY2023 (Jan-Dec)

151 Yen



(Unit: Millions of Yen)	2023 Forecast	2022 Results	Change	Change (%)	2023 Previous Forecast	Change	2023 Oct-Dec Forecast	Change (YoY)
Net Sales	560,000	497,213	+62,786	+12.6%	560,000	±0	150,778	+3,995
Operating Income	65,000	44,046	+20,953	+47.6%	60,000	+5,000	14,675	+2,020
Margin	11.6%	8.9%	_	_	10.7%	_	9.7%	_
Ordinary Income	70,000	51,035	+18,964	+37.2%	61,000	+9,000	5,510	(236)
Profit Attributable to Owners of Parent*	60,000	47,956	+12,043	+25.1%	55,000	+5,000	3,231	+43
*Profit attributable	e to parent company s	shareholders						
Annual Dividends per Share	90 Yen	80 Yen	+10 Yen	_	78 Yer	+12 Yen	Farov Data Ca	noitivity 2022
					'21 Plan Key	Г	Forex Rate Se	-
1 USD	140 Yen	131 Yen	+9 Yen		ce Indicators			llion Yen/Year
					dated OP	Over 14 %		llion Yen/Year
4 [1]	4 E 4 V	4 2 7 1/	. 4 / \/	ma			T	El L L

+14 Yen

137 Yen

margin

Dividend policy (Dividend payout ratio)

© Toyo Tire Corporation

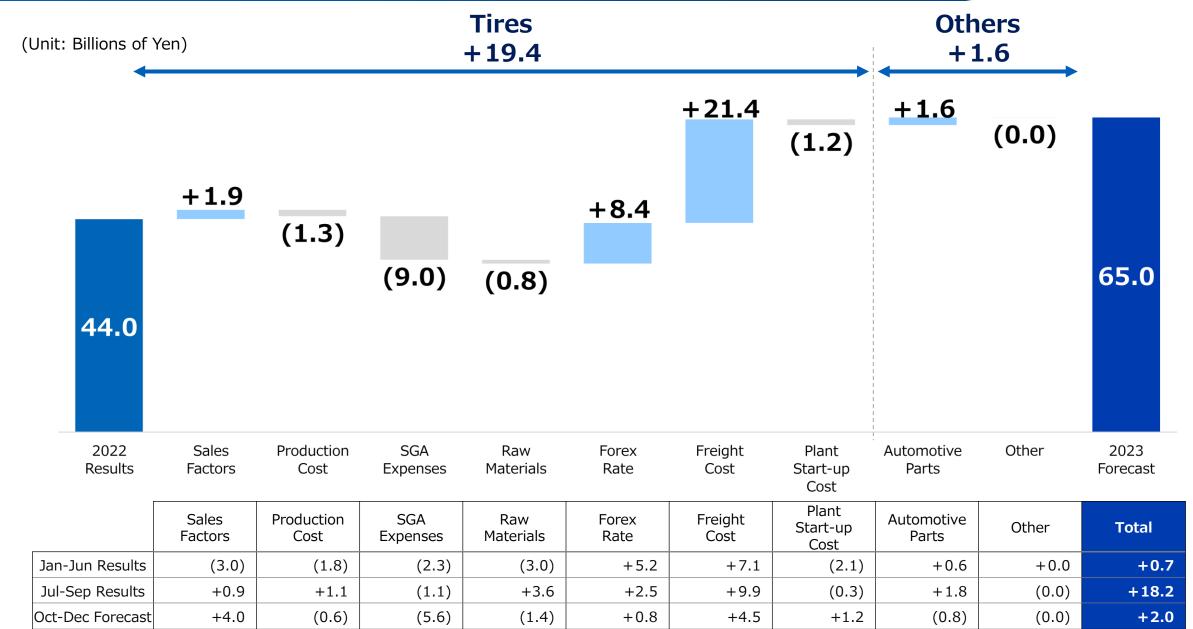
1 EUR

30% or higher

Impact of 1 yen fluctuation on operating income

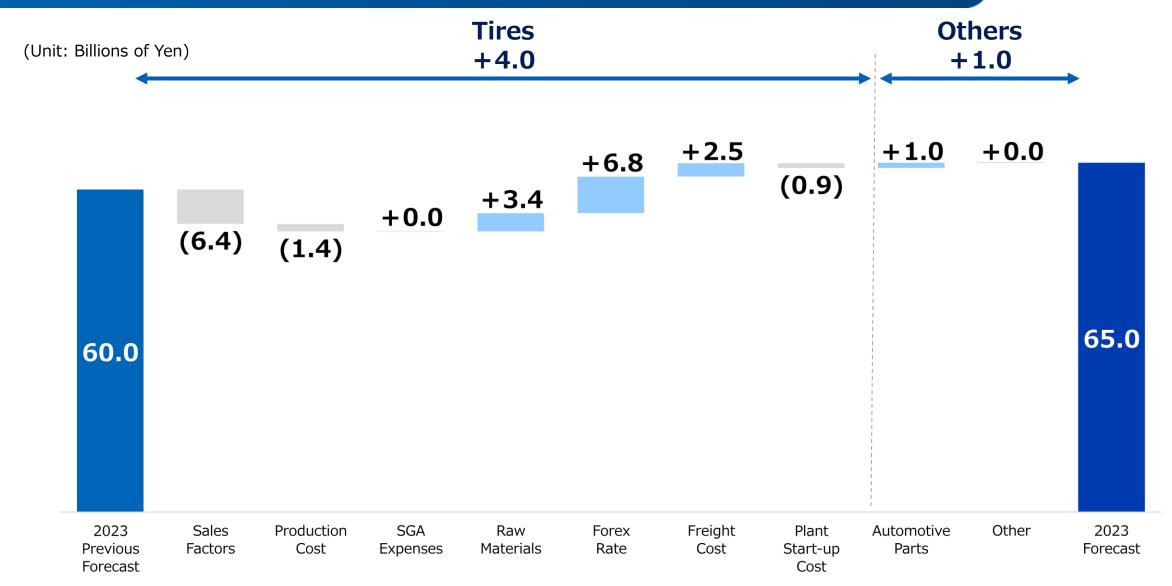
Analysis of Operating Income for FY2023 (Jan-Dec) (vs 2022)





Analysis of Operating Income for FY2023 (Jan-Dec) (vs Previous Forecast)





Business Segments for FY2023 (Jan-Dec)



(Unit: Mi	llions of	Yen)
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Net Sales	2023 Forecast	2022 Results	Change	Change (%)	2023 Previous Forecast	Change	2023 Oct-Dec Forecast	Change (YoY)
Tires	514,000	455,796	+58,203	+12.8%	514,000	±0	139,836	+4,154
Automotive Parts	46,000	41,346	+4,653	+11.3%	46,000	±0	10,954	(142)
Other	0	116	(116)	_	0	±0	(24)	(35)
Adjustments	0	(45)	+45		0	±0	12	+18
Total	560,000	497,213	+62,786	+12.6%	560,000	±0	150,778	+3,995

^{*}Net sales include intersegment internal net sales or transfers

Operating Income	2023 Forecast	2022 Results	Change	Change (%)	2023 Previous Forecast	Change	2023 Oct-Dec Forecast	Change (YoY)
Tires	66,000	46,636	+19,363	+41.5%	62,000	+4,000	15,721	+2,824
Margin	12.8%	10.2%	_	_	12.1%	_	11.2%	_
Automotive Parts	(1,000)	(2,591)	+1,591	_	(2,000)	+1,000	(1,046)	(802)
Margin	(2.2%)	(6.3%)	_	_	(4.3%)	_	(9.5%)	_
Other	0	7	(7)	_	0	±0	0	(1)
Adjustments	0	(6)	+6		0	±0	0	±0
Total	65,000	44,046	+20,953	+47.6%	60,000	+5,000	14,675	+2,020

^{*}Segment profit adjustment amounts include intersegment eliminations

Geographic Area Segments for FY2023 (Jan-Dec)



(Unit: Millions of Yen)

Net Sales	2023 Forecast	2022 Results	Change	Change (%)	2023 Previous Forecast	Change	2023 Oct-Dec Forecast	Change (YoY)
Japan	124,700	109,892	+14,807	+13.5%	122,400	+2,300	40,244	+3,003
N.America	362,700	320,230	+42,469	+13.3%	364,100	(1,400)	93,061	+505
Other	72,600	67,090	+5,509	+8.2%	73,500	(900)	17,472	+486
Eliminations								
or	_	_	_	_	_	-	_	_
Adjustments								_
Total	560,000	497,213	+62,786	+12.6%	560,000	±0	150,778	+3,995

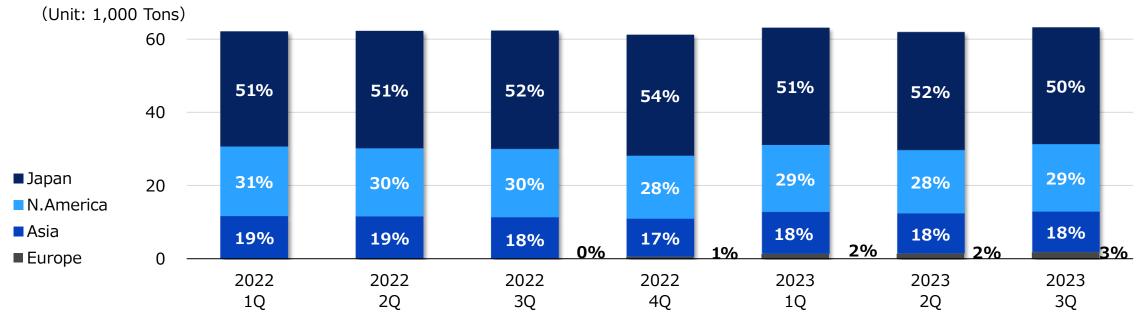
^{*}Net sales do not include intersegment internal net sales or transfers

Operating Income	2023 Forecast	2022 Results	Change	Change (%)	2023 Previous Forecast	Change	2023 Oct-Dec Forecast	Change (YoY)
Japan	56,500	23,273	+33,226	+142.8%	47,100	+9,400	12,651	+3,964
N.America	17,200	19,760	(2,560)	(13.0%)	18,900	(1,700)	2,356	(4,275)
Other	2,500	2,729	(229)	(8.4%)	3,500	(1,000)	(507)	+399
Eliminations or Adjustments	(11,200)	(1,717)	(9,482)	_	(9,500)	(1,700)	175	+1,932
Total	65,000	44,046	+20,953	+47.6%	60,000	+5,000	14,675	+2,020

Changes in Tire Production (New Rubber Volume)



Bar graph values show tire production volume composition ratio by region



		2022								
	1Q	2Q	3Q	Jan-Sep	4Q	Total				
Japan	31.5	32.0	32.3	95.8	33.0	128.8				
N.America	19.0	18.6	18.6	56.2	17.2	73.4				
Asia	11.7	11.6	11.3	34.5	10.5	45.0				
Europe	_	_	0.1	0.1	0.5	0.6				
Total	62.1	62.2	62.4	186.7	61.2	247.8				
YoY	101%	103%	102%	102%	98%	101%				

2023					
1Q	2Q	3Q	Jan-Sep	4Q Forecast	2023 Forecast
32.0	32.2	31.9	96.1	32.4	128.6
18.3	17.3	18.4	54.0	16.5	70.5
11.5	11.0	11.1	33.6	11.2	44.8
1.3	1.4	1.8	4.5	3.0	7.5
63.1	62.0	63.2	188.3	63.1	251.4
102%	100%	101%	101%	103%	101%

2023 **Previous** Forecast 129.7 73.3 45.4 9.3 257.7 104%



Year-on-Year when the same period of the previous year = 100

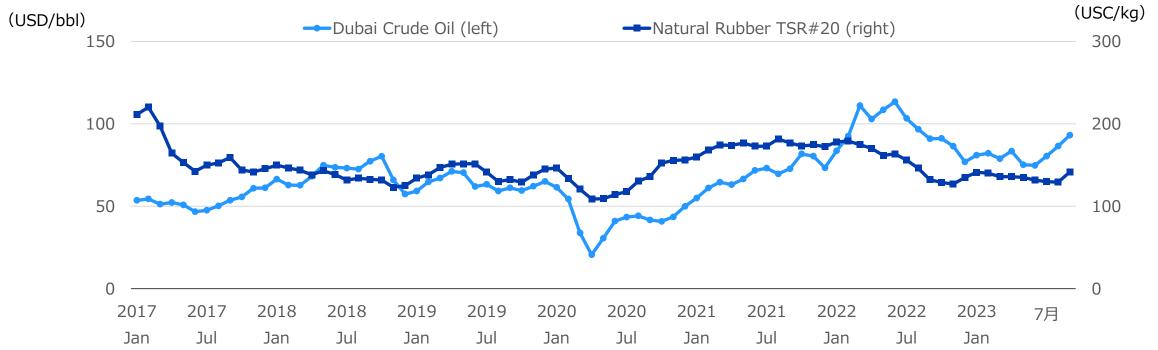
(%)		2022					
		1Q	2Q	3Q	Jan-Sep	4Q	Total
OE Total		87	95	144	105	108	106
RE Japan		102	96	111	103	106	104
RE Overseas		95	97	105	99	100	99
	N.America	107	108	104	106	114	108
	Europe	81	70	94	81	76	80
	SE Asia	78	108	139	104	79	98
Total		95	97	111	101	103	101

	23	20	
Jan-Sep	3Q	2Q	1Q
116	108	122	120
94	79	102	104
103	103	100	107
108	112	104	110
98	94	96	103
94	92	86	106
103	99	103	108

20 Fore	2023 Previous	
4Q	Jan-Dec	Forecast
121	118	120
97	95	96
99	102	105
103	107	110
80	94	95
97	95	98
102	103	106



Change in Dubai Crude Oil and Natural Rubber TSR #20 Prices (SICOM)



Price Changes & Impact of Raw Materials (Operating Income Basis)

(Unit: Billions of Yen)	2022					
	1Q	2Q	3Q	Jan-Sep	4Q	Total
Natural Rubber	(0.1)	(0.2)	+0.4	+0.1	+0.7	+0.9
Petroleum Products	(3.9)	(4.4)	(5.0)	(13.3)	(5.2)	(18.5)
Other Raw Materials	(3.0)	(2.6)	(3.2)	(8.8)	(1.5)	(10.3)
Total	(7.0)	(7.2)	(7.8)	(22.0)	(5.9)	(27.9)

2023				
1Q	2Q	3Q	Jan-Sep	
+0.9	+2.0	+1.0	+3.9	
(3.0)	(2.2)	+2.2	(3.1)	
(0.7)	+0.0	+0.4	(0.2)	
(2.8)	(0.2)	+3.6	+0.6	

2023 Forecast	2023 Previous Forecast
+4.3	+3.0
(2.4)	(5.2)
(2.8)	(2.1)
(0.8)	(4.3)

+3.0(5.2)

(4.3)



Change in Capital Expenditure

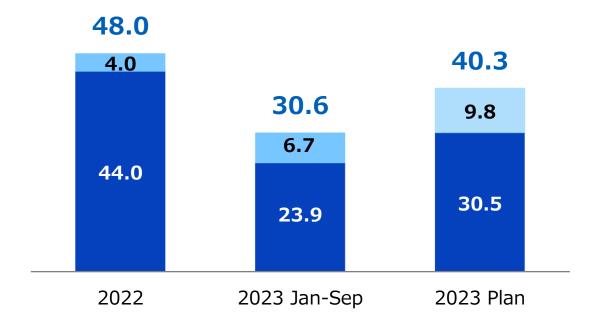
2023 Plan

Capital Expenditure : 40.3 Billion Yen

Execution rate as of the third quarter =76%

(Unit: Billions of Yen)

■ Tire ■ Automotive Parts, Other



Change in Depreciation

2023 Plan

Depreciation: 28.8 Billion Yen

Execution rate as of the third quarter = 78%

(Unit: Billions of Yen)

■ Tire ■ Automotive Parts, Other

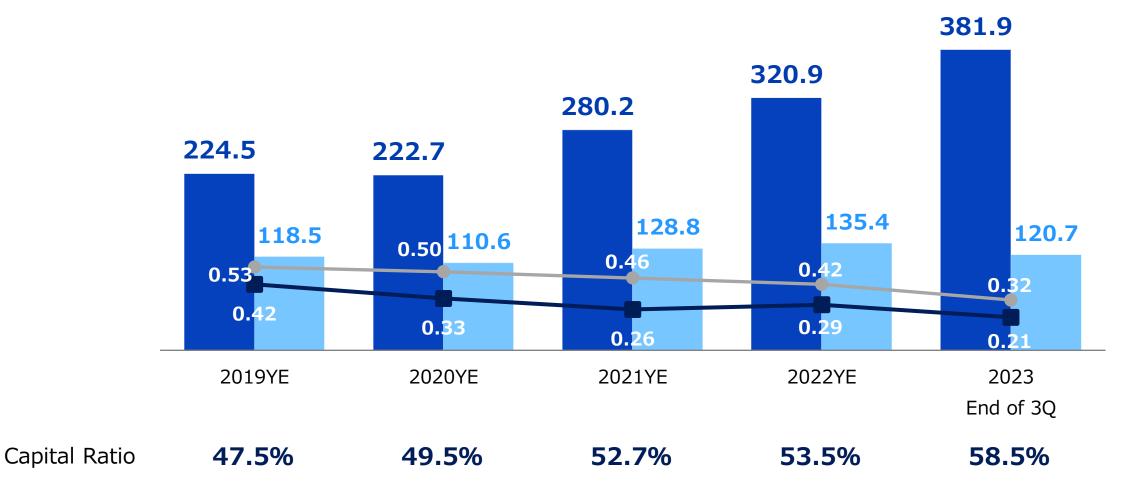


Changes in Interest-Bearing Debt Balance and Capital Ratio



- Net Assets (Billions of Yen)
- Debt / Equity Ratio (ratio)

- Interest-Bearing Debt Balance (Billions of Yen)
- Net Debt / Equity Ratio (ratio)





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2. Financial Forecast for FY2023

3. Topics



Aiming to achieve carbon neutrality by 2050

In 2022, reduced Scope 1&2 CO2 emissions by 12% vs. 2019 levels

TOYO TYRE MALAYSIA SDN BHD

Introduced a mega solar system with a capacity of 14.0 MW



PV power generation system

• The largest mega-solar system (96,000m²) in the state of Perak,

Malaysia

- To become fully operational in December 2023
- Annual generation electricity:

19,000 MWh (plan)

CO2 reduction: approx. 12,000t per year



With the successful completion of the first half of the construction, a commemorative ceremony was held, attended by Perak Governor Saarani Bin Mohamad and other quests.

Sustainability Management Policy

- 2030: Scope 1&2 CO2 emissions reduced by 46% vs. 2019 levels
- 2050: Carbon neutrality achieved



Two products received GOOD DESIGN AWARD 2023



Two priority products were recognized for their intended purposes and outcomes achieved

PROXES Comfort IIs

Premium comfort tires from the global flagship brands



- Launched in Feb. 2023
- Realizes quality ride and handling stability required of premium comfort tires
- Won high acclaim for its design that achieves both performance and grace

H30

Dress-up tires for business vans



- Launched in Feb. 2023
- Offers enhanced wear resistance to support tires during loading
- Features the "white letter" to meet high demand among fashion-conscious users
- Recognized for the versatile lineup catering to broadening applications of business vans (outdoor activities, etc.) and sturdy structural design



TOYOTIRES

The forward-looking statements contained in these business outlooks and plans are based on information available at the current time and contain potential risks and uncertainties.

Therefore, please keep in mind that actual results may, due to a variety of factors, differ from those expressed in the forward-looking statements.