[This English translation is an abridged version of the original notice in Japanese. In the event of any discrepancy, the Japanese version prevails.]





November 21, 2023

Trade name: Noevir Holdings Co., Ltd.

Listing: Tokyo Stock Exchange, Prime Market (Code Number: 4928)

Representative: Takashi Okura, President and CEO

Address: 6-13-1 Minatojima-Nakamachi, Chuo-ku, Kobe

Notice of Convocation of the 13th Annual General Meeting of Shareholders

Dear Shareholders,

Thank you for your continued support of Noevir Holdings.

We hereby announce that the 13th Annual General Meeting of Shareholders will be held as detailed below.

In convening the General Meeting of Shareholders, the materials for the General Meeting of Shareholders have been provided electronically and are posted on the Company website. Please access the Company website below and check the materials for the General Meeting of Shareholders.

If you are unable to attend on the day of the meeting, you will be able to vote by mail or by the internet. Please read the following reference documents for the General Meeting of Shareholders and vote <u>by 5:30 p.m. on December 7</u>, 2023 (Thursday).

Thank you for your attention.

Materials for the General Meeting of Shareholders (Japanese only) https://www.noevirholdings.co.jp/ir/shareholder/index.htm



Voting by letter

Indicate your vote for or against the proposal on the enclosed voting form and return it to arrive by the voting deadline above. If there is no vote for or against the proposal on the voting form, it will be considered as a vote in favor of the proposal.

Voting by internet, etc.

Confirm the "Information regarding voting by internet" listed on page 3 (available in Japanese only), then enter your vote for or against the proposal by the voting deadline above.

Internet disclosure

The following points in the materials for the General Meeting of Shareholders will be posted on the Company's website, etc. below in accordance with the provisions of laws and regulations and the Company's Articles of Incorporation. They are therefore not included in this convocation notice.

- i) System for Ensuring Appropriate Business Operations in the Business Report
- ii) Consolidated changes to equity and Notes to the Consolidated Financial Statements in the consolidated financial statements
- iii) Non-consolidated changes to equity and Notes to the Non-Consolidated Financial Statements in the non-consolidated financial statements

In the event of an amendment to the materials for the General Meeting of Shareholders, the amended content will be posted on the Company website, etc.

Materials for the General Meeting of Shareholders (Japanese only) https://www.noevirholdings.co.jp/ir/shareholder/index.htm



1. Time and date: December 8, 2023 (Friday) at 10:00 a.m. (Reception opens at 09:00 a.m.)

2. Location: Headquarters, 6-13-1 Minatojima-Nakamachi, Chuo-ku, Kobe

3. Agenda: Reports

Business report for the 13th business year (October 1, 2022 to September 30, 2023), consolidated financial statements, other financial report documents, and audit report on consolidated financial statements by the accounting auditor and Audit &

Supervisory Board.

Matter for Resolution

Proposal Appointment of 13 Directors

4. Exercise of voting rights: If you vote by both letter and internet, we will consider the vote made by internet to

be valid.

If you vote by internet multiple times, we will consider the last vote to be valid.

If you attend the meeting on the day, please bring the enclosed voting form with you and present it at reception. Please be aware that only shareholders eligible to exercise voting rights will be admitted into the meeting, and that representatives, associates, etc., who are not shareholders will not be admitted, even if they carry the voting form. When you attend the meeting on the day, please bring this convocation notice with you.

Materials for the General Meeting of Shareholders are posted on the Tokyo Stock Exchange (TSE) website in addition to the Company website.

Please access the following TSE website, enter and search the Issue name (company name) or the Code, select "Basic information" and "Documents for public inspection/PR information," and check the materials for the General Meeting of Shareholders.

TSE website https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show

Proposal Appointment of 13 Directors

The terms of office of all eleven Directors will expire at the conclusion of this Annual General Meeting of Shareholders.

We therefore request the election of thirteen Directors, adding two Directors for the purpose of further strengthening the management structure. The Director candidates are as follows.

Candidate number	Name		Current position in the Company
1	Hiroshi Okura	Reelection	Chairman and Representative Director
2	Takashi Okura	Reelection	President and CEO
3	Ikkou Yoshida	Reelection	Managing Director
4	Yasuo Kaiden	Reelection	Director
5	Masataka Nakano	Reelection	Director
6	Takeshi Okura	New election	Executive Officer, Internal Audit
7	Ryo Tsuchida	Reelection Outside Independent	Outside Director
8	Maho Kinami	Reelection Outside Independent	Outside Director
9	Emima Abe	Reelection Outside Independent	Outside Director
10	Mari Ishimitsu	Reelection Outside Independent	Outside Director
11	Haruhi Kuroda	Reelection Outside Independent	Outside Director
12	Emi Kanagasaki	New election Outside Independent	
13	Mari Tomita	New election Outside Independent	

Candidate number	Name (Date of birth)	Ca and	Number of the Company's shares held			
1	Hiroshi Okura (August 9, 1936) Reelection	April 1964 Founded J. H. Okura & Co., Ltd. June 1971 J. H. Okura & Co., Ltd. transformed into limited liability company President and CEO May 1978 Company name changed to Noevir Co., Ltd. President and CEO September 2009 Chairman and Representative Director March 2011 Retired as Representative Director Chairman and Representative Director of Noevir Holdings Co., Ltd. (current)		1,000,000 shares		
	Reason for Selection as Director Candidate Mr. Hiroshi Okura was selected as a candidate for director because as the founder of the Company, he has contributed to the development of the entire Group and has abundant experience and advanced insights into management.					
2	Takashi Okura (January 16, 1964) Reelection	September 1990 December 1993 February 1998 December 2001 September 2009 March 2011	Joined Noevir Co., Ltd. Director, Assistant General Manager of Sales Division, Head of International Affairs Managing Director, Manager of Management Strategy Department, Head of Sales Division 1 and Head of Sales Division 4 Representative Director, Vice President and COO President and CEO Retired as Representative Director President and CEO of Noevir Holdings Co., Ltd. (current) (Important Concurrent Positions Held) CEO of Noevir Holding of America, Inc.	3,700,000 shares		
		as selected as a car foundation and has	idate adidate for director because he has been involved splayed a central role in expanding the Group's o	_		

Candidate number	Name (Date of birth)	Ca and	Number of the Company's shares held			
3	Ikkou Yoshida (June 10, 1957) Reelection	January 1982 December 2007 December 2009 March 2011 December 2013 December 2014 September 2021 December 2022	Joined Noevir Co., Ltd. Director, General Manager of Management Strategy Department, Head of the Public & Investor Relations Department Director and Senior Executive Officer, General Manager of Management Strategy Department Retired as Director Director and Senior Executive Officer, General Manager of Management Strategy Department, Noevir Holdings Co., Ltd. Director and Senior Executive Officer, General Manager of Management Strategy Department, Noevir Holdings Co., Ltd. Director and Senior Executive Officer, General Manager of Public & Investor Relations Department Director, Management Strategy and Public & Investor Relations Managing Director, Administrative Managing Director of Noevir Holdings Co., Ltd. (current)	3,292 shares		
	Reason for Selection as Director Candidate Mr. Ikkou Yoshida was selected as a candidate for director because he has abundant experience and knowledge regarding management in general, having served as Chief Officer of Administrative for the entire Group.					
4	Yasuo Kaiden (November 4, 1955)	July 1978 December 1994 December 2009 March 2011	Joined Noevir Co., Ltd. Director, Assistant General Manager of Sales Division, Head of Chubu Region Director and Senior Executive Officer, General Manager of Manufacturing and Logistics Division, Head of Management Information Systems Department President and CEO (current) Director of Noevir Holdings Co., Ltd. (current) (Important Concurrent Positions Held) President and CEO of Noevir Co., Ltd.	29,688 shares		
		vas selected as a c	idate randidate for director because of his abundant aving served as President and CEO of one of the C			

Candidate number	Name (Date of birth)	Car and	Number of the Company's shares held	
5	Masataka Nakano (April 18, 1952) Reelection	June 1978 October 1995 June 2000 September 2004 February 2010 March 2011 September 2022 July 2023	Joined Noevir Co., Ltd. Representative Director and President of NOV Co., Ltd. Representative Director and President of SANA Co., Ltd. Director and Vice President of Tokiwa Pharmaceutical Co., Ltd. President and CEO Director of Noevir Holdings Co., Ltd. (current) Chairman and Representative Director of Tokiwa Pharmaceutical Co., Ltd. Representative Director, Chairman and President of Tokiwa Pharmaceutical Co., Ltd. (current) (Important Concurrent Position Held) Representative Director, Chairman and President of Tokiwa Pharmaceutical Co., Ltd.	8,680 shares
		o was selected as a ement in general, ha	a candidate for director because of his abundant of aving served as Representative Director, Chairman	_
6	Takeshi Okura (July 24, 1995) New election	April 2020 September 2021	Joined Sumitomo Mitsui Banking Corporation Joined Noevir Holdings Co., Ltd. Executive Officer, Internal Audit of Noevir Holdings Co., Ltd. (current)	10,000 shares
		was selected as a	idate candidate for director because he has advanced reved as Executive Officer of Internal Audit of the	

Candidate number	Name (Date of birth)	Ca and	Number of the Company's shares held			
7	Ryo Tsuchida (July 4, 1968) Reelection Outside Director Independent Officer	April 2002 April 2003 January 2010 April 2011 April 2014 November 2017 December 2018 April 2020 December 2021	Associate Professor of Law, University of East Asia Associate Professor of Law, Meijo University Registered as an attorney Joined Frontier Law Firm (current) Professor of Law, Omiya Law School Professor of Law, Senshu University Outside Director of UPR Corp. (current) Outside Audit & Supervisory Board Member of Noevir Holdings Co., Ltd. Professor of Sophia Law School (current) Outside Director of Noevir Holdings Co., Ltd. (current) (Important Concurrent Positions Held) Outside Director of UPR Corp. Professor of Sophia Law School	739 shares		
	Reason for Selection as Outside Director Candidate and Outline of Expected Role Mr. Ryo Tsuchida was deemed an appropriate appointee to continue as an Outside Director because he has expert knowledge as an attorney, a college professor and an Outside Director at other companies and contributes beneficial opinions at the Company's Board of Directors meetings, and is expected to continue to fulfill the aforementioned role.					
	Maho Kinami (February 14, 1976)	December 2010 December 2017 June 2019 June 2022	Registered as an attorney Joined Zaoo Law Office Outside Director of Noevir Holdings Co., Ltd. (current) Opened Kinami Law Office (current) Outside Director of Advanex Inc. Outside Audit & Supervisory Board Member	304 shares		
8	Reelection Outside Director Independent Officer		of Sourcenext Corporation (Important Concurrent Positions Held) Representative of Kinami Law Office Outside Audit & Supervisory Board Member of Sourcenext Corporation	30 i shares		
	Ms. Maho Kinami wa has expert knowledge	as deemed an appro as an attorney and	cor Candidate and Outline of Expected Role opriate appointee to continue as an Outside Direct an Outside Auditor at other companies and contrib Directors meetings, and is expected to continue	utes beneficial		

Candidate number	Name (Date of birth)	Ca and	Number of the Company's shares held		
9	Emima Abe (December 31, 1979) Reelection Outside Director Independent Officer	December 2013 August 2016 December 2018 March 2022 June 2023	Joined Max General Law Firm (present Miyamasuzaka the Firm Law & Accounting Office) (current) Outside Director of Noevir Holdings Co., Ltd. (current) Outside Director of B-R 31 Ice Cream Co., Ltd. (current)		
	Reason for Selection as Outside Director Candidate and Outline of Expected Role Ms. Emima Abe was deemed an appropriate appointee to continue as an Outside Director because she has expert knowledge as an attorney and an Outside Director at other companies and contributes beneficial opinions at the Company's Board of Directors meetings, and is expected to continue to fulfill the aforementioned role.				
10	Mari Ishimitsu (October 3, 1973) Reelection Outside Director Independent Officer	October 2006 May 2008 April 2009 April 2021 October 2021 December 2021	Registered as an attorney Joined Nogaki Law Office Committee member of Ehime Asahi Television, Inc. TV Program Assessment Council (current) Opened Mori & Ishimitsu Law Office Vice-president of Ehime Bar Association Opened Mikan Law Office (current) Outside Director of Noevir Holdings Co., Ltd. (current)	180 shares	
	Ms. Mari Ishimitsu w has expert knowledge	vas deemed an appro e as an attorney and	tor Candidate and Outline of Expected Role opriate appointee to continue as an Outside Directe contributes beneficial opinions at the Company's ontinue to fulfill the aforementioned role.		

Candidate number	Name (Date of birth)	Car and	Number of the Company's shares held			
11	Haruhi Kuroda (April 16, 1987) Reelection Outside Director Independent Officer	August 2011 September 2011 April 2016 December 2021 June 2023	Registered as an attorney Joined Nishimura & Asahi Joined Homma & Partners (current) Outside Director of Noevir Holdings Co., Ltd. (current) Outside Director of Saison Information Systems Co., Ltd. (current) (Important Concurrent Positions Held) Outside Director of Saison Information Systems Co., Ltd.	180 shares		
	Reason for Selection as Outside Director Candidate and Outline of Expected Role Ms. Haruhi Kuroda was deemed an appropriate appointee to continue as an Outside Director because she has expert knowledge as an attorney and an Outside Director at other companies and contributes beneficial opinions at the Company's Board of Directors meetings, and is expected to continue to fulfill the aforementioned role.					
12	Emi Kanagasaki (June 18, 1976) New election Outside Director Independent Officer	December 2012 April 2017 April 2022	Registered as an attorney Opened Jujo Oji Law Office (current) Executive Governor of Japan Federation of Bar Associations (Important Concurrent Positions Held) Representative of Jujo Oji Law Office	0 share		
	Ms. Emi Kanagasaki expert knowledge as	was deemed an app an attorney and can	or Candidate and Outline of Expected Role propriate appointee as an Outside Director because be expected to contribute beneficial opinions from the Company's Board of Directors meetings.			
13	Mari Tomita (June 20, 1991) New election Outside Director Independent Officer	December 2017 January 2018 July 2019 August 2022	Registered as an attorney Joined City-Yuwa Partners Joined World Co., Ltd. Joined Shiroyama Tower Law Office (current)	0 share		
	Ms. Mari Tomita was knowledge as an attor	deemed an appropriate and can be exp	or Candidate and Outline of Expected Role riate appointee as an Outside Director because she bected to contribute beneficial opinions from a stance Company's Board of Directors meetings.	-		

(Notes)

- 1. None of the candidates has a special interest relationship with the Company.
- 2. Mr. Takeshi Okura, Ms. Emi Kanagasaki, and Ms. Mari Tomita are candidates for appointment as a new Director.
- 3. Mr. Ryo Tsuchida, Ms. Maho Kinami, Ms. Emima Abe, Ms. Mari Ishimitsu, and Ms. Haruhi Kuroda are candidates for Outside Directors. The Company has identified Mr. Ryo Tsuchida, Ms. Maho Kinami, Ms. Emima Abe, Ms. Mari Ishimitsu, and Ms. Haruhi Kuroda as independent directors as provided by Tokyo Stock Exchange, Inc. and has submitted notification to the exchange. If their appointments are approved, the Company plans to continue treating them as independent directors.
 - Mr. Ryo Tsuchida's length of service as an Outside Director at the end of this Annual General Meeting of Shareholders will be two years.
 - Ms. Maho Kinami's length of service as an Outside Director at the end of this Annual General Meeting of Shareholders will be six years.
 - Ms. Emima Abe's length of service as an Outside Director at the end of this Annual General Meeting of Shareholders will be five years.
 - Ms. Mari Ishimitsu's length of service as an Outside Director at the end of this Annual General Meeting of Shareholders will be two years.
 - Ms. Haruhi Kuroda's length of service as an Outside Director at the end of this Annual General Meeting of Shareholders will be two years.
- Ms. Emi Kanagasaki and Ms. Mari Tomita are candidates as an Outside Director. If their appointments are approved, the Company intends to treat them as independent directors.
- 5. Liability limitation agreements with Outside Directors
 - The Company has concluded liability limitation agreements with Mr. Ryo Tsuchida, Ms. Maho Kinami, Ms. Emima Abe, Ms. Mari Ishimitsu, and Ms. Haruhi Kuroda, limiting their liability for damages under Article 427, paragraph 1 of the Companies Act.
 - This means that if they were to cause the Company to sustain a loss by neglecting their duties, their liability to the Company would be limited to the lowest liability limit amount provided in Article 425, paragraph 1 of the same act, in cases where they have acted in good faith and without gross negligence. If their appointments are approved, the Company intends to continue these agreements with them.
 - In addition, if the appointments of Ms. Emi Kanagasaki and Ms. Mari Tomita are approved, the Company intends to conclude liability limitation agreements similar to the aforementioned with each of them.
- 6. The Company has concluded Directors and Officers liability insurance agreements with the Company's Directors, etc., as the insured. The details of this insurance policy are listed on p. 21 (available in Japanese only) of the business report. If the appointments of each of the candidates are approved, the Company intends to insure them under these insurance agreements, and the Company also intends to extend these agreements, which are due to expire following the Annual General Meeting of Shareholders.
- The number of the Company's shares held by each candidate includes their respective holdings in the Noevir Holdings Officers' Shareholding Association.

(Reference) If the Proposal is approved, the skill matrix for Directors will be as follows.

Definition: Areas to which Directors are expected to contribute

Name	Management	Production, research and development	Finance and accounting	Legal affairs and compliance	ESG
Hiroshi Okura	0	0		0	0
Takashi Okura	0	0	0	0	0
Ikkou Yoshida	0	0	0	0	0
Yasuo Kaiden	0	0		0	0
Masataka Nakano	0	0		0	0
Takeshi Okura	0	0	0	0	0
Ryo Tsuchida	0			0	0
Maho Kinami				0	0
Emima Abe				0	0
Mari Ishimitsu				0	0
Haruhi Kuroda				0	0
Emi Kanagasaki				0	0
Mari Tomita				0	0