

November 16, 2023

LIXIL Corporation
Kinya Seto
Representative Executive Officer, President, and CEO
(TSE Prime market and NSE Premier market, code 5938)

(Contact):

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Senior Vice President, Leader, Investor Relations Office and Leader, Finance & Treasury Corporate Accounting & Treasury/Tax

# Notice Regarding Absorption-Type Merger (Simplified and Short-Form Merger) with Fully Owned Subsidiary (LIXIL Window Products Inc.)

LIXIL Corporation (hereinafter "LIXIL") hereby announces that it has today resolved to carry out an absorption-type merger (hereinafter the "Merger") between LIXIL and LIXIL Window Products Inc. (hereinafter "LIXIL Window Products"), its consolidated subsidiary, effective March 1, 2024.

Since the company is pursuing an absorption-type merger of a fully owned subsidiary of LIXIL, some details for disclosure have been abbreviated.

# 1. Aim of the Merger

LIXIL is simplifying its operating structure to drive synergies and improve operational efficiencies through enhanced integration. In line with these measures and to accomplish its purpose to have a flat and simple organization, LIXIL has decided to carry out an absorption-type merger of LIXIL Window Products, which processes and assembles window products.

#### 2. Outline of the Merger

### (1) Key dates

Date of the resolution of the Merger	November 16, 2023		
Date of signing of the Merger agreement	November 16, 2023		
Effective date of the Merger	March 1, 2024 (Planned)		

(Note) According to Japanese corporate law governing simplified mergers pertaining to LIXIL in Item 2, Article 796 and short-form mergers pertaining to LIXIL Window Products in Item 1, Article 784, the simplified and short-form merger between LIXIL and LIXIL Window Products,

which is a fully owned subsidiary under LIXIL, can be conducted without seeking approval at the Shareholders' Meeting.

# (2) Method of the Merger Using the "absorption-type merger" method, LIXIL will be the surviving company and LIXIL Window Products will be dissolved.

- (3) Details of allocations related to the Merger

  The Merger will not result in any allocation of shares or other assets.
- (4) Handling of share options and bonds with share options related to the Merger Not applicable.

# 3. Overview of the Companies to be merged

Surviving Company		Company to be absorbed	
LIXIL Corporation		LIXIL Window Products Inc.	
Osaki Garden Tower 1-1 Nishi-Shinagawa		Osaki Garden Tower 1-1 Nishi-Shinagawa	
1-chome, Shinagawa-ku, Tokyo		1-chome, Shinagawa-ku, Tokyo	
Kinya Seto, Representative Executive		Harutoshi Ueda, Representative Director	
Officer, President, and CEO		and President	
Manufactures and sells building materials		Processes and assembles window	
and housing equipment for housing and		products	
buildings, operates housing-related			
businesses as well as related services			
JPY 68,530 million	n	JPY 50 million	
September 1949		February 2011	
Common stock 287,211,790		Common stock 1,000	
March 31		March 31	
ster Trust Bank	15.99%	LIXIL Corporation	100%
n, Ltd. (Trust			
nt)			
CLIENT	4.48%		
US ACCOUNT			
ng Proxy: The			
ong and			
ai Banking			
ation Limited			
Branch)			
	LIXIL Corporation  Garden Tower 1-1 Nish -chome, Shinagawa-ku a Seto, Representative Officer, President, and actures and sells build using equipment for h gs, operates housing- sses as well as related  JPY 68,530 million September 1949 Common stock 287,21	LIXIL Corporation  Garden Tower 1-1 Nishi-Shinagawa -chome, Shinagawa-ku, Tokyo a Seto, Representative Executive Officer, President, and CEO actures and sells building materials rusing equipment for housing and gs, operates housing-related sses as well as related services  JPY 68,530 million  September 1949  Common stock 287,211,790  March 31  aster Trust Bank 15.99% an, Ltd. (Trust at)  CLIENT 4.48% BUS ACCOUNT ang Proxy: The ong and hai Banking ration Limited	LIXIL Corporation  Carden Tower 1-1 Nishi-Shinagawa -chome, Shinagawa-ku, Tokyo  a Seto, Representative Executive Officer, President, and CEO actures and sells building materials rusing equipment for housing and gs, operates housing-related sses as well as related services  JPY 68,530 million September 1949  Common stock 287,211,790 March 31 March 31  Aster Trust Bank  15.99%  LIXIL Window Products I  Osaki Garden Tower 1-1 Nishi-S  1-chome, Shinagawa-ku, To  Harutoshi Ueda, Representative and President  Processes and assembles windo products  JPY 50 million  September 1949  Common stock 1,000  March 31  March 31  LIXIL Corporation  LIXIL Corporation  All Common stock 1,000  March 31  All Corporation  All Corpo

	Custody Bank of Japan,	4.41%		
	Ltd. (Trust Account)			
	Others			
(10) Financial	IFRS (Consolidated)		JGAAP (Standalone)	
performance for the	Total equity	627,720	Net assets	953
latest fiscal year-end	(JPY million)		(JPY million)	
(Fiscal year ended	Total assets	1,853,534	Total assets	1,167
March 2023)	(JPY million)		(JPY million)	
	Equity attributable to	2,178.77	Net assets per	953,007.93
	owners of the parent		share (JPY)	
	per share (JPY)			
	Revenue	1,495,987	Net sales	1,587
	(JPY million)		(JPY million)	
	Operating profit	24,903	Operating profit	156
	(JPY million)		(JPY million)	
	_		Ordinary profit	157
			(JPY million)	
	Profit for the year	15,991	Net profit	99
	attributable to owners		(JPY million)	
	of the parent (JPY			
	million)			
	Basic earnings per	55.54	Earnings per share	98,986.03
	share (JPY)		(JPY)	

(Note) Shareholding calculations for LIXIL exclude treasury stock of 55,300 shares.

# 4. Overview after the Merger

There will be no change to the trade name, headquarters, name and title of representatives, business description, capital, or the accounting period related to the Merger.

# 5. Future outlook

As the Merger is between LIXIL and its fully owned subsidiary, the impact on LIXIL's consolidated financial performance will be non-material.

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