

For immediate release

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Notice Concerning Acquisition of Shares and Subscription to Third-Party Allotment of Shares of Work Style Tech Ltd. to Become Our Subsidiary

kaonavi, inc. (the "Company") hereby announces that at a Board of Directors meeting held on December 7, 2023, the Company resolved to acquire shares of Work Style Tech Ltd. ("WST") and to subscribe to a third-party allotment of shares to be conducted by WST (the "Transaction"), thereby making WST a subsidiary of the Company, as described below.

1. Reason for the Transaction

The Company aims to realize a society where individual career development and work style are to be diversified driven by the power of technology to embody each person's individuality and talent, advocating its Purpose being "Implement technology to "WORK" and modify the specifications of society leveraging individual power". In order to bring it to life, the Company delivers KAONAVI, a talent management system that centralizes human resource information on the cloud and serves as a platform for data utilization under the Company's Vision of "Create a HR data-centric platform".

As part of the measures to achieve "continuous growth of ARR" set forth in the mid-term management policy, the Company is currently aiming to develop a human resource data platform to provide the best UX (user experience) to customers by adding value through various integrated services centered around human resource database.

On the other hand, WST offers "WelcomeHR", a cloud-based labor management system.

The Company, which aims to expand its human resource data platform, and WST, which is seeking a partner for its business growth, have agreed on making WST a subsidiary of the Company through the acquisition of WST's shares and the subscription to a third-party allotment of shares.

This Transaction will add labor management to the human resources data platform as a new function offered by the Company's group. In addition, the Company believes that WST's know-how can be utilized in the contingent/part-time employment market, where the Company has yet to expand its business.

Going forward, the Company will strive to provide better UX to customers by combining its talent management system KAONAVI with the services of WST. The Company also aims to promote the business growth of WST by sharing its accumulated know-how on cloud service operation with WST.

2. Method of transfer

The Company will acquire 7,032 outstanding shares of WST (4,250 Series A Preferred Shares, 2,782 common shares) by January 31, 2024. In addition, the Company will subscribe for 3,650 common shares in a third-party allotment of shares to be conducted by WST by the same date. As a result, the Company will hold 51.8% of total voting rights of WST and WST will become a consolidated subsidiary of the Company.

3. Overview of the subsidiary subject to the change (Work Style Tech Ltd.)

(1)	Name	1	Work Style Tech Ltd.			
(2)	Address	FARO 1F, 2-15-5 Minami-aoyama, Minato-ku, Tokyo				
(3)	Name and title of representative	Gustavo Dore Rodrigues, CEO				
(4)	Description of business	Development, man	nufacturi	ng and sales of cloud-based	labor management system	
(5)	Capital	136 million yen				
(6)	Date of establishment	April 26, 2016				
(7)	Major shareholders and shareholding ratio	Gustavo Dore Rodrigues: 60.48% MF-GB2 Investment Limited Partnership: 10.32% Other shareholders: less than 10% each				
	Relationship between the	Capital	Not app	olicable		
(8)	Company and the relevant	Personal	Not app	plicable		
	company	Business	Not app	olicable		
(9)	Operating results and financi	al condition of the re	elevant co	ompany for the past three year	ars	
Fiscal	year ended	March 202	1	March 2022	March 2023	
N	et assets	19 million yen		155 million yen	66 million yen	
To	otal assets	58 million yen		214 million yen	147 million yen	
N	et assets per share	1,457.09 yen		9,157.41 yen	3,918.61 yen	
N	et sales	29 million yen		64 million yen	107 million yen	
O	perating profit	(37 million) yen		(33 million) yen	(89 million) yen	
O:	rdinary profit	(35 million) yen		(33 million) yen	(89 million) yen	
N	et profit	(35 million) yen		(33 million) yen	(89 million) yen	
N	et profit per share	(2,785.67) yen		(2,279.63) yen	(5,238.80) yen	
D	ividends per share	_		_	_	

4. Overview of the counterparty of the acquisition of shares

(1)	Name	Gustavo Dore Rodrigues
(2)	Address	Kamakura-shi, Kanagawa
	Relationship between the	
(3)	Company and the relevant	Not applicable
	individual	

(1)	Name	MF-GB2 Investment Limited Partnership			
(2)	Address	10-11 Sakuragaok	10-11 Sakuragaoka-cho, Shibuya-ku, Tokyo		
(3)	Basis of establishment, etc.	Limited Partnersh	ip Act for Investment		
(4)	Purpose of formation	It was formed to invest in domestic and overseas venture companies to create businesses that differ from existing business areas, in addition to strengthening Mitsui Fudosan Co., Ltd.'s business areas of Real Estate as a Service, DX (digital transformation) and Smart Cities.			
(5)	Date of formation	September 16, 2020			
(6)	Total investment amount	8,500 million yen			
(7)	Investors, investment ratio and overview of investors	Undisclosed at the request of the counterparty			
(8)	Overview of general	Name	Global Brain Corporation		

	partners	Address	10-11 Sakuragaoka-cho, Shibuya-ku, Tokyo
		Name and title	Yasuhiko Yurimoto, CEO
		of representative	rasuniko Turimoto, CEO
		Description of	Venture capital business
		business	venture capital business
		Capital	100 million yen
		Relationship	
		between the	Not applicable
		Company and	Not applicable
	Relationship between the	the relevant fund	
(9)	Company and the relevant	Relationship	
	fund	between the	
		Company and	Not applicable
		the managing	
		partners	

(1)	Name	DIP Labor Force S	Solution Investment Limited Partnership
(2)	Address	1-6-1 Roppongi, N	Minato-ku, Tokyo
(3)	Basis of establishment, etc.	Limited Partnersh	ip Act for Investment
		It was formed to a	allow dip Corporation to invest in domestic and overseas venture
(4)	Purpose of formation	companies related	to IT such as AI, RPA, HR Tech that are expected to generate
		business synergies	s in its existing and new business areas.
(5)	Date of formation	September 30, 202	20
(6)	Total investment amount	9,000 million yen	
(7)	Investors, investment ratio and overview of investors	dip Corporation:	99%
		Name	SBI Investment Co., Ltd.
	Overview of general partners	Address	1-6-1 Roppongi, Minato-ku, Tokyo
		Name and title	Yoshitaka Kitao, Representative Director, Chairman and
(8)		of representative	President
		Description of	Operate and manage venture capital funds
		business	Operate and manage venture capital funds
		Capital	50 million yen
		Relationship	
		between the	Not applicable
		Company and	Түүс аррисанс
	Relationship between the	the relevant fund	
(9)	Company and the relevant	Relationship	
	fund	between the	
		Company and	Not applicable
		the managing	
		partners	

(1)	Name	Toshiba Tec Corporation	
(2)	Address	1-11-1 Osaki, Shinagawa-ku, Tokyo	
(2)	Name and title of	Hironobu Nishikori, President and CEO	
(3)	representative		

(4)	Description of business	Development, mar	nufacture, sales and maintenance services of office machinery		
(4)	Description of business	and appliances and electrical machinery and appliances			
(5)	Capital	39,900 million yer	1		
(6)	Date of establishment	February 21, 1950			
(7)	Net assets	102,206 million ye	en (As of March 31, 2023)		
(8)	Total assets	310,692 million yen (As of March 31, 2023)			
(9)	Major shareholders and	Toshiba Corporation: 52.08% (As of March 31, 2023)			
	shareholding ratio				
		Capital	Not applicable		
	Relationship between the	Personal	Not applicable		
(10)	Company and the relevant	Business	Not applicable		
	company	Applicability to related parties	Not applicable		

(1)	Name	Green System Con	poration
(2)	Address	1435-1 Tsuruta-m	achi, Utsunomiya-shi, Tochigi
(3)	Name and title of representative	Masahiro Akutsu, Representative Director	
(4)	Description of business	Design, construction, sales, etc. of solar power generation business	
(5)	Capital	10 million yen	
(6)	Date of establishment	January 8, 2002	
		Capital	Not applicable
	Relationship between the	Personal	Not applicable
(7)	Company and the relevant	Business	Not applicable
	company	Applicability to related parties	Not applicable

(1)	Name	JustinJust Co., Ltd	JustinJust Co., Ltd.	
(2)	Address	3125-3 Kawanoe-	cho, Shikoku Chuo-shi, Ehime	
(3)	Name and title of representative	Shuji Oida, President		
(4)	Description of business	Manufacture and	Manufacture and sales of industrial supplies	
(5)	Capital	50 million yen		
(6)	Date of establishment	October 1, 2009	October 1, 2009	
		Capital	Not applicable	
	Relationship between the	Personal	Not applicable	
(7)	Company and the relevant	Business	Not applicable	
	company	Applicability to related parties	Not applicable	

(1)	Name	TOCHIGI ANCHOR Co., Ltd.
(2)	Address	2-44-37 Jonai-cho, Tochigi-shi, Tochigi
(3)	Name and title of representative	Kenichi Aragane, Representative Director
(4)	Description of business	Construction work
(5)	Capital	95 million yen

(6)	Date of establishment	November 28, 1974	
(0)	Date of establishment	Capital	
	Relationship between the	Personal	Not applicable Not applicable
(7)	Company and the relevant	Business	Not applicable
(1)	company	Applicability to	Not applicable
	company	related parties	Not applicable
		related parties	
(1)	Name	HACHINOHE TO	OWA PHARMACEUTICAL CO., LTD.
(2)	Address	1-28-16 Shiroshita	a, Hachinohe-shi, Aomori
(3)	Name and title of representative	Takumi Takahashi	i, Representative Director
(4)	Description of business	Sale of pharmaceu	nticals
(5)	Capital	10 million yen	
(6)	Date of establishment	October 1, 1984	
		Capital	Not applicable
	Relationship between the	Personal	Not applicable
(7)	Company and the relevant	Business	Not applicable
	company	Applicability to	N. 4. 17 11
		related parties	Not applicable
(1)	Name	Koichi Ito	
(2)	Address	Nagoya-shi, Aichi	
	Relationship between the		
(3)	Company and the relevant	Not applicable	
	individual		
(1)	Name	Takafumi Mori	
(2)	Address	Tsuyama-shi, Oka	yama
(0)	Relationship between the		
(3)	Company and the relevant	Not applicable	
	individual		
(1)	Name	Eiji Takita	
(2)	Address	Nagoya-shi, Aichi	
(2)	Relationship between the	ragoya sili, Alelli	·
(3)	Company and the relevant	Not applicable	
	individual	application	
(1)	Name	Mamoru Taniya	
(2)	Address	Hong Kong	
	Relationship between the	5 .6	
(3)	Company and the relevant	Not applicable	
	individual		
1		1	

Number and value of shares to be acquired and the status of share ownership before and after the share acquisition

 $0 \ shares \\$

5. (1)

Number of shares held

	before transfer	(Number of voting rights: 0)	
		(Percentage of voting rights held: 0%)	
(2)	Nymah an of ahamas a agyimad	10,682 shares	
(2)	Number of shares acquired	(Number of voting rights: 10,682)	
	Acquisition value	Class A Preferred Shares and common shares of	
(2)		Work Style Tech Ltd.:	726 million yen
(3)		Advisory fees, etc. (estimated amount):	10 million yen
		Total (estimated amount):	736 million yen
	Number of shares held after	10,682 shares	
(4)		(Number of voting rights: 10,682)	
	transfer	(Percentage of voting rights held: 51.8%)	

6. Schedule

(1)	Date of resolution of the board of directors	December 7, 2023
(2)	Date of the agreement	December 7, 2023
(3)	Execution date of share	By January 31, 2024 (scheduled)
	transfer and effective date	
	of share subscription	

7. Future outlook

If the Transaction is executed as scheduled, WST will become a consolidated subsidiary of the Company from the end of the fourth quarter of the fiscal year ending March 2024 and the impact of the Transaction on the Company's business results for the fiscal year ending March 2024 will be immaterial. Although goodwill is expected to arise in the consolidated financial statements of the Company, the amount and accounting treatment, etc. of goodwill have not been determined so far. We will promptly announce any matters that require disclosure in the future.