

**Translation**

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**SUMMARY OF FINANCIAL STATEMENTS(Consolidated)**  
 For the nine months ended December 31,2023  
 [Under Japanese GAAP]

February 7,2024

Company name: NATORI CO., Ltd.  
 Stock exchange listing: Tokyo Stock Exchange  
 Code Number: 2922 URL: <https://www.natori.co.jp>  
 Representative: Saburo Natori, President  
 For inquiry: Shigeru Ataka, Director Executive Officer Department Manager Business Planning Dept.,  
 Accounting Dept.  
 Scheduled date to file quarterly securities report: February 8,2024  
 Supplemental information for financial statements: None  
 Holding of financial results meeting: None

(Amounts are rounded down to the nearest million yen)

1. Consolidated Financial Results for the Nine Months ended December 31,2023

(1) Consolidated Operating Results

(% of change from the previous fiscal year)

	Net Sales		Operating Income		Ordinary Income		Net Income Attributable to Shareholders of Parent	
	million yen	%	million yen	%	million yen	%	million yen	%
Nine Months ended December 31,2023	36,809	5.8	2,222	193.4	2,223	198.3	1,875	279.5
December 31,2022	34,776	△1.4	757	△71.8	745	△72.5	494	△73.5

(Reference) Comprehensive income December 31,2023: 1,949million yen (282.3%); December 31,2022: 509million yen (△72.8%)

	Net Income per Share	Diluted Net Income per Share
Nine Months ended	yen	yen
December 31,2023	149.04	—
December 31,2022	39.27	—

(2) Consolidated Financial Position

	Total Assets	Net Assets	Equity Ratio
As of	million yen	million yen	%
December 31,2023	45,326	25,254	55.7
March 31,2023	40,024	23,581	58.9

(Reference) Shareholders' equity as of December 31,2023: 25,254million yen; March 31,2023: 23,581million yen

2. Dividends

	Dividends per Share				
	1Q-end	2Q-end	3Q-end	Year-end	Total
Fiscal Year ended	yen	yen	yen	yen	yen
March 31,2023	—	11.00	—	11.00	22.00
March 31,2024	—	11.00	—		
March 31,2024 (Forecasts)				11.00	22.00

(Reference) Revision to dividend forecasts published most recently: None

3. Consolidated Forecasts for the Fiscal Year Ending March 31,2024(April 1,2023-March 31,2024)

(% of change from the previous fiscal year)

Fiscal Year ended	Net Sales		Operating Income		Ordinary Income		Net Income Attributable to Shareholders of Parent		Net Income per Share
	million yen	%	million yen	%	million yen	%	million yen	%	yen
March 31,2024	45,700	1.3	1,650	165.2	1,660	155.3	1,110	172.4	88.22

(Reference) Revision to financial forecasts published most recently: None

Notes

1. Changes in significant subsidiaries during the year: None
2. Application of particular accounts procedures to the preparation of quarterly consolidated financial statements: Yes
3. Changes in accounting policy, changes in accounting estimates
  - (1) Changes due to revision of accounting standards: None
  - (2) Changes due to reasons other than (1): None
  - (3) Changes in accounting estimates: None
  - (4) Restatement: None
4. Number of shares outstanding (common stock):
  - (1) Number of shares outstanding at the end of the period (including treasury stock)
 

As of December 31,2023:	15,032,209shares
As of March 31,2023:	15,032,209shares
  - (2) Number of treasury stock at the end of the period
 

As of December 31,2023:	2,449,656shares
As of March 31,2023:	2,449,556shares
  - (3) Average number of shares during the period
 

Nine Months ended December 31,2023:	12,582,575shares
Nine Months ended December 31,2022:	12,582,653shares

\*These financial results are not subject to auditing.

\*Appropriate use of financial forecasts and other items

The forward-looking statements such as performance forecasts included in this document are based on the information available to the Company at the time of the announcement and on certain assumptions considered reasonable. Actual results may differ significantly from these forecasts due to various factors.