# Supplemental documents for $2^{\text {nd }}$ Quarter of Fiscal Year 2013 

November 5, 2013
Nippon Suisan Kaisha, Ltd.

## Overview of the $2^{\text {nd }}$ Quarter of FY2013

 Consolidated Income Statement (Y-on-Y)(Unit : 100 million yen)

|  | '13/9 | \% |
| :---: | :---: | :---: |
| Net Sales | 2,916 |  |
| Gross Profit | 602 | 20.7\% |
| SGA expenses | 549 |  |
| Operating Income | 53 | 1.8\% |
| Non operating income | 24 |  |
| Non operating expenses | 20 |  |
| Ordinary Income | 57 | 2.0\% |
| Extraordinary Income | 20 |  |
| Extraordinary Expenses | 10 |  |
| Income(loss) before income taxes | 68 | 2.3\% |
| Income taxes - current | 26 |  |
| Income taxes - deferred | 5 |  |
| Income before minority interest (Loss) | 35 |  |
| Minority interests in income (Loss) | 3 |  |
| Net income (Loss) | 31 | 1.1\% |


| (Unit : 100 million yen) |  |  |  |
| :---: | :---: | :---: | :---: |
| '12/9 | \% | Increase/ Decrease | \% |
| 2,770 |  | 145 | 5.3\% |
| 598 | 21.6\% | 3 | 0.6\% |
| 569 |  | (20) |  |
| 29 | 1.1\% | 23 | 82.1\% |
| 17 |  | 7 |  |
| 38 |  | (18) |  |
| 7 | 0.3\% | 50 | 665.9\% |
| 8 |  | 11 |  |
| 19 |  | (9) |  |
| (2) | (0.1\%) | 70 |  |
| 20 |  | 6 |  |
| (5) |  | 11 |  |
| (17) |  | 53 |  |
| (5) |  | 9 |  |
| (12) | (0.4\%) | 44 |  |

Overview of the $2^{\text {nd }}$ Quarter of FY2013 Consolidated Balance Sheet (Comparison with the 4Q of FY2012)

## ONISSUI

(Unit : 100 million yen)

Breakdown of Increase/Decrease

| Current Assets | +151 | Notes and accounts receivable Merchandise and finished goods Work in process Raw materials and supplies | $\begin{array}{r} +24 \\ +107 \\ +36 \\ (31) \end{array}$ |
| :---: | :---: | :---: | :---: |
| Noncurrent Assets | (13) | Property, plant and equipments Intangible assets Investiments and other assets | $\begin{array}{r} (34) \\ (5) \\ +26 \end{array}$ |
| Current <br> Liabilities | +108 | Notes and accounts payable Short-term loans payable Accrued expenses | $\begin{array}{r} +19 \\ +117 \\ (38) \end{array}$ |
| Noncurrent Liabilities | (50) | Long-term loans payable Provision for retirements benefits | $\begin{aligned} & (70) \\ & +10 \end{aligned}$ |
| Net Assets | +78 | Capital Surplas <br> Valuation difference on available-for- <br> sale securities <br> Foreign currency translation adjustmen | $\begin{aligned} & +31 \\ & +13 \\ & +29 \end{aligned}$ |

Ratio of shareholder's equity:
$11.8 \%$ (as of Mar. 2013) $\rightarrow 13.1 \%$ (as of Sep. 2013)

Overview of the $2^{\text {nd }}$ Quarter of FY2013
Consolidated loans payable \& Net Interest Payments


## Overview of the $2^{\text {nd }}$ Quarter of FY2013

## Y-on-Y Comparison of Net Sales by Segment Matrix

ONISSUI
(Unit : 100 million yen)

|  | Japan | North America |  | South America |  | Asia |  | Europe |  | Sub Total |  | Consolidated Adjustment |  | Grand Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Marine Product | 926 (13) | 196 | (14) | 91 | ( 4 48) | 65 | ( 41 ) | 206 | (49) | 1,485 | (27) | (341) | (10) | 1,143 | (37) |
|  | 912 | 182 |  | 140 |  | 66 |  | 156 |  | 1,458 |  | (351) |  | 1,106 |  |
| Food Product | 1,521 ( $\mathbf{4} 44$ ) | 279 | (64) |  |  | 37 | (8) | 124 | (60) | 1,963 | (89) | (528) | (5) | 1,434 | (94) |
|  | 1,565 | 215 |  |  |  | 28 |  | 64 |  | 1,873 |  | (533) |  | 1,339 |  |
| Fine Chemicals | 150 (6) |  |  |  |  | 1 | (0) |  |  | 151 | (6) | (9) | (0) | 142 | (6) |
|  | 143 |  |  |  |  | 1 |  |  |  | 144 |  | (9) |  | 135 |  |
| Logistics | 110 (7) |  |  |  |  |  |  |  |  | 110 | (7) | (40) | ( $\triangle$ 2) | 70 | (5) |
|  | 103 |  |  |  |  |  |  |  |  | 103 |  | (38) |  | 64 |  |
| Others | 148 ( $\triangle$ 20) |  |  |  |  | 0 | (0) |  |  | 149 | ( 4 20) | (23) | (21) | 125 | (1) |
|  | 169 |  |  |  |  | 0 |  |  |  | 169 |  | (45) |  | 124 |  |
| Sub Total | 2,857 ( $\mathbf{\Delta} 36$ ) | 476 | (78) | 91 | ( $\triangle$ 48) | 104 | (7) | 330 | (109) | 3,860 | (110) |  |  |  |  |
|  | 2,893 | 397 |  | 140 |  | 97 |  | 220 |  | 3,749 |  |  |  |  |  |
| Consolidated Adjustment | (704) (22) | (98) | (2) | (66) | (17) | (60) | ( 4 4) | (13) | ( 4 4) |  |  | (944) | (34) |  |  |
|  | (727) | (101) |  | (84) |  | (56) |  | (9) |  |  |  | (979) |  |  |  |
| Grand Total | 2,152 ( $\mathbf{4} 13$ ) | 377 | (81) | 24 | ( $\triangle$ 30) | 44 | (3) | 316 | (105) |  |  |  |  | 2,916 | (145) |
|  | 2,166 | 296 |  | 55 |  | 40 |  | 211 |  |  |  |  |  | 2,770 |  |

- The upper columns indicate the results of 2Q of FY2013 and the lower columns indicate those of FY2012. (The Italic figures mean increase/decrease.)
- Consolidated adjustment include the elimination between the group companies.
- Impact of withdrawal and restructuring the group companies :- 7.7 billion yen
- Impact of exchange conversion on net sales : 20 billion yen


## Overview of the $2^{\text {nd }}$ Quarter of FY2013

Y-on-Y Comparison of Operating Income by Segment Matrix
ONISSUI
(Unit : 100 million yen)

|  | Japan | North America | South America | Asia | Europe | Common Cost | Sub Total | Consolidated Adjustment | Grand | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Marine Products | 10 (16) | 0 ( $\mathbf{4} 5$ ) | (4) (6) | (0) ( $\mathbf{\Delta} 1$ ) | 3 (1) |  | 8 (17) | 0 ( $\boldsymbol{\wedge} 0$ ) | 8 | (17) |
|  | (6) | 6 | (11) | 0 | 1 |  | (9) | 0 | (8) |  |
| Food <br> Products | 17 (7) | (1) ( $\boldsymbol{4} 1$ ) |  | (0) ( $\mathbf{\Delta} 0$ | (1) ( $\triangle$ 1) |  | 13 (4) | 0 (0) | 13 | (5) |
|  | 9 | (0) |  | (0) | (0) |  | 9 | (0) | 8 |  |
| Fine Chemicals | 36 (1) |  |  | 0 (0) |  |  | 36 (1) | 0 ( $\triangle$ ) | 36 | (1) |
|  | 35 |  |  | 0 |  |  | 35 | 0 | 35 |  |
| Logistics | 7 ( $\triangle$ 0) |  |  |  |  |  | 7 ( $\mathbf{\triangle} 0)$ | 0 ( $\mathbf{\Delta} 0$ ) | 7 | ( 4 1) |
|  | 8 |  |  |  |  |  | 8 | 0 | 9 |  |
| Others | 5 ( $\Delta$ |  |  | 0 ( $\boldsymbol{\Delta}$ |  |  | 5 ( $\Delta$ 0) | 0 (1) | 6 | (0) |
|  | 5 |  |  | 0 |  |  | 5 | (0) | 5 |  |
| Common Cost |  |  |  |  |  | (20) (0) | (20) (0) | 0 ( $\triangle$ 0) | (20) | (0) |
|  |  |  |  |  |  | (21) | (21) | 0 | (21) |  |
| Sub Total | 77 (24) | (0) ( $\triangle$ 6) | (4) (6) | (0) ( $\mathbf{\Delta} 1$ ) | 1 (0) | (20) (0) | 51 (23) |  |  |  |
|  | 52 | 6 | (11) | 0 | 0 | (21) | 27 |  |  |  |
| Consolidated Adjustment | 3 (6) | 0 (0) | (0) ( $\mathbf{4} 7)$ | 1 (1) | (2) (0) | (0) ( $\triangle$ 0) |  | 1 (0) |  |  |
|  | (3) | 0 | 7 | (0) | (2) | (0) |  | 1 |  |  |
| Grand Total | 80 (31) | 0 ( $\triangle$ 6) | (5) ( $\boldsymbol{4} 1$ ) | 0 ( $\triangle$ ) | (1) (0) | (20) (0) |  |  | 53 | (23) |
|  | 49 | 6 | (3) | 0 | (2) | (21) |  |  | 29 |  |

- The upper columns indicate the results of 2Q of FY2013 and the lower columns indicate those of FY2012.
(The Italic figures mean increase/decrease.)
- Consolidated adjustment include the amortization of goodwill and unrealized income in inventory.


## Overview of the $2^{\text {nd }}$ Quarter of FY2013

## Y-on-Y Comparison of Net Sales by Marine Product Segment

' 12/9 Result 1,106 ' 13/9 Result 1,143


## Overview of the $2^{\text {nd }}$ Quarter of FY2013

## Y-on-Y Comparison of Operating Income by Marine Product Segment

'12/9 Result (8) '13/9 Result 8
( Unit : 100 million yen)


## Overview of the $2^{\text {nd }}$ Quarter of FY2013

## Y-on-Y Comparison of Net Sales by Food Product Segment

(Unit : 100 million yen)


Overview of the $2^{\text {nd }}$ Quarter of FY2013

## Y-on-Y Comparison of Operating Income by Food Product Segment

(Unit : 100 million yen)


Overview of the $2^{\text {nd }}$ Quarter of FY2013（Fine Chemicals）

## Y－on－Y Comparison of Net Sales and Operating Income

【Net Sales】
（Unit ： 100 million yen）【Operating Income】
（Unit ： 100 million yen）

$>$ Each graph of consolidated subsidiaries shows the total amount of net sales and operating income．
$>$ The figures in the upper part of this chart shows the total net sales and operating income by segments after consolidated adjustment．
$>$ Consolidated adjustment includes unrealized income in inventory

Overview of the $2^{\text {nd }}$ Quarter of FY2013 (General Distribution) Y-on-Y Comparison of Net Sales and Operating Income


[^0]$>$ Consolidated adjustment includes unrealized income in noncurrent assets.

Overview of the $2^{\text {nd }}$ Quarter of FY2013 (Non-consolidated) Income Statement ( Y -to- Y )

ONISSUI

|  | '13/9 | \% | '12/9 | \% | Increase Decreae | \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 2,916 |  | 2,770 |  | 145 | 5.3\% |
| Gross Profit | 602 | 20.7\% | 598 | 21.6\% | 3 | 0.6\% |
| SGA expenses | 549 |  | 569 |  | - 20 |  |
| Operating Income | 53 | 1.8\% | 29 | 1.1\% | 23 | 82.1\% |
| Non Operating Income | 24 |  | 17 |  | 7 |  |
| Non Operating Expenses | 20 |  | 38 |  | - 18 |  |
| Ordinary Income | 57 | 2.0\% | 7 | 0.3\% | 50 | 665.9\% |
| Extraordinary Income | 20 |  | 8 |  | 11 |  |
| Extraordinary Loss | 10 |  | 19 |  | $\triangle 9$ |  |
| Income (loss) before income taxes | 68 | 2.3\% | $\triangle 2$ | \0.1\% | 70 |  |
| Income taxes - current | 26 |  | 20 |  | 6 |  |
| Income taxes - deferred | 5 |  | - 5 |  | 11 |  |
| Income (loss) before minority interest | 35 |  | -17 |  | 53 |  |
| Minority Interest Income (Loss) | 3 |  | - 5 |  | 9 |  |

## Overview of the $2^{\text {nd }}$ Quarter of FY2013 (Non-consolidated) Marine Product Business

Movement of Gross margin (Unit: 100 million yen)


Measures to be taken in Second Half of Fiscal Year
【Overall】

- Promote synergies of integrated sales functions for marine products and food products for commercial use.
$\rightarrow$ Enhance sales targeted at wholesale dealers (tap consumers through sales taking advantage of wealth of seafood knowledge).
$\rightarrow$ Increase rate of conversion into food ingredients and prepared foods, aimed at deeper penetration of merchandise in commercial channels.
- Uphold inventory ceiling
$\rightarrow$ Minimize year-end inventory, and reduce risks in forth quarter.
$\rightarrow$ Avert price fluctuation risks by optimizing procurement.
$\rightarrow$ Expect to reduce logistics costs by improving inventory turnover.
- Thoroughly execute price revision


## Overview of the $2^{\text {nd }}$ Quarter of FY2013（Non－consolidated） Food Product Business

Movement of Real Gross margin（Unit： 100 million yen）

$\checkmark$ Real Gross margin is the profit that common gross profit minus direct sales expense，such as sales rebate．

## Summary of Second Quarter

## 【Overall】

－Profits were squeezed by the increase in imported raw materials， purchase price of products，etc．and heating and lighting expenses，due to the weak Japanese Yen since the end of last year．
－Cost reduction was carried out，and prices were revised especially for overseas products．
【Frozen prepared foods for household use】
－Price revision was carried out and progress was made to a certain degree．
－Profits decreased despite having reduced selling expenses．
【Ham，Sausage and fish paste（surimi）products for household use】
－Sales of chikuwa and fish ham \＆sausages were lower than in the previous year，but profits increased due in part to the fall in price of surimi ingredients．
【Frozen prepared foods for commercial use】
－Profits decreased due to being heavily affected by higher costs resulting from the impact of the weak Japanese yen，despite having carried out price revision

## Measures to be taken in Second Half of Fiscal Year

## 【Overall】

－Concentrate on merchandise with high gross margin．
$\rightarrow$ Seek higher profitability．
－Continue reducing selling expenses and cutting factory costs．
－Continue price revision negotiations．
（Frozen prepared foods for household use，food products for commercial use，canned food）
【For household use】
－Focus efforts on sales of new products，＂yakionigiri＂and ＂Champon noodles＂．
－Develop new categories（noodles with frozen ingredients．， etc．）
【For commercial use】
－Expand sales and realize deeper penetration in each line of business by integrating know－how of prepared foods and restaurants with that of seafood sales floors．
－Continue to concentrate on nine major categories．

## Forecast of FY2013

## Consolidated, Non-consolidated and Dividend

ONISSUI

| Consolidated | '13/9 | \% | Forecast of 1 H of FY2013 | \% | Ratio of Progress | Forecast of FY2014 | \% | Ratio of Progress |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 2,916 |  | 2,900 |  | 100.6\% | 5,820 |  | 50.1\% |
| Operating Income | 53 | 1.8\% | 40 | 1.4\% | 132.6\% | 125 | 2.1\% | 42.4\% |
| Ordinary Income | 57 | 2.0\% | 30 | 1.0\% | 192.5\% | 115 | 2.0\% | 50.2\% |
| Net Income (Loss) | 31 | 1.1\% | 10 | 0.3\% | 318.4\% | 60 | 1.0\% | 53.1\% |
|  |  |  |  |  |  | (Unit : 100 million yen) |  |  |
| Non-Consolidated | '13/9 | \% | Forecast of 1 H of FY2013 | \% | Ratio of Progress | Forecast of FY2014 | \% | Ratio of Progress |
| Net Sales | 1,643 |  | 1,630 |  | 100.8\% | 3,330 |  | 49.3\% |
| Operating Income (Loss) | 12 | 0.8\% | 7 | 0.4\% | 178.1\% | 25 | 0.8\% | 49.9\% |
| Ordinary Income | 11 | 0.7\% | 8 | 0.5\% | 141.6\% | 45 | 1.4\% | 25.2\% |
| Net Sales | 16 | 1.0\% | 8 | 0.5\% | 204.4\% | 40 | 1.2\% | 40.9\% |

■ Prospective exchange rate : 1US\$ = 95 yen

## Disclaimer regarding forward-looking statements

This presentation contains forward-looking statements regarding Nissui's business projections for the current term and future terms. All forward-looking statements are based on rational judgement of management derived from the information currently available to it, and the Company provides no assurances that these projections will be achieved.

Please be advised that the actual business performance may differ from these business projections due to changes of various factors. Significant factors which may affect the actual business performance includes but are not limited to the changes in the market economy and product demand, foreign exchange rate fluctuations, and amendments to various international and Japanese systems and laws.

Accordingly, please use the information contained in this presentation at your own discretion. The Company assumes no liability for any losses that may arise as a result through use of this presentation.

Nippon Suisan Kaisha.,Ltd.
November 5, 2013
Code: 1332
Contact: Corporate Strategic Planning \& IR Office Public \& Investor Relations Section
+81-3-3244-4371
http://www.nissui.co.jp/english/index.html



[^0]:    $>$ Each graph of consolidated subsidiaries shows the total amount of net sales and operating income.
    $>$ The figures in the upper part of this chart shows the total net sales and operating income by segments after consolidated adjustment.

