Supplemental Documents for
$3^{\text {rd }}$ Quarter of Fiscal Year 2013

February 5, 2014
Nippon Suisan Kaisha, Ltd.

## Overview of the $3^{\text {rd }}$ Quarter of FY2013

## Revenue and income increased year-on-year

- Marine Products business : we achieved revenue and income increase due to the market recovery in Japan, reduction of inventories (Non-consolidated) as well as restructuring business abroad, improvements in balance in salmon/trout business since the fish price rose.
- Food Products business : In Japan, the impact of high import costs stemming from the weak Japanese Yen was partially offset by improvements in productivity, reduction of selling expenses, the revision of selling prices, etc. Overseas performance varied from region to region.
- Progress was made to a certain degree in poorly-performing overseas business
> Investments in Shandong Sanfod Nissui, Ltd. - which is engaged in the manufacturing and sales of marine products and frozen prepared foods in China - were handed over up to the holding ratio at $14.89 \%$ (sales loss 0.78 billion yen)
> Sealord Group, Ltd. - a New Zealand affiliate subject to the equity method - sold all shares of its Argentine subsidiary and withdrew from Argentina business. (Amount of loss borne by Nissui in Association with withdrawal ; 1.51 billion yen)
> Transfer of business of Leuchtturm Beteiligungs - und Holding Germany AG - which is engaged in the manufacturing and sales of frozen food products in Germany - has been completed. (Most extraordinary losses have already been factored in by the second quarter.)
- In marine products business, both revenue and income increased. In food products business, revenues increased but the income is the same level year-on-year.

|  | 3Q of FY2013 | 3Q of FY2012 | Increase <br> IDecrease |
| :---: | ---: | ---: | ---: |
| Net Sales | 4,486 | 4,225 | 261 |
| Marine products | 1860 | 1729 | 130 |
| Food products | 2124 | 2002 | 122 |
| Fine Chemical | 215 | 208 | 7 |
| General Distribution | 106 | 101 | 4 |
| Others | 179 | 184 | $(4)$ |
| Operating Income | 116 | 76 | 40 |
| Marine products | 41 | 2 | 39 |
| Food products | 24 | 21 | 2 |
| Fine Chemical | 58 | 56 | 1 |
| General Distribution | 13 | 15 | $(1)$ |
| Others | 8 | 9 | $(1)$ |
| Common expense | $(29)$ | $(29)$ | 0 |
| Ordinary Income | 112 | 61 | 51 |
| Net Income | 58 | 22 | 36 |

## Marine Products Business

－Both revenue and income increased as a whole．Especially the profit in Japan and South America improved．

|  | （Unit：100 million yen） |  |  |
| :--- | ---: | ---: | ---: |
|  | 3Q of <br> FY2013 | 3Q of <br> FY2012 | Increase <br> ／Decrease |
| Net Sales | 1,860 | 1,729 | 130 |
| Operating <br> Income | 41 | 2 | 39 |

【Overview of the $3^{\text {rd }}$ Quarter】
－The market recover in Japan and especially，salmon／trout and shrimp prices rose while yellowtail aquaculture business remained firm．
－Reduced inventory（Non－consolidated）
－Revenue fell in North America due to the production of Alaska Pollack roe decreased．The price of Alaska Pollack roe and fillet fell，too．
－In South America，revenue fell because of downsizing and withdrawal from fishery business but income increased．
－In Europe，revenue increased because the Company expand the sales area．

## 【Measures taken to be in fourth Quarter】

－Domestic ：Continue executing inventory control and seek evolution of aquaculture technologies．
－Seek growth by increasing rate of conversion into food ingredients and prepared foods．
－Overseas ：Endeavor to secure profits through efficient operations and aquaculture．

Net Sales and Operating Income（Quarterly base）



## Marine Product Business <br> Net Sales and Operating Income（Year－on－Year）

Major Causes of Fluctuations【Fishery】
－South American fishery business ： Improvements were made with respect to losses incurred in the previous period due to business restructuring，withdrawal，etc．，and operations were conducted efficiently．

## 【Aquaculture】

－Domestic aquaculture business ：Yellowtail performed well both in terms of fish price and quantity，while the tuna fell in fish price and quantity．
－Salmon／trout farming business in Chile ： Costs increased due to impact of fish disease， but fish price rose and profits substantially improved．

## 【Processing \＆Trading】

－Alaska pollack business in the US：Surimi and fillet increased in quantity，while roe products decreased in quantity，and prices fell on the whole．
－Withdrew from tilapia farming and processing in Brazil．

## 【Non－consolidated】

－Reduced inventory
－Marine products market recovered ：in particular，selling price of salmon／trout and shrimp rose．

Marine Product Business
Non-consolidated (Year-on Year)
 Operating Income (Quarterly)


Net Sales by Main Fish Species


Market condition of marine products (Salmon/trout)


- $\square$ No changes have been made to initial plan.


## Food Products Business

Revenue increased but income is the same level year－on－year in total．Revenue fell but income increased in Japan．Revenue increased because of the weaker yen，but income decreased in overseas．
（Unit ： 100 million yen）

|  | 3Q of FY2013 | 3Q of FY2012 | Increase <br> ／Decrease |
| :--- | ---: | ---: | ---: |
| Net Sales | 2,124 | 2,002 | 122 |
| Operating <br> Income | 24 | 21 | 2 |

## 【 Overview of the $3^{\text {rd }}$ Quarter】

－In Japan，Non－consolidated and Chilled Foods Business resulted in decrease in revenue but income increased because of improvements in the productivity and reduction of sales expenses．
－Income increased in overseas due to the impact of exchange rate but income decreased in North America because of fierce competitions．Europe remained firm．

【Measures to be taken in Fourth Quarter】
－In Japan，continue making efforts to improve productivity，reduce costs including sales selling expenses and revise selling prices．
－Promote sales of frozen prepared foods for household use
－Increase rate of conversion into prepared foods across all temperature zones and enhance sales in an integrated manner with marine products

Net Sales and Operating Income（Quarterly）


## Food Products Business <br> Net Sales and Operating Income（Y－on－Y）

## Major Causes of Fluctuations <br> 【Processing】

－At the marine food processing company in France，the launch of new products and enhanced production capacity made a contribution．The Sale of the frozen seafood products company in Germany was completed at the end of July．
－In North America，frozen prepared foods for household use had fierce competitions．

【Chilled Products】
－Revision of production item causes decrease in revenue，but income increased after struggling with improvements in the productivity．

【Non－consolidated】
－Income increased due to the challenge to
improve productivity，reduce selling cost，and revise selling prices while there was a high revise selling prices while there was a high
production costs which was affected by the imported ingredients and products due to weaker yen．


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\author{[^0]} －household use had nere compelions．

[^1]
## Food Products Business <br> Non-consolidated (Y-on-Y)



Operating Income (Quarterly) (Unit : 100 million yen)


Net Sales by Categories (Y-on-Y)
(Unit : 100 million yen)


- Impact on production cost due to the exchange rate $\rightarrow \quad 2.2$ billion yen
- Effect by cost-cutting and revision of the selling price $\rightarrow \quad 3.3$ billion yen (Include SGA expenses)

- No changes have been made to initial plan.


## Fine Chemical Business

Both revenue and income increased, contributed by sales of functional foods.
(Unit : 100 million yen) Net Sales and Operating Income (Quarterly)
(Unit : 100 million yen)

|  | 3Q of FY2013 | 3Q of FY2012 | Increase <br> /Decrease |
| :--- | ---: | ---: | ---: |
| Net Sales | 215 | 208 | 7 |
| Operating <br> Income | 58 | 56 | 1 |




## Logistics

Both revenue and income keep the same level year on year.


## Forecast of FY2013

 (Consolidated, Non-consolidated and Dividend)The financial results for the third quarter turned out to be good in general. However, no changes have been made to the full-year forecasts given that exchanges rate, sales trends of frozen prepared foods for household use in Japan, and market valuation of farmed fish in salmon/trout farming business in Chile are yet to be finalized.

| Consolidated |  |  |
| :--- | ---: | :--- |
| Net Sales | Result of 3Q of <br> FY2013 | $\%$ |
| Operating Income | 4,486 |  |
| Ordinary Income | 116 | $2.6 \%$ |
| Net Income | 112 | $2.5 \%$ |
|  | 58 | $1.3 \%$ |


|  | (Unit : 100 million yen) |  |
| :---: | :---: | :---: |
| Forecast of FY2013 | \% | Rate of Progress |
| 5,820 |  | 77.1\% |
| 125 | 2.1\% | 93.4\% |
| 115 | 2.0\% | 97.9\% |
| 60 | 1.0\% | 97.5\% |


| Non-consolidated |  |  |
| :--- | :--- | :--- |
|  | Result of 3Q of <br> FY2013 |  |
| Net Sales | 2,577 |  |
| Operating Income | 29 | $1.2 \%$ |
| Ordinary Income | 31 | $1.2 \%$ |
| Net Income | 29 | $1.1 \%$ |


|  | (Unit : 100 million yen) |  |
| :---: | :---: | :---: |
| Forecast of FY2013 | \% | Rate of Progress |
| 3,330 |  |  |
| 25 | 0.8\% | 119.3\% |
| 45 | 1.4\% | 70.1\% |
| 40 | 1.2\% | 73.9\% |

E Estimated Rate : 1 USD = 95 yen

## Consolidated Income Statement (Y-on-Y)

(Unit : 100 million yen)
(Unit. 100 milion yen)

Net Sales
Gross Profit
$\frac{\text { SFA expenses }}{\frac{\text { Operating Income }}{}}$

Ordinary Income
Extraordinary Income
Extraordinary Expenses

Income before taxes
Income Taxes - current
Income Taxes - deferred
Income before minority interests
Minority interest income (loss)
Net Income

| $\substack{\text { Result of } \\ 3 Q \text { of } \\ \text { FY2013 }}$ | $\%$ |
| ---: | :--- | :--- |
| 4,486 |  |
| 944 | $21.0 \%$ |
| 827 |  |
| 116 | $2.6 \%$ |
| 31 |  |
| 35 |  |
| 112 | $2.5 \%$ |
| 20 |  |
| 21 |  |
| 111 | $2.5 \%$ |
| 39 |  |
| 4 |  |
| 66 |  |
| 8 |  |
| 58 | $1.3 \%$ |



## Consolidated Balance Sheet (Comparison with 4Q of FY2012)

(Unit : 100 million yen)

| $\begin{gathered} \text { Current Assets } \\ 2,338 \\ (+322) \end{gathered}$ | $\begin{gathered} \text { Current Liabilities } \\ 2,255 \\ (+232) \end{gathered}$ |
| :---: | :---: |
| $(+322)$ | Noncurrent Liabilities $1,521$ |
| $\begin{aligned} & \text { Noncurrent Assets } \\ & \begin{array}{l} 2,211 \\ (+10) \end{array} \end{aligned}$ |  |
|  | Net Assets $\begin{gathered} 772 \\ (+139) \end{gathered}$ |
| $\begin{gathered} \text { Total Assets } \\ 4,549 \\ (+333) \end{gathered}$ | Inc. <br> Total Shareholder's $\begin{gathered} 627 \\ (+130) \end{gathered}$ <br> Ratio of shereholder's equity : 13.8\% |

Breakdown of Increase/Decrease

| Current | +322 | Accounts Receivable | +165 |
| :---: | :---: | :---: | :---: |
| Assets |  | Merchandise and Finished Goods | +69 |
|  |  | Work in process | +45 |
|  |  | Raw materials and suppliese | (33) |
|  |  | Other | +52 |
| Noncurrent Assets | +10 | Property, Plant and Equipments | (44) |
|  |  | Intangible Assets | (14) |
|  |  | Investments and other Assets | +70 |
| Current | +232 | Accounts Payable | +58 |
| Liabilities |  | Short-term loans payable | +187 |
| Noncurrent | (38) | Long-term loans payable | (62) |
| Liabilities |  | Provision for retirement benefits | +12 |
| Net Assets | +139 | Retained Earnings | +58 |
|  |  | Valuationdiffarence on available-forsale scurities | +25 |
|  |  | Foreign Currency Translation Adjustment | +47 |

Ratio of shareholder's equity : '13/3 11.8\% $\rightarrow$ ' $13 / 12$ 13.8\%

## Consolidated Cash Flow Statement (Y-on-Y)

\begin{tabular}{|c|c|c|c|c|c|c|c|}
\hline \& '13/12 \& '12/12 \& Y-on-Y \& Breakdown \& '13/12 \& '12/12 \& Y-on-Y \\
\hline Operating activities \& 42 \& 1 \& 41 \& \begin{tabular}{l}
Income before income taxes and minority interests Depreciation and amortiization \\
Increase (decrease) in allowance for doubtful accounts Increase (decrease) in provision for retirement benefits \\
Interest Expenses \\
Increase of working capital \\
Interest Expenses paid \\
Income taxes paid \\
Others
\end{tabular} \& \[
\begin{array}{r}
111 \\
120 \\
(22) \\
0 \\
25 \\
(117) \\
(24) \\
(47) \\
(20)
\end{array}
\] \& \[
\begin{array}{r}
57 \\
120 \\
(4) \\
16 \\
27 \\
(80) \\
(25) \\
(43) \\
(76)
\end{array}
\] \& \[
\begin{array}{r}
53 \\
(0) \\
(17) \\
(15) \\
(2) \\
(37) \\
1 \\
(3) \\
56
\end{array}
\] \\
\hline Investing activities \& (124) \& (172) \& 47 \& \begin{tabular}{l}
Purchase of property, plant and equipment \\
Procees from sales of property, plant and equipment \\
Purchase of invetments securities for sale \\
Proceeds from sales of investments securites \\
Purchase of investments in subsidiaries resulting in change in scope of consolidatioin \\
Increase (Decrease) in short-term loans receivable
\end{tabular} \& \[
\begin{array}{r}
(95) \\
33 \\
(48) \\
23 \\
- \\
(38)
\end{array}
\] \& \begin{tabular}{l}
(128) \\
(8) \\
(34) \\
(15) \\
(44)
\end{tabular} \& 33
8
\((13)\)
7
15

6 <br>

\hline Financing activitites \& 111 \& 160 \& (49) \& Increase (Decrease) in short-term loan Proceeds from long-term loans payable Repayment of long-term loans payable Cash dividends paid \& $$
\begin{array}{r}
247 \\
86 \\
(214)
\end{array}
$$ \& \[

$$
\begin{array}{r}
104 \\
354 \\
(275) \\
(13) \\
\hline
\end{array}
$$

\] \& \[

$$
\begin{array}{r}
142 \\
(267) \\
60 \\
13
\end{array}
$$
\] <br>

\hline Cash and cash equivalent at end of period \& 218 \& 140 \& 77 \& \& \& \& <br>
\hline
\end{tabular}

* "Others" of Operating activities includes decrease in provision for bonuses and increase in accounts receivable-other.


## Consolidated Loans Payable \& Net Interest Cost

(Unit : 100 million yen)


## Y-on-Y Comparison of Net Sales of Segment Matrix

(Unit : 100 million yen)

|  | Japan |  | North America |  | South America |  | Asia |  | Europe |  | Sub Total |  | Consolidated Adjustment |  | Grand Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Marine Products | 1,543 | (52) | 274 | (21) | 149 | ( 4 56) | 102 | (8) | 332 | (86) | 2,403 | (112) | - 542 | (18) | 1,860 | (130) |
|  | 1,491 |  | 253 |  | 206 |  | 93 |  | 245 |  | 2,290 |  | - 561 |  | 1,729 |  |
| Food Products | 2,294 | ( $\triangle 55$ | 393 | (92) |  |  | 68 | (24) | 165 | (69) | 2,922 | (130) | 4 797 | (47) | 2,124 | (122) |
|  | 2,350 |  | 301 |  |  |  | 44 |  | 95 |  | 2,792 |  | - 790 |  | 2,002 |  |
| Fine Chemical s | 228 | (8) |  |  |  |  |  | (0) |  |  | 229 | (8) | - 14 | ( 4 O) | 215 | (7) |
|  | 220 |  |  |  |  |  | 1 |  |  |  | 221 |  | © 13 |  | 208 |  |
| Logistics | 171 | (7) |  |  |  |  |  |  |  |  | 171 | (7) | - 65 | ( 4 3) | 106 | (4) |
|  | 163 |  |  |  |  |  |  |  |  |  | 163 |  | - 61 |  | 101 |  |
| Other | 210 | ( 4 28) |  |  |  |  |  | (0) |  |  | 211 | ( 4 28) | - 32 | (23) | 179 | ( 4 4) |
|  | 239 |  |  |  |  |  | 0 |  |  |  | 240 |  | - 56 |  | 184 |  |
| Sub Total | 4,449 | ( 415 | 667 | (113) | 149 | ( $\triangle$ 56) | 174 | (33) | 497 | (156) | 5,939 | (230) |  |  |  |  |
|  | 4,464 |  | 554 |  | 206 |  | 140 |  | 341 |  | 5,708 |  |  |  |  |  |
| Consolidate d Adjustment | © 1,094 | (31) | - 130 | (4) | - 107 | (17) | - 102 | ( 419 ) | - 16 | (41) |  |  | © 1,452 | (30) |  |  |
|  | - 1, 125 |  | - 134 |  | - 124 |  | - 82 |  | -15 |  |  |  | © 1,483 |  |  |  |
| Grand <br> Total | 3,354 | (15) | 537 | (117) | 41 | ( 4 39) |  | (13) | 480 | (154) |  |  |  |  | 4,486 | (261) |
|  | 3,339 |  | 419 |  | 81 |  | 57 |  | 326 |  |  |  |  |  | 4,225 |  |

* The upper columns indicates the result of 3Q of FY2013, and the lower columns indicates those of 3Q of FY2012.

The Italic figures mean increase/decrease.

* Consolidated adjustment include elimination between the group companies.
- Impact of withdrawal and restructuring the group companies : -8.2 billion yen
- Impact of exchange conversion of net sales (Estimated) : 31.1 billion yen


## Y-on-Y Comparison of Operating Income by Segment Matrix

(Unit : 100 million yen)

|  | Japan | North America | South America | Asia | Europe | Common Cost | Sub Total | Consolidated Adjustment | Grand Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Marine Products | 27 (15) | 6 ( $\mathbf{4} 8$ ) | 4 (29) | 0 ( $\triangle$ O) | 6 (4) |  | 45 (40) |  | 41 (39) |
|  | 11 | 14 | - 24 | 0 | 2 |  | 4 | 42 | 2 |
| Food Products | 26 (6) | - 2 ( 4 4) |  | 0 (0) | $\triangle 0$ (1) |  | 24 (3) | - 0 ( $\mathbf{\Delta} 0$ ) | 24 (2) |
|  | 20 | 2 |  | 0 | A1 |  | 21 | $\triangle 0$ | 21 |
| Fine <br> Chamical <br> s | 58 (1) |  |  | 0 (0) |  |  | 58 (1) | 0 (0) | 58 (1) |
|  | 56 |  |  | 0 |  |  | 56 | ⓪ | 56 |
| Logistics | 12 ( $\mathbf{1}$ 1) |  |  |  |  |  | 12 ( $\mathbf{4}$ 1) | 0 ( $\triangle$ O) | 13 ( 4 1) |
|  | 14 |  |  |  |  |  | 14 | 1 | 15 |
| Others | 6 ( $\Delta 2$ ) |  |  | 0 (0) |  |  | 7 ( $\mathbf{4} 2)$ | 1 (1) | 8 ( $\boldsymbol{4} 1$ ) |
|  | 9 |  |  | 0 |  |  | 9 | $\triangle 0$ | 9 |
| Common <br> Cost |  |  |  |  |  | - 30 ( $\mathbf{4} 0$ ) | $\Delta 30$ ( $\mathbf{\Delta} 0)$ | 0 (0) | $\triangle 29$ (0) |
|  |  |  |  |  |  | - 30 | $\triangle 30$ | 0 | - 29 |
| Sub Total | 132 (19) | 3 ( 4 13) | 4 (29) | 1 ( $\triangle$ 0) | 5 (5) | - 30 ( $\Delta 0$ ) | 118 (41) |  |  |
|  | 112 | 17 | - 24 | 1 | 0 | - 30 | 77 |  |  |
| Consolidate d Adjustment | 3 (6) | 0 ( $\boldsymbol{\Delta} 0$ ) | -1 ( 4 7) | 0 (0) | $\Delta 4 \quad(\triangle 0)$ | $\triangle 0$ (0) |  | $\Delta 1$ ( $\Delta$ 0) |  |
|  | $\triangle 2$ | 0 | 5 | $\triangle 0$ | $\triangle 3$ | $\triangle 0$ |  | -1 |  |
| Grand Total | 135 (26) | 4 ( $\mathbf{1}^{13}$ ) | 3 (22) | 2 (0) | 1 (5) | $\triangle 30 \quad$ (0) |  |  | 116 (40) |
|  | 109 | 17 | - 19 | 1 | $\Delta 3$ | - 30 |  |  | 76 |

* The upper columns indicates the result of 3Q of FY2013, and the lower columns indicates those of 3Q of FY2012. The Italic figures mean increase/decrease.
* Consolidated adjustment includes amortization of goodwill and unrealized income in inventory.


## Non-consolidated Income Statement



## Disclaimer regarding forward-looking statements

This presentation contains forward-looking statements regarding Nissui's business projections for the current term and future terms. All forward-looking statements are based on rational judgement of management derived from the information currently available to it, and the Company provides no assurances that these projections will be achieved.

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[^0]:    

[^1]:    $>$ Each graph（excluding Non－consolidated and Consolidated Adjustment）shows the total of consolidated subsidiaries．
    $>$ The Italic figures in the lower part of this chart shows the accumulation of the bar．
    $>$ Consolidated Adjustment includes the amortization of goodwill and unrealized income in inventory．

