



Outline of Consolidated Financial Results for the Fiscal Year Ended March 31, 2014

Marubeni

(TSE Code: 8002)

May 9, 2014

* This document is an English translation of materials originally prepared in Japanese. The Japanese original shall be considered the primary version.



Agenda

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DISCLAIMER REGARDING FORWARD-LOOKING STATEMENTS

THIS DOCUMENT CONTAINS FORWARD-LOOKING STATEMENTS ABOUT THE PERFORMANCE OF MARUBENI AND ITS GROUP COMPANIES, BASED ON MANAGEMENT'S ASSUMPTIONS IN LIGHT OF CURRENT INFORMATION. THE FOLLOWING FACTORS MAY THEREFORE INFLUENCE ACTUAL RESULTS.

THESE FACTORS INCLUDE CONSUMER TRENDS IN JAPAN AND IN MAJOR GLOBAL MARKETS, PRIVATE CAPITAL EXPENDITURES, CURRENCY FLUCTUATIONS, NOTABLY AGAINST

THE U.S. DOLLAR, MATERIALS PRICES, AND POLITICAL TURMOIL IN CERTAIN COUNTRIES AND REGIONS.

^{* &}quot;Profit attributable to owners of the parent" is hereinafter described as "Net profit".





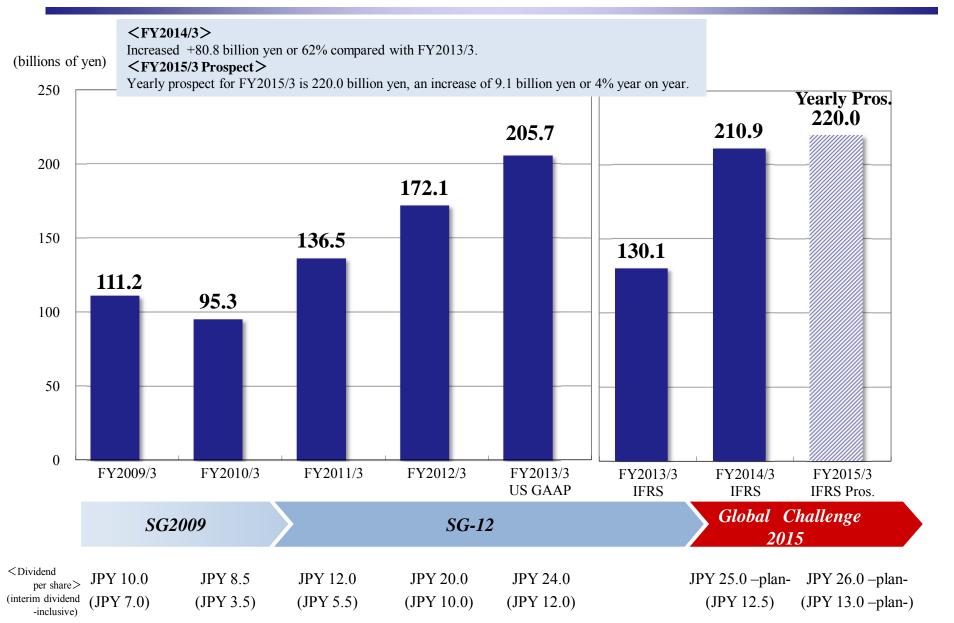


1. FY2014/3 Financial Highlights

| | US GAAP basis | | | | IFRS basis | | | | |
|---|-------------------|---------|-----------------|----------|------------------|------------------|------------------|-------------------------------|--------------|
| (billions of yen) | FY2009/3 FY2010/3 | | FY2011/3 FY2012 | FY2012/3 | FY2012/3 FY201 | | 13/3 FY2 | | FY2015/3 |
| | | | | | US GAAP | IFRS | IFRS | | |
| | | | | | Yearly actual | Yearly actual | Yearly actual | (variance from FY2013/3 IFRS) | Yearly Pros. |
| Total volume of trading transactions | 10,462.1 | 7,965.1 | 9,020.5 | 10,584.4 | 10,509.1 | 10,674.4 | 13,633.5 | (+2,959.1) | 14,300.0 |
| Gross trading profit | 644.8 | 491.7 | 522.2 | 541.5 | 528.2 | 539.6 | 651.1 | (+111.4) | 720.0 |
| SGA expenses | -408.9 | -366.9 | -371.0 | -383.0 | -403.4 | -409.1 | -490.8 | (-81.7) | -540.0 |
| Provision for doubtful accounts | -1.8 | -5.8 | -5.4 | -1.2 | -1.9 | -2.1 | -2.8 | (-0.6) | -5.0 |
| Operating profit | 234.1 | 118.9 | 145.8 | 157.3 | 122.9 | 128.4 | 157.5 | (+29.0) | 175.0 |
| Interest expense-net | -40.6 | -22.8 | -18.1 | -17.8 | -15.9 | -18.2 | -22.1 | (-3.9) | -30.0 |
| Dividend income | 27.7 | 23.6 | 19.2 | 27.4 | 30.1 | 30.2 | 34.9 | (+4.8) | 30.0 |
| Others | -42.3 | 17.9 | -11.1 | 12.6 | 22.6 | -66.2 | -33.4 | (+32.8) | 15.0 |
| Share of profits of associates and joint ventures | 22.0 | 28.9 | 71.5 | 81.5 | 87.8 | 83.0 | 99.4 | (+16.4) | 110.0 |
| Profit before tax | 200.9 | 166.4 | 207.2 | 261.0 | 247.5 | 157.3 | 236.4 | (+79.1) | 300.0 |
| Tax expense | -80.9 | -65.8 | -64.5 | -83.9 | -38.6 | -22.7 | -23.1 | (-0.3) | -70.0 |
| Profit for the year | 120.0 | 100.6 | 142.7 | 177.0 | 209.0 | 134.5 | 213.3 | (+78.8) | 230.0 |
| Profit attributable to non-controlling interests | -8.8 | -5.3 | -6.1 | -4.9 | -3.3 | -4.4 | -2.3 | (+2.0) | -10.0 |
| Profit attributable to owners of the parent | 111.2 | 95.3 | 136.5 | 172.1 | 205.7 | 130.1 | 210.9 | (+80.8) | 220.0 |

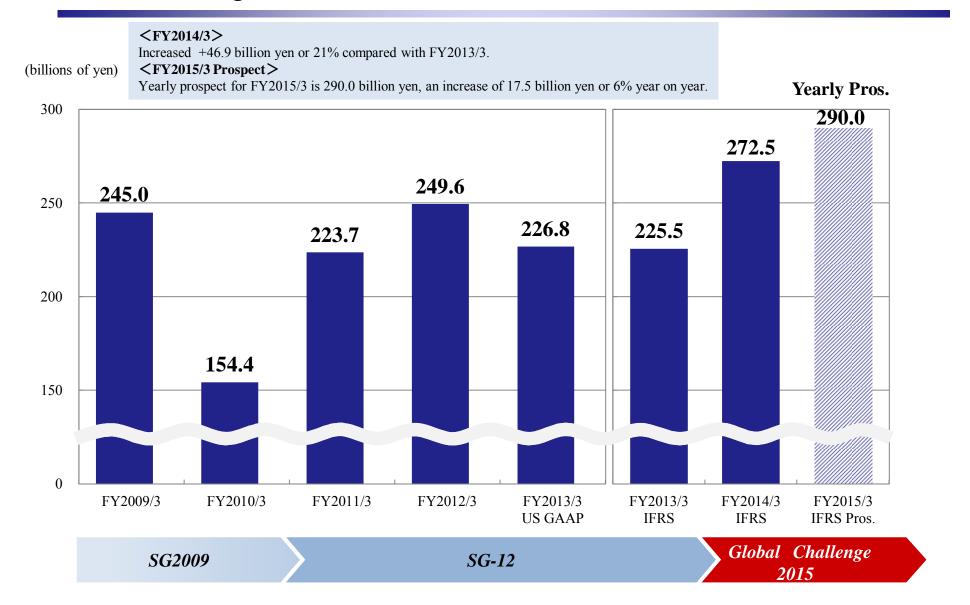


2. Net Profit





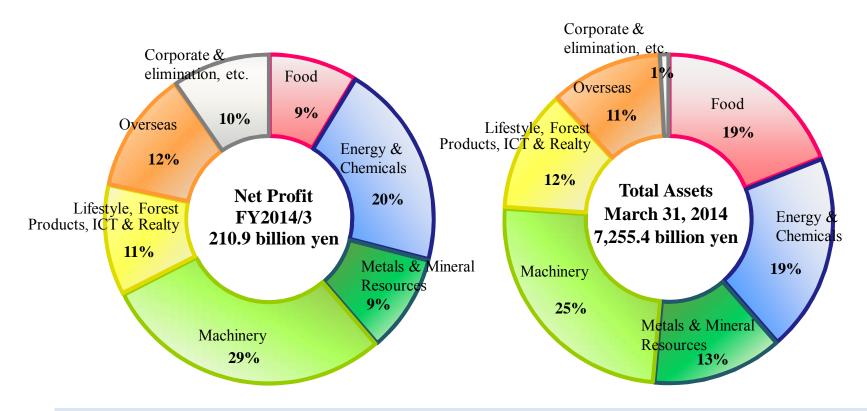
3. Core Earnings



Core Earnings = Gross trading profit + SGA expenses + Interest expense-net + Dividend income + Share of profits of associates and joint ventures



4. Earnings Structure and Business Portfolio



[Category]

Food Group

: Food

Energy & Chemicals Group

: Chemicals, Energy

Metals & Mineral Resources Group

: Metals & Mineral Resources

Machinery Group

: Transportation Machinery, Power Projects & Infrastructure,

Plant & Industrial Machinery

Lifestyle, Forest Products, ICT & Realty Group

: Lifestyle & Forest Products, ICT, Finance & Insurance, Real Estate Business



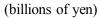
5. Resource Ratio (Net Profit)

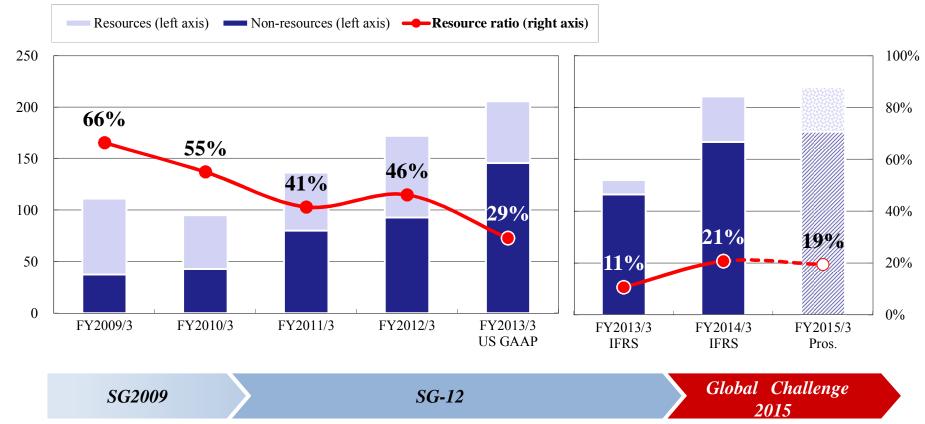
[Category]

Resources :Energy, Metals & Mineral Resources*

Non-resources: Other than listed above

| <reference></reference> | | FY2013/3 | FY2014/3 | FY2015/3 |
|-------------------------|------------|------------------|------------------|----------------------|
| Commodity price | Unit | Actual (AprMar.) | Actual (AprMar.) | Assumption (AprMar.) |
| Oil(WTI) | USD/Barrel | 92 | 99 | 100 |
| Copper(LME) | USD/MT | 7,853 | 7,103 | 6,800 |





* Iron and steel strategies and coordination business is continuously counted among non-resources area though the business was incorporated into 'Metals & Mineral Resources' segment in FY2011/3.

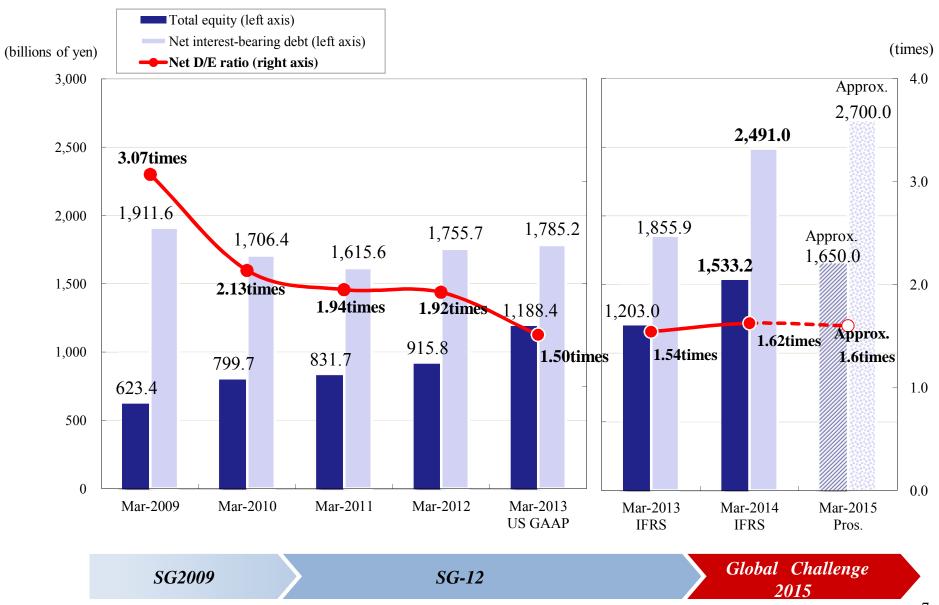


6. Balance Sheets

| billions of yen) | Mar. 2009 | Mar. 2010 | Mar. 2011 | Mar. 2012 | Mar. | 2013 | Mar. 2014 | Changes | Mar. 2015 |
|--|---------------|------------|------------|------------|------------|------------|------------|----------------|-------------------|
| | | | | | US GAAP | IFRS ① | IFRS ② | 2 -① | Prospects |
| | | | | | | | | | |
| Current assets | 2,328.8 | 2,241.1 | 2,397.8 | 2,643.9 | 3,062.7 | 3,174.4 | 3,311.0 | (+136.6) | - |
| Non-current assets | 2,378.6 | 2,345.4 | 2,281.3 | 2,486.0 | 2,902.4 | 2,941.4 | 3,944.4 | (+1,003.0) | <u>-</u> |
| Total assets | 4,707.3 | 4,586.6 | 4,679.1 | 5,129.9 | 5,965.1 | 6,115.8 | 7,255.4 | (+1,139.6) | - |
| Short-term loans (*) | 473.4 | 332.8 | 354.2 | 334.9 | 470.9 | 482.6 | 482.9 | (+0.3) | - |
| Long-term interest-bearing debt | 2,060.4 | 1,967.4 | 1,902.6 | 2,148.1 | 2,266.1 | 2,271.1 | 2,699.5 | (+428.4) | - |
| Interest-bearing debt | 2,533.8 | 2,300.1 | 2,256.8 | 2,483.0 | 2,737.0 | 2,753.6 | 3,182.4 | (+428.7) | - |
| (*) including current portion of long-term del | ot and others | | | | | | | | |
| Cash and cash equivalents | 622.2 | 593.7 | 641.2 | 727.3 | 951.7 | 897.7 | 691.3 | (-206.4) | - |
| | | | | | | | | | |
| Net interest-bearing debt | 1,911.6 | 1,706.4 | 1,615.6 | 1,755.7 | 1,785.2 | 1,855.9 | 2,491.0 | (+635.1) | approx. 2,700.0 |
| Total equity | 623.4 | 799.7 | 831.7 | 915.8 | 1,188.4 | 1,203.0 | 1,533.2 | (+330.2) | approx. 1,650.0 |
| Net D/E ratio | 3.07 times | 2.13 times | 1.94 times | 1.92 times | 1.50 times | 1.54 times | 1.62 times | (+0.08 points) | approx. 1.6 times |
| Equity ratio | 12.0% | 16.2% | 16.5% | 16.6% | 19.0% | 18.8% | 19.1% | (+0.3 points) | - |
| Current ratio | 134.2% | 139.7% | 138.1% | 143.8% | 136.5% | 134.9% | 125.1% | (-9.8 points) | - |
| ROA | 2.24% | 2.05% | 2.95% | 3.51% | 3.71% | 2.27% | 3.16% | (+0.89 points) | - |
| ROE | 16.51% | 14.52% | 17.98% | 21.17% | 20.74% | 12.68% | 16.64% | (+3.96 points) | - |

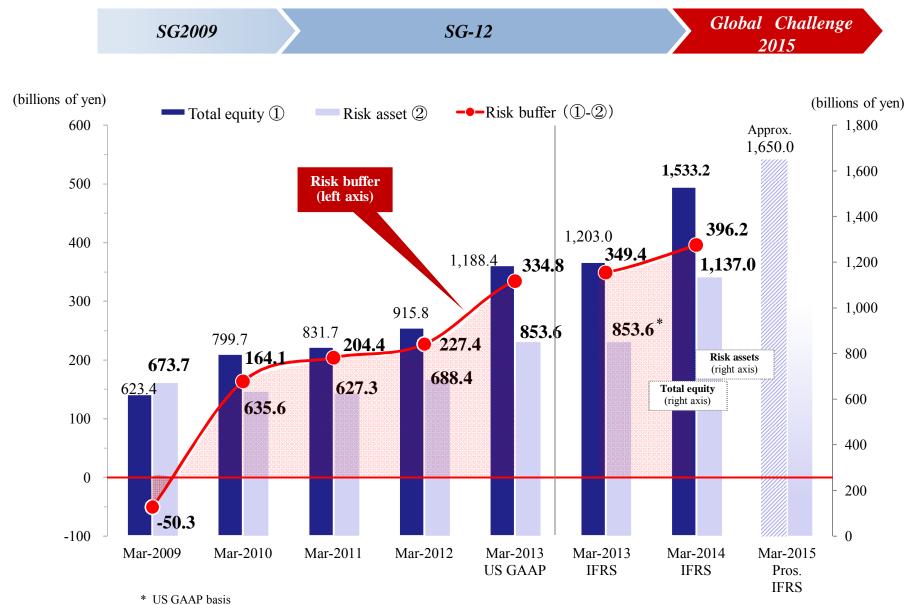


7. Net D/E Ratio



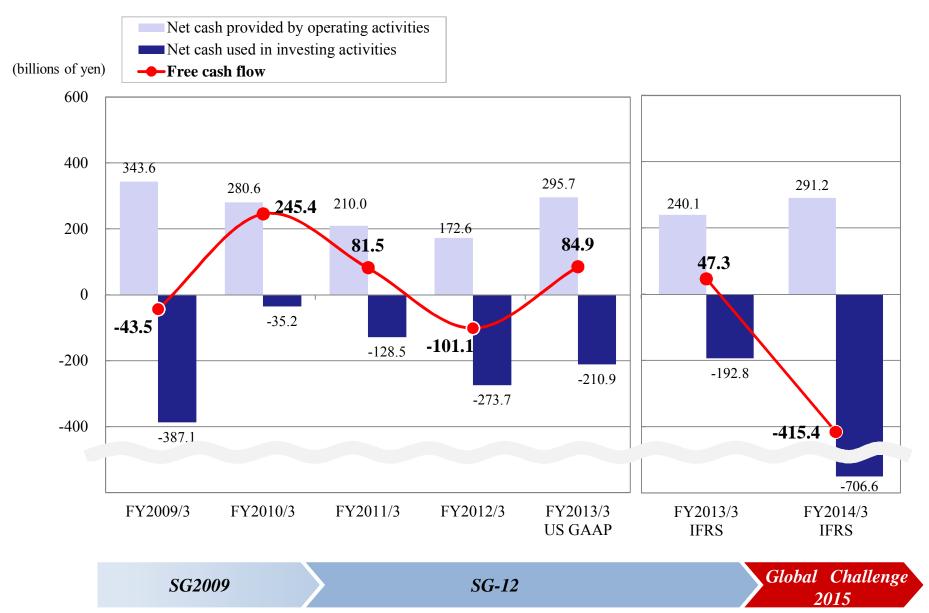


8. Risk Assets and Risk Buffer





9. Cash Flows





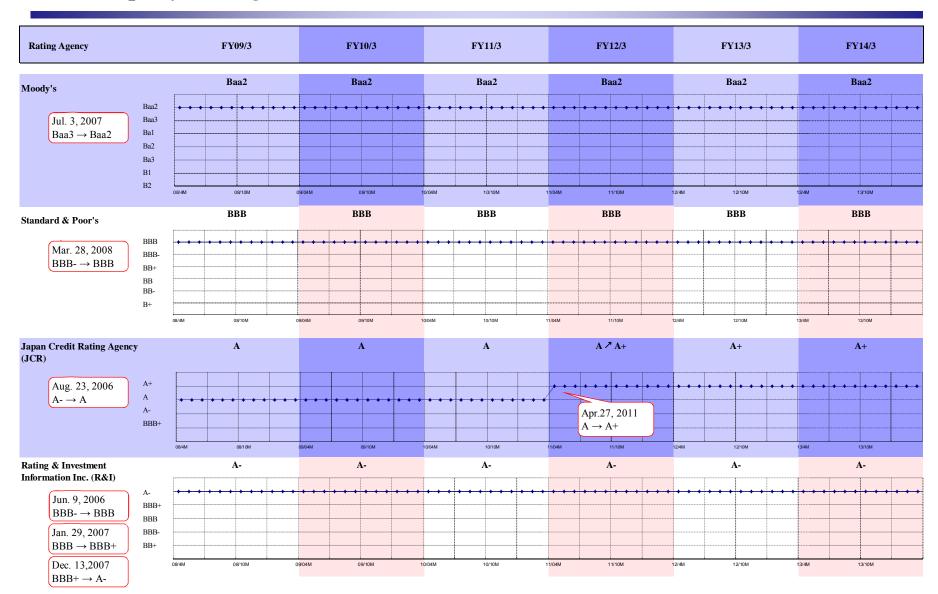


| | | FY2014/3 Yearly | Major Projects | GC2015 New Investment Plan |
|-----------------------|--|-------------------------------------|--|---|
| Na | tural Resource-related Group | Approx. 185.0 billion yen | •Roy Hill Iron Ore Project (Australia) •Antucoya Copper Mine (Chile) | Approx. 40% |
| Non-Natural Resources | Machinery Group | Approx. 270.0 billion yen | Power generation assets (Portugal) SPAR (floating oil and gas production platform and processing service project) (US) Aircastle (US) Oita mega-solar power (JP) Offshore LNG receiving terminal (Uruguay) | Approx. 60% |
| N-noN | Food, Lifestyle, Forest Products, ICT & Realty Group | Approx. 75.0 billion yen | •NEC Mobiling, Ltd. (JP) (currently MX Mobiling Co., Ltd.) | |
| | Total | Approx. 530.0 billion yen | | 3 year total Approx. 1,100.0 billion yen (Gross) |

^{*} In addition to the above, acquisition of Gavilon of approximately US\$ 2.7 billion has been completed.



11. Company Ratings

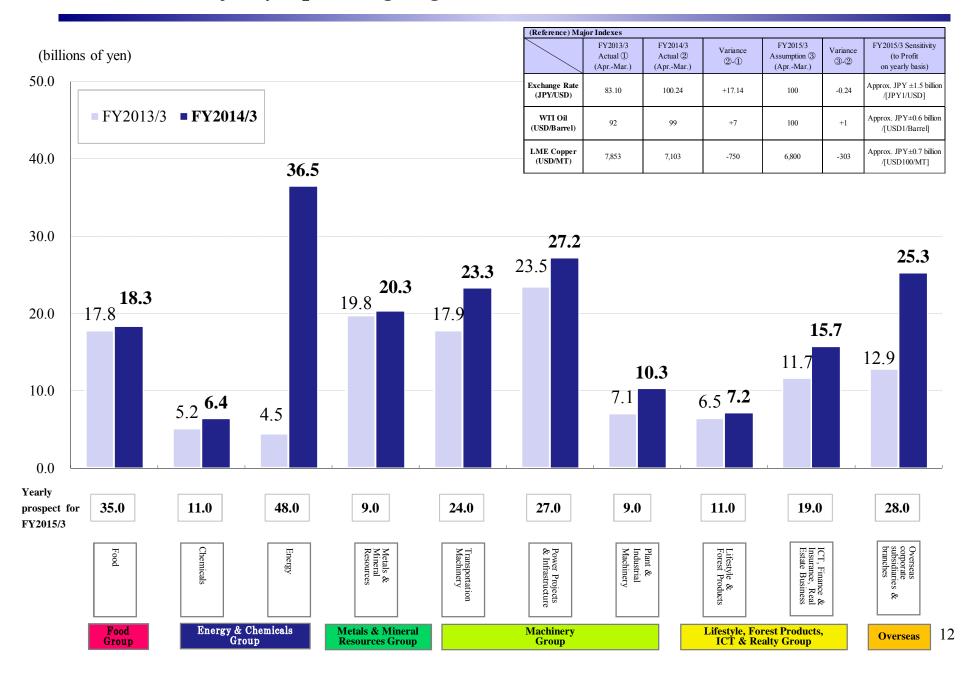






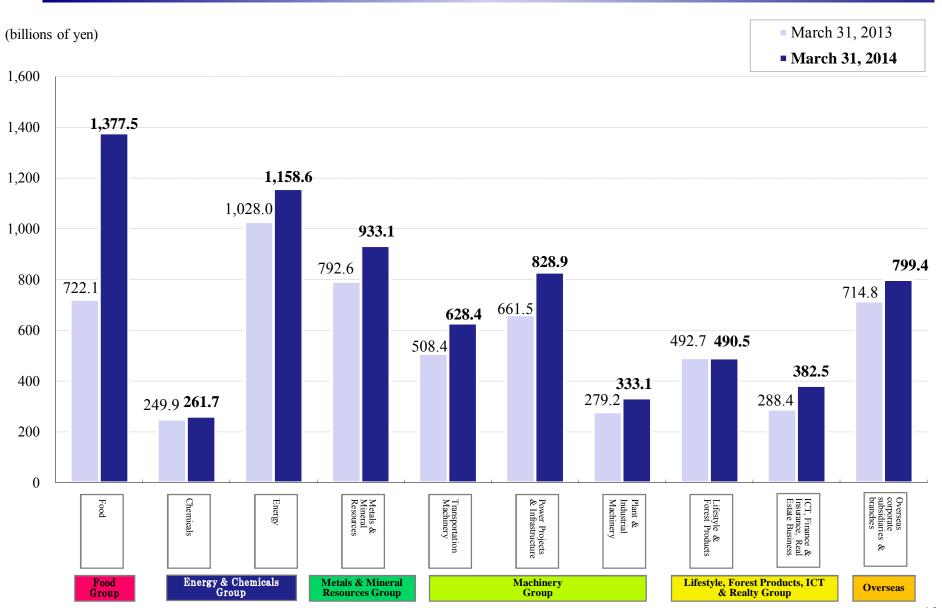


I.(1) Net Profit by Operating Segment (IFRS basis)





I.(2) Total Assets by Operating Segment (IFRS basis)





(Billions of yen)

II. Segmental Information (IFRS basis)

Food

| 1 000 | | | | |
|---|-----------------------------|----------|----------|--|
| | FY2013/3 | FY2014/3 | Variance | |
| | Yearly actual Yearly actual | | variance | |
| | 1 | 2 | 2-1 | |
| Gross Trading Profit | 99.4 | 147.6 | +48.2 | |
| Adjusted Operating Profit | 16.5 | 39.8 | +23.3 | |
| Share of Profits of Associates and Joint Ventures | 1.1 | 2.8 | +1.7 | |
| Core Earnings | 13.9 | 34.4 | +20.5 | |
| Net Profit | 17.8 | 18.3 | +0.5 | |

Chemicals

| | FY2013/3 | FY2014/3 | Variance |
|---|---------------|---------------|----------|
| | Yearly actual | Yearly actual | variance |
| | 1 | 2 | 2-1 |
| Gross Trading Profit | 26.6 | 28.4 | +1.8 |
| Adjusted Operating Profit | 5.0 | 4.3 | -0.7 |
| Share of Profits of Associates and Joint Ventures | 1.8 | 1.6 | -0.2 |
| Core Earnings | 6.8 | 5.0 | -1.8 |
| Net Profit | 5.2 | 6.4 | +1.2 |

C........

| nergy | | | |
|--|---------------------------|---------------------------|----------------------|
| | FY2013/3 Yearly actual | FY2014/3 Yearly actual | Variance |
| | Yeariy actual | Yeariy actuai | (2) ₋ (1) |
| ross Trading Profit | 53.6 | 49.8 | -3.8 |
| djusted Operating Profit | 26.2 | 20.8 | -5.3 |
| hare of Profits of Associates and Joint Ventures | -0.9 | 3.0 | +3.9 |
| ore Earnings | 45.8 | 49.7 | +3.9 |
| et Profit | 4.5 | 36.5 | +32.0 |

Metals & Mineral Resources

| | FY2013/3 Yearly actual | FY2014/3 Yearly actual | Variance |
|---|---------------------------|---------------------------|----------|
| | 1 | 2 | 2-1 |
| Gross Trading Profit | 18.9 | 15.6 | -3.3 |
| Adjusted Operating Profit | 3.3 | -2.2 | -5.5 |
| Share of Profits of Associates and Joint Ventures | 28.6 | 21.1 | -7.6 |
| Core Earnings | 27.8 | 13.3 | -14.5 |
| Net Profit | 19.8 | 20.3 | +0.5 |

Transportation Machinery

| Trumportation True men | | | |
|---|---------------|---------------|----------|
| | FY2013/3 | FY2014/3 | Variance |
| | Yearly actual | Yearly actual | variance |
| | 1 | 2 | 2-1 |
| Gross Trading Profit | 52.9 | 66.1 | +13.1 |
| Adjusted Operating Profit | 11.6 | 15.0 | +3.4 |
| Share of Profits of Associates and Joint Ventures | 14.0 | 17.9 | +3.9 |
| Core Earnings | 21.6 | 29.2 | +7.6 |
| Net Profit | 17.9 | 23.3 | +5.4 |

Power Projects & Infrastructure

| | FY2013/3 | FY2014/3 | Variance | |
|---|---------------|---------------|----------|--|
| | Yearly actual | Yearly actual | variance | |
| | 1 | 2 | 2-1 | |
| Gross Trading Profit | 25.4 | 26.6 | +1.2 | |
| Adjusted Operating Profit | 0.3 | -3.5 | -3.8 | |
| Share of Profits of Associates and Joint Ventures | 30.9 | 45.7 | +14.8 | |
| Core Earnings | 24.9 | 35.1 | +10.1 | |
| Net Profit | 23.5 | 27.2 | +3.7 | |

Plant & Industrial Machinery

| | FY2013/3 | FY2014/3 | Variance |
|---|---------------|---------------|----------|
| | Yearly actual | Yearly actual | variance |
| | 1 | 2 | 2-1 |
| Gross Trading Profit | 25.6 | 35.4 | +9.9 |
| Adjusted Operating Profit | 4.0 | 11.7 | +7.8 |
| Share of Profits of Associates and Joint Ventures | 3.3 | 3.2 | -0.1 |
| Core Earnings | 8.7 | 14.8 | +6.2 |
| Net Profit | 7.1 | 10.3 | +3.2 |

Lifestyle & Forest Products

| | FY2013/3 | FY2014/3 | Variance |
|---|---------------|---------------|----------|
| | Yearly actual | Yearly actual | variance |
| | 1 | 2 | 2-1 |
| Gross Trading Profit | 57.1 | 58.3 | +1.1 |
| Adjusted Operating Profit | 13.1 | 12.8 | -0.3 |
| Share of Profits of Associates and Joint Ventures | -0.5 | 1.6 | +2.1 |
| Core Earnings | 10.3 | 12.3 | +1.9 |
| Net Profit | 6.5 | 7.2 | +0.7 |
| • | | | |

ICT, Finance & Insurance, Real Estate Business

| | FY2013/3 | FY2014/3 | Variance |
|--|---------------|---------------|----------|
| | Yearly actual | Yearly actual | variance |
| | 1 | 2 | 2-1 |
| ross Trading Profit | 70.3 | 88.1 | +17.8 |
| djusted Operating Profit | 17.3 | 19.7 | +2.5 |
| hare of Profits of Associates and Joint Ventures | 3.9 | 1.7 | -2.2 |
| ore Earnings | 18.9 | 19.0 | +0.1 |
| et Profit | 11.7 | 15.7 | +4.1 |

Overseas Corporate Subsidiaries & Branches

| | FY2013/3 Yearly actual | FY2014/3 Yearly actual | Variance |
|---|---------------------------|---------------------------|----------|
| | 1 | 2 | 2-1 |
| Gross Trading Profit | 116.9 | 150.5 | +33.6 |
| Adjusted Operating Profit | 30.0 | 43.2 | +13.3 |
| Share of Profits of Associates and Joint Ventures | 1.1 | 0.9 | -0.2 |
| Core Earnings | 31.6 | 44.1 | +12.5 |
| Net Profit | 12.9 | 25.3 | +12.4 |

| Equity production volume -actual | FY2013/3 | FY2014/3 |
|----------------------------------|----------------|----------------|
| Oil & gas (BBL) | approx. 41K | approx. 30K |
| Equity sales volume - actual | FY2013/3 | FY2014/3 |
| Coal (ton) | approx. 5.8mil | approx. 6.7mil |
| Copper (ton) | approx. 118K | approx. 115K |

Marubeni





Reference Consolidated Profit of Major Group Companies -1 (IFRS basis)

(unit: billions of yen)

| Operating Segment | Company name | Subsidiary/ Associate | Equity portion | FY2013/3 actual | FY2014/3 actual | Variance | Description of business |
|----------------------|---|--------------------------|-------------------|--------------------|--------------------|----------|--|
| Food | Columbia Grain | Subsidiary | 100.0% | 2.2 | 4.0 | +1.8 | Collection, storage, export and domestic sale of grain produced in North America |
| Food | Gavilon | Subsidiary | 100.0% | - | 7.2 | +7.2 | Grain and fertilizer trader |
| Food | Marubeni Nisshin Feed Co., Ltd. | Subsidiary | 60.0% | 0.8 | 0.3 | -0.5 | Manufacture of compound feed |
| Food | Pacific Grain Terminal Ltd. | Subsidiary | 78.4% | 0.9 | 0.9 | -0.1 | Grain warehousing, stevedoring and transportation |
| Food | WELLFAM FOODS CORPORATION (former Marubeni Chikusan Corporation) | Subsidiary | 100.0% | 0.1 | 0.7 | +0.5 | Marketing of livestock, meats and processed products |
| Food | Yamaboshiya Co., Ltd. | Subsidiary | 95.6% | 1.4 | 1.0 | -0.3 | Wholesale of confectionary |
| Food | The Nisshin OilliO Group, Ltd. (*) | Associate | 15.6% | | | | Seed crushing and sales of edible oils, fine chemicals and healthy food products |
| Food | Tobu Store Co., Ltd. (*) | Associate | 31.2% | | | | Supermarket chain |
| Food | The Maruetsu, Inc. (*) | Associate | 29.6% | | | | Supermarket chain |
| Chemicals | Marubeni Plax Corporation | Subsidiary | 100.0% | 0.3 | 0.4 | +0.1 | Sales and foreign trade of plastic products and resin |
| Chemicals | Marubeni Chemix Corporation | Subsidiary | 100.0% | 0.5 | 0.6 | +0.1 | Sales and foreign trade of organic chemicals and specialty chemicals |
| Chemicals | Agrovista | Subsidiary | 100.0% | 0.8 | 0.9 | +0.1 | Holding company of agrochemicals distributors in UK and the Netherlands |
| Chemicals | SHEN HUA CHEMICAL | Associate | 22.6% | 0.9 | 0.5 | -0.4 | Manufacture and sales of synthetic rubber |
| Chemicals | TSRC-UBE(Nantong)Chemical Industrial | Associate | 20.0% | 0.2 | 0.0 | -0.1 | Manufacture and sale of polybutadiene rubber |
| Energy | Total of energy concession business | Subsidiary | 100.0% | 3.8 | 10.4 | +6.7 | Oil and gas development and production |
| Energy | MIECO | Subsidiary | 100.0% | 0.4 | 1.0 | +0.6 | Petroleum trading primarily in North America and the Pacific Rim |
| Energy | Shenzhen Sino-Benny LPG | Associate | 30.0% | 0.0 | 0.1 | +0.1 | Import and sales of LPG in China |

^(*) Listed company: We are not able to mention the financial results of these listed companies.



Reference Consolidated Profit of Major Group Companies -2 (IFRS basis)

(unit: billions of yen)

| Operating Segment | Company name | Subsidiary/ Associate | Equity portion | FY2013/3 actual | FY2014/3 actual | Variance | Description of business |
|------------------------------------|--|--------------------------|-------------------|--------------------|--------------------|----------|--|
| Metals & Mineral Resources | Marubeni Coal | Subsidiary | 100.0% | 7.9 | 10.5 | +2.6 | Investment in coal business in Australia |
| Metals & Mineral Resources | Marubeni Aluminum Australia | Subsidiary | 100.0% | -5.4 | 2.0 | +7.5 | Investment in aluminum business in Australia and sales of aluminum ingots |
| Metals & Mineral Resources | Marubeni Metals & Minerals (Canada) | Subsidiary | 100.0% | 1.0 | 0.2 | -0.8 | Investment in aluminum business in Canada and sale of aluminum ingots |
| Metals & Mineral Resources | Marubeni Los Pelambres Investment | Subsidiary | 100.0% | 11.2 | 12.0 | +0.8 | Investment in copper mines in Chile |
| Metals & Mineral Resources | Resource Pacific Holdings | Associate | 22.2% | -0.7 | -5.8 | -5.1 | Investment in Ravensworth coal mine in Australia |
| Metals & Mineral Resources | Marubeni-Itochu Steel Inc. | Associate | 50.0% | 11.0 | 13.3 | +2.3 | Manufacture, processing, import, export and sales of steel products |
| Transportation Machinery | Marubeni Aviation Services | Subsidiary | 100.0% | 1.4 | 0.9 | -0.5 | Investment in aircraft engine development programs and leasing of aircraft |
| Transportation Machinery | Marubeni Auto Investment (UK) | Subsidiary | 100.0% | 0.4 | 0.5 | +0.2 | Sales and service of vehicles |
| Transportation Machinery | Marubeni Auto Investment (USA) (Westlake) | Subsidiary | 100.0% | 1.5 | 2.2 | +0.7 | Automotive finance service in USA |
| Transportation Machinery | Marubeni Komatsu | Subsidiary | 100.0% | 0.5 | 0.6 | +0.2 | Import, sale and servicing of construction machinery |
| Transportation Machinery | Marubeni Maquinarias Mexico | Subsidiary | 100.0% | -0.1 | 0.2 | +0.3 | Import, sale and servicing of construction machinery and other products manufactured by Komatsu Ltd. |
| Power Projects & Infrastructure | Axia Power Holdings | Subsidiary | 100.0% | 9.4 | 9.6 | +0.3 | Holding company of overseas power assets |
| Power Projects & Infrastructure | Aguas Decima | Subsidiary | 100.0% | 0.4 | 0.6 | +0.2 | Water and wastewater works in Valdivia, Region of Los Rios, Chile |
| Power Projects & Infrastructure | TAPAL ENERGY | Associate | 40.0% | 0.5 | 0.8 | +0.3 | Sales of diesel-generated electricity produced in Pakistan |
| Plant & Industrial Machinery | Midwest Railcar Corporation | Subsidiary | 100.0% | 1.4 | 2.1 | +0.7 | Carriage car leasing business in USA |



Reference Consolidated Profit of Major Group Companies -3 (IFRS basis)

(unit: billions of yen)

| Operating Segment | Company name | Subsidiary/ Associate | Equity portion | FY2013/3 actual | FY2014/3 actual | Variance | Description of business |
|---|---|--------------------------|------------------------|--------------------|--------------------|----------|--|
| Lifestyle & Forest Products | Marubeni Fashion Link, Ltd. | Subsidiary | 100.0% | 0.9 | 0.6 | -0.2 | Wholesale of fabrics, textile products, and fashion accessories |
| Lifestyle & Forest Products | Marubeni Intex Co., Ltd | Subsidiary | 100.0% | 0.9 | 0.9 | +0.1 | Wholesale of industrial and home interior-use ready-made textile goods and materials |
| Lifestyle & Forest Products | Marubeni Pulp & Paper Sales Co., Ltd. | Subsidiary | 100.0% | 2.0 | 2.1 | +0.2 | Wholesale of all types of paper |
| Lifestyle & Forest Products | Koa Kogyo Co., Ltd. | Subsidiary | 80.0% | 0.3 | -0.8 | -1.1 | Manufacture of corrugating medium and printing paper |
| Lifestyle & Forest Products | Marubeni Building Materials Co., Ltd. | Subsidiary | 100.0% | 0.4 | 0.6 | +0.2 | Wholesale of wood products and construction materials |
| Lifestyle & Forest Products | Fukuyama Paper Co., Ltd. | Subsidiary | 55.0% | 0.4 | 0.2 | -0.2 | Manufacture of corrugating medium and paper tube materials |
| Lifestyle & Forest Products | MUSI Pulp Project | Subsidiary | TEL 85.1% MHP 60.0% | -3.1 | -7.8 | -4.7 | Afforestation, production and sales of pulp in Indonesia |
| Lifestyle & Forest Products | WA Plantation Resources | Subsidiary | 100.0% | -0.9 | 0.3 | +1.1 | Wood chip production and plantation in Australia |
| Lifestyle & Forest Products | Marusumi Paper Co., Ltd. | Associate | 32.2% | 0.5 | 0.6 | +0.1 | Manufacture and sales of printing paper and pulp |
| Lifestyle & Forest Products | Daishowa-Marubeni International | Associate | 50.0% | -0.3 | 1.8 | +2.1 | Manufacture and sales of pulp in Canada |
| ICT, Finance, & Insurance, Real Estate Business | Marubeni Information Systems Co., Ltd. | Subsidiary | 100.0% | 1.4 | 1.8 | +0.4 | Solution provider for full range of IT lifecycle in every industry focusing on cutting-edge technologies |
| ICT, Finance, & Insurance, Real Estate Business | MX Mobiling | Subsidiary | 100.0% | _ | 2.9 | +2.9 | Operation of mobile phone sales shop as a prime distributor of mobile network operators |
| ICT, Finance, & Insurance, Real Estate Business | Marubeni Safenet Co., Ltd. | Subsidiary | 100.0% | 0.6 | 0.5 | -0.1 | Insurance agency |
| ICT, Finance, & Insurance, Real Estate Business | Marubeni Logistics Corporation | Subsidiary | 100.0% | 0.5 | 0.7 | +0.1 | General international logistics |
| ICT, Finance, & Insurance, Real Estate Business | Shanghai House Property Dev. | Subsidiary | 60.0% | 0.2 | 0.2 | +0.0 | Housing development in Shanghai, China |
| ICT, Finance, & Insurance, Real Estate Business | Marubeni Community Co., Ltd. | Subsidiary | 100.0% | 0.9 | 1.0 | +0.1 | Property management of condominiums, office buildings and commercial complexes, etc. |
| ICT, Finance, & Insurance, Real Estate Business | ARTERIA Networks Corporation (former Marubeni Access Solutions Inc.) | Associate | 49.0% | 2.0 | 1.5 | -0.4 | Provision of data communication and datacenter services |
| Overseas corp orate subsidiaries & branches | Marubeni America | Subsidiary | 100.0% | 10.0 | 19.4 | +9.4 | Overseas corporate subsidiary in US |
| Overseas corp orate subsidiaries & branches | Marubeni Europe | Subsidiary | 100.0% | 0.6 | 1.8 | +1.2 | Overseas corporate subsidiary in Europe |