Color \& Comfort by Chemistry

Consolidated Financial Results for the Year Ended December 31, 2014 (Japan GAAP)
(Fiscal year ended December 31, 2014) Stock exchange: Tokyo

## Company name: DIC Corporation

Listing Code number: 4631
Head Office: Tokyo

URL: http://www.dic-global.com/en/
Representative: Yoshiyuki Nakanishi, Representative Director, President and CEO
Contact Person: Hiroyuki Ninomiya, Corporate Controller, Accounting Department
Dividend Payment : March 27, 2015

Preparation of Supplemental Explanatory Materials: Yes
Holding of Annual Financial Results Meeting: Yes (for security analysts and institutional investors, etc.)

## 1. Consolidated Financial Results for the Fiscal Year 2014 (January 1, 2014 - December 31, 2014)

Note: Yen amounts are rounded to the nearest million, except for per share information.
(1) Consolidated operating results

|  | Net sales | Operating income | Ordinary income | Net income |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | JPY (million) | $\%$ | JPY (million) | $\%$ | JPY (million) | $\%$ |
| FY2014 | 830,078 | - | 41,076 | - | 39,925 | - |
| FY2013 | 705,647 | - | 40,181 | - | 37,123 | - |

Note: Comprehensive income (JPY million): $\quad$ FY2014 51,234 ( $-\%$ ), FY2013 $\quad 66,081$ ( $-\%$ )

|  | Earnings per <br> share basic | Earnings per <br> share diluted | ROE <br> (Return on equity) | Ordinary income <br> ratio to total assets | Operating income <br> ratio to net sales |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| FY2014 |  |  | JPY | - |  | JPY |
| FY2013 | 26.78 | - | 11.3 |  | $\%$ |  |

Notes: 1) Equity in earnings of affiliates (JPY million): $\quad$ FY2014 $3,014, \quad$ FY2013 $\quad 1,916$
2) Effective from fiscal year 2013, ended December 31, 2013, DIC Corporation and its domestic subsidiaries, with the exception of one company, changed their fiscal year-end from March 31 to December 31. Accordingly, this document presents the consolidated results for fiscal year 2014, the 12 months ended December 31, 2014, while fiscal year 2013, with which results are compared herein, was the nine months ended December 31, 2013. For this reason, percentage changes are not given.

Note: The percentages below represent changes from results for fiscal year 2013 adjusted to represent the same accounting period as fiscal year 2014 (January 1December 31).

| Net sales |  | Operating income |  | Ordinary income | Net income |
| :--- | :--- | :--- | :--- | :--- | :--- |
| 830,078 | $5.9 \%$ | 41,076 | $-6.9 \%$ | 39,925 | $-2.3 \%$ |

(2) Consolidated financial position

|  | Total assets | Net assets | Shareholders' equity ratio to total assets | Shareholders' equity per share |
| :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { FY2014 } \\ & \text { FY2013 } \end{aligned}$ | JPY (million) 803,703 761,690 | $\begin{aligned} & \hline \text { JPY (million) } \\ & 276,723 \\ & 218,947 \\ & \hline \end{aligned}$ |  $\%$ <br> 31.1  <br> 25.6  |  JPY <br> 259.63  <br> 213.13  |

$\begin{array}{llllll}\text { Note: Shareholders' equity (JPY million): } & \text { FY2014 } & 249,749, & \text { FY2013 } & \text { 195,218 }\end{array}$
(3) Consolidated cash flows

|  | Net cash provided by (used <br> in) operating activities | Net cash provided by (used <br> in) investing activities | Net cash provided by (used <br> in) financing activities | Cash and cash equivalents <br> at end of period |
| :--- | :---: | :---: | :---: | :---: |
| FY2014 | JPY (million) | JPY (million) | JPY (million) | JPY (million) |
| FY2013 | 46,376 | $-27,352$ | $-26,056$ | 16,393 |

2. Cash dividends

|  | Cash dividends per share |  |  |  |  | Dividends in total (Annual) | Dividend payout ratio (consolidated) | Dividend on equity (consolidated) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (Record date) | End of 1st quarter | End of 2nd quarter | End of 3rd quarter | Year-end | Annual |  |  |  |
|  | JPY | JPY | JPY | JPY | JPY | JPY (million) | \% | \% |
| FY2013 | - | 3.00 | - | 3.00 | 6.00 | 5,496 | 20.5 | 3.3 |
| FY2014 | - | 3.00 | - | 3.00 | 6.00 | 5,634 | 22.4 | 2.5 |
| FY2015(Plan) | - | 4.00 | - | 4.00 | 8.00 |  | 24.0 |  |

3. Forecast for Consolidated Operating Results for the Fiscal Year Ending December 31, 2015 (January 1, 2015 - December 31, 2015)

|  | Net sales | Operating income |  | Ordinary income | Net income | Earnings per <br> share basic |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| FY2015 First-half | JPY (million) | $\%$ | JPY (million) | $\%$ | JPY (million) | $\%$ | JPY (million) | $\%$ |
| FY2015 | 440,000 | 7.7 | 23,000 | 16.1 | 21,000 | 14.3 | 12,000 | 16.3 |
| JPY |  |  |  |  |  |  |  |  |
|  | 900,000 | 8.4 | 50,000 | 21.7 | 46,000 | 15.2 | 32,000 | 27.0 |

## Notes

(1) Changes in the scope of consolidation for significant subsidiaries during the fiscal year ended December 31, 2014 : No
(2) Changes in accounting policies and accounting estimates, and restatements

1) Changes in accounting policies arising from revision of accounting standards: No
2) Changes in accounting policies other than 1): No
3) Changes in accounting estimates : No
4) Restatements :No
5) Number of common stocks
6) Number of common stocks issued at the end of period, including treasury shares

$$
\text { FY2014 } 965,372,048 \text { shares, FY2013 } 919,372,048 \text { shares }
$$

2) Number of treasury shares at the end of period
FY2014 3,445,014 shares, FY2013 3,396,764 shares
3) Average number of common stocks issued during period, excluding treasury shares FY2014 940,740,082 shares, FY2013 915,996,993 shares

Note: Implementation status of annual audit procedures
Presented consolidated financial results are not subject to annual audit procedures based on the Financial Instruments and Exchange Law. The consolidated financial statements annual audit procedures have not been completed at the time of disclosure of these financial results.

Note: Explanation of the appropriate use of performance forecasts, and other special items
The above forecasts of future performance are based on information available to the Company at the present time and are subject to potential risks and uncertainty. Accordingly, the users should be aware that actual results may differ from any expressed future performance herein due to various factors.

## Analysis of Results of Operations

Effective from fiscal year 2013, DIC Corporation and its domestic subsidiaries, with the exception of one company, changed their fiscal year-end from March 31 to December 31. This document presents consolidated results for fiscal year 2014, comprising the accounts for the year ended December 31, 2014, of DIC and its domestic and overseas subsidiaries. For the purpose of comparison, figures for fiscal year 2013 have been adjusted to represent the same accounting period as fiscal year 2014. Percentage changes represent increases or decreases from the adjusted figures.

## (1) Overview of Operating Results

In fiscal year 2014, ended December 31, 2014, the trend toward economic recovery in North America and Europe clarified. While instability lingered in Asia, reflecting, among others, slowing growth in the People's Republic of China (PRC) and Southeast Asia, signs of a revival in demand were seen in India through the second half. In Japan, demand remained weak, underscored by such factors as a protracted negative rebound in consumer demand following the sharp spike that preceded the recent consumption tax hike.

In this environment, consolidated net sales advanced $5.9 \%$ from fiscal year 2013, to $¥ 830.1$ billion, as results benefited from the positive impact of higher shipments and the depreciation of the yen.

Operating income, at $¥ 41.1$ billion, was down $6.9 \%$, owing to a number of factors, including an increase in raw materials prices.

Ordinary income declined $2.3 \%$, to $¥ 39.9$ billion.

Net income declined $12.4 \%$, to $¥ 25.2$ billion.


Notes:

1. The exchange rates used to translate the results of overseas DIC Group companies for fiscal years 2014 and 2013, respectively, are as follows
Fiscal year 2014: ¥106.32/US\$1.00 (average for the year ended December 31, 2014)
Fiscal year 2013: ¥97.06/US\$1.00 (average for the year ended December 31, 2013)
2. Figures for fiscal year 2013 in this table have been adjusted to represent the same accounting period as fiscal year 2014 (January 1 - December 31).

## (2) Segment Results

(Billions of yen)

|  | Net sales |  |  |  | Operating income (loss) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { Fiscal year } \\ & 2013 \\ & \text { (Note) } \end{aligned}$ | $\begin{gathered} \text { Fiscal year } \\ 2014 \end{gathered}$ | $\begin{gathered} \text { Change } \\ \text { (\%) } \\ \text { (Adjusted) } \end{gathered}$ | Change <br> (\%) <br> excluding <br> the impact <br> of foreign <br> currency <br> fluctuations <br> (Adjusted) | Fiscal year 2013 (Note) | $\begin{gathered} \text { Fiscal year } \\ 2014 \end{gathered}$ | $\begin{gathered} \text { Change } \\ (\%) \\ \text { (Adjusted) } \end{gathered}$ | Change <br> (\%) <br> excluding <br> the impact <br> of foreign <br> currency <br> fluctuations <br> (Adjusted) |
| Printing Inks | ¥392.1 | $¥ 415.7$ | 6.0\% | -0.1\% | $¥ 19.0$ | ¥17.3 | -9.0\% | -11.8\% |
| Fine <br> Chemicals | 127.7 | 138.3 | 8.3\% | 2.4\% | 12.6 | 13.8 | 9.8\% | 7.0\% |
| Polymers | 176.8 | 190.8 | 7.9\% | 6.3\% | 10.4 | 7.8 | -24.8\% | -26.6\% |
| Application Materials | 121.0 | 123.0 | 1.7\% | -0.8\% | 6.9 | 7.1 | 3.1\% | 0.0\% |
| Others, <br> Corporate and eliminations | (33.6) | (37.7) | - | - | (4.8) | (4.9) | - | - |
| Total | $¥ 784.0$ | ¥830.1 | 5.9\% | 1.4\% | $¥ 44.1$ | ¥41.1 | -6.9\% | -9.7\% |

Note: Owing to changes in segmentation of some products effective from January 1, 2014, certain figures for fiscal year 2013 that have been adjusted to represent the same accounting period as fiscal year 2014 have also been restated.

Segment results in key markets are as follows. Year-on-year percentage changes in squared parentheses represent increases or decreases excluding the impact of foreign currency fluctuations. Interregional transactions within the Printing Inks segment are included. Accordingly, the aggregates of regional net sales and operating income figures for the Printing Inks segment differ from the figures presented above.

## Printing Inks

Japan

| Net sales | $¥ 81.5$ billion | Change | $-5.1 \%$ |
| :--- | ---: | ---: | ---: |
| Operating income | $¥ 3.8$ billion | Change | $-29.6 \%$ |

Sales of offset inks and news inks fell, with a decline in demand among the contributing factors, while sales of gravure inks were level, owing to steady demand, among others. As a consequence, overall sales in Japan were down.

Higher raw materials prices and other factors combined to push operating income down.

The Americas and Europe

| Net sales | $¥ 282.0$ billion | Change | $10.6 \%$ | $[2.3 \%]$ |
| :--- | ---: | ---: | ---: | ---: |
| Operating income | $¥ 9.9$ billion | Change | $20.8 \%$ | $[18.0 \%]$ |

Although sales of packaging inks were firm, overall sales in Europe declined, as demand for publishing inks remained soft. Overall sales in North America also decreased, despite healthy sales of packaging inks, as demand for publishing inks and news inks continued to fall. In Central and South America, brisk sales in all product categories supported an increase in overall sales. For these reasons, sales in the Americas and Europe combined were up.

An improvement in the segment's product mix and ongoing rationalization efforts, among others, brought about a gain in operating income.

## Asia and Oceania

| Net sales | $¥ 70.7$ billion | Change | $3.8 \%$ | $[-1.0 \%]$ |
| :--- | ---: | ---: | ---: | ---: |
| Operating income | $¥ 3.6$ billion | Change | $-32.5 \%$ | $[-35.5 \%]$ |

Overall sales in the PRC advanced, bolstered by robust results for gravure inks, which offset a slump in sales of offset inks. Despite sagging results for news inks, sales in Southeast Asia were also up, primarily reflecting healthy sales of gravure inks. Sales in Oceania declined, as floundering demand drove down sales of news inks. Sales in India rose, owing to brisk results in all product categories. While these and other factors led to a decline in sales in Asia and Oceania in local currency terms, yen depreciation supported an increase after conversion.

Operating income declined, with causes including high raw materials prices and rising costs.

## Fine Chemicals

| Net sales | $¥ 138.3$ billion | Change | $8.3 \%$ | $[2.4 \%]$ |
| :--- | ---: | ---: | ---: | ---: |
| Operating income | $¥ 13.8$ billion | Change | $9.8 \%$ | $[7.0 \%]$ |

Sales of pigments in Japan were up, with contributing factors including a sharp increase in sales for use in color filters and steady sales for use in inks. Although demand for use in inks fell, sales of pigments in the Americas and Europe advanced, owing to firm sales for use in plastics and cosmetics and rising sales of effect pigments. Sales of TFT LCs declined, despite solid demand, as sales of new products were delayed. For these and other reasons, segment sales increased.

Segment operating income was up, owing to the aforementioned sales results and other factors.

Polymers

| Net sales | $¥ 190.8$ billion | Change | $7.9 \%$ | $[6.3 \%]$ |
| :--- | ---: | ---: | ---: | ---: |
| Operating income | $¥ 7.8$ billion | Change | $-24.8 \%$ | $[-26.6 \%]$ |

In Japan, sales of epoxy resins and resins for coatings increased, underpinned in part by solid demand from the civil engineering and construction industries. Sales of polystyrene were also up, with contributing factors including firm demand. Overseas, sales advanced, backed by steady demand in the PRC, among others. As a consequence, segment sales rose.

Segment operating income declined. Factors behind this result included a delay in efforts to revise sales prices upward to reflect high raw materials prices.

## Application Materials

| Net sales | $¥ 123.0$ billion | Change | $1.7 \%$ | $[-0.8 \%]$ |
| :--- | ---: | ---: | ---: | ---: |
| Operating income | $¥ 7.1$ billion | Change | $3.1 \%$ | $[0.0 \%]$ |

Despite firm demand overseas for use in smartphones, sales of industrial adhesive tapes were down, owing largely to a decline in demand from certain customers. In contrast, sales of high-performance optical materials advanced, as demand for use in electrical and electronics equipment rallied. Sales of polyphenylene sulfide (PPS) compounds and jet inks also rose, the former sustained by robust demand for automotive applications and the latter by successful efforts to capitalize on expanded demand. For these reasons, segment sales were up after translation as a result of yen depreciation, despite declining in local currency terms.

Segment operating income advanced. Reasons for this result included the aforementioned sales results.

## (3) Operating Results Forecasts for Fiscal Year 2015

Despite weak demand, the Japanese economy is expected to continue recovering at a moderate pace through fiscal year 2015. Overseas, gradual economic recovery is likely to persist in the United States and Europe as well as in the PRC and Southeast Asia.

In this environment, the DIC Group will continue to implement measures outlined in its medium-term management plan, DIC105, under which it is working to restructure its printing inks businesses in the Americas and Europe and expand businesses that will drive growth. As indicated in the table below, DIC forecasts increases in both consolidated net sales and operating income in fiscal year 2015.

|  |  |  | (Billions of yen) |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Fiscal year 2014 | Fiscal year 2015 <br> (Forecasts) | Change (\%) | Change (\%) |
| Net sales | ¥830.1 | ¥900.0 | 8.4\% | 7.5\% |
| Operating income | 41.1 | 50.0 | 21.7\% | 19.8\% |
| Ordinary income | 39.9 | 46.0 | 15.2\% | - |
| Net income | 25.2 | 32.0 | 27.0\% | - |

Note: The exchange rates used to translate the results of overseas DIC Group companies for fiscal years 2015 and 2014, respectively, are as follows:
Fiscal year 2015: $¥ 110.00 /$ US\$1.00 (average for the year ending December 31, 2015) (estimate)
Fiscal year 2014: ¥106.32/US\$1.00 (average for the year ended December 31, 2014) (actual)

## (4) Segment Results Forecasts

(Billions of yen)

|  | Net sales |  |  |  | Operating income (loss) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fiscal year 2014 | $\begin{gathered} \hline \text { Fiscal year } \\ 2015 \\ \text { (Forecasts) } \end{gathered}$ | Change (\%) | $\begin{gathered} \hline \text { Change } \\ \text { (\%) } \\ \text { excluding } \\ \text { the impact } \\ \text { of foreign } \\ \text { currency } \\ \text { fluctuations } \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { Fiscal year } \\ 2014 \end{gathered}$ | Fiscal year 2015 (Forecasts) | Change (\%) |  |
| Printing Inks | $¥ 415.7$ | $¥ 436.0$ | 4.9\% | 4.2\% | $¥ 17.3$ | ¥22.1 | 28.0\% | 25.5\% |
| Fine Chemicals | 138.3 | 152.0 | 9.9\% | 8.0\% | 13.8 | 13.9 | 0.2\% | 1.4\% |
| Polymers | 190.8 | 218.7 | 14.6\% | 13.5\% | 7.8 | 11.2 | 44.3\% | 41.7\% |
| Application Materials | 123.0 | 135.8 | 10.3\% | 9.0\% | 7.1 | 9.1 | 26.7\% | 27.5\% |
| Others, Corporate and eliminations | (37.7) | (42.5) | - | - | (4.9) | (6.3) | - | - |
| Total | ¥830.1 | $¥ 900.0$ | 8.4\% | 7.5\% | $¥ 41.1$ | $\pm 50.0$ | 21.7\% | 19.8\% |

## Disclaimer Regarding Forward-Looking Statements

Statements herein, other than those of historical fact, are forward-looking statements that reflect management's projections based on information available as of the publication date. These forward-looking statements are subject to risks and uncertainties that could cause actual results to differ from such statements. These risks and uncertainties include, but are not limited to, economic conditions in Japan and overseas, market trends, raw materials prices, interest rate trends, currency exchange rates, conflicts, litigations, disasters and accidents, as well as the possibility the Company will incur special losses related to the restructuring of its operations.

Consolidated Balance Sheet
(Millions of yen)

|  | As of December 31, 2013 | As of December 31, 2014 |
| :---: | :---: | :---: |
| (Assets) |  |  |
| Current assets |  |  |
| Cash and deposits | 15,576 | 16,757 |
| Notes and accounts receivable-trade | 212,821 | 213,867 |
| Merchandise and finished goods | 86,402 | 91,614 |
| Work in process | 8,963 | 9,786 |
| Raw materials and supplies | 50,483 | 57,429 |
| Deferred tax assets | 10,230 | 10,873 |
| Other | 17,113 | 22,057 |
| Allowance for doubtful accounts | $(10,794)$ | $(9,903)$ |
| Total current assets | 390,794 | 412,480 |
| Noncurrent assets |  |  |
| Property, plant and equipment |  |  |
| Buildings and structures | 248,860 | 257,730 |
| Accumulated depreciation | $(156,859)$ | $(161,314)$ |
| Buildings and structures, net | 92,001 | 96,416 |
| Machinery, equipment and vehicles | 406,203 | 416,467 |
| Accumulated depreciation | $(335,594)$ | $(343,584)$ |
| Machinery, equipment and vehicles, net | 70,609 | 72,883 |
| Tools, furniture and fixtures | 58,232 | 62,026 |
| Accumulated depreciation | $(49,877)$ | $(52,663)$ |
| Tools, furniture and fixtures, net | 8,355 | 9,363 |
| Land | 55,027 | 53,272 |
| Construction in progress | 7,767 | 10,003 |
| Total property, plant and equipment | 233,759 | 241,937 |
| Intangible assets |  |  |
| Goodwill | 1,666 | 1,365 |
| Software | 10,356 | 8,610 |
| Other | 3,539 | 3,336 |
| Total intangible assets | 15,561 | 13,311 |
| Investments and other assets |  |  |
| Investment securities | 41,615 | 39,475 |
| Long-term loans receivable | 211 | 154 |
| Deferred tax assets | 38,769 | 44,816 |
| Net defined benefit asset | 15,822 | 26,002 |
| Other | 27,854 | 26,117 |
| Allowance for doubtful accounts | $(2,695)$ | (589) |
| Total investments and other assets | 121,576 | 135,975 |
| Total noncurrent assets | 370,896 | 391,223 |
| Total assets | 761,690 | 803,703 |

Consolidated Balance Sheet

| (Millions of yen) |  |  |
| :---: | :---: | :---: |
|  | As of March 31, 2013 | As of December 31, 2014 |
| (Liabilities) |  |  |
| Current liabilities |  |  |
| Notes and accounts payable-trade | 116,023 | 111,996 |
| Short-term loans payable | 38,324 | 30,637 |
| Current portion of long-term loans payable | 41,486 | 60,093 |
| Current portion of bonds | 5,000 | 10,000 |
| Lease obligations | 664 | 621 |
| Accounts payable-other | 37,326 | 38,356 |
| Income taxes payable | 7,613 | 3,252 |
| Deferred tax liabilities | 210 | 382 |
| Provision for bonuses | 3,977 | 6,659 |
| Provision for loss on disaster | 343 | 49 |
| Provision for environmental measures | - | 1,817 |
| Other | 27,261 | 27,630 |
| Total current liabilities | 278,227 | 291,492 |
| Noncurrent liabilities |  |  |
| Bonds payable | 28,000 | 8,000 |
| Long-term loans payable | 180,262 | 159,772 |
| Lease obligations | 5,398 | 5,056 |
| Deferred tax liabilities | 2,517 | 8,924 |
| Provision for environmental measures | 1,997 | - |
| Net defined benefit liability | 32,830 | 39,380 |
| Asset retirement obligations | 984 | 1,042 |
| Other | 12,528 | 13,314 |
| Total noncurrent liabilities | 264,516 | 235,488 |
| Total liabilities | 542,743 | 526,980 |
| (Net assets) |  |  |
| Shareholders' equity |  |  |
| Capital stock | 91,154 | 96,557 |
| Capital surplus | 88,758 | 94,161 |
| Retained earnings | 89,166 | 108,726 |
| Treasury shares | (883) | (896) |
| Total shareholders' equity | 268,195 | 298,548 |
| Accumulated other comprehensive income |  |  |
| Valuation difference on available-for-sale securities | 1,945 | 2,914 |
| Deferred gains or losses on hedges | (438) | (178) |
| Foreign currency translation adjustment | $(40,037)$ | $(14,817)$ |
| Remeasurements of defined benefit plans | $(34,447)$ | $(36,718)$ |
| Total accumulated other comprehensive income | $(72,977)$ | $(48,799)$ |
| Minority interests | 23,729 | 26,974 |
| Total net assets | 218,947 | 276,723 |
| Total liabilities and net assets | 761,690 | 803,703 |

Consolidated Statement of Income
(Millions of yen)

|  | Fiscal year ended December 31, 2013 | Fiscal year ended December 31, 2014 |
| :---: | :---: | :---: |
| Net sales | 705,647 | 830,078 |
| Cost of sales | 558,033 | 657,794 |
| Gross profit | 147,614 | 172,284 |
| Selling, general and administrative expenses |  |  |
| Freightage and packing expenses | 9,316 | 11,686 |
| Employees' salaries and allowances | 36,836 | 43,461 |
| Provision of allowance for doubtful accounts | 1,633 | 2,573 |
| Provision for bonuses | 1,528 | 2,363 |
| Retirement benefit expenses | 2,468 | 3,003 |
| Other | 55,652 | 68,122 |
| Total selling, general and administrative expenses | 107,433 | 131,208 |
| Operating income | 40,181 | 41,076 |
| Non-operating income |  |  |
| Interest income | 1,396 | 1,764 |
| Dividends income | 225 | 353 |
| Equity in earnings of affiliates | 1,916 | 3,014 |
| Foreign exchange gains | - | 300 |
| Other | 2,572 | 3,026 |
| Total non-operating income | 6,109 | 8,457 |
| Non-operating expenses |  |  |
| Interest expenses | 5,882 | 6,784 |
| Foreign exchange losses | 625 | - |
| Other | 2,660 | 2,824 |
| Total non-operating expenses | 9,167 | 9,608 |
| Ordinary income | 37,123 | 39,925 |
| Extraordinary income |  |  |
| Gain on sales of subsidiaries and affiliates' stocks | - | 4,163 |
| Gain on sales of noncurrent assets | 683 | 619 |
| Gain on bargain purchase | - | 371 |
| Gain on sale of art object | 10,335 | - |
| Gain on step acquisitions | 341 | - |
| Total extraordinary income | 11,359 | 5,153 |
| Extraordinary loss |  |  |
| Loss on disposal of noncurrent assets | 3,059 | 3,870 |
| Severance costs | 2,523 | 1,263 |
| Impairment loss | 787 | 1,051 |
| Provision for environmental measures | 1,997 | - |
| Total extraordinary losses | 8,366 | 6,184 |
| Income before income taxes and minority interests | 40,116 | 38,894 |
| Income taxes-current | 10,735 | 8,562 |
| Income taxes-deferred | 875 | 4,034 |
| Total income taxes | 11,610 | 12,596 |
| Income before minority interests | 28,506 | 26,298 |
| Minority interests in income | 1,735 | 1,104 |
| Net income | 26,771 | 25,194 |

Consolidated Statement of Comprehensive Income
(Millions of yen)

|  | $\begin{gathered} \text { Fiscal year } \\ \text { ended } \\ \text { December 31, } 2013 \end{gathered}$ | $\begin{gathered} \text { Fiscal year } \\ \text { ended } \\ \text { December 31, } 2014 \end{gathered}$ |
| :---: | :---: | :---: |
| Income before minority interests | 28,506 | 26,298 |
| Other comprehensive income |  |  |
| Valuation difference on available-for-sale securities | 1,580 | 926 |
| Deferred gains or losses on hedges | 401 | 260 |
| Foreign currency translation adjustment | 40,358 | 23,980 |
| Remeasurements of defined benefit plans, net of tax | $(7,307)$ | $(2,237)$ |
| Share of other comprehensive income of associates accounted for using equity method | 2,543 | 2,007 |
| Total other comprehensive income | 37,575 | 24,936 |
| Comprehensive income | 66,081 | 51,234 |
| Comprehensive income attributable to |  |  |
| Comprehensive income attributable to owners of the parent | 63,601 | 49,372 |
| Comprehensive income attributable to minority interests | 2,480 | 1,862 |

Consolidated Statement of Changes in Net Assets

Fiscal year ended December 31, 2013


|  | Accumulated other comprehensive income |  |  |  |  | Minority interests | Total net assets |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Valuation difference on available-forsale securities | Deferred gains or losses on hedges | Foreign currency translation adjustment | Remeasurements <br> of defined benefit plans | Total accumulated other comprehensive income |  |  |
| Balance at April 1, 2013 | 410 | (837) | $(82,247)$ | $(27,888)$ | $(110,562)$ | 23,810 | 160,731 |
| Change in FY2013 |  |  |  |  |  |  |  |
| Dividends from surplus |  |  |  |  |  |  | $(5,496)$ |
| Net income |  |  |  |  |  |  | 26,771 |
| Change of scope of consolidation |  |  |  |  |  |  | (553) |
| Purchase of treasury shares |  |  |  |  |  |  | (10) |
| Net changes of items other than shareholders' equity | 1,535 | 399 | 42,210 | $(6,559)$ | 37,585 | (81) | 37,504 |
| Total change in FY2013 | 1,535 | 399 | 42,210 | $(6,559)$ | 37,585 | (81) | 58,216 |
| Balance at December 31, 2013 | 1,945 | (438) | $(40,037)$ | $(34,447)$ | $(72,977)$ | 23,729 | 218,947 |

Consolidated Statement of Changes in Net Assets

Fiscal year ended December 31, 2014

|  | (Millions of yen) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Shareholder's equity |  |  |  |  |
|  | Capital stock | Capital Surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at January 1, 2014 | 91,154 | 88,758 | 89,166 | (883) | 268,195 |
| Change in FY2014 |  |  |  |  |  |
| Issuance of new shares | 5,403 | 5,403 |  |  | 10,806 |
| Dividends from surplus |  |  | $(5,634)$ |  | $(5,634)$ |
| Net income |  |  | 25,194 |  | 25,194 |
| Purchase of treasury shares |  |  |  | (13) | (13) |
| Net changes of items other than shareholders' equity |  |  |  |  |  |
| Total change in FY2014 | 5,403 | 5,403 | 19,560 | (13) | 30,353 |
| Balance at December 31, 2014 | 96,557 | 94,161 | 108,726 | (896) | 298,548 |


|  | Accumulated other comprehensive income |  |  |  |  | Minority interests | Total net assets |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Valuation difference on available-forsale securities | Deferred gains or losses on hedges | Foreign currency translation adjustment | Remeasurements <br> of defined benefit plans | Total accumulated other comprehensive income |  |  |
| Balance at January 1, 2014 | 1,945 | (438) | $(40,037)$ | $(34,447)$ | $(72,977)$ | 23,729 | 218,947 |
| Change in FY2014 |  |  |  |  |  |  |  |
| Issuance of new shares |  |  |  |  |  |  | 10,806 |
| Dividends from surplus |  |  |  |  |  |  | $(5,634)$ |
| Net income |  |  |  |  |  |  | 25,194 |
| Purchase of treasury shares |  |  |  |  |  |  | (13) |
| Net changes of items other than shareholders' equity | 969 | 260 | 25,220 | $(2,271)$ | 24,178 | 3,245 | 27,423 |
| Total change in FY2014 | 969 | 260 | 25,220 | $(2,271)$ | 24,178 | 3,245 | 57,776 |
| Balance at December 31, 2014 | 2,914 | (178) | $(14,817)$ | $(36,718)$ | $(48,799)$ | 26,974 | 276,723 |

Consolidated Statement of Cash Flows

|  | (Millions of yen) |  |
| :---: | :---: | :---: |
|  | Fiscal year ended December 31, 2013 | Fiscal year ended December 31, 2014 |
| Net cash provided by (used in) operating activities |  |  |
| Income before income taxes and minority interests | 40,116 | 38,894 |
| Depreciation and amortization | 25,925 | 33,822 |
| Amortization of goodwill | 341 | 407 |
| Increase (decrease) in allowance for doubtful accounts | (332) | $(2,354)$ |
| Increase (decrease) in provision for bonuses | 922 | 2,606 |
| Interest and dividends income | $(1,621)$ | $(2,117)$ |
| Equity in (earnings) losses of affiliates | $(1,916)$ | $(3,014)$ |
| Interest expenses | 5,882 | 6,784 |
| Gain on sale of art object | $(10,335)$ | - |
| Loss (gain) on sales and retirement of noncurrent assets | 2,376 | 3,251 |
| Impairment loss | 787 | 1,051 |
| Loss (gain) on sales of stocks of subsidiaries and affiliates | - | $(4,163)$ |
| Decrease (increase) in notes and accounts receivable-trade | $(9,267)$ | 9,560 |
| Decrease (increase) in inventories | 694 | $(1,593)$ |
| Increase (decrease) in notes and accounts payable-trade | 27 | $(8,972)$ |
| Other, net | $(6,688)$ | $(9,985)$ |
| Subtotal | 46,911 | 64,177 |
| Interest and dividends income received | 2,436 | 3,489 |
| Interest expenses paid | $(5,641)$ | $(7,123)$ |
| Income taxes paid | $(9,847)$ | $(14,167)$ |
| Net cash provided by (used in) operating activities | 33,859 | 46,376 |
| Net cash provided by (used in) investing activities |  |  |
| Payments into time deposits | (716) | $(1,496)$ |
| Proceeds from withdrawal of time deposits | 298 | 1,744 |
| Purchase of property, plant and equipment | $(25,501)$ | $(31,826)$ |
| Proceeds from sales of property, plant and equipment | 2,693 | 1,481 |
| Purchase of intangible assets | $(1,601)$ | $(1,760)$ |
| Proceeds from sales of intangible assets | - | 29 |
| Purchase of investments in subsidiaries resulting in change in scope of consolidation | - | $(3,242)$ |
| Proceeds from purchase of investments in subsidiaries resulting in change in scope of consolidation | - | 554 |
| Proceeds from sales of investments in subsidiaries resulting in change in scope of consolidation | 161 | 45 |
| Purchase of subsidiaries and affiliates securities | (495) | - |
| Proceeds from sales of subsidiaries and affiliates securities | 313 | 5,772 |
| Purchase of investment securities | (188) | (46) |
| Proceeds from sales and redemption of investment securities | 463 | 661 |
| Proceeds from recollection of long-term notes receivable | 3,882 | - |
| Proceeds from sales of other assets of investments and other assets | 10,885 | - |
| Other, net | (22) | 732 |
| Net cash provided by (used in) investing activities | $(9,828)$ | $(27,352)$ |
| Net cash provided by (used in) financing activities |  |  |
| Net increase (decrease) in short-term loans payable | $(5,034)$ | $(7,781)$ |
| Increase (decrease) in commercial papers | $(7,000)$ | - |
| Proceeds from long-term loans payable | 35,981 | 44,204 |
| Repayment of long-term loans payable | $(46,820)$ | $(51,012)$ |
| Redemption of bonds | $(3,000)$ | $(15,000)$ |
| Proceeds from issuance of common shares | - | 10,806 |
| Cash dividends paid | $(5,496)$ | $(5,634)$ |
| Cash dividends paid to minority shareholders | (995) | $(1,142)$ |
| Net decrease (increase) in treasury shares | (10) | (13) |
| Other, net | (384) | (484) |
| Net cash provided by (used in) financing activities | $(32,758)$ | $(26,056)$ |
| Effect of exchange rate change on cash and cash equivalents | 1,202 | 8,421 |
| Net increase (decrease) in cash and cash equivalents | $(7,525)$ | 1,389 |
| Cash and cash equivalents at beginning of period | 22,529 | 15,004 |
| Cash and cash equivalents at end of period | 15,004 | 16,393 |

