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## **KUBOTA Corporation**

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## **RESULTS OF OPERATIONS FOR THE YEAR ENDED MARCH 31, 2015**

Kubota Corporation reported its consolidated results for the year ended March 31, 2015 today.

# **Consolidated Financial Highlights**

## 1. Consolidated results of operations for the year ended March 31, 2015

### (1) Results of operations

(In millions of yen, except per common share amounts)

| (1) Results of operations                                      | Year ended Change Year ended Change Mar. 31, 2015 [%] Mar. 31, 2014 [%]  ¥ 1,586,937 5.2 ¥ 1,508,590 24.6  ¥ 204,145 0.8 ¥ 202,431 66.8  12.9% 13.4%  e taxes and of affiliated companies ¥ 211,259 (0.0) ¥ 211,293 66.1 |         |               |        |
|--|--|---------|---------------|--------|
|  | Year ended   | Change  | Year ended    | Change |
|  | Mar. 31, 2015  | [%]     | Mar. 31, 2014 | [%]    |
| Revenues   | ¥ 1,586,937  | 5.2     | ¥ 1,508,590   | 24.6   |
| Operating income   | ¥ 204,145  | 0.8     | ¥ 202,431     | 66.8   |
| % of revenues  | 12.9%  |         | 13.4%         |        |
| Income before income taxes and                                 |  |         |               |        |
| equity in net income of affiliated companies                   | ¥ 211,259  | ( 0.0 ) | ¥ 211,293     | 66.1   |
| % of revenues  | 13.3%  |         | 14.0%         |        |
| Net income attributable to Kubota Corporation                  | ¥ 140,012  | 6.3     | ¥ 131,661     | 68.7   |
| % of revenues  | 8.8%   |         | 8.7%          |        |
| Net income attributable to Kubota Corporation per common share |  |         |               |        |
| Basic  | ¥ 112.07   |         | ¥ 104.94      |        |
| Diluted  | -  |         | -             |        |
| Ratio of net income attributable to Kubota Corporation         |  |         |               |        |
| to shareholders' equity  | 13.8%  |         | 15.2%         |        |
| Ratio of income before income taxes and                        |  |         |               |        |
| equity in net income of affiliated companies to total assets   | 9.2%   |         | 10.7%         |        |

### (2) Financial position

(In millions of yen, except per common share amounts)

|  | Mar. 31, 2015 | Mar. 31, 2014 |
|--|---------------|---------------|
| Total assets   | ¥ 2,476,820   | ¥ 2,104,657   |
| Equity   | ¥ 1,179,393   | ¥ 1,000,613   |
| Kubota Corporation shareholders' equity                          | ¥ 1,100,998   | ¥ 934,811     |
| Ratio of Kubota Corporation shareholders' equity to total assets | 44.4%         | 44.4%         |
| Kubota Corporation shareholders' equity per common share         | ¥ 883.84      | ¥ 748.00      |

## (3) Summary of statements of cash flows

|   | Year ended    | Year ended    |
|---|---------------|---------------|
|   | Mar. 31, 2015 | Mar. 31, 2014 |
| Net cash provided by operating activities | ¥ 84,000      | ¥ 83,322      |
| Net cash used in investing activities     | (¥117,507)    | (¥104,209)    |
| Net cash provided by financing activities | ¥ 52,602      | ¥ 3,214       |
| Cash and cash equivalents, end of year    | ¥ 113,016     | ¥ 87,022      |

#### Notes:

- 1. Change [%] represents percentage change from the prior year.
- 2. Comprehensive income for the years ended March 31, 2015 and 2014 were ¥230,755 million [22.5%] and ¥188,338 million [19.1%], respectively.
- 3. Equity in net income of affiliated companies for the years ended March 31, 2015 and 2014 were ¥1,736 million and ¥3,034 million, respectively.

#### 2. Cash dividends

(In millions of yen except per common share amounts)

|                          | (       | Cash divide | nds per cor | mmon share | 9       |                |        | Annual cash     |
|--------------------------|---------|-------------|-------------|------------|---------|----------------|--------|-----------------|
|                          | First   | Second      | Third       |            |         | Annual         | Payout | dividends       |
|                          | quarter | quarter     | quarter     | Year-end   | Total   | cash dividends |        | as % to share-  |
|                          | period  | period      | period      |            |         |                |        | holders' equity |
| Year ended Mar. 31, 2015 | ı       | ¥ 12.00     | ı           | ¥ 16.00    | ¥ 28.00 | ¥ 34,939       | 25.0%  | 3.4%            |
| Year ended Mar. 31, 2014 | _       | ¥ 10.00     | _           | ¥ 18.00    | ¥ 28.00 | ¥ 35,066       | 26.7%  | 4.1%            |

#### Note:

Although Kubota Corporation's basic policy for the return of profit to shareholders is to maintain stable dividends and raise dividends, the specific amount of cash dividends for each fiscal year is decided in consideration of the development of business performance, financial conditions, and shareholder return ratio calculated from dividends and share buy-backs.

### 3. Anticipated results of operations for the year ending December 31, 2015

(In millions of yen except per common share amounts)

|   | Six months ending | Change | Vooranding    | A altitude all alegans and |
|---|-------------------|--------|---------------|----------------------------|
|   | Six months ending | Change | Year ending   | Adjusted change            |
|   | Sep. 30, 2015     | [%]    | Dec. 31, 2015 | [%]                        |
| Revenues                                      | ¥ 820,000         | 10.1   | ¥ 1,250,000   | 9.2                        |
| Operating income                              | ¥ 110,000         | 9.8    | ¥ 165,000     | 10.5                       |
| Income before income taxes and                |                   |        |               |                            |
| equity in net income of affiliated companies  | ¥ 113,000         | 9.1    | ¥ 170,000     | 7.5                        |
| Net income attributable to Kubota Corporation | ¥ 74,000          | 12.0   | ¥ 110,000     | 8.5                        |
| Net income attributable to Kubota Corporation |                   |        |               |                            |
| per common share                              | ¥ 59.40           |        | ¥ 88.30       |                            |

### Notes:

- 1. Change [%] represents percentage change from the prior year.
- 2. Please refer to the accompany materials, "1. Review of operations and financial condition (1) Review of operations c) Prospects for the year ending December 31, 2015" on page 6 for further information related to the anticipated results of operations.
- 3. Kubota Corporation has resolved to change its fiscal year-end from March 31 to December 31, from the 126th business term, which is subject to approval of a partial amendment to its Articles of Incorporation at the 125th Ordinary General Meeting of Shareholders to be held on June 19, 2015. The same change in the fiscal year-end will be applied to subsidiaries in Japan that have fiscal year-ends other than December 31.

For this reason, the anticipated results of operations for the 126th business term, a transitional period for the change in the fiscal year-end, are the prospects for the nine-month period that commenced on April 1, 2015 and will end on December 31, 2015. And adjusted change [%] for the year ending December 31, 2015 represents percentage change from the corresponding period in the prior year for the nine-month period from April 1, 2014 to December 31, 2014.

The specific amount of cash dividends for the year ending December 31, 2015 has not been decided at this time and Kubota Corporation will publicize the amount as soon as a decision is made.

### 4. Other

(1) Changes in material subsidiaries: No

(2) Changes in accounting principles, procedures, and presentations for consolidated financial statements

a) Changes due to the revision of accounting standards, etc.: No

b) Changes in matters other than a) above: No

(3) Number of common shares outstanding including treasury stock as of March 31, 2015 : 1,246,219,180

Number of common shares outstanding including treasury stock as of March 31, 2014 : 1,250,219,180

Number of treasury stock as of March 31, 2015 : 518,708

Number of treasury stock as of March 31, 2014 : 473,439

Weighted average number of common shares outstanding during the year ended March 31, 2015 : 1,249,363,232

Weighted average number of common shares outstanding during the year ended March 31, 2014 : 1,254,590,484

Please refer to the accompanying materials "4. Consolidated financial statements (9) Per common share information"

on page 19.

### (Reference) Non-consolidated Financial Highlights

### (1) Results of operations

(In millions of yen except per common share amounts)

| (2) 11000110 01 0 0 0 10 10 110 | ( range)      |        |               |        |  |
|---------------------------------|---------------|--------|---------------|--------|--|
|                                 | Year ended    | Change | Year ended    | Change |  |
|                                 | Mar. 31, 2015 | [%]    | Mar. 31, 2014 | [%]    |  |
| Net sales                       | ¥ 776,518     | 1.5    | ¥ 765,341     | 13.4   |  |
| Operating income                | ¥ 66,968      | (11.2) | ¥ 75,456      | 47.5   |  |
| Ordinary income                 | ¥ 92,768      | (7.1)  | ¥ 99,879      | 56.3   |  |
| Net income                      | ¥ 65,939      | (0.8)  | ¥ 66,479      | 58.9   |  |
| Net income per common share     |               |        |               |        |  |
| Basic                           | ¥ 52.76       |        | ¥ 52.97       |        |  |
| Diluted                         | -             |        | -             |        |  |

### Note:

Change [%] represents percentage change from the prior year.

### (2) Financial position

(In millions of yen except per common share amounts)

|                                 | Mar. 31, 2015 | Mar. 31, 2014 |
|---------------------------------|---------------|---------------|
| Total assets                    | ¥ 1,007,561   | ¥ 953,265     |
| Net assets                      | ¥ 558,596     | ¥ 521,441     |
| Equity                          | ¥ 558,596     | ¥ 521,441     |
| Ratio of equity to total assets | 55.4%         | 54.7%         |
| Net assets per common share     | ¥ 448.27      | ¥ 417.10      |

(\*Information on status of the audit by the independent auditor)

This release has not been audited in accordance with the Financial Instruments and Exchange Law of Japan by the independent auditor because this release is not subject to audit.

As of the date of this release, the consolidated financial statements for the year ended March 31, 2015 of Kubota Corporation and its subsidiaries (hereinafter, the "Company") are under procedures of the audit.

< Cautionary Statements with Respect to Forward-Looking Statements >

This document may contain forward-looking statements that are based on management's expectations, estimates, projections and assumptions. These statements are not guarantees of future performance and involve certain risks and uncertainties, which are difficult to predict. Therefore, actual future results may differ materially from what is forecast in forward-looking statements due to a variety of factors, including, without limitation: general economic conditions in the Company's markets, particularly government agricultural policies, levels of capital expenditures both in public and private sectors, foreign currency exchange rates, the occurrence of natural disasters, continued competitive pricing pressures in the marketplace, as well as the Company's ability to continue to gain acceptance of its products.

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# 1. Review of operations and financial condition

## (1) Review of operations

### a) Summary of the results of operations for the year under audit

For the year ended March 31, 2015, revenues of Kubota Corporation and its subsidiaries (hereinafter, the "Company") increased by ¥78.3 billion [5.2%] from the prior year, to ¥1,586.9 billion.

In the domestic market, revenues decreased by ¥77.1 billion [12.1%] from the prior year, to ¥561.2 billion. Domestic revenues in Farm & Industrial Machinery decreased due to a sharp decrease in sales of farm equipment, while sales of construction machinery and engines steadily increased. Revenues in Water & Environment products related to public works spending slightly decreased.

In overseas markets, revenues increased by ¥155.5 billion [17.9%] from the prior year, to ¥1,025.7 billion. Overseas revenues in Farm & Industrial Machinery rose significantly due to continuing economic recovery in North America and recovery in demand for construction machinery in Europe. Revenues in Water & Environment also expanded mainly in the Middle East. As a result, the ratio of overseas revenues to consolidated revenues was 64.6%, 6.9 percentage points higher than in the prior year.

Operating income increased by  $\pm 1.7$  billion [0.8%] from the prior year, to  $\pm 204.1$  billion. The impact of increased revenues in overseas markets and the effect of yen depreciation exceeded the negative impact of lower revenues in domestic markets.

Income before income taxes and equity in net income of affiliated companies, equivalent to operating income plus other income of ¥7.1 billion, amounted to ¥211.3 billion, which was almost the same as that of in the prior year. Income taxes were ¥61.2 billion, and equity in net income of affiliated companies was ¥1.7 billion. Furthermore, after deduction of net income attributable to non-controlling interests of ¥11.8 billion, net income attributable to Kubota Corporation was ¥140.0 billion, ¥8.4 billion [6.3%] higher than in the prior year.

## b) Review of operations by reporting segment

### 1) Farm & Industrial Machinery

Farm & Industrial Machinery is comprised of farm equipment, engines, and construction machinery.

Revenues in this segment increased by 5.4% from the prior year, to ¥1,215.0 billion, and accounted for 76.6% of consolidated revenues.

Domestic revenues decreased by 22.6%, to ¥257.6 billion. Sales of farm equipment showed a substantial decline owing to an adverse reaction to the special demand prior to Japan's consumption tax hike in the prior fiscal year and the decline in rice prices. However, revenues in construction machinery and engines increased due to demand for reconstruction work and an increase in public works spending.

Overseas revenues increased by 16.7%, to ¥957.4 billion. In North America, as economic recovery trends continued, sales of tractors remained steady due to market expansion and other factors. Sales of construction machinery and engines increased due to market expansion in the civil engineering and construction industry along with steady demand in the housing market. Revenues in Europe rose significantly because of increased sales of tractors, construction machinery and engines owing to the effect of yen depreciation, the bottoming out of the economy and business expansion in Central and Eastern Europe, including Poland. Revenues in Asia outside Japan were higher than in the prior year due to increased sales of farm equipment in some countries in Southeast Asia and India. However, sales in China were weak due to the temporary suspension of subsidies for our products.

Operating income in this segment decreased by 1.8%, to  $\pm$ 193.3 billion, as the impact of increased revenues in overseas markets and the effects of yen depreciation could not offset the negative impact of decreased revenues in Japan and others.

#### 2) Water & Environment

Water & Environment is comprised of pipe-related products (ductile iron pipes, plastic pipes, pumps, valves, and other products), environment-related products (environmental control plants and other products), and social infrastructure-related products (industrial castings, spiral welded steel pipes, vending machines, precision equipment, air-conditioning equipment, and other products).

Revenues in this segment increased by 5.2% from the prior year, to ¥343.3 billion, and accounted for 21.6% of consolidated revenues.

Domestic revenues decreased by 0.6%, to  $\pm$ 275.7 billion. Revenues from environment-related products and social infrastructure-related products increased, while revenues from pipe-related products, such as ductile iron pipes, decreased. Overseas revenues increased by 38.1%, to  $\pm$ 67.6 billion owing to increased sales of ductile iron pipes and industrial castings.

Operating income in this segment increased by 16.5%, to ¥29.5 billion due to expansion of exports and higher product prices.

### 3) Other

Other is comprised of services and other business.

Revenues in this segment decreased by 2.1% from the prior year, to ¥28.7 billion, and accounted for 1.8% of consolidated revenues.

Operating income in this segment decreased by 3.7%, to ¥3.3 billion.

\* Beginning with the current consolidated fiscal year, the amounts related to "construction" are reported in the "Water & Environment" segment, whereas they were formerly reported in the "Other" segment, in conformity with the change in the business reporting structure of the Company. The segment information for the prior fiscal year has been retrospectively adjusted to conform to the current year's presentation.

### c) Prospects for the year ending December 31, 2015

Kubota Corporation has resolved to change its fiscal year-end from March 31 to December 31, from the 126th business term, which is subject to approval of a partial amendment to its Articles of Incorporation at the 125th Ordinary General Meeting of Shareholders to be held on June 19, 2015. The same change in the fiscal year-end will be applied to subsidiaries in Japan that have fiscal year-ends other than December 31.

For this reason, the anticipated results of operations for the 126th business term, a transitional period for the change in the fiscal year-end, are the prospects for the nine-month period that commenced on April 1, 2015 and will end on December 31, 2015. The following percentages [%] represent percentage change from the corresponding period in the prior year for the nine-month period from April 1, 2014 to December 31, 2014.

The Company forecasts consolidated revenues for the 126th business term to be \$1,250.0 billion [+9.2%]. Domestic revenues are forecast to increase due to a recovery from an adverse reaction to the special demand prior to Japan's consumption tax hike in Farm & Industrial Machinery. Revenues in Water & Environment are also expected to increase.

Overseas revenues are forecast to increase due to expansion of overseas revenues in North America and Asia outside Japan in Farm & Industrial Machinery and increased revenues in Water & Environment, such as ductile iron pipes.

The Company forecasts operating income of ¥165.0 billion [+10.5%]. The impact of increasing revenues in domestic and overseas markets and the effect of yen depreciation are expected to exceed the negative impact of higher fixed costs. The Company expects income before income taxes and equity in net income of affiliated companies for the 126th business term to be ¥170.0 billion [+7.5%]. Net income attributable to Kubota Corporation is forecast to be ¥110.0 billion [+8.5%].

(These forecasts are based on the assumption of exchange rates of ¥120=US\$1 and ¥125=€1.)

## (2) Financial condition

### a) Assets, liabilities, and equity

Total assets at March 31, 2015 amounted to ¥2,476.8 billion, an increase of ¥372.2 billion from the prior year-end. Among assets, notes and accounts receivable, inventories, and short- and long-term finance receivables increased from the prior year-end due to the significant yen depreciation compared with prior year-end and expansion of overseas sales.

Among liabilities, trade accounts payables decreased. However, trade notes payable increased. In addition, the aggregated amount of interest-bearing debt, which is composed of short-term borrowings, current portion of long-term debt, and long-term debt increased, along with an expansion in sales financing operations and others.

Equity increased because of the accumulation of retained earnings and an improvement in accumulated other comprehensive income. The shareholders' equity ratio was 44.4%, the same as at the prior year-end.

### b) Cash flows

Net cash provided by operating activities during the year under audit was ¥84.0 billion, an increase of ¥0.7 billion in cash inflow compared with the prior year. Although income taxes payable decreased, this overall increase in cash from operating activities resulted from higher net income and changes in working capital, such as notes and accounts receivable and trade notes and accounts payable.

Net cash used in investing activities was ¥117.5 billion, an increase of ¥13.3 billion in cash outflow compared with the prior year. This increase was mainly due to a decrease in proceeds from sales of investments and an increase in finance receivables, while proceeds from sales of property, plant, and equipment increased.

Net cash provided by financing activities was ¥52.6 billion, an increase of ¥49.4 billion in cash inflow compared with the prior year. This increase was mainly due to increased funding, while payments of cash dividends increased.

As a result, after taking account of the effects of fluctuations in exchange rates, cash and cash equivalents at March 31, 2015 were ¥113.0 billion, an increase of ¥26.0 billion from the prior year-end.

### ( Reference ) Cash flow indices

|  | Year ended     | Year ended     |
|--|----------------|----------------|
|  | March 31, 2015 | March 31, 2014 |
| Ratio of shareholders' equity to total assets [%]                        | 44.4           | 44.4           |
| Equity ratio based on market capitalization [%]                          | 95.7           | 81.2           |
| Interest-bearing debt / Net cash provided by operating activities [year] | 9.1            | 7.0            |
| Interest coverage ratio [times]  | 6.6            | 7.2            |

Note:

Equity ratio based on market capitalization: market capitalization / total assets

Interest coverage ratio: cash flows provided by operating activities / interest paid

Each ratio is calculated based on the figures in the consolidated financial statements. Market capitalization is calculated based on closing price at the end of the fiscal year multiplied by the number of shares outstanding at the end of the fiscal year, excluding treasury stock. Net cash provided by operating activities is the amount in the consolidated statements of cash flows. Interest-bearing debt includes short-term borrowings, current portion of long-term debt, and long-term debt in the consolidated balance sheets. Additionally, interest paid is the amount of cash paid during the year for interest in the consolidated statements of cash flows.

# 2. Management policies

## (1) Basic management policy

For more than a century since its founding, the Company has continued to contribute to society by helping to improve people's quality of life by offering products and services—including farm equipment, pipes for water supply and sewage systems and environmental control plants.

The Company is developing its business globally under the corporate mission "Continue to support the future of the earth and humanity by contributing products that help the affluent and stable production of food, help supply and restore reliable water, and help create a comfortable living environment through its superior products, technologies and services" with the aim of solving the worldwide problems of food, water and the environment, which are indispensable for human beings.

In the years to come, the Company will strive to attain an even higher corporate value, through improvement of its capabilities for flexibly responding to changes in society by emphasizing agility in its operations, strengthening its global operational presence, and relentlessly working to transform itself.

## (2) Priority measures for medium-to-long-term growth in profit

The Company has designated "Priority Onsite" and "Customer First Principle" as its highest priority measures. By steadily implementing a growth strategy with a medium-to-long-term perspective and maximizing synergies within the Kubota Group, the Company aims to be a "sustainable company" that continues to develop in the long-term. To realize this aim, the Company is implementing the following strategies.

### a) Steadily develop strategic businesses

The Company will develop its business activities by expanding its presence in the farm machinery market for upland farming as the core of its growth strategy. In the European and North American markets, the Company has thus far pursued a number of measures to reach this objective. These have included the development of large-scale products that can take their place along with the products of the world's leading manufacturers of farm equipment, expansion of its sales and service network, and acquisition of an upland farming implement manufacturer. From the 126th business term, the Company is launching large-scale, 170 hp tractors and will make a full-scale entry into the farm machinery market for upland farming. With this as a beginning, the Company is further expanding its product lineup and taking initiatives to ensure product quality, cost, and delivery that will surpass other companies in the field and thereby position it as one of the major players in the farm equipment business. Also, in the emerging markets, the Company is focusing its resources on farm machinery for upland farming, which is expected to be a growth business. The Company will launch a series of new products that have been developed with its approach of being an integral part of the markets it supplies. The Company will also work to attain growth in the overall farm equipment business, through collaboration with farm equipment for rice paddy cultivation, where continued market expansion is expected.

In the North American construction machinery market, the Company will introduce a skid-steer loader and work toward substantial expansion in this market as an all-round manufacturer of small construction machinery with a full product lineup. In addition, the Company will work toward further expansion, even in the farm equipment markets, through collaboration with large-scale farm equipment such as 170 hp tractors.

In the Water & Environment business, the Company will review its approach to its development in the Asian markets. In these businesses, the Company has generated some results in individual projects, including its success in obtaining an order for all related facilities in the Thilawa Special Economic Zone in Myanmar and expansion in exports of ductile iron pipes to the Middle East, but the Company is still short of initiatives that will allow it to demonstrate the comprehensive capabilities of the Kubota Group. Looking ahead, the Company will sharpen the focus of its activities on the regions, technologies, and products that it should aim for, and, in the Water & Environment business as a whole, it will switch to a cross-divisional mode of development that will draw on the strengths of the Kubota Group, including the Farm & Industrial Machinery business as a whole. This will enable the Company to attain its objective of making a

substantive contribution to improving the water and environment in Asia.

### b) Globalize all aspects of management

With an eye to substantial expansion in international business operations, the Company will review and restructure its R&D activities. This will include clarifying the roles of R&D centers in Japan and overseas and moving forward with the expansion of domestic R&D locations, which are the core of these activities. The Company will also proceed to augment and strengthen R&D personnel and facilities in its overseas centers, as these R&D functions become increasingly important along with closer ties to regional markets.

In production, based on the basic policy of regional production for regional consumption in overseas markets, the Company will continue to expand its overseas production. To support these initiatives, the Company will promptly establish its "Kubota Production Method," which will involve making major cost reductions through the complete elimination of all wastes. In procurement, the Company will expand its global procurement activities through strengthening its capabilities for local procurement in the emerging countries, and work toward optimal procurement from a long-term perspective.

In management, for the pursuit of continuous and steady growth as a global company, the Company will align the fiscal year-end among the Kubota Group and promote the integrated business operation as a whole. The Company will strengthen and refine its consolidated management system and make its operation more efficient through this alignment. Also, as the Company proceeds with business expansion, it will always keep in mind the need to maintain sound financial management. In this connection, the Company will work to maintain its working capital at optimal levels through the strengthening of asset administration, while working to improve cash flows and further strengthen its financial position.

### c) Increase profitability in the Water & Environment Business

In the Water & Environment business, rather than aiming for expansion in sales, for the time being, the Company will give priority to improving profitability and eliminating deficits in a few unprofitable sections. To strengthen competitiveness in global markets, the Company will aim to maximize profits in domestic businesses through reducing manufacturing costs and other expenses. In businesses that are reporting losses, the Company will confirm the viability of business at the individual product level. For those products that have no prospects for recovery in profitability, the Company will include withdrawal from those businesses as an option, and formulate appropriate measures. In addition, the Company will focus on finding synergies within the Kubota Group and implement organizational reforms that will contribute to this.

### d) Revitalize the farm equipment business in Japan

Conditions in the domestic agriculture machinery market have remained difficult since the fiscal year ended March 31, 2015. This has not been due to such temporary factors as the consumption tax hike, and can be understood by looking at such factors as the continuing decline in rice consumption, the decline in the number of farming households, and the demographic aging of the agricultural population and other structural factors. Looking to the future, the Company will proceed to respond forcefully to these structural changes. The Company will exert its fullest energies to revitalizing the domestic farm equipment business, which is its base business, by concentrating marketing activities and providing Company-wide support for business activities. In addition, not only focusing on sales promotion of machinery, but also, the Company will work actively to strengthen its service capabilities, propose such new methods of operation as "smart agriculture", and support the development of agriculture as a sixth sector with an eye to processing and marketing of agricultural crops. Through comprehensive contributions to the revitalization of agriculture in Japan, the Company will work toward the expansion of agriculture-related businesses, including peripheral businesses.

# 3. Basic rationale for selection of accounting standards

In order to unify the Group's accounting policy and further enhance the international comparability of its financial information in the capital markets, the company is considering an adoption of International Financial Reporting Standards.

### < Cautionary Statements with Respect to Forward-Looking Statements >

This document may contain forward-looking statements that are based on management's expectations, estimates, projections and assumptions. These statements are not guarantees of future performance and involve certain risks and uncertainties, which are difficult to predict. Therefore, actual future results may differ materially from what is forecast in forward-looking statements due to a variety of factors, including, without limitation: general economic conditions in the Company's markets, particularly government agricultural policies, levels of capital expenditures both in public and private sectors, foreign currency exchange rates, the occurrence of natural disasters, continued competitive pricing pressures in the marketplace, as well as the Company's ability to continue to gain acceptance of its products.

# 4. Consolidated financial statements

# (1) Consolidated balance sheets

Assets (In millions of yen)

| ssets   |            |       |            | (111) | millions of yen |
|---|------------|-------|------------|-------|-----------------|
|   | Mar. 31, 2 | .015  | Mar. 31, 2 | 014   | Change          |
|   | Amount     | %     | Amount     | %     | Amount          |
| Current assets:   |            |       |            |       |                 |
| Cash and cash equivalents                                     | 113,016    |       | 87,022     |       | 25,994          |
| Notes and accounts receivable:                                |            |       |            |       |                 |
| Trade notes   | 87,505     |       | 69,974     |       | 17,53           |
| Trade accounts  | 597,016    |       | 534,921    |       | 62,09           |
| Less: Allowance for doubtful notes and accounts receivable    | (4,068)    |       | (3,186)    |       | (882            |
| Total notes and accounts receivable-net                       | 680,453    |       | 601,709    |       | 78,74           |
| Short-term finance receivables-net                            | 206,756    |       | 162,983    |       | 43,773          |
| Inventories   | 338,033    |       | 299,765    |       | 38,26           |
| Other current assets  | 104,756    |       | 82,482     |       | 22,27           |
| Total current assets  | 1,443,014  | 58.3  | 1,233,961  | 58.6  | 209,053         |
| Investments and long-term finance receivables:                |            |       |            |       |                 |
| Investments in and loan receivables from affiliated companies | 24,601     |       | 22,631     |       | 1,97            |
| Other investments   | 156,216    |       | 137,641    |       | 18,57           |
| Long-term finance receivables-net                             | 441,129    |       | 334,112    |       | 107,01          |
| Total investments and long-term finance receivables           | 621,946    | 25.1  | 494,384    | 23.5  | 127,562         |
| Property, plant, and equipment:                               |            |       |            |       |                 |
| Land  | 86,293     |       | 93,308     |       | (7,01           |
| Buildings   | 270,010    |       | 255,657    |       | 14,35           |
| Machinery and equipment                                       | 457,618    |       | 424,478    |       | 33,14           |
| Construction in progress                                      | 14,398     |       | 11,300     |       | 3,09            |
| Total   | 828,319    |       | 784,743    |       | 43,57           |
| Less: Accumulated depreciation                                | (531,229)  |       | (502,042)  |       | (29,18          |
| Net property, plant, and equipment                            | 297,090    | 12.0  | 282,701    | 13.4  | 14,38           |
| Other assets:   |            |       |            |       |                 |
| Goodwill and intangible assets-net                            | 34,696     |       | 34,628     |       | 6               |
| Long-term trade accounts receivable                           | 37,589     |       | 35,737     |       | 1,85            |
| Other   | 43,035     |       | 23,824     |       | 19,21           |
| Less: Allowance for doubtful non-current receivables          | (550)      |       | (578)      |       | 2               |
| Total other assets  | 114,770    | 4.6   | 93,611     | 4.5   | 21,15           |
| Total   | 2,476,820  | 100.0 | 2,104,657  | 100.0 | 372,16          |

Liabilities and equity (In millions of yen)

|   | Mar. 31, 2 | 015   | Mar. 31, 2 | 014   | Change   |
|---|------------|-------|------------|-------|----------|
|   | Amount     | %     | Amount     | %     | Amount   |
| Current liabilities:                                |            |       |            |       |          |
| Short-term borrowings                               | 160,866    |       | 181,573    |       | (20,707) |
| Trade notes payable                                 | 112,792    |       | 40,561     |       | 72,231   |
| Trade accounts payable                              | 115,541    |       | 200,145    |       | (84,604) |
| Advances received from customers                    | 10,491     |       | 7,873      |       | 2,618    |
| Notes and accounts payable for capital expenditures | 19,469     |       | 15,262     |       | 4,207    |
| Accrued payroll costs                               | 39,175     |       | 36,829     |       | 2,346    |
| Accrued expenses                                    | 60,371     |       | 48,939     |       | 11,432   |
| Income taxes payable                                | 17,430     |       | 36,349     |       | (18,919) |
| Other current liabilities                           | 67,293     |       | 61,626     |       | 5,667    |
| Current portion of long-term debt                   | 126,771    |       | 89,766     |       | 37,005   |
| Total current liabilities                           | 730,199    | 29.5  | 718,923    | 34.2  | 11,276   |
| Long-term liabilities:                              |            |       |            |       |          |
| Long-term debt                                      | 479,952    |       | 315,598    |       | 164,354  |
| Accrued retirement and pension costs                | 13,067     |       | 13,026     |       | 41       |
| Other long-term liabilities                         | 74,209     |       | 56,497     |       | 17,712   |
| Total long-term liabilities                         | 567,228    | 22.9  | 385,121    | 18.3  | 182,107  |
| Equity:   |            |       |            |       |          |
| Kubota Corporation shareholders' equity:            |            |       |            |       |          |
| Common stock  | 84,070     |       | 84,070     |       | _        |
| Capital surplus                                     | 87,880     |       | 88,753     |       | (873     |
| Legal reserve                                       | 19,539     |       | 19,539     |       | _        |
| Retained earnings                                   | 798,547    |       | 703,740    |       | 94,807   |
| Accumulated other comprehensive income              | 111,363    |       | 38,996     |       | 72,367   |
| Treasury stock, at cost                             | (401)      |       | (287)      |       | (114     |
| Total Kubota Corporation shareholders' equity       | 1,100,998  | 44.4  | 934,811    | 44.4  | 166,187  |
| Non-controlling interests                           | 78,395     | 3.2   | 65,802     | 3.1   | 12,593   |
| Total equity  | 1,179,393  | 47.6  | 1,000,613  | 47.5  | 178,780  |
| Total   | 2,476,820  | 100.0 | 2,104,657  | 100.0 | 372,163  |

# (2) Consolidated statements of income

|  | Year ended |       | Year end   | ed    | Chang    | re   |
|--|------------|-------|------------|-------|----------|------|
|  | Mar. 31, 2 | .015  | Mar. 31, 2 | 014   | Chang    | ,c   |
|  | Amount     | %     | Amount     | %     | Amount   | %    |
|  |            |       |            |       |          |      |
| Revenues   | 1,586,937  | 100.0 | 1,508,590  | 100.0 | 78,347   | 5.2  |
| Cost of revenues   | 1,104,761  | 69.6  | 1,057,003  | 70.1  | 47,758   | 4.5  |
| Selling, general, and administrative expenses              | 278,775    | 17.6  | 247,865    | 16.4  | 30,910   | 12.5 |
| Other operating expenses (income)-net                      | (744)      | (0.1) | 1,291      | 0.1   | (2,035)  | -    |
| Operating income   | 204,145    | 12.9  | 202,431    | 13.4  | 1,714    | 0.8  |
| Other income (expenses):                                   |            |       |            |       |          |      |
| Interest and dividend income                               | 5,208      |       | 4,446      |       | 762      |      |
| Interest expense   | (1,183)    |       | (1,500)    |       | 317      |      |
| Gain on sales of securities-net                            | 1,366      |       | 4,700      |       | (3,334)  |      |
| Valuation loss on other investments                        | _          |       | (6)        |       | 6        |      |
| Foreign exchange gain (loss)-net                           | 3,246      |       | (4,150)    |       | 7,396    |      |
| Other-net  | (1,523)    |       | 5,372      |       | (6,895)  |      |
| Other income (expenses)-net                                | 7,114      |       | 8,862      |       | (1,748)  |      |
| Income before income taxes and                             |            |       |            |       |          |      |
| equity in net income of affiliated companies               | 211,259    | 13.3  | 211,293    | 14.0  | (34)     | (0.0 |
| Income taxes:  |            |       |            |       |          |      |
| Current  | 64,299     |       | 74,024     |       | (9,725)  |      |
| Deferred   | (3,094)    |       | (2,108)    |       | (986)    |      |
| Total income taxes   | 61,205     |       | 71,916     |       | (10,711) |      |
| Equity in net income of affiliated companies               | 1,736      |       | 3,034      |       | (1,298)  |      |
| Net income   | 151,790    | 9.6   | 142,411    | 9.4   | 9,379    | 6.6  |
| Less: Net income attributable to non-controlling interests | 11,778     |       | 10,750     |       | 1,028    |      |
| Net income attributable to Kubota Corporation              | 140,012    | 8.8   | 131,661    | 8.7   | 8,351    | 6.3  |

# (3) Consolidated statements of comprehensive income (loss)

(In millions of yen)

|  | Year ended<br>Mar. 31, 2015 | Year ended<br>Mar. 31, 2014 | Change |
|--|-----------------------------|-----------------------------|--------|
| Net income   | 151,790                     | 142,411                     | 9,379  |
| Other comprehensive income (loss), net of tax:                       |                             |                             |        |
| Foreign currency translation adjustments                             | 63,036                      | 32,522                      | 30,514 |
| Unrealized gains on securities                                       | 12,602                      | 10,065                      | 2,537  |
| Unrealized gains on derivatives                                      | 11                          | 55                          | (44)   |
| Pension liability adjustments  | 3,316                       | 3,285                       | 31     |
| Total other comprehensive income                                     | 78,965                      | 45,927                      | 33,038 |
| Comprehensive income   | 230,755                     | 188,338                     | 42,417 |
| Less: Comprehensive income attributable to non-controlling interests | 18,583                      | 12,643                      | 5,940  |
| Comprehensive income attributable to Kubota Corporation              | 212,172                     | 175,695                     | 36,477 |

# (4) Consolidated statements of changes in equity

| (In millions of year   |   |                 |                    |                  |                      | illions of yen)  |                               |                                  |                 |
|--|---|-----------------|--------------------|------------------|----------------------|--|-------------------------------|----------------------------------|-----------------|
|  |   |                 |                    | Sharehol         | ders' Equity         |  | · · · · ·                     |                                  |                 |
|  | Shares of<br>common stock<br>outstanding<br>(thousands) | Common<br>stock | Capital<br>surplus | Legal<br>reserve | Retained<br>earnings | Accumulated<br>other<br>comprehensive<br>income (loss) | Treasury<br>stock,<br>at cost | Non-<br>controlling<br>interests | Total<br>equity |
| Balance at Mar. 31, 2013   | 1,255,951   | 84,070          | 88,919             | 19,539           | 605,962              | (4,976)  | (203)                         | 58,654                           | 851,965         |
| Net income   |   |                 |                    |                  | 131,661              |  |                               | 10,750                           | 142,411         |
| Other comprehensive income   |   |                 |                    |                  |                      | 44,034   |                               | 1,893                            | 45,927          |
| Cash dividends paid to Kubota<br>Corporation shareholders,<br>¥19 per common share |   |                 |                    |                  | (23,870)             |  |                               |                                  | (23,870)        |
| Cash dividends paid to non-controlling interests                                   |   |                 |                    |                  |                      |  |                               | (970)                            | (970)           |
| Purchases and sales of treasury stock  | (6,205)   |                 |                    |                  |                      |  | (10,097)                      |                                  | (10,097)        |
| Retirement of treasury stock   |   |                 |                    |                  | (10,013)             |  | 10,013                        |                                  | _               |
| Increase in non-controlling interests related to contribution                      |   |                 |                    |                  |                      |  |                               | 207                              | 207             |
| Changes in ownership interests in subsidiaries                                     |   |                 | (166)              |                  |                      | (62)   |                               | (4,732)                          | (4,960)         |
| Balance at Mar. 31, 2014   | 1,249,746   | 84,070          | 88,753             | 19,539           | 703,740              | 38,996   | (287)                         | 65,802                           | 1,000,613       |
| Net income   |   |                 |                    |                  | 140,012              |  |                               | 11,778                           | 151,790         |
| Other comprehensive income   |   |                 |                    |                  |                      | 72,160   |                               | 6,805                            | 78,965          |
| Cash dividends paid to Kubota<br>Corporation shareholders,<br>¥30 per common share |   |                 |                    |                  | (37,503)             |  |                               |                                  | (37,503)        |
| Cash dividends paid to non-controlling interests                                   |   |                 |                    |                  |                      |  |                               | (658)                            | (658)           |
| Purchases and sales of treasury stock  | (4,046)   |                 |                    |                  |                      |  | (7,816)                       |                                  | (7,816)         |
| Retirement of treasury stock   |   |                 |                    |                  | (7,702)              |  | 7,702                         |                                  | _               |
| Changes in ownership interests in subsidiaries                                     |   |                 | (873)              |                  |                      | 207  |                               | (5,332)                          | (5,998)         |
| Balance at Mar. 31, 2015   | 1,245,700   | 84,070          | 87,880             | 19,539           | 798,547              | 111,363  | (401)                         | 78,395                           | 1,179,393       |

# (5) Consolidated statements of cash flows

|   |               | (1            | n millions of yen) |
|---|---------------|---------------|--------------------|
|   | Year ended    | Year ended    | Change             |
|   | Mar. 31, 2015 | Mar. 31, 2014 | e.i.a.i.ge         |
| Operating activities:   |               |               |                    |
| Net income  | 151,790       | 142,411       |                    |
| Depreciation and amortization   | 38,239        | 35,344        |                    |
| Gain on sales of securities-net                                       | (1,366)       | (4,700)       |                    |
| Valuation loss on other investments                                   | _             | 6             |                    |
| (Gain) loss from disposal of fixed assets-net                         | (1,980)       | 737           |                    |
| Impairment loss on long-lived assets                                  | 1,245         | 885           |                    |
| Equity in net income of affiliated companies                          | (1,736)       | (3,034)       |                    |
| Deferred income taxes   | (3,094)       | (2,108)       |                    |
| Increase in notes and accounts receivable                             | (46,962)      | (82,602)      |                    |
| Increase in inventories   | (20,245)      | (16,932)      |                    |
| Increase in other current assets                                      | (2,040)       | (178)         |                    |
| Decrease in trade notes and accounts payable                          | (18,154)      | (13,013)      |                    |
| Increase (decrease) in income taxes payable                           | (20,271)      | 17,570        |                    |
| Increase in other current liabilities                                 | 12,145        | 13,075        |                    |
| Decrease in accrued retirement and pension costs                      | (11,447)      | (10,302)      |                    |
| Other   | 7,876         | 6,163         |                    |
| Net cash provided by operating activities                             | 84,000        | 83,322        | 678                |
| Investing activities:   |               |               |                    |
| Purchases of fixed assets   | (46,691)      | (53,157)      |                    |
| Purchases of investments  | (127)         | (2,125)       |                    |
| Proceeds from sales of property, plant, and equipment                 | 11,398        | 1,050         |                    |
| Proceeds from sales and redemption of investments                     | 2,373         | 11,563        |                    |
| Acquisition of business, net of cash acquired                         | (334)         | _             |                    |
| Increase in finance receivables                                       | (341,900)     | (258,945)     |                    |
| Collection of finance receivables                                     | 265,254       | 198,923       |                    |
| Net increase in short-term loan receivables from affiliated companies | (4,459)       | (360)         |                    |
| Net increase in time deposits   | (116)         | (1,075)       |                    |
| Other   | (2,905)       | (83)          |                    |
| Net cash used in investing activities                                 | (117,507)     | (104,209)     | (13,298)           |
| Financing activities:   |               |               |                    |
| Proceeds from issuance of long-term debt                              | 407,781       | 140,068       |                    |
| Repayments of long-term debt  | (260,176)     | -             |                    |
| Net increase (decrease) in short-term borrowings                      | (42,980)      |               |                    |
| Payments of cash dividends  | (37,503)      |               |                    |
| Purchases of treasury stock   | (7,817)       | (10,097)      |                    |
| Purchases of non-controlling interests                                | (6,047)       | (4,753)       |                    |
| Other   | (656)         | (970)         |                    |
| Net cash provided by financing activities                             | 52,602        | 3,214         | 49,388             |
| Effect of exchange rate changes on cash and cash equivalents          | 6,899         | 4,906         | 1,993              |
| Net increase (decrease) in cash and cash equivalents                  | 25,994        | (12,767)      |                    |
| Cash and cash equivalents, beginning of year                          | 87,022        | 99,789        |                    |
| Cash and cash equivalents, end of year                                | 113,016       | 87,022        | 25,994             |
|   | -             | (1            | n millions of yen) |
| Notes:  |               |               |                    |

|                                |        | ,      |        |
|--------------------------------|--------|--------|--------|
| Notes:                         |        |        |        |
| Cash paid during the year for: |        |        |        |
| Interest                       | 12,725 | 11,493 | 1,232  |
| Income taxes, net of refunds   | 83,090 | 56,510 | 26,580 |

## (6) Notes to assumptions for going concern

None

## (7) Notes to consolidated financial statements

### a) Summary of accounting policies

The accompanying consolidated financial information has been prepared in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP).

### b) Consolidated subsidiaries and affiliated companies under the equity method

156 subsidiaries are consolidated.

Major consolidated subsidiaries: Domestic Kubota Credit Co., Ltd.

Kubota-C.I. Co., Ltd.

Overseas Kubota U.S.A., Inc.

Kubota Tractor Corporation Kubota Credit Corporation, U.S.A.

Kubota Manufacturing of America Corporation Kubota Industrial Equipment Corporation Kubota Engine America Corporation

Kubota Canada Ltd.

**Kubota Materials Canada Corporation** 

Kubota Europe S.A.S.

Kubota Baumaschinen GmbH

**Kverneland AS** 

Kubota China Holdings Co., Ltd.

Kubota Agricultural Machinery (Suzhou) Co., Ltd. Kubota Construction Machinery (Wuxi) Co., Ltd.

Kubota China Financial Leasing Ltd. SIAM KUBOTA Corporation Co., Ltd. Siam Kubota Leasing Co., Ltd.

SIAM KUBOTA Metal Technology Co., Ltd.

Kubota Engine (Thailand) Co., Ltd. Kubota Saudi Arabia Company, LLC

18 affiliated companies are accounted for under the equity method.

Major affiliated company: Domestic KMEW Co., Ltd.

## (8) Consolidated segment information

### a) Reporting segment

Year ended March 31, 2015 (In millions of yen)

|              |                           | Farm &<br>Industrial<br>Machinery | Water &<br>Environment | Other  | Adjustments | Consolidated |
|--------------|---------------------------|-----------------------------------|------------------------|--------|-------------|--------------|
| Revenues     | External customers        | 1,214,971                         | 343,278                | 28,688 | _           | 1,586,937    |
|              | Intersegment              | 51                                | 3,425                  | 24,535 | (28,011)    | _            |
|              | Total                     | 1,215,022                         | 346,703                | 53,223 | (28,011)    | 1,586,937    |
| Operating    | income                    | 193,342                           | 29,473                 | 3,252  | (21,922)    | 204,145      |
| Identifiable | e assets at Mar. 31, 2015 | 1,895,735                         | 305,495                | 91,685 | 183,905     | 2,476,820    |
| Depreciati   | on and amortization       | 27,173                            | 7,639                  | 574    | 2,853       | 38,239       |
| Capital exp  | penditures                | 37,014                            | 9,755                  | 523    | 3,379       | 50,671       |

Year ended March 31, 2014 (In millions of yen)

|             |                           | Farm &<br>Industrial<br>Machinery | Water &<br>Environment | Other  | Adjustments | Consolidated |
|-------------|---------------------------|-----------------------------------|------------------------|--------|-------------|--------------|
| Revenues    | External customers        | 1,153,088                         | 326,210                | 29,292 | _           | 1,508,590    |
|             | Intersegment              | 76                                | 4,744                  | 22,619 | (27,439)    | _            |
|             | Total                     | 1,153,164                         | 330,954                | 51,911 | (27,439)    | 1,508,590    |
| Operating   | income                    | 196,891                           | 25,300                 | 3,377  | (23,137)    | 202,431      |
| Identifiabl | e assets at Mar. 31, 2014 | 1,584,062                         | 275,561                | 86,351 | 158,683     | 2,104,657    |
| Depreciati  | on and amortization       | 25,272                            | 6,995                  | 749    | 2,328       | 35,344       |
| Capital exp | penditures                | 36,541                            | 10,038                 | 748    | 3,902       | 51,229       |

### Notes:

- 1. "Adjustments" include the elimination of intersegment transfers and the unallocated corporate expenses that cannot be apportioned to reporting segments, and corporate assets. Corporate assets mainly consist of certain assets of Kubota Corporation such as cash and cash equivalents, securities and assets related to administration departments.
- 2. The aggregated amounts of operating income are equal to those in the consolidated statements of income. Refer to the consolidated statements of income for the reconciliation of operating income to income before income taxes and equity in net income of affiliated companies.
- 3. Intersegment transfers are recorded at values that approximate market prices.
- 4. Beginning with the current consolidated fiscal year, the amounts related to "construction" are reported in the "Water & Environment" segment, whereas they were formerly reported in the "Other" segment, in conformity with the change in business reporting structure of the Company. The segment information for the prior fiscal year has been retrospectively adjusted to conform to the current year's presentation.

### b) Revenues from external customers by product group

Information about revenues from external customers by product group (In millions of yen)

|  | Year ended    | Year ended    |
|--|---------------|---------------|
|  | Mar. 31, 2015 | Mar. 31, 2014 |
| Farm Equipment and Engines             | 1,034,673     | 1,002,913     |
| Construction Machinery                 | 180,298       | 150,175       |
| Farm & Industrial Machinery            | 1,214,971     | 1,153,088     |
| Pipe-related Products                  | 191,204       | 180,020       |
| Environment-related Products           | 73,798        | 73,180        |
| Social Infrastructure-related Products | 78,276        | 73,010        |
| Water & Environment                    | 343,278       | 326,210       |
| Other                                  | 28,688        | 29,292        |
| Total                                  | 1,586,937     | 1,508,590     |

### c) Geographic information

Information about revenues from external customers by destination

(In millions of yen)

|                    | , , , , , , , , , , , , , , , , , , , | , , ,         |
|--------------------|---------------------------------------|---------------|
|                    | Year ended                            | Year ended    |
|                    | Mar. 31, 2015                         | Mar. 31, 2014 |
| Japan              | 561,223                               | 638,346       |
| North America      | 443,757                               | 356,890       |
| Europe             | 210,805                               | 177,466       |
| Asia outside Japan | 304,599                               | 283,971       |
| Other Areas        | 66,553                                | 51,917        |
| Total              | 1,586,937                             | 1,508,590     |

### Notes:

- 1. Revenues from North America included those from the United States of \$386,408 million and \$315,688 million for the years ended March 31, 2015 and 2014, respectively.
- 2. There was no single customer from whom revenues exceeded 10% of total consolidated revenues of the Company.

Information about property, plant, and equipment based on physical location (In millions of yen)

|                    | Mar. 31, 2015 | Mar. 31, 2014 |
|--------------------|---------------|---------------|
| Japan              | 178,393       | 180,735       |
| North America      | 34,407        | 29,859        |
| Europe             | 23,509        | 19,661        |
| Asia outside Japan | 55,999        | 47,941        |
| Other areas        | 4,782         | 4,505         |
| Total              | 297,090       | 282,701       |

## (9) Per common share information

(In yen)

|  | Year ended    | Year ended    |
|--|---------------|---------------|
|  | Mar. 31, 2015 | Mar. 31, 2014 |
| Kubota Corporation shareholders' equity per common share             | ¥ 883.84      | ¥ 748.00      |
| Basic net income attributable to Kubota Corporation per common share | ¥ 112.07      | ¥ 104.94      |

The numerators and denominators used for calculation of basic net income attributable to Kubota Corporation per common share are as follows:

Numerators (In millions of yen)

|   | Year ended    | Year ended    |
|---|---------------|---------------|
|   | Mar. 31, 2015 | Mar. 31, 2014 |
| Basic net income attributable to Kubota Corporation | ¥ 140,012     | ¥ 131,661     |

Denominators (In thousands of shares)

|  | Year ended    | Year ended    |
|--|---------------|---------------|
|  | Mar. 31, 2015 | Mar. 31, 2014 |
| Weighted average number of common shares outstanding | 1,249,363     | 1,254,590     |

Note: Diluted net income attributable to Kubota Corporation per common share is not presented because there are no dilutive securities.

## (10) Subsequent events

None

# (11) Consolidated revenues by product group

|      |  |                             |       |                            |       | (III millions | , o. , c, |
|------|--|-----------------------------|-------|----------------------------|-------|---------------|-----------|
|      |  | Year ended<br>Mar. 31, 2015 |       | Year ended<br>Mar. 31, 201 |       | Change        |           |
|      |  | Amount                      | %     | Amount                     | %     | Amount        | %         |
|      | Farm Equipment and Engines             | 1,034,673                   | 65.2  | 1,002,913                  | 66.5  | 31,760        | 3.2       |
|      | Domestic                               | 215,125                     |       | 291,740                    |       | (76,615)      | (26.3)    |
|      | Overseas                               | 819,548                     |       | 711,173                    |       | 108,375       | 15.2      |
|      | Construction Machinery                 | 180,298                     | 11.4  | 150,175                    | 9.9   | 30,123        | 20.1      |
|      | Domestic                               | 42,450                      |       | 40,846                     |       | 1,604         | 3.9       |
|      | Overseas                               | 137,848                     |       | 109,329                    |       | 28,519        | 26.1      |
| Farn | n & Industrial Machinery               | 1,214,971                   | 76.6  | 1,153,088                  | 76.4  | 61,883        | 5.4       |
|      | Domestic                               | 257,575                     | 16.2  | 332,586                    | 22.0  | (75,011)      | (22.6)    |
|      | Overseas                               | 957,396                     | 60.4  | 820,502                    | 54.4  | 136,894       | 16.7      |
|      | Pipe-related Products                  | 191,204                     | 12.0  | 180,020                    | 11.9  | 11,184        | 6.2       |
|      | Domestic                               | 156,299                     |       | 158,720                    |       | (2,421)       | (1.5)     |
|      | Overseas                               | 34,905                      |       | 21,300                     |       | 13,605        | 63.9      |
|      | Environment-related Products           | 73,798                      | 4.7   | 73,180                     | 4.9   | 618           | 0.8       |
|      | Domestic                               | 68,087                      |       | 68,012                     |       | 75            | 0.1       |
|      | Overseas                               | 5,711                       |       | 5,168                      |       | 543           | 10.5      |
|      | Social Infrastructure-related Products | 78,276                      | 4.9   | 73,010                     | 4.8   | 5,266         | 7.2       |
|      | Domestic                               | 51,340                      |       | 50,574                     |       | 766           | 1.5       |
|      | Overseas                               | 26,936                      |       | 22,436                     |       | 4,500         | 20.1      |
| Wat  | er & Environment                       | 343,278                     | 21.6  | 326,210                    | 21.6  | 17,068        | 5.2       |
|      | Domestic                               | 275,726                     | 17.4  | 277,306                    | 18.4  | (1,580)       | (0.6)     |
|      | Overseas                               | 67,552                      | 4.2   | 48,904                     | 3.2   | 18,648        | 38.1      |
| Othe | er                                     | 28,688                      | 1.8   | 29,292                     | 2.0   | (604)         | (2.1)     |
|      | Domestic                               | 27,922                      | 1.8   | 28,454                     | 1.9   | (532)         | (1.9)     |
|      | Overseas                               | 766                         | 0.0   | 838                        | 0.1   | (72)          | (8.6)     |
| Tota | I                                      | 1,586,937                   | 100.0 | 1,508,590                  | 100.0 | 78,347        | 5.2       |
|      | Domestic                               | 561,223                     | 35.4  | 638,346                    | 42.3  | (77,123)      | (12.1)    |
|      | Overseas                               | 1,025,714                   | 64.6  | 870,244                    | 57.7  | 155,470       | 17.9      |

# (12) Anticipated consolidated revenues by reporting segment

(In billions of yen)

|                             | · ·      | Year ending<br>Dec. 31, 2015 |         | nded<br>.4 | Adjusted change |         |
|-----------------------------|----------|------------------------------|---------|------------|-----------------|---------|
|                             | Amount % |                              | Amount  | %          | Amount          | %       |
| Domestic                    | 240.0    |                              | 209.1   |            | 30.9            | 14.8    |
| Overseas                    | 785.0    |                              | 717.6   |            | 67.4            | 9.4     |
| Farm & Industrial Machinery | 1,025.0  | 82.0                         | 926.7   | 81.0       | 98.3            | 10.6    |
| Domestic                    | 160.0    |                              | 154.2   |            | 5.8             | 3.8     |
| Overseas                    | 45.0     |                              | 43.8    |            | 1.2             | 2.7     |
| Water & Environment         | 205.0    | 16.4                         | 198.0   | 17.3       | 7.0             | 3.5     |
| Domestic                    | 20.0     |                              | 19.4    |            | 0.6             | 3.1     |
| Overseas                    | _        |                              | 0.6     |            | (0.6)           | (100.0) |
| Other                       | 20.0     | 1.6                          | 20.0    | 1.7        | -               | 0.0     |
| Total                       | 1,250.0  | 100.0                        | 1,144.7 | 100.0      | 105.3           | 9.2     |

| Domestic | 420.0 | 33.6 | 382.7 | 33.4 | 37.3 | 9.7 |
|----------|-------|------|-------|------|------|-----|
| Overseas | 830.0 | 66.4 | 762.0 | 66.6 | 68.0 | 8.9 |

#### Notes:

- 1. The 126th business term will be a nine-month period that commenced on April 1, 2015 and will end on December 31, 2015. For this reason, anticipated revenues for the year ending December 31, 2015 are compared with revenues for the nine months ended December 31, 2014.
- 2. The amounts related to "Electronic Equipped Machinery" will be reported in the "Farm & Industrial Machinery" segment, whereas they were formerly reported in the "Water & Environment" segment, in conformity with the change in the business reporting structure of the Company to be effective from the 126th business term. The segment information for anticipated consolidated revenues for the year ending December 31, 2015 is shown and consolidated revenues for the nine months ended December 31, 2014 has been adjusted to conform to the 126th business term's presentation.

# 5. Results of operations for the three months ended March 31, 2015

# (1) Consolidated statements of income

|  | 1            |       |               |         | (111 11111) | ,     |
|--|--------------|-------|---------------|---------|-------------|-------|
|  | Three months | ended | Three months  | s ended | Change      |       |
|  | Mar. 31, 2   | 015   | Mar. 31, 2014 |         |             | , -   |
|  | Amount       | %     | Amount        | %       | Amount      | %     |
|  |              |       |               |         |             |       |
| Revenues   | 442,243      | 100.0 | 422,723       | 100.0   | 19,520      | 4.6   |
| Cost of revenues   | 304,365      | 68.8  | 296,687       | 70.2    | 7,678       | 2.6   |
| Selling, general, and administrative expenses              | 82,262       | 18.6  | 67,515        | 15.9    | 14,747      | 21.8  |
| Other operating expenses-net                               | 782          | 0.2   | 740           | 0.2     | 42          | 5.7   |
| Operating income   | 54,834       | 12.4  | 57,781        | 13.7    | (2,947)     | (5.1  |
| Other income (expenses):                                   |              |       |               |         |             |       |
| Interest and dividend income                               | 716          |       | 585           |         | 131         |       |
| Interest expense   | (142)        |       | (292)         |         | 150         |       |
| Gain on sales of securities-net                            | 690          |       | 4             |         | 686         |       |
| Valuation loss on other investments                        | _            |       | (6)           |         | 6           |       |
| Foreign exchange loss-net                                  | (2,987)      |       | (1,876)       |         | (1,111)     |       |
| Other-net  | 61           |       | (398)         |         | 459         |       |
| Other income (expenses)-net                                | (1,662)      |       | (1,983)       |         | 321         |       |
| Income before income taxes and                             |              |       |               |         |             |       |
| equity in net income of affiliated companies               | 53,172       | 12.0  | 55,798        | 13.2    | (2,626)     | ( 4.7 |
| Income taxes   | 11,588       |       | 17,398        |         | (5,810)     |       |
| Equity in net income (loss) of affiliated companies        | (53)         |       | 49            |         | (102)       |       |
| Net income   | 41,531       | 9.4   | 38,449        | 9.1     | 3,082       | 8.0   |
| Less: Net income attributable to non-controlling interests | 2,912        |       | 2,797         |         | 115         |       |
| Net income attributable to Kubota Corporation              | 38,619       | 8.7   | 35,652        | 8.4     | 2,967       | 8.3   |

| Net income attributable to Kubota Corporation per commom share |       |       |  |  |
|--|-------|-------|--|--|
| Basic  | 30.94 | 28.51 |  |  |

## (2) Consolidated segment information

### a) Reporting segment

Three months ended March 31, 2015

(In millions of yen)

|                  |                    | Farm &<br>Industrial<br>Machinery | Water &<br>Environment | Other  | Adjustments | Consolidated |
|------------------|--------------------|-----------------------------------|------------------------|--------|-------------|--------------|
| Revenues         | External customers | 310,563                           | 122,988                | 8,692  | _           | 442,243      |
|                  | Intersegment       | 16                                | 985                    | 6,633  | (7,634)     | _            |
|                  | Total              | 310,579                           | 123,973                | 15,325 | (7,634)     | 442,243      |
| Operating income |                    | 45,263                            | 14,806                 | 1,446  | (6,681)     | 54,834       |

Three months ended March 31, 2014

(In millions of yen)

|                  |                    | Farm &<br>Industrial<br>Machinery | Water &<br>Environment | Other  | Adjustments | Consolidated |
|------------------|--------------------|-----------------------------------|------------------------|--------|-------------|--------------|
| Revenues         | External customers | 297,742                           | 115,893                | 9,088  | 1           | 422,723      |
|                  | Intersegment       | 16                                | 1,450                  | 6,407  | (7,873)     | _            |
|                  | Total              | 297,758                           | 117,343                | 15,495 | (7,873)     | 422,723      |
| Operating income |                    | 51,248                            | 12,348                 | 1,421  | (7,236)     | 57,781       |

#### Notes:

- 1. "Adjustments" include the elimination of intersegment transfers and the unallocated corporate expenses.
- 2. The aggregated amounts of operating income are equal to those in the consolidated statements of income. Refer to the consolidated statements of income for the reconciliation of operating income to income before income taxes and equity in net income of affiliated companies.
- 3. Intersegment transfers are recorded at values that approximate market prices.
- 4. Beginning with the current consolidated fiscal year, the amounts related to "construction" are reported in the "Water & Environment" segment, whereas they were formerly reported in the "Other" segment, in conformity with the change in business reporting structure of the Company. The segment information for the prior fiscal year has been retrospectively adjusted to conform to the current year's presentation.

### b) Geographic information

Information about revenues from external customers by destination

(In millions of yen)

| (iii iiiiii iii ii ii ii ii ii ii ii ii |                    |                    |  |  |
|---|--------------------|--------------------|--|--|
|   | Three months ended | Three months ended |  |  |
|   | Mar. 31, 2015      | Mar. 31, 2014      |  |  |
| Japan                                   | 178,511            | 207,276            |  |  |
| North America                           | 103,147            | 84,937             |  |  |
| Europe                                  | 56,708             | 49,655             |  |  |
| Asia outside Japan                      | 85,475             | 67,853             |  |  |
| Other areas                             | 18,402             | 13,002             |  |  |
| Total                                   | 442,243            | 422,723            |  |  |

#### Notes

- 1. Revenues from North America included those from the United States of ¥88,350 million and ¥75,273 million for the three months ended March 31, 2015 and 2014, respectively.
- 2. There was no single customer from whom revenues exceeded 10% of total consolidated revenues of the Company.

# (3) Consolidated revenues by product group

|      |  |                                |       |                                |       | (in millions | or yen, |
|------|--|--------------------------------|-------|--------------------------------|-------|--------------|---------|
|      |  | Three months e<br>Mar. 31, 201 |       | Three months e<br>Mar. 31, 201 |       | Change       |         |
|      |  | Amount                         | %     | Amount                         | %     | Amount       | %       |
|      | Farm Equipment and Engines             | 259,169                        | 58.6  | 254,106                        | 60.1  | 5,063        | 2.0     |
|      | Domestic                               | 58,245                         |       | 86,845                         |       | (28,600)     | (32.9)  |
|      | Overseas                               | 200,924                        |       | 167,261                        |       | 33,663       | 20.1    |
|      | Construction Machinery                 | 51,394                         | 11.6  | 43,636                         | 10.3  | 7,758        | 17.8    |
|      | Domestic                               | 11,266                         |       | 11,141                         |       | 125          | 1.1     |
|      | Overseas                               | 40,128                         |       | 32,495                         |       | 7,633        | 23.5    |
| Farn | n & Industrial Machinery               | 310,563                        | 70.2  | 297,742                        | 70.4  | 12,821       | 4.3     |
|      | Domestic                               | 69,511                         | 15.7  | 97,986                         | 23.2  | (28,475)     | (29.1)  |
|      | Overseas                               | 241,052                        | 54.5  | 199,756                        | 47.2  | 41,296       | 20.7    |
|      | Pipe-related Products                  | 67,897                         | 15.3  | 61,387                         | 14.5  | 6,510        | 10.6    |
|      | Domestic                               | 54,571                         |       | 54,279                         |       | 292          | 0.5     |
|      | Overseas                               | 13,326                         |       | 7,108                          |       | 6,218        | 87.5    |
|      | Environment-related Products           | 32,581                         | 7.4   | 32,978                         | 7.8   | (397)        | (1.2)   |
|      | Domestic                               | 30,954                         |       | 31,107                         |       | (153)        | (0.5)   |
|      | Overseas                               | 1,627                          |       | 1,871                          |       | (244)        | (13.0)  |
|      | Social Infrastructure-related Products | 22,510                         | 5.1   | 21,528                         | 5.1   | 982          | 4.6     |
|      | Domestic                               | 14,970                         |       | 15,061                         |       | (91)         | (0.6)   |
|      | Overseas                               | 7,540                          |       | 6,467                          |       | 1,073        | 16.6    |
| Wat  | er & Environment                       | 122,988                        | 27.8  | 115,893                        | 27.4  | 7,095        | 6.1     |
|      | Domestic                               | 100,495                        | 22.7  | 100,447                        | 23.7  | 48           | 0.0     |
|      | Overseas                               | 22,493                         | 5.1   | 15,446                         | 3.7   | 7,047        | 45.6    |
| Othe | er                                     | 8,692                          | 2.0   | 9,088                          | 2.2   | (396)        | (4.4)   |
|      | Domestic                               | 8,505                          | 2.0   | 8,843                          | 2.1   | (338)        | (3.8)   |
|      | Overseas                               | 187                            | 0.0   | 245                            | 0.1   | (58)         | (23.7)  |
| Tota | ı                                      | 442,243                        | 100.0 | 422,723                        | 100.0 | 19,520       | 4.6     |
|      | Domestic                               | 178,511                        | 40.4  | 207,276                        | 49.0  | (28,765)     | (13.9)  |
|      | Overseas                               | 263,732                        | 59.6  | 215,447                        | 51.0  | 48,285       | 22.4    |

# 6. Other

## (1) Changes of management (Effective as of June 19, 2015)

### a) Appointment of new Directors

<u>Name</u> <u>Current responsibility</u>

Koichi Ina Chairman of Daihatsu Motor Co., Ltd.

### b) Appointment of new Audit & Supervisory Board Members

Name <u>Current responsibility</u>

Akira Morita Professor of Doshisha Law School, Attorney

Teruo Suzuki Certified Public Accountant

### c) Retirement of Directors (Expiration of the term of offices)

Name

Yukitoshi Funo

### d) Retirement of Audit & Supervisory Board Members (Expiration of the term of offices)

Name New responsibility after retirement

Akira Negishi (part-time) Honorable Associate of Kubota Corporation Ryoji Sato (part-time) Honorable Associate of Kubota Corporation

<sup>\*</sup> Mr. Koichi Ina is a candidate for Outside Director.

<sup>\*</sup> Messers. Akira Morita and Teruo Suzuki are candidates for Outside Audit & Supervisory Board Members.