# Results in FY2015/3 Presentation for Investments



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#### Forward-looking statements

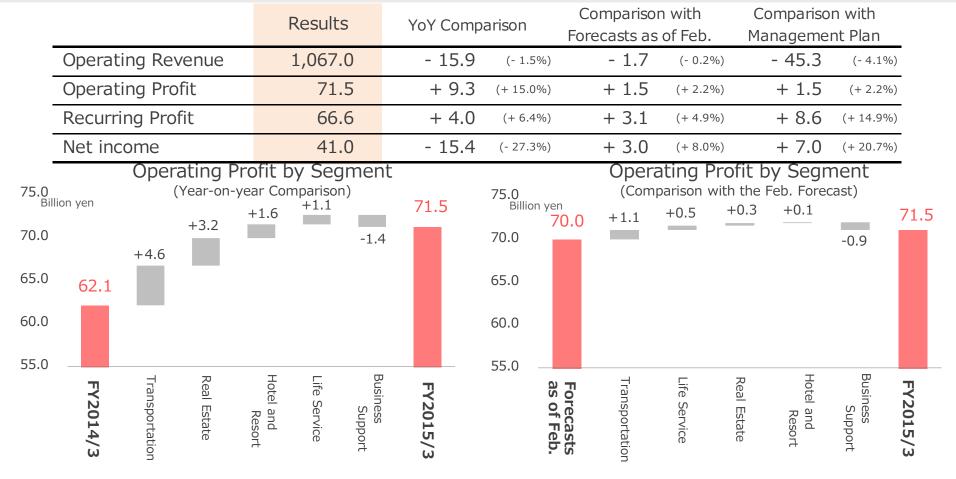
All statements contained in this document other than historical facts are forward-looking statements that reflect the judgments of the management of Tokyu Corporation based on information currently available. Actual results may differ materially from the statements.

## I. Executive Summary

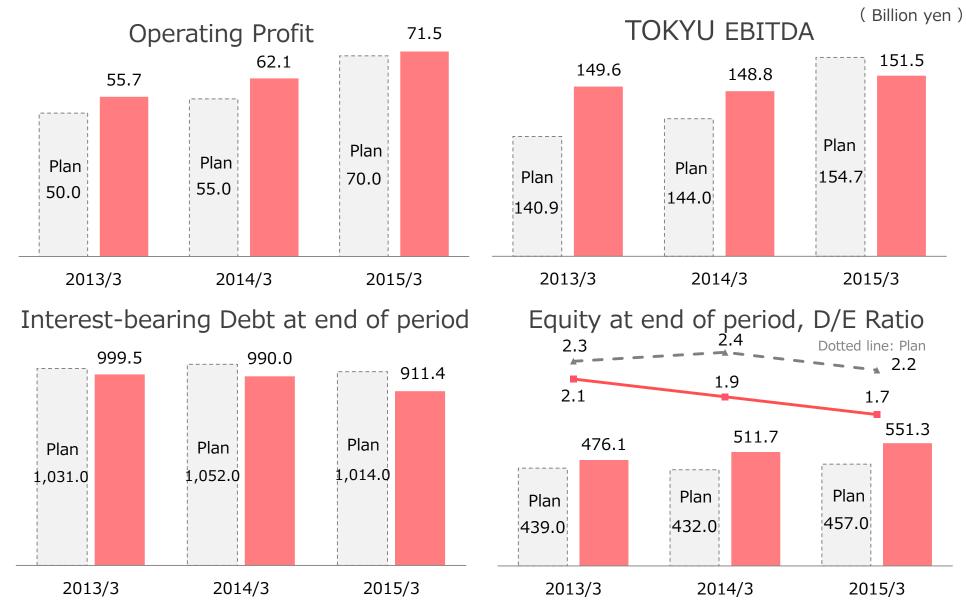
## Main Points in the Results for FY2015/3

[Year on year] Revenue increased as a result of cost reductions in the Company's railway operations, but the Company's real estate sales business suffered in reaction to the increased sales of condominiums in the previous fiscal year. Net income decreased due to a decline in gains on changes in equity and sales of fixed assets, etc.

[Comparison with the February forecast] Revenue increased thanks to the decreased cost of the Company's railway operations and the strong sales of the Tokyu Store chain, although sales of the Company's railway operations fell in reaction to last-minute demand ahead of the consumption tax hike. Net income increased as a result of an increase in investment gains from the equity method, etc.



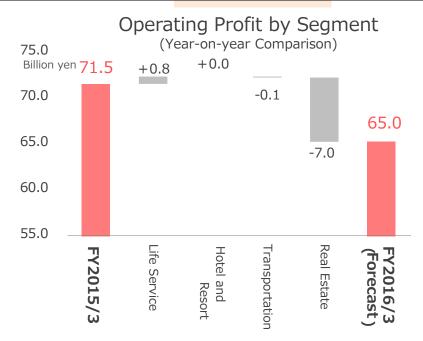
## Summary of the Previous Management Plan(2012-2014)



## Main Points in Forecasts for FY2016/3

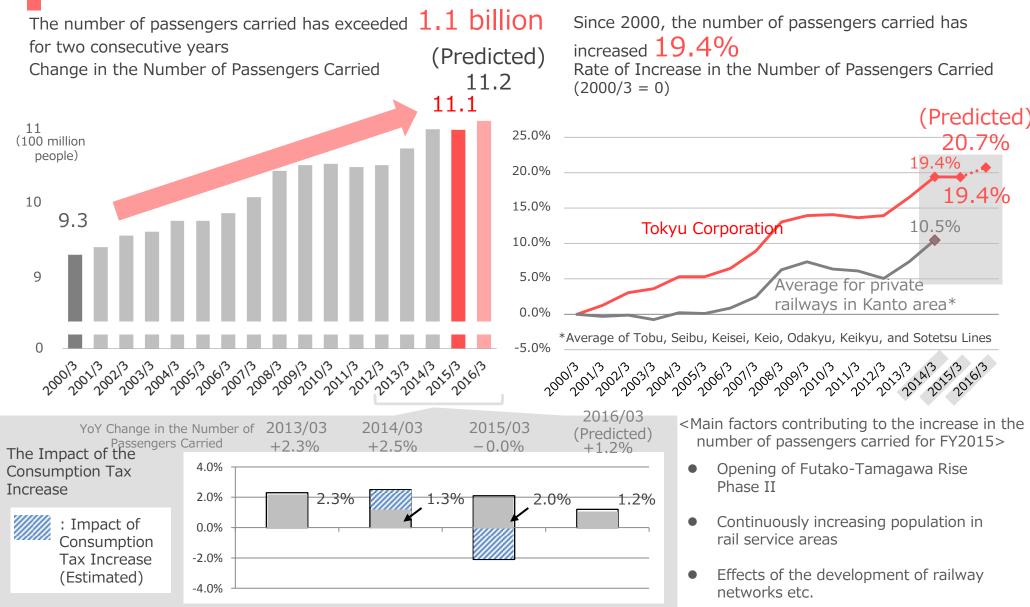
**[Year on year]** Operating profit decreased, mainly reflecting the expenses borne by the Company's real estate leasing business for the opening of facilities completed in the second Futako-tamagawa redevelopment project. Net income increased due to the gain on sales of fixed assets in extraordinary gains, etc.

	Full Year Forecast	YoY Comparison
Operating Revenue	1,082.0	+ 14.9 (+ 1.4%)
Operating Profit	65.0	<b>- 6.5</b> (- 9.1%)
Recurring Profit	58.0	- 8.6 (- 12.9%)
Net income	44.0	+ 2.9 (+ 7.2%)

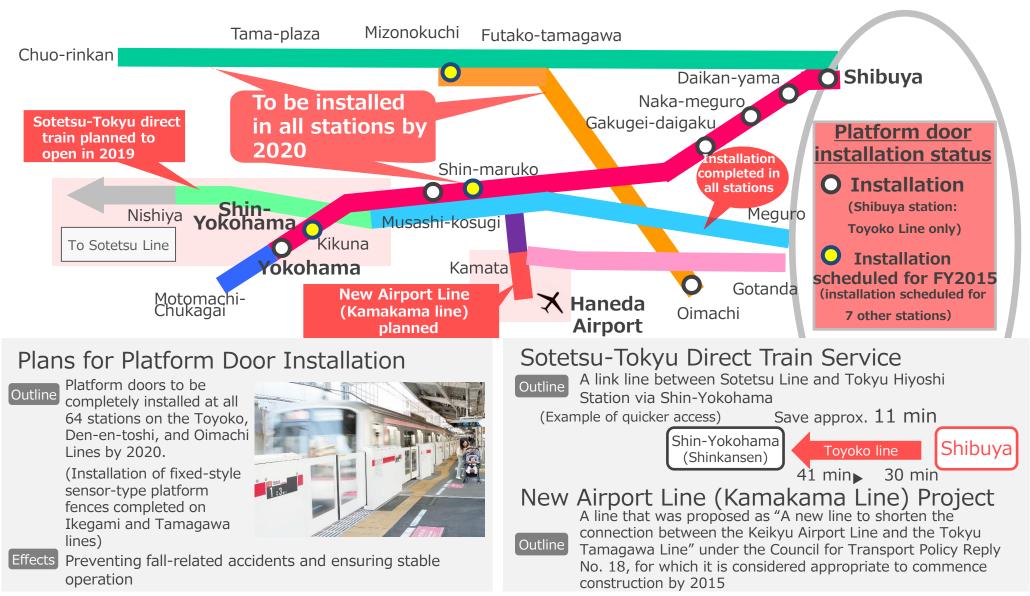




## Change in the Number of Passengers Carried



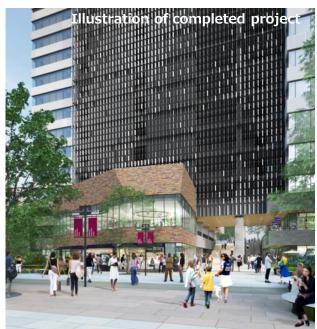
## Safety Initiatives and Further Improved Convenience



## Status of Shibuya Redevelopment Initiatives

#### Opens FY2017

Shibuya miyashitacho Plan



\*The operating body is Shibuya Miyashitacho Realty (a consolidated subsidiary of Tokyu Corporation)

Site area: approx. 5,020m<sup>2</sup>

Floor area: approx. 35,000m<sup>2</sup>

Floors: 16 above ground, 2 below ground

Height: approx. 71m

Main uses: offices, shops, residential

complex etc.

#### Opens FY2018

Shibuya Station South Block



Site area: approx. 7,100m<sup>2</sup>

Floor area: approx. 116,700m<sup>2</sup>

Floors: 35 above ground, 4 below ground

Height: approx. 180m

Main uses: offices, shops, hotels, parking etc. Main uses: offices, shops, parking etc.

#### Opens FY2019

Shibuya Station Block, East building



Site area: approx. 15,300m<sup>2</sup> (entire station area)

Floor area: approx. 174,000m<sup>2</sup> (East building) Floors: 46 above ground, 7 below ground (East building)

Height: approx. 230m (East building)



## Futako-Tamagawa Redevelopment (Overview of Phases I & II)



**Whole Project** 

Site area: 11.2ha

Floor area: approx. 423,600m<sup>2</sup>

Total project cost: approx. ¥143.5 billion

\*Re-development project

#### **Residential/Condominiums**

(III block) Site area: approx. 25,180m<sup>2</sup> Phase II Floor area: approx. 133,300m<sup>2</sup> (II-a block) (II-b block)

Total no. of residences:

approx. 1,000

Completion date: Jul 2010

Office Section Phase I

Rental area: (I-b block)

approx. 19,650m<sup>2</sup>

No. of workers:

approx. 2,000

Completion date: Nov 2010

Rental area:

approx. 63,000m<sup>2</sup>

Predicted no. of workers:

approx. 8,000-10,000

**Commercial Facility Section** 

Phase I Shop area:

Phase II

(II-a block)

(I-b block) approx. 34,900m<sup>2</sup> (Railway block)

No. of shops:

approx. 160

Opening date: Mar 2011

Shop area:

approx. 20,600m<sup>2</sup>

No. of shops: 18

Opening data: Apr 2015

Office tenants move in as of Aug 2015

The redevelopment is symbolic of Tokyu Corporation's business model, which exhibits synergistic

## Latest Status of Futako-Tamagawa Redevelopment Phase II















<Ripple effect of Phase II opening>
Y on Y comparison of Futako

	<u>Tamagawa</u>	Rise	Phase I	
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Sales	April 24-May 7,2015 Fri $\sim$ Wen	April 25-May 7,2014 Fri $\sim$ Wen	Y on Y comp arison
Rise(Phase I )	Approx. 1.3 billion yen	Approx. 1.1 billion yen	127%
Rise(Phase II )	Approx. 0.3 billion yen	_	_
Total	Approx. 1.6 billion yen	Approx. 1.1 billion yen	_

Y on Y comparison of Number of passengers using Futako-Tamagawa Station

13 days of April 24 (Fri) - May 6 (Wen) Y on Y comparison 126%

- Futako-Tamagawa Excel Hotel Tokyu on July 17, 2015 is scheduled to open
- In August 2015, tenants will be moving into the office space. Accordingly, an increase in the number of workers is also expected to help boost revenues from railway commuter passes

## Latest Status of Real Estate Business in the Tokyu Area

**Development** of Tokyu area

<Newly opened>









LOG ROAD DAIKANYAMA

etomo Ichigao

Tokyu Jiyugaoka Building

Site area: approx. 3,200m<sup>2</sup> Shop area: approx.1,469m<sup>3</sup>

Floor area: approx. 1,900m<sup>2</sup> No. of shops: 10

Shop buildings: 5

Main uses: Shops

Opening date: Apr 2015

Main uses: Shops

Opening date: Apr 2015

Strategic projects Shibuya

redevelopment

77 billion yen

70 billion ven

Includes expansion of the real estate leasing business and overseas development

> **Development of** Tokyu area

53 billion yen

(Reference) FY2015-FY2017

Site area: approx. 528m Floor area:

approx. 5,824m

Floors: 9 above ground,

2 below ground

Main uses: shops Completion date:

Sep 1961

(Extension Dec 1965)



## Main Initiatives in Life Service Business

#### Strengthen structure for promoting retail business

**Retail Business Headquarters** 

#### Strategy

Store development

Marketing & merchandising

Purchasing

E-commerce & distribution

Aim to establish a retail business division to unify our consolidated retail businesses. By developing powerful headquarter functions we can develop a system that leverages the comprehensive capabilities of the overall group

Tenant leasing

Improve competitive strength by using retail expertise of each company and by sharing resources

#### TOKYU OOH

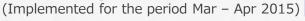
✓ Introduced some of the Japan's largest scale advertising-use digital signage at Shibuya and Futako-tamagawa stations





#### **TOKYU Point**

- ✓ Introduced TOKYU Point service at shopping districts in Jiyugaoka and Meguro ward
- ✓ Point service for train-bus connections at Musashi-kosugi station







Illustrations and figures prepared by Tokyu Retail Area Marketing System (TR · AMS)



## Latest Status of Overseas Business

#### Urban Development in Binh Duong New City, Vietnam

Condominiums



Name: SORA gardens I Site area: 9,082m<sup>2</sup>

Occupation area: approx. 67m<sup>2</sup>-105m<sup>2</sup> No. of plots: 4 units (Phase I)

Floors: 24 above ground

Total no. of residential units: 406

Completion date: Jan 2015

Commercial Facilities



Name: hikari

Shop floor area: approx. 1,600m<sup>2</sup> (Phase I)

Business types: food court, convenience

store, restaurant, café, ATM

Opening date: Jan 2015

(some stores opened Nov 2014)

Bus



Name: KAZE SHUTTLE

Bus routes: Binh Duong New City— Old provincial area Thu Dau Mot City

Bus Services: total 60

Frequency: Every 10-20 min (peak time)

Every 30 min (off-peak)

Opening date: commenced full-scale

operation as of Dec 2014

#### New business-Launch of rental apartment business for Japanese living in Thailand

■ Business area

Sri Racha, Chonburi Province, Thailand (Located adjacent to Sri Racha Japanese School and OISCA Japanese Kindergarten)

■ Business execution entity

Saha Tokyu Corporation Co., Ltd. Tokyu Group 50% Saha Group 50% (major Thai conglomerate group)

■ Property overview

Land area: approx. 55,000m<sup>2</sup>

Construction: 2-story reinforced concrete town house Total no. of residences: 180 (2LDK, 122m<sup>2</sup>/3LDK, 139m<sup>2</sup>)

Date of commencing operation: Sep 2016 (planned)



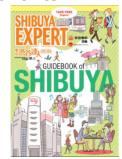
## Tapping into inbound demand

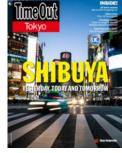
Strengthen measures to attract inbound tourists to Shibuya

「Shibuya Expert」 etc.

Using various media to introduce Shibuya to foreign tourists in an easy-to-understand manner

Promoting the "Shibuya Brand" at overseas travel events







Shibuya Expert

Time Out

Participation in travel industry events

Offering discounts for payment with UnionPay cards
Cooperative campaign with UnionPay bankcard aimed at foreign tourists
Better information provision and expanded and
improved Wi-Fi areas in station buildings



UnionPay Campaign



Shibuya Station Tourist Information Center



WÎ-Fi

Free Wi-Fi spots for foreign travelers Visit SHIBUYA Wi-Fi

Closer cooperation in response to diversification of tourist locales

#### <Osaka, Kyoto area>



The Park Front Hotel at Universal Studios Japan® (Opens Aug 2015)



Kyoto Tokyu Hotel (Refurbished Feb 2015)

#### <Hokuriku area>



Kanazawa Tokyu Hotel (Refurbished Oct 2014)

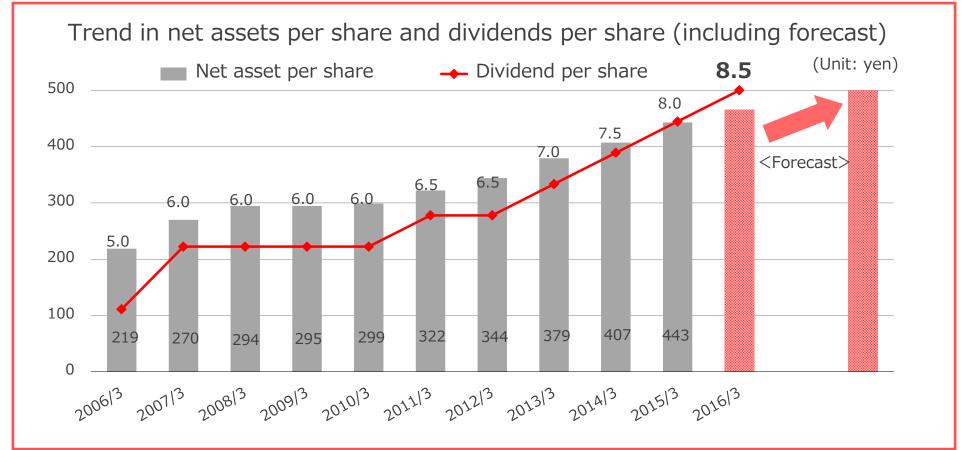
Ceasing the opportunity of the opening of the Hokuriku Shinkansen in March 2015, the Kanazawa Excel Hotel Tokyu was fully refurbished and re-opened as the Kanazawa Tokyu Hotel

In addition to these, Tokyu Corporation is promoting policies that make use of hotels etc. throughout Japan, in locations such as Izu, Nagano and Sapporo etc.



## **Dividend Policy**

The annual dividend for the FY ending March 31, 2016 is expected to be 8.5 yen/share as a result of the consecutive increases in dividends for the four FYs.



#### **Dividend policy**

Target a Dividend On Equity (DOE) ratio of 2% and aim to raise dividends while maintaining reliable returns.

## Acquisition of Own Shares

Own shares will be acquired at a maximum of 10 billion yen.

- Reasons for acquisition: to improve capital efficiency and execute flexible capital policies
- Total number of shares to be acquired: Up to 15.0 million shares [Equivalent to 1.20% of outstanding shares(Excluding treasury stock)]

■ Total cost of acquisition: Up to 10 billion yen

■ Period of acquisition: From May 14, 2015 to August 14, 2015

#### **Share buyback**

We plan to continue to adopt a flexible approach toward share buybacks taking into account our cash flow and balance sheet performance.

## Position of the FY2015-2017 New Management Plan

- FY2010 Tokyu Capitol Tower opened
  - Tama-plaza Terrace wholly opened
  - Futako tamagawa Rise phase I opened

FY2012

- Shibuya Hikarie opened
- Mutual direct train service between Toyoko Line and Tokyo Metro Fukutoshin Line started

FY2015 - Futako-tamagawa Rise phase II to be opened

> FY2017 - Miyashitacho Project to be opened

FY2018 - Shibuya station south district to be opened FY2019

- Sotetsu-Tokyu direct train to be opened

- Shibuya Station Block East building to be opened

2020 - Tokyo Olympic, Paralympic Games

> - Complete installation of platform doors (Toyoko, Den-en Toshi, and Oimachi Lines)

2022 - 100th anniversary of the founding of TOKYU CORPORATION

FY2027 - Shibuya station district to be opened wholly



"STEPS TO THE NEXT STAGE"

Medium-term Management Plan 2012-2014

Medium-term Management Plan 2015-2017

- This is a step toward our next stage, the completion of our large-scale development project
- Design and implementation stage for long-term business strategies and growth measures
- To achieve rapid progress in the future, we plan to steadily moving forward with existing projects while also actively venturing into new business domains by leveraging our expertise, and focusing investments into growth areas



## **III.** Conditions in Each Business

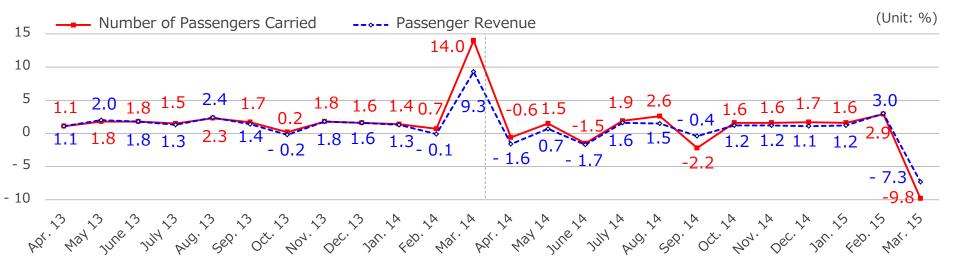
## Railway Operations Business

Passengers Carried and Passenger Revenue (Results and Forecast)

(Thousand people, Million yen)

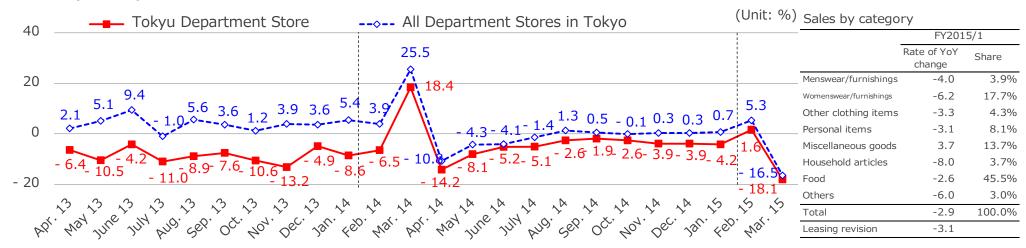
		2014/3 Results	2015/3 Results	Change	2016/3 Forecast	Change
Number of	Total	1,116,633	1,116,309	- 0.0%	1,129,989	+ 1.2%
Passengers Carried	Non-commuter	450,458	449,040	- 0.3%	454,724	+ 1.3%
r asserigers carried	Commuter	666,175	667,269	+0.2%	675,265	+ 1.2%
Passenger Revenue	Total	133,612	133,539	- 0.1%	134,715	+ 0.9%
	Non-commuter	73,466	73,507	+ 0.1%	74,177	+ 0.9%
	Commuter	60,146	60,032	- 0.2%	60,538	+ 0.8%

Passengers Carried and Passenger Revenue (Year-on-year Comparison)



## **Retail Business**

Tokyu Department Store: Sales (Year-on-year Comparison)

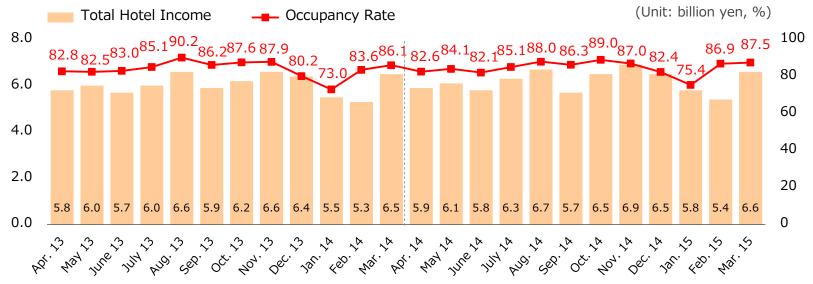


Tokyu Store Chain: Sales (Year-on-year Comparison)

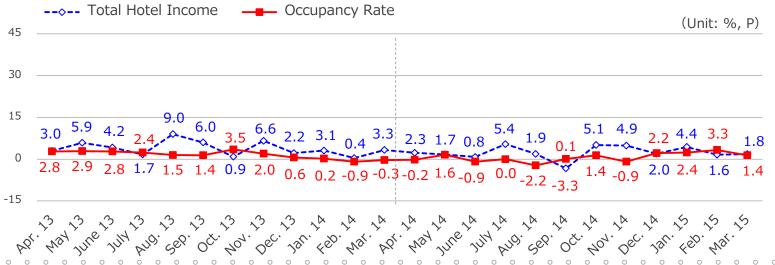


## **Hotel Business**

Tokyu Hotels: Total Hotel Income and Occupancy Rates (Results)



Tokyu Hotels: Total Hotel Income and Occupancy Rates (Year-on-year Comparison)



IV. Details of Financial Results for FY2015/3



## Summary of Consolidated Financial Statements

	2014/3 Results	2015/3 Results	Change	Remarks	Forecast as of Feb.	Change
Operating Revenue	1,083.0	1,067.0	- 15.9 (- 1.5%)	Real Estate: -17.2; Life Service: -4.6; Transportation: -0.8; Business Support: +0.6; Hotel and Resort: +3.6	1,068.8	- 1.7 (- 0.2%)
Operating Profit	62.1	71.5	+ 9.3 (+ 15.0%)	Transportation: +4.6; Real Estate: +3.2; Hotel and Resort: +1.6; Life Service: +1.1; Business Support: -1.4	70.0	+ 1.5 (+ 2.2%)
Non-operating Revenue	16.4	11.9	- 4.4 (- 27.2%)	Amortization of Negative Goodwill: - (-3.4); Investment Gains from Equity Method: 6.3 (+0.1)	10.0	+ 1.9 (+ 19.5%)
Non-operating Expenses	15.9	16.8	(+ 5.5%)	Interest Paid: 11.7 (-1.3)	16.5	+ 0.3 (+ 2.1%)
Recurring Profit	62.6	66.6	(+ 0.4%)		63.5	+ 3.1 (+ 4.9%)
Extraordinary Gains	31.1	4.8	- 26.2 (- 84.3%)	Gain on Subsidies Received for Construction: 1.6 (-13.1);  Gains on the change in shareholders' equity: - (-7.3); Gain on Sale of Fixed Assets: 0.1 (-5.8)	3.9	+ 0.9 (+ 25.1%)
Extraordinary Losses	15.4	9.5	- 5.9 (- 38.2%)	Loss on Reduction of Subsidies Received for Construction: 1.3 (-7.5); Impairment Loss: 3.3 (+2.0)	7.0	+ 2.5 (+ 36.5%)
Income before Income Taxes and Minority Interests	78.3	61.9	- 16.3 (- 20.9%)		60.4	+ 1.5 (+ 2.6%)
Corporate Income Taxes	20.8	20.1	- 0.7 (- 3.5%)	Income Taxes: 8.9 (+0.0); Tax Adjustment: 11.1 (-0.7)	21.7	- 1.5 (- 7.1%)
Income before Minority Interests	57.4	41.7	(- 27.2%)		38.7	+ 3.0 (+ 8.0%)
Minority Interest in Earnings of Consolidated Subsidiaries	0.9	0.7	- 0.1 (- 20.5%)		0.7	+ 0.0 (+ 4.0%)
Net Income	56.4	41.0	- 15.4 (- 27.3%)		38.0	+ 3.0 (+ 8.0%)
Other Comprehensive Income	8.4	23.0	(T 1/3.470)		-	_
Total Comprehensive Income	65.8	64.8	- 1.0 (- 1.5%)		-	
Tokyu EBITDA	148.8	151.5	+ 2.7 (+ 1.8%)	Real Estate: +2.1; Hotel and Resort: +1.9; L fe Service: +0.7; Transportation: -0.7; Business Support: -1.5	151.1	+ 0.4 (+ 0.3%)

<sup>\*</sup> Tokyu EBITDA = Operating Profit + Depreciation + Amortization of Goodwill + Disposal Cost of Fixed Assets



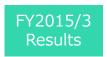
## Consolidated Operating Revenue and Profit

_		2014/3 Results	2015/3 Results	Change	Remarks	Forecast as of Feb.	Change
Total Operating Re	venue	1,083.0	1,067.0	- 15.9 (- 1.5%)		1,068.8	- 1.7 (- 0.2%)
Total Operating Pro	ofit	62.1	71.5	+ 9.3 (+ 15.0%)		70.0	+ 1.5 (+ 2.2%)
Transportation	Operating Revenue	192.0	191.2	- 0.8 (- 0.4%)	Tokyu Corp. Railway Operations: -0.8; Tokyu Bus: +0.1	191.9	- 0.6 (- 0.3%)
Transportation	Operating Profit	21.1	25.8	+ 4.6 (+ 22.0%)	Tokyu Corp. Railway Operations: +4.8; Tokyu Bus: -0.1	24.7	+ 1.1 (+ 4.7%)
Paal Estata	Operating Revenue	193.0	175.8	- 17.2 (- 8.9%)	Tokyu Corp. Sales: -18.2; Tokyu Corp. Leasing: +0.0	176.5	- 0.6 (- 0.4%)
Real Estate	Operating Profit	30.1	33.3	+ 3.2 (+ 10.7%)	Tokyu Corp. Sales: +1.4; Tokyu Corp. Leasing: +1.4	33.0	+ 0.3
Life Service	Operating Revenue	524.8	520.1	- 4.6 (- 0.9%)	Tokyu Department Store: -6.3; Tokyu Store Chain: -1.9; its communications: +0.8	522.0	- 1.8 (- 0.3%)
Life Service	Operating Profit	5.8	6.9	+ 1.1 (+ 19.0%)	Tokyu Department Store: -2.0; Tokyu Store Chain: +0.7; its communications: +0.5	6.4	+ 0.5 (+ 9.3%)
Hotel and Resort	Operating Revenue	92.4	96.0	+ 3.6 (+ 3.9%)	Tokyu Hotels, etc.: +1.8	94.7	+ 1.3
notel and Resolt	Operating Profit	1.5	3.1	+ 1.6	Tokyu Hotels, etc.: +0.8	3.0	+ 0.1
Rusinoss Support	Operating Revenue	159.7	160.4	+ 0.6 (+ 0.4%)	Tokyu Agency: -0.9	164.1	- 3.6 (- 2.2%)
Business Support	Operating Profit	3.4	1.9	- 1.4 (- 43.3%)	Tokyu Agency: -0.6	2.9	- 0.9 (- 32.4%)
Elimination	Operating Revenue	- 79.1	- 76.6	+ 2.5		- 80.4	+ 3.7
etc.	Operating Profit	0.0	0.1	+ 0.1		_	+ 0.1



## Non-Operating and Extraordinary Gain/Loss

	2014/3 Results	2015/3 Results	Change	Remarks	Forecast as of Feb.	Change
Operating Profit	62.1	71.5	+ 9.3 (+ 15.0%)		70.0	+ 1.5 (+ 2.2%)
Non-operating Revenue	16.4	11.9	- 4.4 (- 27.2%)		10.0	+ 1.9 (+ 19.5%)
Interest and Dividend Income Investment Gain from Equity Method Amortization of Negative Goodwill Others	1.5 6.1 3.4 5.2	1.5 6.3 - 4.0	- 0.0 + 0.1 - 3.4 - 1.1	Tokyu Fudosan Holdings Group: 4.0 (-0.0)	1.3 5.6 - 3.1	+ 0.2 + 0.7 - + 0.9
Non-operating Expenses	15.9	16.8	+ 0.8		16.5	+ 0.3
Interest Others	13.0 2.9	11.7 5.1	- 1.3		12.9 3.6	- 1.1 + 1.5
Recurring profit	62.6	66.6	+ 4.0 (+ 6.4%)		63.5	+ 3.1 (+ 4.9%)
Extraordinary Gains	31.1	4.8	- 26.2 (- 84.3%)		3.9	+ 0.9 (+ 25.1%)
Gain on Sale of Fixed Assets Gain on Subsidies Received for Construction Gain on Reversal of Urban Railways Improvement Reserve	6.0 14.7 1.8	0.1 1.6 1.8	- 5.8	[Previous year] Transfer of Tokyu Toranomon Building	0.1 1.5 1.9	+ 0.0 + 0.1 - 0.0
Others	8.4	1.1	- 7.3	[Previous year] Gains on the change in shareholders' equity associated with the conversion of Tokyu Land Corporation into a holding company: 7 3	0.4	+ 0.7
Extraordinary Losses	15.4	9.5	- 5.9 (- 38.2%)		7.0	+ 2.5 (+ 36.5%)
Loss on Disposal of Fixed Assets Impairment Loss	1.0 1.2	1.5 3.3	+ 0.4 + 2.0		1.3 -	+ 0.2 + 3.3
Loss on Reduction of Subsidies Received for Construction	8.8	1.3	- 7.5		1.5	- 0.1
Transfer to Urban Railways Improvement Reserve	2.6	2.2	- 0.3		2.3	- 0.0
Others	1.6	1.0	- 0.5		1.9	- 0.8
Income before Income Taxes and Minority Interests	78.3	61.9	- 16.3 (- 20.9%)		60.4	+ 1.5 (+ 2.6%)



## Consolidated Tokyu EBITDA

	2014/3 Results	2015/3 Results	Change	Remarks	Forecast as of Feb.	Change
Transportation	70.4	69.6	- 0.7 (- 1.1%)		68.7	+ 0.9 (+ 1.4%)
Railway Operations of the Company	64.5	63.7	- 0.7		63.0	+ 0.7
Tokyu Bus	3.6	3.5	- 0.0		3.5	+ 0.0
Others	2.3	2.3	+ 0.0		2.1	+ 0.1
Real Estate	49.6	51.8	+ 2.1 (+ 4.4%)		51.8	+ 0.0 (+ 0.1%)
Real Estate Sales of the Company	9.3	10.7	+ 1.3	Decrease in Expenses, etc.	10.5	+ 0.1
Real Estate Leasing of the Company	31.9	32.4	+ 0.5		32.7	- 0.2
Others	8.4	8.6	+ 0.2		8.4	+ 0.2
Life Service	19.2	20.0	+ 0.7		19.7	+ 0.3
Tokyu Department Store	6.1	5.6	(+ 3.9%) - <b>0.</b> 5		5.4	(+ 1.7%) + <b>0.1</b>
Tokyu Store Chain	3.6	4.0	+ 0.3	Strong sales at existing stores	3.7	+ 0.3
its communications	6.0	6.4	+ 0.4	out only out of thousand out of	6.7	- 0.2
Others	3.4	3.8	+ 0.4		3.7	+ 0.0
Hotel and Resort	5.3	7.2	+ 1.9 (+ 36.3%)		7.2	+ 0.0 (+ 1.3%)
Tokyu Hotels, etc.	5.3	6.4	+ 1.0	High occupancy rates, higher average daily rates	6.1	+ 0.2
Others	0.0	0.8	+ 0.8		0.9	- 0.1
Business Support	4.2	2.7	- 1.5 (- 35.6%)		3.7	- <b>0.9</b> (- 26.4%)
Tokyu Agency	0.4	- 0.1	- 0.6		0.2	- 0.4
Others	3.8	2.9	- 0.8		3.2	- 0.3
Elimination, etc.	- 0.1	- 0.0	+ 0.1		-	- 0.0
Total	148.8	151.5	+ 2.7 (+ 1.8%)		151.1	+ 0.4 (+ 0.3%)

<sup>\*</sup> Tokyu EBITDA = Operating Profit + Depreciation + Amortization of Goodwill + Disposal Cost of Fixed Assets



## Segment Information (1) Transportation

	2014/3 Results	2015/3 Results	Change	Remarks	Forecast as of Feb.	Change
Operating Revenue	192.0	191.2	- 0.8 (- 0.4%)	Passengers Carried: -0.0% (Non-commuter: -0.3%; Commuter: +0 2%)  ¬ Passenger Revenue: -0.1% (Non-commuter: +0.1%; Commuter: -0.2%)	191.9	- 0.6 (- 0.3%)
Railway Operations of the Company	152.3	151.5	- 0.8 (- 0.5%)	Passenger Revenue: 133.5 (-0.0)	151.8	- 0.3 (- 0.2%)
Tokyu Bus	27.5	27.7	+ 0.1 (+ 0.6%)	Passenger Revenue: +0.6%	27.8	- 0.1 (- 0.4%)
Others	12.2	12.0	- 0.2 (- 1.7%)		12.2	- 0.2 (- 1.6%)
Operating Profit	21.1	25.8	+ 4.6 (+ 22.0%)		24.7	+ 1.1 (+ 4.7%)
Railway Operations of the Company	18.4	23.2	+ 4.8 (+ 26.1%)	[Operating Expense] Personnel Expensess: 29.6 (-4.3); Depreciation: 32.4 (-1.4)	22.3	+ 0.9
Tokyu Bus	1.8	1.6	- 0.1 (- 10.6%)		1.5	+ 0.0 (+ 4.4%)
Others	0.9	0.9	+ 0.0 (+ 3.4%)		0.7	+ 0.1 (+ 23.9%)



## Segment Information (2) Real Estate

	2014/3 Results	2015/3 Results	Change	Remarks	Forecast as of Feb.	Change
Operating Revenue	193.0	175.8	- 17.2 (- 8.9%)		176.5	- 0.6 (- 0.4%)
Real Estate Sales of the Company	62.8	44.6	- 18.2 (- 29 0%)	[Sales] Company-owned Land: 14.5 (-20.2); Funds Turnover-type: 29.9 (+2.3)	45.0	- 0.4 (- 0.9%)
Real Estate Leasing of the Company	67.0	67.1	+ 0.0 (+ 0.1%)		67.2	- 0.0 (- 0.1%)
Others	63.1	64.0	+ 0.8 (+ 1.4%)		64.2	- 0.2 (- 0.4%)
Operating Profit	30.1	33.3	+ 3.2 (+ 10.7%)	┌ [Sales Margin] Company-owned Land: 9.1 (-1.3); Funds Turnover-type: 7.4 (+2.7)	33.0	+ 0.3 (+ 1.1%)
Real Estate Sales of the Company	8.6	10.1	+ 1.4 (+ 17.0%)		10.0	+ 0.0 (+ 0.5%)
Real Estate Leasing of the Company	16.2	17.6	+ 1.4 (+ 8.8%)		17.7	- 0.0 (- 0.4%)
Others	5.2	5.5	+ 0.3 (+ 6.4%)		5.2	+ 0.3 (+ 7.2%)



## Segment Information (3) Life Service

					`	, ,
	2014/3 Results	2015/3 Results	Change	Remarks	Forecast as of Feb.	Change
Operating Revenue	524.8	520.1	- 4.6 (- 0.9%)		522.0	- 1.8 (- 0.3%)
Tokyu Department Store	233.8	227.4	- 6.3 (- 2.7%)	Rate of Change in Sales: -3.1% (Existing Stores)	230.1	- 2.7 (- 1.2%)
Tokyu Store Chain	209.8	207.8	- 1.9 (- 0.9%)	Rate of Change in Sales: All Stores: -0.9%; Existing Stores: +3.5%	206.2	+ 1.6 (+ 0.8%)
its communications	23.7	24.6	+ 0.8 (+ 3.7%)		24.4	+ 0.1 (+ 0.5%)
Others	57.5	60.2	+ 2.7 (+ 4.8%)		61.1	- 0.8 (- 1.4%)
Operating profit	5.8	6.9	+ 1.1 (+ 19.0%)		6.4	+ 0.5 (+ 9.3%)
Tokyu Department Store	0.5	0.2	- 0.2 (- 52.2%)		0.0	+ 0.2
Tokyu Store Chain	1.1	1.9	+ 0.7 (+ 67.9%)		1.6	+ 0.3 (+ 23.0%)
its communications	2.5	3.1	+ 0.5 (+ 23.4%)		3.1	+ 0.0 (+ 1.8%)
Others	1.6	1.6	- 0.0 (- 0.9%)	Amortization of Goodwill -0.5 (+0.0)	1.6	- 0.0 (- 3.7%)



## Segment Information (4) Hotel and Resort

(Billion yen)

	2014/3 Results	2015/3 Results	Change	Remarks	Forecast as of Feb.	Change
Operating Revenue	92.4	96.0	+ 3.6 (+ 3.9%)		94.7	+ 1.3 (+ 1 5%)
Tokyu Hotels, etc. (※)	75.7	77.5	+ 1.8 (+ 2.4%)	Occupancy Rates: 84.7% (year on year +0.7 points)	76.6	+ 0.9 (+ 1 2%)
Others	16.7	18.5	+ 1.8 (+ 10.8%)		18.0	+ 0.4
Operating Profit	1.5	3.1	+ 1.6 (+ 110.7%)		3.0	+ 0.1 (+ 6.4%)
Tokyu Hotels, etc. (※)	2.4	3.2	+ 0.8 (+ 33.9%)		3.0	+ 0.2
Others	- 0.9	- 0.0	+ 0.8		- 0.0	- 0.0 (-)

(※) "Tokyu Hotels, etc." includes not only Tokyu Hotels Co., Ltd. but also Tokyu Corp., GK New Perspective One and T.H. Properties, Inc. that have held assets.



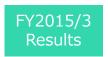
## Segment Information (5) Business Support

	2014/3 Results	2015/3 Results	Change	Remarks	Forecast as of Feb.	Change
Operating Revenue	159.7	160.4	+ 0.6 (+ 0.4%)		164.1	- 3.6 (- 2.2%)
Tokyu Agency	95.8	94.8	- 0.9 (- 1.0%)	Sales Promotion: -1.3; Mass Media: +0.9	97.9	- 3.0 (- 3.2%)
Others	63.9	65.5	+ 1.6 (+ 2.5%)		66.1	- 0.5 (- 0.9%)
Operating Profit	3.4	1.9	- 1.4 (- 43.3%)		2.9	- 0.9 (- 32.4%)
Tokyu Agency	0.3	- 0.2	- 0.6 (-)		0.2	- 0.4 (-)
Others	3.0	2.2	- 0.8 (- 28.6%)		2.7	- 0.4 (- 18.2%)



## **Balance Sheets**

	2014/3 Results	2015/3 Results	Change	(Billion yen) Remarks
Total Assets	2,021.7	2,002.5	- 19.2 (- 1.0%)	
Current Assets	296.4	275.1	- 21.2 (- 7.2%)	
Fixed Assets	1,725.3	1,727.3	+ 1.9 (+ 0.1%)	
Total Liabilities	1,484.0	1,422.9	- 61.1 (- 4.1%)	
Current Liabilities	577.8	523.2	- 54.6 (- 9.5%)	Interest-bearing Debt: -75.4
Fixed Liabilities	881.4	874.5	- 6.8 (- 0.8%)	Interest-bearing Debt: -3.1
Reserves under Special Law	24.7	25.1	+ 0.3 (+ 1.5%)	
Total Net Assets	537.7	579.5	+ 41.8 (+ 7.8%)	Equity Capital: +18.8; Other Cumulative Comprehensive Income: +20.6; Minority Interest: +2.3
Equity	511.7	551.3	+ 39.5 (+ 7.7%)	Net Income: +41.0; Acquisition of own shares: -10.1; Dividends: -10.0
Interest-bearing Debt at End of Period	990.0	911.4	- 78.5 (- 7.9%)	
Equity Ratio	25.3%	27.5%	+ 2.2P	
D/E Ratio (Times)	1.9	1.7	- 0.2	



## Statements of Cash Flow

	2014/3 Results	2015/3 Results	Change	Remarks	Forecast as of Mar.	Change
CF from Operating Activities	156.7	163.9	+ 7.2		145.3	+ 18.6
CF from Investing Activities	- 106.1	- 75.2	+ 30.8		- 86.2	+ 10.9
Capital Expenditure	- 130.3	- 92.5	+ 37.8	[Previous year] Acquisition of Land for Shibuya Hikarie	- 106.3	+ 13.7
Subsidies Received for Construction	7.3	5.6	- 1.6		6.1	- 0.4
Gain on Sale of Assets	20.6	14.3	- 6.2	[Previous year] Transfer of Tokyu Toranomon Building	14.1	+ 0.2
CF from Financing Activities	- 22.3	- 103.0	- 80.7		- 84.1	- 18.9
Interest-bearing Debt Net Increase/Decrease	- 9.6	- 79.1	- 69.4		- 60.8	- 18.3
Dividend Payment, etc.	- 8.8	- 20.1	- 11.3	Acquisition of own shares: -10.1 (-9.9); Dividend Payment: -10.0 (-1.2)	- 20.1	+ 0.0
Free Cash Flow	50.5	88.7	+ 38.1		59.1	+ 29.6
Interest-bearing Debt at End of Period	990.0	911.4	- 78.5		926.8	- 15.3

<sup>\*</sup> Cash flows are compared with the forecast as of March 2015, as they were reviewed at the time when the medium-term management plan was announced in March 2015.



## Capital Expenditure / Depreciation

	2014/3 Results	2015/3 Results	Change	Remarks	Forecast as of Feb.	Change
Total Capital Expenditure	140.2	93.5	- 46.6 (- 33.3%)		114.7	- 21.1 (- 18.4%)
Transportation	53.3	46.6	- 6.6 (- 12.4%)	Tokyu Corp. Railway Operations: -6.6	51.0	- 4.3 (- 8.4%)
Real Estate	60.5	25.9	- 34.5 (- 57.2%)	Tokyu Corp. Leasing: -25.8	43.8	- 17.8 (- 40.8%)
Life Service	18.2	13.6	- 4.5 (- 24.9%)	Tokyu Department Store: -6.6	12.5	+ 1.1 (+ 9.5%)
Hotel and Resort	6.0	5.2	- 0.7 (- 13.2%)		4.9	+ 0.3 (+ 6.8%)
Business Support	0.8	0.9	+ 0.0 (+ 11.1%)		1.3	- 0.3 (- 23.8%)
Headquarters	1.7	1.2	- 0.4		2.7	- 1.4
Elimination	- 0.4	- 0.2	+ 0.2		- 1.5	+ 1.2
Tokyu Corp. and Becamex Tokyu Expenses on Sale of Houses and Lots	37.4	22.9	- 14.5 (- 38.8%)	Company-owned Land:-9.8; Funds Turnover-type: -5.7	29.0	- 6.0 (- 21.0%)
Total Depreciation and Amortization	72.7	70.0	- 2.7 (- 3.7%)	Transportation: 35.7 (-1 3); Real Estate: 17.4 (-1.2); Life Service: 12.3 (-0.4); Business Support: 0.7 (-0.0); Hotel and Resort: 3.8 (+0 2)	71.2	- 1.2 (- 1.7%)

<sup>\*</sup> Capital expenditures are amounts stated in segment information (capital expenditures made) and might be different from figures in the statements of cash flow, which consider accounts payable at the end of the fiscal year.

## V. Details of Financial Forecasts for FY2016/3

Note to the results by segment for the fiscal year ended March 31, 2015

\* The results by segment for the fiscal year ended March 31, 2015 are calculated for a year-on-year comparison. They are not audited by the corporate auditors and accounting auditor. Please note that they may be changed.

#### Summary of Consolidated Financial Statements

	2015/3 Results	2016/3 Forecast	Change	(Billion yen) Remarks
Operating Revenue	1,067.0	1,082.0	+ 14.9 (+ 1.4%)	Life Service: +7.3; Real Estate: +3.5; Hotel and Resort: +3.5; Transportation: +3.1
Operating Profit	71.5	65.0	- 6.5 (- 9.1%)	Real Estate: -7.0; Transportation: -0.1; Hotel and Resort: +0.0; Life Service: +0.8
Non-operating Revenue	11.9	11.0	- <b>0.9</b> (- 8.0%)	Investment Gains from Equity Method: 5.8 (-0.5)
Non-operating Expenses	16.8	18.0	+ 1.1 (+ 6.8%)	
Recurring Profit	66.6	58.0	- 8.6 (- 12.9%)	
Extraordinary Gains	4.8	19.5	+ 14.6 (+ 299.6%)	Gain on Sale of Fixed Assets: 16.0 (+15.8)
Extraordinary Losses	9.5	6.0	- 3.5 (- 37.2%)	
Income before Income Taxes and Minority Interests	61.9	71.5	+ 9.5 (+ 15.4%)	
Corporate Income Taxes	20.1	26.7	+ 6.5 (+ 32.4%)	Income Taxes: 24.0 (+15.0); Tax Adjustment: 2.7 (-8.4)
Net Income	41.7	44.8	+ 3.0 (+ 7.2%)	
Net income attributable to non-controlling shareholders	0.7	0.8	+ 0.0 (+ 9.9%)	
Net income attributable to parent company shareholders	41.0	44.0	+ 2.9 (+ 7.2%)	
TOKYU EBITDA	159.4	152.8	- 6.6 (- 4.2%)	Real Estate: -5.8; Transportation: +1.5

<sup>\*</sup>TOKYU EBITDA = Operating profit + Depreciation + Amortization of goodwill + Disposal cost of fixed assets + Interest and dividend income + Investment gains (loss) from equity method



#### Consolidated Operating Revenue and Profit

			2015/3 Results	2016/3 Forecast	Change	(Billion yen) Remarks
Total Operating Re	evenue		1,067.0	1,082.0	+ 14.9 (+ 1.4%)	
Total Operating Pro	ofit		71.5	65.0	- 6.5 (- 9.1%)	
Transportation	Operating Revenue	е	197.5	200.7	+ 3.1 (+ 1.6%)	Tokyu Corp. Railway Operations: +1.6
Transportation	Operating Profit		23.3	23.2	- <b>0.1</b> (- 0.6%)	Tokyu Corp. Railway Operations: -0.4
Real Estate	Operating Revenue	е	199.3	202.9	+ 3.5 (+ 1.8%)	Tokyu Corp. Sales: -1.8; Tokyu Corp. Leasing: +3.3
Real Estate	Operating Profit		32.8	25.8	- 7.0 (- 21.4%)	Tokyu Corp. Sales: -3.3; Tokyu Corp. Leasing: -2.9
		Total Life Service	637.1	644.5	+ 7.3 (+ 1.2%)	
	Operating Revenu	e Retail	477.6	478.9	+ 1.2 (+ 0.3%)	Tokyu Department Store: +4.5; Tokyu Store Chain: -6.1
Life Service		ICT and Media	159.5	165.6	+ 6.0 (+ 3.8%)	its communications: +1.3; Tokyu Agency: +4.2
Life Service	Operating Profit	Total Life Service	11.9	12.8	+ 0.8	
		Retail	4.0	4.0	- 0.0 (- 1.0%)	Tokyu Department Store: +0.3; Tokyu Store Chain: -0.4
		ICT and Media	7.8	8.8	+ 0.9	its communications: +0.0; Tokyu Agency: +0.8
Operating Revenue Hotel and Resort		е	96.0	99.6	+ 3.5 (+ 3.7%)	Tokyu Hotels, etc.: +2.7
riotei aliu NeSUIL	Operating Profit		3.1	3.2	+ 0.0 (+ 0.3%)	Tokyu Hotels, etc.: -0.1
Elimination	Operating Revenue	е	- 62.9	- 65.7	- 2.7	
etc.	Operating Profit		0.2	-	- 0.2	
					•	



#### Non-Operating and Extraordinary Gain/Loss

	2015/3 Results	2016/3 Forecast	Change	(Billion yen) Remarks
Operating Profit	71.5	65.0	- <b>6.5</b> (- 9.1%)	
Non-operating Revenue	11.9	11.0	- <b>0.9</b> (- 8.0%)	
Interest and Dividend Income Investment Gain from Equity Method Others	1.5 6.3 4.0	1.0 5.8 4.2	- 0.5 - 0.5 + 0.1	Tokyu Fudosan Holdings: 4.2 (+0.1)
Non-operating Expenses	16.8	18.0	+ 1.1 (+ 6.8%)	
Interest Others	11.7 5.1	12.0 6.0	+ 0.2 + 0.8	
Recurring profit	66.6	58.0	- 8.6 (- 12.9%)	
Extraordinary Gains	4.8	19.5	+ 14.6 (+ 299.6%)	
Gain on Sale of Fixed Assets Gain on Subsidies Received for Construction Gain on Reversal of Urban Railways Improvement Reserve	0.1 1.6 1.8	16.0 0.7 2.5	+ 15.8 - 0.9 + 0.6	Sale of land in front of the west exit of Yokohama Station
Others	1.1	0.3	- 0.8	
Extraordinary Losses	9.5	6.0	- 3.5 (- 37.2%)	
Loss on Disposal of Fixed Assets Loss on Reduction of Subsidies Received for Construction	1.5 1.3	1.4 0.6	- 0.1 - 0.7	
Transfer to Urban Railways Improvement Reserve	2.2	-	- 2.2	
Others Income before Income Taxes and Minority Interests	4.3 61.9	4.0 71.5	- 0.3 + 9.5 (+ 15.4%)	

#### Consolidated TOKYU EBITDA

	2015/3 Results	2016/3 Forecast	Change	(Billion yen) Remarks
Transportation	67.5	66.0	- 1.5 (- 2.3%)	
Railway Operations of the Company	60.5	58.5	- 2.0	
Tokyu Bus	3.5	3.5	+ 0.0	
Others	3.4	3.8	+ 0.3	
Real Estate	50.5	44.7	- 5.8 (- 11.5%)	
Real Estate Sales of the Company	10.5	6.8	- 3.6	Decrease in Land Sales
Real Estate Leasing of the Company	32.0	30.4	- 1.5	The Burden of Opening Futako-Tamagawa Redevelopment Phase II
Others	7.9	7.3	- 0.6	
Life Service	26.0	27.8	+ 1.7	
			(+6.9%)	
Retail	12.6	12.6	- 0.0	
Tokyu Department Store	5.6	5.9	+ 0.3	
Tokyu Store Chain	4.0	3.4	- 0.5	
Others	2.9	3.2	+ 0.2	
ICT and Media	13.4	15.2	+ 1.7	
its communications	6.4	7.2	+ 0.7	
Tokyu Agency	- 0.1	0.7	+ 0.9	
Others	7.0	7.1	+ 0.1	
Hotel and Resort	7.2	7.5	+ 0.2 (+ 2.8%)	
Tokyu Hotels, etc.	6.4	6.1	- 0.2	
Others	0.8	1.3	+ 0.4	
Headquarters	7.8	6.8	- 1.0 (- 13.6%)	
Interest and dividend income	1.5	1.0	- 0.5	
Investment (gain) loss from the equity method	6.3	5.8	- 0.5	
Elimination, etc.	0.1	-	- 0.1	
Total	159.4	152.8	- 6.6 (- 4.2%)	

<sup>\*</sup>TOKYU EBITDA = Operating profit + Depreciation + Amortization of goodwill + Disposal cost of fixed assets + Interest and dividend income + Investment gains (loss) from equity method





### Segment Information (1) Transportation

	2015/3 Results	2016/3 Forecast	Change	(Billion yen) Remarks
Operating Revenue	197.5	200.7	+ 3.1 (+ 1.6%)	Passengers Carried: +1.2% (Non-commuter: +1.3%; Commuter: +1.2%)
Railway Operations of the Company	147.1	148.8	+ 1.6 (+ 1.2%)	Passenger Revenue: 134.7 (+1.1)
Tokyu Bus	27.7	27.9	+ 0.2 (+ 0.8%)	
Others	22.6	23.9	+ 1.2 (+ 5.6%)	
Operating Profit	23.3	23.2	- 0.1 (- 0.6%)	
Railway Operations of the Company	19.9	19.5	- 0.4 (- 2.1%)	
Tokyu Bus	1.6	1.4	- <b>0.1</b> (- 11.5%)	
Others	1.7	2.1	+ 0.4 (+ 26.1%)	



## Segment Information (2) Real Estate

	2015/3 Results	2016/3 Forecast	Change	(Billion yen) Remarks
Operating Revenue	199.3	202.9	+ 3.5 (+ 1.8%)	
Real Estate Sales of the Company	44.6	42.7	- 1.8 (- 4.1%)	[Sales] Company-owned Land: 16.1 (+1.4); Funds Turnover-type: 26.2 (-3.7)
Real Estate Leasing of the Company	68.8	72.1	+ 3.3 (+ 4.8%)	
Others	85.9	88.0	+ 2.0 (+ 2.4%)	
Operating Profit	32.8	25.8	- 7.0 (- 21.4%)	
Real Estate Sales of the Company	9.9	6.5	- 3.3 (- 33.9%)	[Sales Margin] Company-owned Land: 6.9 (-2.2); Funds Turnover-type: 5.2 (-2.2)
Real Estate Leasing of the Company	17.4	14.4	- 2.9 (- 17.1%)	
Others	5.4	4.8	- <b>0.6</b> (- 12.5%)	



## Segment Information (3) Life Service

	2015/3 Results	2016/3 Forecast	Change	(Billion yen) Remarks
Operating Revenue	637.1	644.5	+ 7.3 (+ 1.2%)	
Total Retail	477.6	478.9	+ 1.2 (+ 0.3%)	Rate of Change in Sales: +2.1%
Tokyu Department Store	226.9	231.5	+ 4.5 (+ 2.0%)	Rate of Change in Sales All Stores: -2.1%; Existing Stores: +1.6%
Tokyu Store Chain	207.8	201.6	- 6.1 (- 3.0%)	
Others	42.7	45.6	+ 2.8 (+ 6.7%)	
Total ICT and Media	159.5	165.6	+ 6.0 (+ 3.8%)	
its communications	24.5	25.8	+ 1.3 (+ 5.4%)	
Tokyu Agency	89.4	93.6	+ 4.2 (+ 4.7%)	
Others	45.4	46.0	+ 0.5 (+ 1.2%)	
Operating profit	11.9	12.8	+ 0.8 (+ 7.4%)	
Total Retail	4.0	4.0	- 0.0 (- 1.0%)	
Tokyu Department Store	0.2	0.5	+ 0.3 (+ 116.8%)	
Tokyu Store Chain	1.9	1.5	- 0.4 (- 22.5%)	
Others	1.8	1.9	+ 0.1 (+ 5.5%)	
Total ICT and Media	7.8	8.8	+ 0.9 (+ 11.7%)	
its communications	3.1	3.2	+ 0.0 (+ 1.4%)	
Tokyu Agency	- 0.2	0.6	+ 0.8	
Others	4.9	5.0	+ 0.0 (+ 1.4%)	



### Segment Information (4) Hotel and Resort

	2015/3 Results	2016/3 Forecast	Change	Remarks	(Billion yen)
Operating Revenue	96.0	99.6	+ 3.5 (+ 3.7%)		
Tokyu Hotels, etc. (※)	77.5	80.3	+ 2.7 (+ 3.6%)	Occupancy Rates: 84.3% (year on year -0.4 points)	
Others	18.5	19.2	+ 7.0 (+ 4.0%)		
Operating Profit	3.1	3.2	+ 0.0 (+ 0.3%)		
Tokyu Hotels, etc. (※)	3.2	3.1	- 0.1 (- 4.5%)		_
Others	- 0.0	0.0	+ 0.1		

(※) "Tokyu Hotels, etc." includes not only Tokyu Hotels Co., Ltd. but also Tokyu Corp., GK New Perspective One and T.H. Properties, Inc. that have held assets.

FY2016/3 Forecasts

#### Statements of Cash Flow

	2015/3 Results	2016/3 Forecast	Change	(Bill Remarks	lion yen)
CF from Operating Activities	163.9	135.6	- 28.3	Decrease in Condominium Sales	
CF from Investing Activities	- 75.2	- 135.6	- 60.3		
Capital Expenditure	- 92.5	- 158.3	- 65.7	Opening of Futako-Tamagawa Redevelopment Phase II	
Subsidies Received for Construction	5.6	7.0	+ 1.3		
Gain on Sale of Assets	14.3	16.3	+ 1.9		
CF from Financing Activities	- 103.0	5.4	+ 108.4		
Interest-bearing Debt Net Increase/Decrease	- 79.1	28.5	+ 107.6		
Dividend Payment, etc.	- 20.1	- 20.0	+ 0.1		
Free Cash Flow	88.7	-	- 88.7		
Interest-bearing Debt at End of Period	911.4	939.9	+ 28.4		



### Capital Expenditure / Depreciation

(Billion yen)	Remarks (E	Change	2016/3 Forecast	2015/3 Results	
		+ 80.7 (+ 86.3%)	174.3	93.5	Total Capital Expenditure
	Tokyu Corp. Railway Operations: +14.0	+ 19.2 (+ 41.1%)	66.0	46.7	Transportation
	Tokyu Corp. Leasing: +48.2	+ 53.5 (+ 250.0%)	75.0	21.4	Real Estate
		- 0.6 (- 3.5%)	18.4	19.0	Life Service
	Tokyu Malls Development: -3.7	- 4.8 (- 37.8%)	7.9	12.7	Retail
	its communications: +3.6	+ 4.1 (+ 64.8%)	10.5	6.3	ICT and Media
		+ 0.9 (+ 18.4%)	6.2	5.2	Hotel and Resort
		+ 8.9	10.2	1.2	Headquarters
		- 1.2	- 1.5	- 0.2	Elimination
er-type: +0.9	Company-owned Land: +3.3; Funds Turnover-type: +0.9	+ 4.3 (+ 19.2%)	27.3	22.9	
	Real Estate: 18.2 (+1.4); Life Service: 14.5 (+1.1); Hotel and Resort: 4.2 (+0.3); Transportation: 35.1 (-1.1)	+ 1.9 (+ 2.8%)	72.0	70.0	Total Depreciation and Amortization
;	Company-owned Land: +3.3; Funds Turnover-t Real Estate: 18.2 (+1.4); Life Service: 14.5 (+1.1);	(+ 64.8%) + 0.9 (+ 18.4%) + 8.9 - 1.2 + 4.3 (+ 19.2%) + 1.9	6.2 10.2 - 1.5 27.3	5.2 1.2 - 0.2 22.9	Hotel and Resort Headquarters

<sup>\*</sup> Capital expenditures are amounts stated in segment information (capital expenditures made) and might be different from figures in the statements of cash flow, which consider accounts payable at the end of the fiscal year.

# (Reference)

FY2016/3\_1H Forecasts

# (First Half of FY2016/3) Summary of Consolidated Financial Statements

	2015/3 1H Results	2016/3 1H Forecast	Change	(Billion yen) Remarks
Operating Revenue	515.5	524.5	+ 8.9 (+ 1.7%)	Real Estate: +4.6; Life Service: +2.9; Hotel and Resort: +2.2; Transportation: +1.5
Operating Profit	38.1	35.2	- 2.9 (- 7.7%)	Real Estate: -4.2; Hotel and Resort: -0.3; Life Service: -0.1; Transportation: +2.0
Non-operating Revenue	5.7	5.3	- 0.4 (- 7.9%)	
Non-operating Expenses	7.8	8.3	+ 0.4 (+ 5.4%)	
Recurring Profit	36.0	32.2	- 3.8 (- 10.6%)	
Extraordinary Gains	1.5	17.6	+ 16.0	Gain on Sale of Fixed Assets: 16.0 (+15.9)
Extraordinary Losses	2.6	3.7	+ 1.0 (+ 39.6%)	
Income before Income Taxes and Minority Interests	34.9	46.1	+ 11.1 (+ 31.9%)	
Corporate Income Taxes	11.4	18.6	+ 7.1 (+ 62.6%)	Income Taxes: 16.3 (+11.3); Tax Adjustment: 2.3 (-4.2)
Net Income	23.5	27.5	+ 3.9 (+ 17.0%)	
Net income attributable to non-controlling shareholders	0.3	0.4	+ 0.0 (+ 9.0%)	
Net income attributable to parent company shareholders	23.1	27.1	+ 3.9 (+ 17.1%)	
TOKYU EBITDA	77.9	74.5	- 3.4 (- 4.4%)	Real Estate: -3.2

<sup>\*</sup>TOKYU EBITDA = Operating profit + Depreciation + Amortization of goodwill + Disposal cost of fixed assets + Interest and dividend income + Investment gains (loss) from equity method

FY2016/3\_1H

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			2015/3 1H Results	2016/3 1H Forecast	Change	(Billion yen) Remarks
Total Operating Re	venue		515.5	524.5	+ 8.9 (+ 1.7%)	
Total Operating Pro	ofit		38.1	35.2	- 2.9 (- 7.7%)	
Transportation	Operating Revenue		96.9	98.5	+ 1.5 (+ 1.6%)	Tokyu Corp. Railway Operations: +1.3
Transportation	Operating Profit		15.2	17.3	+ 2.0 (+ 13.6%)	Tokyu Corp. Railway Operations: +2.1
Real Estate	Operating Revenue		88.0	92.7	+ 4.6 (+ 5.3%)	Tokyu Corp. Sales: +3.6; Tokyu Corp. Leasing: +0.9
Real Estate	Operating Profit		14.6	10.4	- 4.2 (- 29.0%)	Tokyu Corp. Sales: -0.1; Tokyu Corp. Leasing: -3.1
	Operating Revenue	Total Life Service	313.1	316.1	+ 2.9 (+ 0.9%)	
		Retail	236.2	235.6	- 0.6 (- 0.3%)	Tokyu Department Store: +0.1; Tokyu Store Chain: -2.0; Tokyu Malls Development: +1.2
Life Service		ICT and Media	76.8	80.5	+ 3.6 (+ 4.7%)	its communications: +1.1; Tokyu Agency: +2.2
Life Service		Total Life Service	5.7	5.6	- 0.1 (- 3.1%)	
	Operating Profit	Retail	2.0	1.4	- 0.6 (- 30.3%)	Tokyu Department Store: +0.1; Tokyu Store Chain: -0.5
		ICT and Media	3.7	4.2	+ 0.4 (+ 11.4%)	its communications: -0.1; Tokyu Agency: +0.6
Hotel and Resort	Operating Revenue		47.1	49.4	+ 2.2 (+ 4.8%)	Tokyu Hotels, etc.: +1.6
Tioter and Resort	Operating Profit		2.2	1.9	- 0.3 (- 16.7%)	Tokyu Hotels, etc.: -0.4
Elimination	Operating Revenue		- 29.6	- 32.2	- 2.5	
etc.	Operating Profit		0.2	-	- 0.2	

FY2016/3\_1H Forecasts

# (First Half of FY2016/3) Non-Operating and Extraordinary Gain/Loss

	2015/3 1H Results	2016/3 1H Forecast	Change	(Billion yen) Remarks
Operating Profit	38.1	35.2	- 2.9 (- 7.7%)	
Non-operating Revenue	5.7	5.3	- 0.4 (- 7.9%)	
Interest and Dividend Income	0.9	0.5	- 0.4	
Investment Gain from Equity Method	2.7	2.0	- 0.7	Tokyu Fudosan Holdings: 1.4 (-0.3)
Others	2.0	2.8	+ 0.7	
Non-operating Expenses	7.8	8.3	+ 0.4 (+ 5.4%)	
Interest	6.0	5.9	- 0.1	
Others	1.8	2.4	+ 0.5	
Recurring profit	36.0	32.2	- 3.8 (- 10.6%)	
Extraordinary Gains	1.5	17.6	+ 16.0	
Gain on Sale of Fixed Assets	0.0	16.0	+ 15.9	Sale of land in front of the west exit of Yokohama Station
Gain on Subsidies Received for Construction	0.1	0.1	- 0.0	
Gain on Reversal of Urban Railways Improvement Reserve	0.9	1.3	+ 0.3	
Others	0.4	0.2	- 0.2	
Extraordinary Losses	2.6	3.7	+ 1.0 (+ 39.6%)	
Loss on Disposal of Fixed Assets	0.8	1.1	+ 0.2	
Loss on Reduction of Subsidies Received for Construction	0.0	0.1	+ 0.0	
Transfer to Urban Railways Improvement Reserve	1.3	-	- 1.3	
Others	0.3	2.5	+ 2.1	
Income before Income Taxes and Minority Interests	34.9	46.1	+ 11.1 (+ 31.9%)	

## Change of Segments (From FY2016/3)

To facilitate comparisons before and after the segment change, expected figures for fiscal 2014

are written for both new and old segments. **Existing Segments New Segments Transportation Transportation** Operating Revenue 191.2 Billion yen Operating Revenue 197.5 Billion yen 23.3 Billion ven Operating Profit **25.8** Billion yen **Operating Profit** Real Estate **Real Estate** shopping center business Operating Revenue **175.8** Billion yen Operating Revenue **199.3** Billion yen 32.8 Billion yen 33.3 Billion yen **Operating Profit Operating Profit** Life Service **Life Service** Operating Revenue **637.1** Billion yen Operating Revenue **520.1** Billion yen **Operating Profit 11.9** Billion yen **6.9** Billion yen Operating Profit Retail Operating Revenue 477.6 Billion yen Operating Profit 4.0 Billion ven **Hotel and Resort ICT and Media** Operating Revenue **96.0** Billion yen Operating Revenue **159.5** Billion yen **3.1** Billion yen Operating Profit Operating Profit **7.8** Billion yen **Hotel and Resort Business Support** Operating Revenue **96.0** Billion yen **3.1** Billion yen **Operating Profit** Construction Operating Revenue **160.4** Billion yen **business** Railway construction **1.9** Billion yen Operating Profit Liquidate the business support segment business **-76.6** Billion yen (Elimination) (Elimination) **Total** Operating Revenue **1,067.0** Billion yen **Total** Operating Revenue **1,067.0** Billion yen 71.5 Billion yen **71.5** Billion yen Operating Profit Operating Profit

<sup>\*2:</sup> We are set to transfer Tokyu Agency, Inc. and major group companies engaging in railway construction and other operations to their respective service support business segments. In line with this, we plan to liquidate the business support business segment.



<sup>\*1:</sup> We plan to establish the retail business and ICT & media business subsegments and position them under the life service business segment. We will then transfer the shopping center business to the retail business and the advertising business and Tokyu Agency, Inc. to the ICT & media business.