#### **TRANSLATION**

Please note that the following purports to be an accurate and complete translation of the original Japanese version prepared for the convenience of the Shareholders outside Japan. However, in the case of any discrepancy between the translation and the Japanese original, the latter shall prevail.

Securities Identification Code: 9501

# Report for the 2014 Fiscal Year

From April 1, 2014 to March 31, 2015

**Tokyo Electric Power Company, Incorporated** 

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Information regarding the items listed below is not contained within this report. In accordance with relevant laws and regulations and with Article 17 of the Articles of Incorporation, such information has been posted separately on our website (http://www.tepco.co.jp/ir/soukai/soukai-j.html).

- i) Notes to Consolidated Financial Statements
- ii) Notes to Non-Consolidated Financial Statements

Accordingly, the Consolidated Financial Statements and Non-Consolidated Financial Statements attached to this report are only part of the Consolidated Financial Statements and Non-Consolidated Financial Statements audited by the Accounting Auditor and the Audit Committee for the preparation of Accounting Audit Reports and Audit Report.

# TO OUR SHAREHOLDERS

First of all, we would like to express our deepest apologies to our shareholders as well as those in the areas around the power stations and, indeed, society at large for the tremendous trouble and anxiety that has been ongoing since the accident at the Fukushima Daiichi Nuclear Power Station.

Based on the New Comprehensive Special Business Plan, TEPCO has been pushing forward with compensation, revitalization of Fukushima and nuclear reactor decommissioning while expending every effort on initiatives aimed at increasing corporate value, such as nationwide sales of electric power and comprehensive alliances in the fuel and thermal power generation business, in order to fulfill our responsibilities to Fukushima over the long term and simultaneously to establish management base to be able to take responsibility.

Against this backdrop, fiscal 2014, TEPCO has succeeded in recording ordinary income for two consecutive years through its utmost efforts to achieve even greater management rationalization and streamlining. Nevertheless, the operating environment for TEPCO is changing rapidly. This change includes consideration of system reforms aimed at mutual entry across energy markets in the gas business as well, in addition to the promotion of electricity system reform, such as the full liberalization of electric power retail and the statutory-based separation of electricity transmission and distribution departments.

In order to respond to these changes in the operating environment promptly and in a flexible manner, TEPCO plans to introduce a holding company system in April 2016 ahead of other electric power companies. Moreover, while pursuing constant rationalization and streamlining aimed at doubling productivity, we will actively utilize alliances in all sectors to continuously create new value. Through these efforts, we are committed to increasing the corporate value of the entire TEPCO Group and reforming into a global energy company while constantly fulfilling our responsibilities for revitalization of Fukushima.

We express our deepest apologies for the continued non-payment of dividends for fiscal 2014 and sincerely ask for our shareholders' understanding of and cooperation with our future business management.

Fumio Sudo,

Chairman of the Board of Directors

Naomi Hirose,

Representative Executive Officer and President

# BUSINESS REPORT (from April 1, 2014 to March 31, 2015)

#### 1. Matters Regarding Status of Group Operations

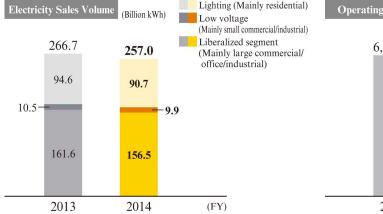
### (1) Progress of the Business and the Earnings Results Thereof

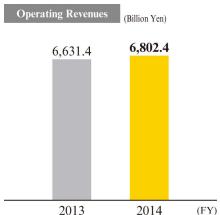
#### The Company Group's Earnings Results

In fiscal 2014, the Japanese economy maintained a trend of moderate recovery as personal consumption remained brisk amidst improvements in the employment and income environment despite the impact of the reaction to front-loaded demand accompanying the increase in the rate of the consumption tax, and corporate earnings also showed a trend of improvement.

In the electric power business, the Revision of the Electricity Business Act was enacted providing for the full liberalization of the retail market, which forms Phase 2 of Electricity System Reform, and competition increased in intensity, including full-scale moves by competitors toward entering the Tokyo metropolitan electric power market.

Against this backdrop, electricity sales volume decreased by 3.6 percent from the previous fiscal year to 257.0 billion kWh, as a result of a decrease in demand for cooling due to lower temperatures during the summer compared with the previous fiscal year. Looking at the breakdown, "Lighting (Mainly residential)" decreased by 4.1 percent to 90.7 billion kWh, "Low voltage (Mainly small Commercial and Industrial)" decreased by 6.2 percent to 9.9 billion kWh, and "Liberalized segment (Mainly large Commercial, office and Industrial)" decreased by 3.2 percent to 156.5 billion kWh compared with the previous fiscal year.

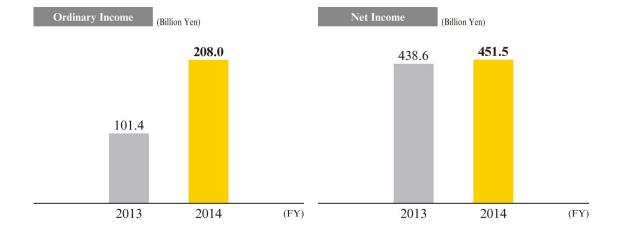




As for the consolidated revenue and expense for this fiscal year, on the revenue side, net sales (operating revenues) increased by 2.6 percent from the previous fiscal year to \(\frac{1}{2}\)6,802.4 billion, which was mainly attributable to the increase in unit sales prices that reflected a fuel cost adjustment system and other factors. Ordinary revenues, including other revenues, totaled \(\frac{1}{2}\)6,851.4 billion, up 2.3 percent year on year. On the expense side, ordinary expenses increased by 0.8 percent year on year to \(\frac{1}{2}\)6,643.4 billion. This was mainly attributable to comprehensive efforts to maximize cost reductions, including emergency-measure postponements of maintenance work etc., formulated by the Productivity Doubling Committee, even though fuel expenses remained high due to the impact from the substantial depreciation of the yen in foreign currency exchange rates while all nuclear power stations were suspended.

Segment results (before elimination of intersegment transactions) are as reported on the following and subsequent pages.

Starting in fiscal 2013, TEPCO adopted an in-house company system, and in addition to establishing the three companies of "Fuel & Power," "Power Grid" and "Customer Service," organizations other than companies are treated as "Corporate." Starting in fiscal 2014, the business and operational management of affiliates has been conducted by the relevant Corporate or company in order to introduce company-led business management throughout the TEPCO Group. Accordingly, the business operations of affiliates are included in the relevant Corporate or company.



# Corporate

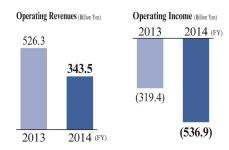
#### Major business

#### Provision of services common to all companies and Nuclear power generation business

### Earnings result by segment

Operating revenues decreased by 34.7% year on year to ¥343.5 billion and operating expenses increased by 4.1% to ¥880.5 billion.

As a result, operating loss was \\$536.9 billion.



#### **Measures in Fiscal 2014**

#### Efforts Towards Fukushima Revitalization

TEPCO promoted efforts **to provide compensation to every last person**, which included working in partnership with local governments to step up follow-up of people who are yet to claim, while **striving to be painstaking in prompt and attentive compensation**. As a result of these efforts, TEPCO had paid a cumulative total of approximately \(\frac{\pmathbf{4}}{4}\),790.0 billion up to March 31, 2015.

Moreover, in addition to implementing activities that reassure the public such as technical cooperation and residential monitoring of decontamination, etc. carried out by national and local governments, TEPCO actively engaged in activities to promote revitalization such as cleanup and weeding work with the aim of early repatriation and resumption of agriculture and commerce.

Since June 2014, TEPCO restructured the organization of the Fukushima Revitalization Headquarters, assigning staff with responsibility for each area for an integrated response to compensation, decontamination and revitalization as well as strengthening cooperation with national and local governments through such means as appointing full-time experienced managers in efforts to facilitate a prompt response to the opinions and wishes of the local residents.

# Decommissioning of the Fukushima Daiichi Nuclear Power Station

Concerning the cleanup of high concentration contaminated water, the most important key issue in countermeasures for contaminated water, TEPCO, led by Fukushima Daiichi Decontamination and Decommissioning Engineer Company, proceeded with cleanup by a multi-layered approach using a total of seven facilities, including a multi-nuclide removal equipment (ALPS), and strove to reduce contaminated water risk. Moreover, TEPCO steadily promoted decommissioning work and **completed work to remove all the fuel from the spent fuel pool at Unit 4** in December 2014 in addition to manufacturing equipment for a full-scale examination of the containment vessel with a view to removing the fuel debris. The International Atomic Energy Agency (IAEA) has highly commended these efforts for advancing the measures to reduce radiation risk.

In addition to these efforts, TEPCO continuously endeavored to improve the working environment based on the views of workers on the ground, setting up a new administrative building and meal supply center among other measures.

# **Nuclear Power Safety**

Under the "Nuclear Safety Reform Plan," TEPCO advanced nuclear safety reforms, including the provision of training aimed at raising safety awareness from senior management and the collection and analysis of information on accidents and problems from around the world to enhance quality and safety to world-class levels. Nevertheless, in addition to the repeated occurrence of serious human accidents, including fatal accidents, at our nuclear power stations, TEPCO caused concern and inconvenience to society at large, and the residents of Fukushima Prefecture in particular on the issue around disclosure of information on the waste water drainage channel at the Fukushima Daiichi Nuclear Power Station. Based on this introspection, we reviewed the form that information disclosure should take as well as addressing safety and quality enhancement as a top priority after conducting fundamental causal analysis of disaster occurrence under the responsibility of the General Manager of the Nuclear Power and Plant Siting Division.

At the Kashiwazaki-Kariwa Nuclear Power Station, in addition to steadily implementing measures to enhance safety learning from the experience of the Fukushima accident, TEPCO sought to clarify the chain of command with reference to case studies from outside Japan as well as continuously running training for employees themselves to connect vehicle-mounted generators and accident response drills with nighttime and bad weather, etc. scenarios in order to enhance emergency response capabilities.

## Policies to rationalize management

With no apparent timeframe for the resumption of operations at the Kashiwazaki-Kariwa Nuclear Power Station, Corporate and each company rallied to steadily promote initiatives aimed at strengthening the management base. Specifically, **cost reductions exceeding ¥800.0 billion were achieved** through measures that included **bringing forward and completing the personnel reduction plan by seven years**, from the originally planned ten years through voluntary retirement, as well as emergency-measure postponements of maintenance work, etc.

# **Fuel & Power**

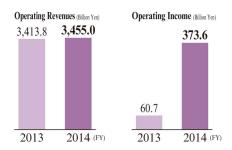
#### Major business

## Fuel and thermal power generation business

## Earnings result by segment

Operating revenues increased by 1.2% year on year to \$3,455.0 billion and operating expenses decreased by 8.1% to \$3,081.4 billion.

As a result, operating income was \(\frac{1}{2}\)373.6 billion.



#### **Measures in Fiscal 2014**

# Conclusion of Joint Venture Agreement regarding comprehensive alliance

In February 2015, TEPCO and CHUBU Electric Power Co., Inc. **agreed on the execution of a comprehensive alliance and formulation of a roadmap** for the entire supply chain from upstream investments and fuel procurement through power generation. They also entered into a Joint Venture Agreement to jointly establish a new company, which will integrate operation of the fuel-related businesses of the two companies as well as the development and replacement of thermal power plants in Japan and overseas.

# Initiatives to reduce fuel expenses

From April through July, 2014, TEPCO gradually commenced commercial operation of Group 3 of Chiba Thermal Power Station and Group 7 of Kashima Thermal Power Station, where it has improved power generation efficiency through conversion to combined cycle facilities. TEPCO also promoted initiatives aimed at reducing fuel prices, including the conclusion in September 2014 of a sale and purchase agreement for LNG with BP Singapore Pte. Limited, which features the introduction of lean LNG and Henry Hub link for price indexation.

# **Power Grid**

## Major business

#### Transmission and distribution business

### Earnings result by segment

Operating revenues decreased by 3.8% year on year to ¥1,628.4 billion and operating expenses increased by 7.2% to ¥1,497.8 billion.

As a result, operating income was \\$130.5 billion.



#### **Measures in Fiscal 2014**

# Reducing energy wheeling costs while also providing stable supply

After ensuring the reliability of power supply, TEPCO promoted comprehensive cost reduction keeping in mind a **low wheeling rate matching international levels**. Specifically, in addition to steadily implementing refurbishment of aging facilities, TEPCO introduced initiatives aimed at boosting productivity, such as reducing the unit price through the rationalization of specifications and expanding competitive ordering.

# Launching services using smart meters

In April 2014, TEPCO installed approximately 1,000 smart meters in Kodaira City, Tokyo to perform verification testing on communications functions. Based on the results and other factors, TEPCO began offering services using the communications and remote meter reading functions of smart meters to its customers in the service area of the Tama Branch in February 2015.

# **Customer Service**

## Major business

#### Retail electricity business

### Earnings result by segment

Operating revenues increased by 2.5% year on year to \$6,716.7 billion and operating expenses decreased by 0.4% to \$6,368.1 billion.

As a result, operating income was ¥348.6 billion.



## Measures in Fiscal 2014

# Launching nationwide sales of electric power

Tepco Customer Service Corporation Limited (TCS), a wholly-owned subsidiary of TEPCO, launched sales of electric power to customers throughout Japan on October 1, 2014 as TEPCO Group's Sales of electricity outside of the TEPCO service area are aimed at expanding to ¥34.0 billion in fiscal 2016 and to ¥170.0 billion in fiscal 2023.

# Comprehensively reducing administrative processing costs

We worked to reduce costs by streamlining our on-site operations in order to promote profitfocused management with increased competitiveness ahead of the full liberalization of retail of electric power rather than simply fulfilling our supply responsibilities within the region. Specifically, we promoted the reduction of outsourcing expenses through competitive ordering of back office operations such as telephone customer service, raising productivity through standardization of rate-related administration and further expanding the scope of outsourcing.

#### (2) Issues to be Addressed

With every single employee achieving both "responsibility and competitiveness," the TEPCO Group will rally to fulfill its responsibilities for compensation, Fukushima revitalization and decommissioning in addition to realizing the stable supply of electric power while making a collective effort to provide new energy services in anticipation of Electricity System Reform and to raise corporate value.

## 1 Efforts Towards Fukushima Revitalization

TEPCO will **stand shoulder to shoulder with the people** forced to leave their homes and with people looking to restart their businesses and will **ensure that every last person is compensated** so that they can begin new lives and business activities at the earliest possible opportunity by promoting the formulation of new compensation policies for corporations and sole proprietors as well as continuing to strengthen appeals to those people yet to claim compensation.

We will also continue to provide intensive introduction of human and technological resources to facilitate early repatriation and rebuild a living environment in which all people can live with peace of mind, free from concerns regarding radioactive materials.

Furthermore, we will steadily promote procedures for the construction of the world's most advanced coal-fired thermal power plants with the aims of creating employment opportunities and building the industrial infrastructure that will form the core of the revitalization of Fukushima. At the same time, we will **further strengthen our cooperation with national and local governments**, including ongoing participation in deliberation aimed at achieving the national government's revitalization strategy (Fukushima International Industry Research Hub Scheme) as the Group rallies to work toward Fukushima revitalization.

# 2 Decommissioning of the Fukushima Daiichi Nuclear Power Station and Nuclear power safety

Based on introspection of the severe human casualties caused by the Fukushima Daiichi Nuclear Power Station and others, and with **raising safety and quality as the top priority**, TEPCO and its cooperative companies will be united in striving to prevent the occurrence of accidents. We will also reflect sincerely on the form that disclosure of information relating to the waste water drainage channel should take and carry out thorough examinations into risk extensively and comprehensively. At the same time, we will work to build a relationship of trust with all members of society by introducing a new, highly transparent and reliable framework for the disclosure of information, including the **publication of all data on radiation** measured at the Fukushima Daiichi Nuclear Power Station, in addition to **establishing forums for listening to the opinions of everyone in the community**.

TEPCO will strive to implement decommissioning through an all-Japan framework that will allow us to overcome a range of technical challenges in the future by bringing together wisdom from inside and outside Japan, which will include seamless cooperation with the International Research Institute for Nuclear Decommissioning (IRID) as well as the utilization of human resources with specialist knowledge of manufacturers, etc. In particular, TEPCO will fundamentally strengthen its decommissioning organization by building a cooperative relationship with The Japan Atomic Power Company, which has experience and know-how in the decommissioning of nuclear power stations, based on the basic agreement concluded in March 2015 in order to **stably and safely proceed with the long-term decommissioning process**.

Furthermore, all employees from senior management through to those on the site will strive to comprehensively **strengthen both structural and human interface safety measures** by working in partnership to steadily implement the "Nuclear Safety Reform Plan" in order to achieve the acceleration of nuclear safety reforms and the permeation of a culture of safety. In April 2015, Dr. John Crofts, head of TEPCO's Nuclear Safety Oversight Office was appointed as Managing Executive Officer to carry out supervision and evaluation of nuclear safety at nuclear power stations.

At the Kashiwazaki-Kariwa Nuclear Power Station, TEPCO will strive for further safety improvement measures that go beyond meeting the examination as to compliance with new regulatory requirements. Efforts to explain these measures to the community and to enhance nuclear power disaster prevention will be led by the Niigata Headquarters, established in April 2015.

# 3 Measures for management rationalization

In order to strengthen the management base and improve competitiveness, TEPCO established the Productivity Doubling Committee, which includes external experts, and will embody "10 Challenges for Doubling Productivity" compiled by the committee paving the way to constant cost reductions. Based on a range of management efforts starting with this rationalization, TEPCO will endeavour to improve its financial indicators allowing a return to the public bond market. Based on these united company-wide efforts toward management streamlining, TEPCO has decided not to increase electricity rates for one year during 2015.

# 4 Establishment of revenue base for ongoing revitalization

Amidst declining demand for electricity due to power saving and energy conservation, the Japanese electric power market is facing an era of upheaval with the full liberalization of the retail market in April 2016 and the legal separation of transmission and distribution sectors scheduled for 2020.

In this environment, it is essential to adopt the optimum business strategy to match the individual characteristics of each business of the Fuel and thermal power generation, Transmission and distribution, and Retail electricity and work to increase the corporate value of the entire TEPCO Group so that TEPCO continues to fulfill its responsibility for the Fukushima nuclear power accident in addition to stably supplying low-cost electric power to customers.

In order to achieve this, based on achieving both "responsibility and competitiveness," TEPCO intends to split its three business companies and transfer to a holding company system ahead of other power companies by April 2016 when the licensing system will be introduced as stage 2 of electricity system reforms to enable us to adapt to the new post-liberalization business environment swiftly and in a flexible manner.

Following the transition to the holding company system, the holding company will be responsible for compensation, decommissioning and promoting revitalization as well as working for efficient management of operations and strengthened competitiveness by formulating group-wide management strategy and carrying out the optimum allocation of management resources.

Moreover, TEPCO established three new in-house companies in April 2015. These are a "Renewable Power Company," which operates the hydroelectric power and new energy power generation businesses, the "TEPCO Research Institute," which carries out study and research into management and technology strategies, and the "Business Solution Company," which integrates general administrative operations common to each business subsidiary, achieving the

streamlining of operations and clarification of responsibility for the holding company following the transition to the holding company system.

By building this business management structure, TEPCO aims to establish the revenue base for sustainable regeneration and fulfill its responsibility for the Fukushima nuclear power accident as the TEPCO Group as a whole while generating the resources for the revitalization of Fukushima and raising the corporate value of the entire Group.

The specific business strategies for each business division is as described below.

## a. Fuel & Power (Fuel and thermal power generation business)

TEPCO will achieve a transformation into an energy business operator that can compete dynamically with the world based on a radical review of business structure covering the entire supply chain from upstream to power generation.

With regard to the comprehensive alliance concluded with Chubu Electric Power Co., Inc., the joint venture company was established in April 2015, with a staged transfer of the upstream investments and fuel procurement businesses owned by the two companies to the new company to be carried out. However, in order to advance to a broader and more effective alliance, TEPCO and Chubu Electric Power Co., Inc. will also promote investigations into integration of their existing thermal power generation and related businesses. TEPCO will also pursue initiatives aimed at doubling productivity, including shortening the period for periodic inspection work at thermal power stations.

Through these initiatives, TEPCO will comprehensively reduce electric power and gas prices and deliver inexpensive electric power, etc. in a stable manner.

#### b. Power Grid (Transmission and distribution business)

Ensuring the reliability of power supply, TEPCO will conduct a bottom-up review across the entire wheeling value chain to achieve Japan's most competitive wheeling costs while achieving the maximum efficiency in transmission and distribution network operations. Specifically, TEPCO will steadily renovate aging facilities while striving for structural business reform through technical innovation, thorough streamlining of operations and raising productivity.

TEPCO will also make efforts to increase the convenience of its transmission and distribution network through such means as considering the utilization of its pumped-storage hydroelectric power stations, which have an outstanding function in power supply adjustment, with the aim of expanding introduction of renewable energy while increasing the neutrality and impartiality of business operations.

In addition, TEPCO will install smart meters in all our service areas by fiscal 2020 as well as conducting joint meter reading with other services such as gas and water.

#### c. Customer Service (Retail electricity business)

TEPCO will leverage its alliances with other companies to propose and supply products and services across Japan based on efficient use of energy from the perspective of customers. At the same time, TEPCO interprets the changes in the business environment from the full liberalization of electric power and gas as positive for achieving a one-stop service for electric power and gas across Japan. Moreover, TEPCO will accelerate the development of products and the establishment of sales networks with its alliance partners and will run some services on a trial basis in fiscal 2015.

Through these activities, TEPCO's aim is to be a "future-oriented infrastructure company," that helps to realize the hopes of companies wanting to grow their business and households wanting a prosperous and safe lifestyle.

# (3) Capital expenditure

# i) Amount of capital expenditure

Business Segment	Amount
	(Billions of yen)
Corporate	283.6
Fuel & Power	84.6
Power Grid	219.2
Customer Service	0.1
Intercompany eliminations	(1.7)
Total	585.9

# ii) Principal facilities completed

# a. Power generation facilities

Name	Output (MW)	
(Hydroelectric)		
Kazunogawa Hydroelectric Power Station	400	
(Thermal)		
Kashima Thermal Power Station, Group 7	456	
Chiba Thermal Power Station, Group 3	498	

<sup>(</sup>Note) Portion completed during the fiscal year under review is stated for Kazunogawa Hydroelectric Power Station (output: 1,600 MW).

# b. Transmission facility

Name	Voltage (kV)	Length (km)
Nishi-Jobu Trunk Line (overhead line, new construction)	500	59.3

# iii) Principal facilities under construction (As of March 31, 2015)

# a. Power generation facilities

Name	Output (MW)
(Hydroelectric)	
Kazunogawa Hydroelectric Power Station	400
Kannagawa Hydroelectric Power Station	1,880
(Thermal)	
Kawasaki Thermal Power Station, Group 2	1,420
Yokohama Thermal Power Station, Group 7	108

# b. Transmission facility

Name	Voltage (kV)	Length (km)
Kawasaki-Toyosu Line (underground line, new construction)	275	22.2

# c. Substation facilities

Name	Voltage (kV)	Output (Thousand kVA)
Shin-Tochigi Substation (capacity increase)	500	150
Ohi-Futou Substation (new construction)	275	900

# (4) Financing Activities

# i) Bonds

Proceeds from issuance 99.6 billion yen
Redemptions 446.4 billion yen

# ii) Loans

Proceeds from loans 323.5 billion yen
Repayments of loans 594.2 billion yen

# (5) Trend in Assets and Profit/Loss

Item	FY2011	FY2012	FY2013	FY2014 (this fiscal year)
Operating revenues (Billions of yen)	5,349.4	5,976.2	6,631.4	6,802.4
Ordinary income (Billions of yen)	(400.4)	(326.9)	101.4	208.0
Net income (Billions of yen)	(781.6)	(685.2)	438.6	451.5
Net income per share (Yen)	(487.76)	(427.64)	273.74	281.80
Total assets (Billions of yen)	15,536.4	14,989.1	14,801.1	14,212.6

# (6) Important Subsidiaries (as of March 31, 2015)

Company Name	Capital	TEPCO Ownership	Major Business
	(Billions of yen)	(%)	
Toden Real Estate Co., Inc.	3.02	100	Leasing and management of real estate
The Tokyo Electric Generation Company, Incorporated	2.5	100	Wholesale of electricity
TEPCO SYSTEMS CORPORATION	0.35	100	Computerized information processing; development and maintenance of software
Tokyo Power Technology Ltd.	0.1	100	Repair and operation of power generation, environmental protection and other facilities
TEPCO Lease Corporation	0.1	100	Leasing of vehicles and others
Tepco Town Planning Co., Ltd.	0.1	100	Design and maintenance of power distribution facilities and contracting for advertisements on utility poles and other media
Tokyo Densetsu Service Co., Ltd.	0.05	100	Maintenance of transmission, transformation and other facilities
Fuel TEPCO Limited	0.04	100	Sales of petroleum products
Tokyo Electric Power Services Company, Limited	0.04	100	Design and supervision of construction of power generation, transmission, transformation and other facilities
TOKYO WATERFRONT RECYCLE POWER CO., LTD.	0.1	95.5	Industrial waste treatment; electricity sales
	(Millions of euros)		
Tokyo Electric Power Company International B.V.	(Millions of U.S. dollars)	100	Investment in overseas businesses
Tokyo Timor Sea Resources Inc.	39.0	66.7	Investment in gas field development companies

# (7) Major Business Offices (as of March 31, 2015)

# i) The Company's major offices

## a. Head Office

Chiyoda-ku, Tokyo

# b. Fukushima Revitalization Headquarters

Naraha Town, Futaba Gun, Fukushima

## c. Branch offices

Name	Location
Tochigi	Utsunomiya-shi, Tochigi
Gunma	Maebashi-shi, Gunma
Ibaraki	Mito-shi, Ibaraki
Saitama	Saitama-shi, Saitama
Chiba	Chiba-shi, Chiba

Name	Location
Tokyo	Shinjuku-ku, Tokyo
Tama	Hachioji-shi, Tokyo
Kanagawa	Yokohama-shi, Kanagawa
Yamanashi	Kofu-shi, Yamanashi
Numazu	Numazu-shi, Shizuoka

# d. Major power stations

Sector	Power Station Name	Location
	Kinugawa, Imaichi, Shiobara	Tochigi
	Yagisawa, Tambara, Kannagawa	Gunma
Hydroelectric Power	Kazunogawa	Yamanashi
(Output of 100 MW or more)	Akimoto	Fukushima
	Azumi, Midono, Shin-Takasegawa	Nagano
	Nakatsugawa Daiichi, Shinanogawa	Niigata
	Kashima, Hitachinaka	Ibaraki
TI 1.D	Goi, Anegasaki, Sodegaura, Futtsu, Chiba	Chiba
Thermal Power (Output of	Ohi, Shinagawa	Tokyo
1,000 MW or more)	Yokosuka, Yokohama, Minami-Yokohama, Higashi-Ohgishima, Kawasaki	Kanagawa
	Hirono	Fukushima
Nuclear Power	Fukushima Daini	Fukushima
Nucleal Fower	Kashiwazaki-Kariwa	Niigata

# ii) Major offices of important subsidiaries (head office)

Company Name	Location	Company Name	Location
Toden Real Estate Co., Inc.	Taito-ku, Tokyo	Tokyo Densetsu Service Co., Ltd.	Taito-ku, Tokyo
The Tokyo Electric Generation Company, Incorporated	Taito-ku, Tokyo	Fuel TEPCO Limited	Koto-ku, Tokyo
TEPCO SYSTEMS CORPORATION	Koto-ku, Tokyo	Tokyo Electric Power Services Company, Limited	Koto-ku, Tokyo
Tokyo Power Technology Ltd.	Koto-ku, Tokyo	TOKYO WATERFRONT RECYCLE POWER CO., LTD.	Koto-ku, Tokyo
TEPCO Lease Corporation	Minato-ku, Tokyo	Tokyo Electric Power Company International B.V.	Netherlands
Tepco Town Planning Co., Ltd.	Meguro- ku, Tokyo	Tokyo Timor Sea Resources Inc.	U.S.A.

# (8) Employees (as of March 31, 2015)

Business Segment	Number of Employees	
	(Persons)	
Corporate	14,838	
Fuel & Power	2,950	
Power Grid	17,926	
Customer Service	7,616	
Total	43,330	

# (9) Major Lenders (as of March 31, 2015)

Lender	Loan Balance
	(Billions of yen)
Development Bank of Japan Inc.	758.7
Sumitomo Mitsui Banking Corporation	739.9
Mizuho Bank, Ltd.	482.9
The Bank of Tokyo-Mitsubishi UFJ, Ltd.	269.5
Sumitomo Mitsui Trust Bank, Limited	250.0
Mitsubishi UFJ Trust and Banking Corporation	150.0

# 2. Matters Regarding Shares (as of March 31, 2015)

# (1) Total Number of Shares Authorized to be Issued 14,100,000,000

# (2) Total Number of Class Shares Authorized to be Issued

Common Shares	35,000,000,000
Class A Preferred Shares	5,000,000,000
Class B Preferred Shares	500,000,000

## (3) Total Number of Issued Shares

Common Shares	1,607,017,531
Class A Preferred Shares	1,600,000,000
Class B Preferred Shares	340.000.000

## (4) Number of Shareholders

Common Shares	789,632
Class A Preferred Shares	1
Class B Preferred Shares	1

# (5) Top 10 Shareholders

	Number of Shares Held				
Name	Common Shares	Class A Preferred Shares	Class B Preferred Shares	Total	Investment Ratio
	(Thousands of shares)	(Thousands of shares)	(Thousands of shares)	(Thousands of shares)	(%)
Nuclear Damage Compensation and Decommissioning Facilitation Corporation	_	1,600,000	340,000	1,940,000	54.74
TEPCO Employees Shareholding Association	47,714	_	_	47,714	1.35
Tokyo Metropolitan Government	42,676	_	_	42,676	1.20
The Master Trust Bank of Japan, Ltd. (Trust Account)	39,825	_	_	39,825	1.12
Sumitomo Mitsui Banking Corporation	35,927	_	_	35,927	1.01
Japan Trustee Services Bank, Ltd. (Trust Account)	30,643	_	_	30,643	0.86
NIPPON LIFE INSURANCE COMPANY	26,400	_	_	26,400	0.74
Mizuho Bank, Ltd.	23,791	_	_	23,791	0.67
CHASE MANHATTAN BANK GTS CLIENTS ACCOUNT ESCROW	23,554	_	_	23,554	0.66
STATE STREET BANK WEST CLIENT – TREATY 505234	19,121	_	_	19,121	0.54

(Note) Investment ratio is calculated excluding treasury stock (3,084,544 common shares).

## 3. Matters Regarding Corporate Officers

## (1) Names, etc. of Directors and Executive Officers (as of March 31, 2015)

#### i) Directors

Name	Position and Responsibility in the Company Important Concurrently-held Positions		
Fumio Sudo	Chairman of the Board of Directors	Nominating Committee Chairman, Audit Committee Member, Compensation Committee Member Honorary Advisor of JFE Holdings, Inc., Outside Director of TAISEI CORPORATION, Outside Director of LIXIL Group Corporation, Outside Director of Takeda Pharmaceutical Company, Limited	
Naomi Hirose	Director	Nominating Committee Member	
Toshihiro Sano	Director	Chairman of the Board of Directors of KASHIMA KYODO ELECTRIC POWER COMPANY	
Takafumi Anegawa	Director		
Takashi Shimada	Director	Nominating Committee Member Chief of the TEPCO-NDF Liaison Office, Nuclear Damage Compensation and Decommissioning Facilitation Corporation (NDF)	
Yoshihiro Naito	Director	Audit Committee Chairman Outside Auditor of TAKAOKA TOKO CO., LTD.	
Yoshimitsu Kobayashi	Director	Nominating Committee Member Representative Director, President and Chief Executive Officer of Mitsubishi Chemical Holdings Corporation, Director and Chairman of Mitsubishi Chemical Corporation, Representative Director and President of The KAITEKI Institute, Inc., Outside Director of Japan Display Inc.	
Yoshiaki Fujimori	Director	Compensation Committee Member Director, Representative Executive Officer, President and CEO of LIXIL Group Corporation, Representative Director, President and CEO of LIXIL Corporation, Representative Director of GraceA Co., Ltd.	
Masahiko Sudo	Director	Audit Committee Member Attorney at law	
Hideko Kunii	Director	Compensation Committee Chairman Deputy President of Shibaura Institute of Technology, Professor of Graduate School of Engineering Management and General Manager of Gender Equality Promotion Office of the same Institute, Outside Director of Honda Motor Co., Ltd.	
Hiroya Masuda	Director	Nominating Committee Member	

(Notes) 1. Fumio Sudo, Yoshimitsu Kobayashi, Yoshiaki Fujimori, Masahiko Sudo, Hideko Kunii and Hiroya Masuda are Outside Directors of TEPCO as provided for in Article 2, Item 15 of the Companies Act and are independent directors as provided for in Rule 436-2 of the Securities Listing Regulations of Tokyo Stock Exchange, Inc.

- 2. In addition to being an attorney at law, Masahiko Sudo has experience as an outside auditor at other companies and possesses considerable knowledge of finance and accounting.
- 3. TEPCO engages in business transactions that are mainly related to civil engineering and construction work at power stations with TAISEI CORPORATION where Fumio Sudo serves as Outside Director.

- 4. Yoshimitsu Kobayashi resigned from Director on March 31, 2015. Takashi Shimada also resigned from Nominating Committee Member on March 31, 2015.
- 5. Yoshihiro Naito resigned from Director on April 29, 2015. As a result, Takashi Shimada assumed office of Audit Committee Chairman on April 30, 2015.

# ii) Executive Officers

Name	Position and Responsibility in the Company Important Concurrently-held Positions	
Naomi Hirose	Representative Executive Officer and President	General Manager of Management & Planning Division, Chief of the Nuclear Reform Special Task Force, Chief of the New Growth Task Force
Hiroshi Yamaguchi	Representative Executive Officer and Executive Vice President	Management of all aspects of operations Chief Technology Officer Corporate Systems Dept., Engineering R&D Dept. Outside Director, TAKAOKA TOKO CO., LTD., Outside Auditor, TOKYO ENERGY & SYSTEMS INC.
Yoshiyuki Ishizaki	Representative Executive Officer and Executive Vice President	Management of all aspects of operations Representative of Fukushima Revitalization Headquarters, General Manager of Fukushima Division, Deputy General Manager of Nuclear Power & Plant Siting Division
Toshihiro Sano	Representative Executive Officer and Executive Vice President	Management of all aspects of operations President of Fuel & Power Company
Toshiro Takebe	Managing Executive Officer	President of Power Grid Company
Yuji Masuda	Managing Executive Officer	Deputy General Manager of Nuclear Power & Plant Siting Division, Administrator of Niigata Branch Office Establishment
Takeshi Yamazaki	Managing Executive Officer	President of Customer Service Company
Katsuyuki Sumiyoshi	Managing Executive Officer	Accounting & Treasury Dept., Materials & Procurement Dept., Internal Audit & Management of Quality & Safety Dept.
Takafumi Anegawa	Managing Executive Officer	General Manager of Nuclear Power & Plant Siting Division, Deputy Chief and Secretary General of the Nuclear Reform Special Task Force
Motomi Iki	Managing Executive Officer	Co-Superintendent of Management & Planning Division Employee Relations & Human Resources Dept., International Affairs Dept.
Naohiro Masuda	Managing Executive Officer	President of Fukushima Daiichi D&D Engineering Company, Chief Decommissioning Officer
Shotaro Okawara	Managing Executive Officer	In Charge of Inter-corporate Business Secretary Dept., Corporate Communications Dept.

Name	Position and Responsibility in the Company Important Concurrently-held Positions		
Koichi Kimura	Managing Executive Officer	Deputy General Manager of Fukushima Division, Deputy General Manager of Nuclear Power & Plant Siting Division Environment Dept., Corporate Affairs Dept. Representative Director and Executive Vice President, Japan Football Village Company, Incorporated	
Mitsuhiro Aoyagi	Managing Executive Officer	Secretary General of the New Growth Task Force, In charge of Next Generation Service Construction Dept., Smart Meter Promotion Office	
Keita Nishiyama	Executive Officer	Assistant to Chairman, Co-Superintendent of Management & Planning Division Deputy Chief of the TEPCO-NDF Liaison Office, Nuclear Damage Compensation and Decommissioning Facilitation Corporation	

- (Notes) 1. Naomi Hirose, Toshihiro Sano and Takafumi Anegawa concurrently serve as Director.
  - 2. The important concurrently-held positions of Executive Officers serving concurrently as Director are stated in the table i) Directors.
  - 3. Takashi Shimada (Assistant to Chairman, Co-Superintendent of Management & Planning Division) resigned from Executive Officer on July 22, 2014.
  - 4. Yuji Masuda resigned from Executive Officer on March 31, 2015.
  - 5. Keiji Muranaga, Seiichi Fubasami, Hiroshi Okamoto and John Crofts were appointed as new Managing Executive Officer effective April 1, 2015, and Yukio Kani was appointed as new Managing Executive Officer effective April 30, 2015. Accordingly, the responsibilities of Executive Officers changed as follows.

Name	Responsibility
Hiroshi Yamaguchi	Management of all aspects of operations Chief Technology Officer Corporate Systems Dept.
Yoshiyuki Ishizaki	Management of all aspects of operations Representative of Fukushima Revitalization Headquarters, General Manager of Fukushima Division, General Manager of Planning and General Affairs Dept. of Fukushima Division, Deputy General Manager of Nuclear Power & Plant Siting Division
Motomi Iki	President of Business Solution Company Employee Relations & Human Resources Dept., International Affairs Dept.
Koichi Kimura	Representative of Niigata Headquarters, General Manager of Niigata Division, Deputy General Manager of Nuclear Power & Plant Siting Division
Mitsuhiro Aoyagi	Secretary General of the New Growth Task Force, In charge of Next Generation Service Smart Meter Promotion Office
Keiji Muranaga	Deputy General Manager of Fukushima Division, Deputy General Manager of Nuclear Power & Plant Siting Division Environment Dept., Corporate Affairs Dept.
Seiichi Fubasami	Co-Superintendent of Management & Planning Division, Secretary General of Management & Planning Division
Hiroshi Okamoto	President of TEPCO Research Institute, Head of Inter-Regional Power Exchange Promotion Office of Management & Planning Division
John Crofts	In charge of Nuclear Safety, Head of Nuclear Safety Oversight Office
Yukio Kani	Vice President of Fuel & Power Company (in charge of the Comprehensive Alliance), General Manager of Comprehensive Alliance Promotion Office Fuel Dept.

#### (2) Total Amount of Remunerations, etc.

	Number of Persons	Amount of Remuneration, etc.
	Persons	Millions of yen
Directors	9	72
Executive Officers	17	255

- (Notes) 1. TEPCO does not pay to Directors who concurrently serve as Executive Officer the remuneration paid to Directors. Therefore, "Number of Persons" for "Directors" stated above does not include the number of Directors who concurrently serve as Executive Officer.
  - 2. The above includes ¥55 million in remuneration, etc. for eight Outside Directors.

#### (3) Policy for the Determination of Remuneration, etc. for Directors and Executive Officers

The main duty of each Director and Executive Officer of TEPCO is to minimize the burden on the people by enhancing corporate value based on a strong commitment to achieving stable supply of electric power beyond the world's highest level of safety ensurance and under competitive conditions, while fulfilling TEPCO's responsibility for the Fukushima Daiichi Nuclear Power Station accident. In order to achieve this, the basic policies for the determination of remuneration are securing outstanding human resources capable of leading business operations and management reform to achieve both "responsibility and competitiveness," clarifying responsibilities and outcomes and increasing incentives for improved performance and increase in the stock value.

The remuneration system for Directors and that of Executive Officers are different based on the different roles of the Directors, who are in charge of supervising corporate management, and the Executive Officers, who are in charge of executing business operations. Directors who concurrently serve as Executive Officer receive only the remuneration paid to Executive Officers.

## i) Remuneration paid to Directors

The remuneration paid to Directors comprises only basic remuneration.

<Basic remuneration>

The amount of basic remuneration paid to each Director is determined taking into consideration whether he/she is full time or part time, the committee to which he/she belongs and job description.

#### ii) Remuneration paid to Executive Officers

The remuneration paid to Executive Officers comprises basic remuneration and productivity-linked remuneration.

<Basic remuneration>

The amount of basic remuneration paid to each Executive Officer is determined based on his/her specific rank, whether he/she holds the right to represent TEPCO and his/her job description.

<Pre><Pre>roductivity-linked remuneration>

The amount of productivity-linked remuneration is determined according to results of TEPCO and personal performance.

#### iii) Level of remuneration to be paid

When determining the level of remuneration to be paid to Directors and Executive Officers, TEPCO takes into consideration its management environment, the remuneration levels of other companies and the current salaries of employees, etc., with the aim of setting

remuneration at levels commensurate with their abilities and responsibilities to be required as Directors and Executive Officers.

## (4) Activities of Outside Directors, etc.

## i) Major activities of Outside Directors

| Name                 | Key Activities  |
|----------------------|---|
| Fumio Sudo           | He attended 26 out of 26 meetings of the Board of Directors, five out of six meetings of the Nominating Committee, 14 out of 14 meetings of the Audit Committee and five out of five meetings of the Compensation Committee, and made comments whenever needed utilizing his experience and insight, etc. primarily as an enterprise manager. |
| Yoshimitsu Kobayashi | He attended 25 out of 26 meetings of the Board of Directors and five out of six meetings of the Nominating Committee, and made comments whenever needed utilizing his experience and insight, etc. primarily as an enterprise manager.  |
| Yoshiaki Fujimori    | He attended 23 out of 26 meetings of the Board of Directors and five out of five meetings of the Compensation Committee, and made comments whenever needed utilizing his experience and insight, etc. primarily as an enterprise manager.   |
| Masahiko Sudo        | He attended 21 out of 21 meetings of the Board of Directors and 11 out of 11 meetings of the Audit Committee, and made comments whenever needed utilizing his experience and expert knowledge, etc. primarily as an attorney at law.  |
| Hideko Kunii         | She attended 20 out of 21 meetings of the Board of Directors and three out of three meetings of the Compensation Committee, and made comments whenever needed utilizing her experience and insight, etc. primarily as an enterprise manager.  |
| Hiroya Masuda        | He attended 20 out of 21 meetings of the Board of Directors and three out of three meetings of the Nominating Committee, and made comments whenever needed utilizing his experience and insight, etc. primarily related to government administration.   |

## ii) Outline of Agreements for Limitation of Liability

Pursuant to the provisions of Article 427, Paragraph 1 of the Companies Act and Article 29, Paragraph 2 of the Articles of Incorporation, TEPCO has entered into agreements with all of Outside Directors which limit their responsibilities under Article 423, Paragraph 1 of the Companies Act to the extent permitted by laws and regulations.

## 4. Matters Regarding Accounting Auditor

## (1) Name of Accounting Auditor

Ernst & Young ShinNihon LLC

#### (2) Amount of Compensation, etc. of Accounting Auditor

- i) Amount of compensation, etc. paid in this fiscal year for audit services 139 million yen
- ii) Total amount of cash and other profits to be paid by the Company and its subsidiaries

246 million yen

- (Notes) 1. The audit contract between TEPCO and the Accounting Auditor does not distinguish between the amount of compensation for audits based on the Companies Act and for audits based on the Financial Instruments and Exchange Act, and the amounts cannot be separated in practice. Therefore, the amount stated in i) includes compensation for audits based on the Financial Instruments and Exchange Act.
  - TEPCO contracts the Accounting Auditor for advisory and other services on internal control related to financial reporting and pays fees for services other than the audit services in Article 2, Paragraph 1 of the Certified Public Accountants Act.
  - 3. Of TEPCO's important subsidiaries, Tokyo Electric Power Company International B.V. receives audit services from an accounting auditor that is not the Company's Accounting Auditor.

#### (3) Policy for Dismissal or Non-Reappointment Decision of Accounting Auditor

When the Accounting Auditor falls under any of the items under Article 340, Paragraph 1 of the Companies Act, the policy of the Audit Committee is to dismiss the Accounting Auditor with the agreement of all members of the Audit Committee.

Moreover, in cases other than that described above, in cases when the Accounting Auditor is judged to be unsuitable, such as when it is deemed to be difficult for the Accounting Auditor to accomplish its duties appropriately, the policy of the Audit Committee is to determine the content of the proposal to be submitted to the General Meeting of Shareholders concerning the dismissal or non-reappointment of the Accounting Auditor.

## 5. Systems for Ensuring Properness of Business Operations

## (1) Systems for Ensuring Effective Audits by the Audit Committee

- i) To support the Audit Committee, TEPCO shall appoint Audit Committee Aides. In addition, TEPCO shall establish a full-time body for assisting the duties of the Audit Committee and assign the necessary personnel.
- ii) Audit Committee Aides and members of the full-time body for assisting the duties of the Audit Committee shall comply with instructions and orders from the Audit Committee, and matters concerning their personnel shall be discussed with the Audit Committee in advance.
- iii) When discovering facts that could cause the Company significant damage, Directors and Executive Officers shall report immediately the same to a member of the Audit Committee, while also making necessary reports on matters requested by members selected by the Audit Committee. A system shall also be arranged to enable necessary and appropriate reporting to the Audit Committee by a Director, Executive Officer, Corporate Officer or employee of TEPCO, or by a Director, Auditor, Corporate Officer or employee of a Group company or by a person who received a report from one of them. At the same time, appropriate measures shall be taken to ensure that a person who makes such a report does not receive disadvantageous treatment because of making such a report.
- iv) TEPCO shall establish a system that enables members of the Audit Committee to attend meetings of the Board of Executive Officers, the Management & Planning Division Meeting and other important meetings and state their opinions whenever necessary. Moreover, in addition to creating the environment to achieve the cooperation of the Accounting Auditor and internal audit body with the Audit Committee, TEPCO shall make arrangements to ensure the effectiveness of audits by the Audit Committee, including the payment of the expenses deemed necessary for the execution of the duties as a member of the Audit Committee.

# (2) Systems for Ensuring that Execution of Duties by Directors and Executive Officers is in Compliance with Laws and Regulations and the Articles of Incorporation

- i) To rigorously enforce operations of business in line with social norms and observance of corporate ethics, TEPCO shall draw up the "TEPCO Group Charter of Corporate Conduct" and the "Corporate Ethics Code of Conduct" and Directors and Executive Officers shall take the lead in practicing these, while ensuring their observance by Corporate Officers and employees.
  - Meanwhile, the "Corporate Ethics Committee", which includes external experts as its members, shall be set up to oversee corporate ethics as a whole and promote compliance-oriented management.
- ii) The Board of Directors shall meet once a month in principle and additionally as necessary to discuss and make decisions on important execution of duties in accordance with laws and regulations and the Articles of Incorporation and supervise execution of duties undertaken by Directors and Executive Officers by such means as receiving reports from Executive Officers on the status of their execution of duties on both a regular and an as-needed basis. The Board of Directors, whenever necessary, shall request Corporate Officers to report to the Board of Directors on their status of execution of duties.
- iii) The Board of Executive Officers shall be established to assist the functions of the Board of Directors and achieve efficient and appropriate decision-making. The Board of Executive Officers shall meet once a week in principle and additionally as necessary to discuss on important management matters including the agenda of meetings of the Board of Directors.

iv) Directors and Executive Officers shall always endeavor to gather sufficient information to make appropriate business judgments in compliance with laws and regulations and the Articles of Incorporation.

# (3) Systems for Preservation and Management of Information on Execution of Duties by Executive Officers

The summary of the minutes of meetings of the Board of Executive Officers and other information on execution of duties by Executive Officers shall be managed appropriately in accordance with laws and regulations and internal rules in all processes from its creation to use, utilization, preservation and disposal.

#### (4) Regulations on Risk Management and Other Systems

- i) Directors and Executive Officers shall identify and evaluate risks associated with the business activities of TEPCO and its Group companies on both a regular and an as-needed basis and appropriately reflect such risks in the business management plan formulated for each fiscal year. Internal rules shall also be prepared to enable risk management of the entire group to be carried out appropriately.
- ii) Such risks are basically managed as part of execution of duties by individual body in charge of the relevant business in line with internal rules. Any risk that involves more than one body shall be managed appropriately based on discussions by cross-organizational committee and other forums.
- iii) Concerning risk that might seriously affect corporate management, the "Risk Management Committee" chaired by the Executive Officer and President shall endeavor to prevent such risk from materializing. If the risk does materialize, the committee shall quickly and accurately deal with such risk in order to minimize its impact on corporate management.
- iv) Appropriate systems shall be arranged in readiness for the occurrence of a major earthquake or similar emergency disaster, including the setting up of a response body, creating a system for communication of information and carrying out periodic disaster prevention drills.
- v) The internal audit body shall audit the effectiveness of the risk management system periodically and additionally as necessary, and report the results of audit to the Board of Executive Officers, etc. The Executive Officers shall make necessary improvements based on the audit results.
- vi) The Management & Planning Division Meeting shall be established to share information on the overall management of TEPCO and to promote corporate reform. The Management & Planning Division Meeting shall be held once a week in principle and additionally as necessary and discuss on the policy for responding to important management issues and the direction of that response.
- vii) Based on reflection on the accident at the Fukushima Daiichi Nuclear Power Station, a "Nuclear Safety Oversight Office" shall be established as a body that is directly controlled by the Executive Officer and President. Drawing on the expertise of external specialists, the Nuclear Safety Oversight Office monitors nuclear safety initiatives, provides advice whenever necessary and involves itself directly in the decision-making on those initiatives, and by arranging such system TEPCO achieves improvement of management of nuclear power safety.

A system for communicating appropriately with the general public about TEPCO's business activities in general, including nuclear power business, shall also be established.

## (5) Systems for Ensuring Efficient Execution of Duties by Executive Officers

- Steps shall be taken for efficient decision-making on important management matters, including the appropriate discussions by the Board of Executive Officers and at the Management & Planning Division Meeting and other forums, in addition to by the Board of Directors.
- ii) The responsibilities and authority of Executive Officers in their execution of duties shall be clarified in internal rules, and Executive Officers, Corporate Officers and employees shall execute their respective duties appropriately and promptly.
- iii) TEPCO shall endeavor to establish an IT environment that helps improve efficiency and contributes to ensuring the propriety in the execution of duties on the premise that the security of information is ensured.

# (6) Systems for Ensuring that Execution of Duties by Employees is in Compliance with Laws and Regulations and the Articles of Incorporation

- i) Steps shall be taken to establish and rigorously enforce the "TEPCO Group Charter of Corporate Conduct" and the "Corporate Ethics Code of Conduct", such as continuously providing training in corporate ethics and other measures, so that all employees observe them.
- ii) TEPCO shall establish a "Consultation Desk for Corporate Ethics" to allow for anonymous inquiries about issues around laws and regulations and corporate ethics and shall take appropriate action on cases reported based on discussions by the "Corporate Ethics Committee". The privacy of those using the Consultation Desk shall be strictly protected in accordance with internal rules.
- iii) TEPCO shall clarify the laws and regulations that must be observed when executing duties in internal rules and rigorously enforce the execution of duties based on internal rules through education and training, etc.
- iv) To ensure that execution of duties by employees is in compliance with laws and regulations and the Articles of Incorporation, the internal audit body shall audit the status of execution of duties by employees periodically and at other times if necessary and report the results of audit to the Board of Executive Officers, etc. Executive Officers shall make necessary improvements based on the audit results.
- v) Based on these initiatives, TEPCO shall enhance and rigorously enforce a "Climate of active compliance", under which each employee is aware of and acts in accordance with corporate ethics and creates a workplace with a positive atmosphere, a "Mechanism of ensuring compliance" under which internal rules are continuously improved and steps are taken to rigorously enforce them, and a "Framework for speaking out", under which employees can speak of their own accord on work-related issues and problems and their input is positively welcomed.

# (7) Systems for Ensuring Properness of Business Operations of the Corporate Group comprising the Company and its Subsidiaries

- i) Under the "TEPCO Group Charter of Corporate Conduct", the TEPCO Group shall indicate the shared direction and targets, etc. as management policy to be aimed for by the Group as a whole, and make concerted efforts to achieve them. Meanwhile, TEPCO shall provide appropriate support to Group companies to help them autonomously develop and operate systems to ensure the properness of their business operations.
- ii) TEPCO shall make efforts to facilitate efficient decision-making and the appropriate and prompt execution of duties at Group companies through such means as clarifying responsibilities and authority in internal rules.

- iii) TEPCO shall arrange a system for prior consultation and reporting from Group companies in accordance with internal rules, etc. regarding important matters in the execution of duties. Meanwhile, TEPCO shall make efforts to ascertain the status of management at Group companies and share and resolve any management issues within the Group through such means as exchanging opinions at periodic meetings between TEPCO's Directors and Executive Officers and the Directors of Group companies.
- iv) In addition to establishing an environment which facilitates the use of the "Consultation Desk for Corporate Ethics" by Group companies, TEPCO shall make efforts to ensure the properness of business operations at Group companies, through such means as conducting audits by the TEPCO's internal audit body whenever necessary.
- (Note) The systems described above are those which are revised by the resolution of the Board of Directors Meeting on April 28, 2015 in view of the enforcement of the Act for Partial Revision of the Companies Act (Act No. 90 of 2014) on May 1, 2015.

# **Activities of the Audit Committee**

In order to compensate the people affected by the Fukushima Daiichi Nuclear Power Station accident and promote revitalization of Fukushima, decontamination and decommissioning while at the same time as surviving in an environment of intensifying free competition due to electric power systems reform, TEPCO has to establish management base and raise corporate value through efforts to implement the New Comprehensive Special Business Plan. In other words, the Company is required to constantly achieve both "responsibility and competitiveness."

As TEPCO is subject to such unusual circumstances, the Audit Committee has endeavored to audit the performance of duties by the Executive Officers and Directors with a particular awareness that one of its basic roles is to help to bring about an increase in the corporate value of TEPCO and the TEPCO Group in order to constantly achieve both "responsibility and competitiveness" in particular.

The Audit Committee comprises three audit committee members, including two Outside Directors, and two Audit Committee Aides and 14 staffs have been assigned to assist it. These staffs and others also serve as part-time auditors for TEPCO's major subsidiaries and affiliates. Under this system, the Audit Committee implemented a range of audit activities that include exchanging opinions with staff on the ground at frontline worksites, etc. based on the audit plan. In these audit activities, the Audit Committee put particular emphasis on whether personnel, goods and money were utilized effectively in terms of TEPCO and the TEPCO Group corporate governance and activities, whether such utilization was effective enough from the perspective of raising corporate value and whether there was anything impeding effective utilization. The Audit Committee also made proposals and requests for improvements and their prompt implementation as appropriate.

(Main results of activities by the Audit Committee in fiscal 2014)

i) Audit Committee meeting : 14 timesii) Meeting for exchange of opinions between Committee members : 11 times

iii) Meeting for exchange of opinions with internal audit body : 10 times (Audit

Committee Members who are Outside Directors also

participated)

iv) Meeting for exchange of opinions with Accounting Auditor : 6 times (Audit

Committee Members who are Outside Directors also

participated)

v) Audits of head office and major business locations : 26 times (Audit

Committee Members who are Outside Directors also participated 23 times) at

22 locations

vi) Interviews at Group companies

: 35 companies

vii) Fact finding surveys and exchange of opinions at offices and frontline worksites

: 53 locations and 623

persons

# Consolidated Balance Sheet (as of March 31, 2015)

| Assets   |                   |  |  |  |
|--|-------------------|--|--|--|
| Description  | Amount            |  |  |  |
|  | (millions of yen) |  |  |  |
| Fixed assets:  | 11,799,025        |  |  |  |
| Electric utility fixed assets:   | 7,167,106         |  |  |  |
| Hydroelectric power production facilities  | 619,404           |  |  |  |
| Thermal power production facilities  | 1,178,894         |  |  |  |
| Nuclear power production facilities  | 644,958           |  |  |  |
| Transmission facilities  | 1,825,179         |  |  |  |
| Transformation facilities  | 716,116           |  |  |  |
| Distribution facilities  | 2,039,927         |  |  |  |
| Other electric utility fixed assets  | 142,627           |  |  |  |
| Other facilities   | 253,282           |  |  |  |
| Facilities in progress:  | 767,142           |  |  |  |
| Construction in progress and retirement  | 767,142           |  |  |  |
| in progress  |                   |  |  |  |
| Nuclear fuel:  | 782,906           |  |  |  |
| Loaded nuclear fuel  | 123,390           |  |  |  |
| Nuclear fuel in processing   | 659,515           |  |  |  |
| Investments and other:   | 2,828,588         |  |  |  |
| Long-term investments  | 141,439           |  |  |  |
| Trust funds for reprocessing of irradiated nuclear fuel  | 961,910           |  |  |  |
| Grants-in-aid receivable from Nuclear Damage Compensation and Decommissioning Facilitation Corporation | 926,079           |  |  |  |
| Net defined benefit asset  | 121,232           |  |  |  |
| Other  | 679,197           |  |  |  |
| Allowance for doubtful accounts  | (1,271)           |  |  |  |
| Current assets:  | 2,413,652         |  |  |  |
| Cash on hand and in banks  | 1,394,289         |  |  |  |
| Notes and accounts receivable - trade  | 546,983           |  |  |  |
| Inventories  | 224,706           |  |  |  |
| Other  | 252,621           |  |  |  |
| Allowance for doubtful accounts  | (4,947)           |  |  |  |
|  |                   |  |  |  |
| Total assets   | 14,212,677        |  |  |  |

| Liabilities and Net Assets  |                          |  |  |  |
|---|--------------------------|--|--|--|
| Description   | Amount (millions of yen) |  |  |  |
| Long-term liabilities:  | 10,117,776               |  |  |  |
| Bonds   | 3,463,009                |  |  |  |
| Long-term loans   | 2,601,439                |  |  |  |
| Reserve for reprocessing of irradiated nuclear fuel                       | 995,792                  |  |  |  |
| Reserve for preparation of the reprocessing of irradiated nuclear fuel    | 70,663                   |  |  |  |
| Reserve for loss on disaster  | 521,016                  |  |  |  |
| Reserve for compensation for nuclear power-related damages                | 1,061,572                |  |  |  |
| Net defined benefit liability   | 428,390                  |  |  |  |
| Asset retirement obligations  | 741,190                  |  |  |  |
| Other   | 234,702                  |  |  |  |
| Current liabilities:  | 1,987,028                |  |  |  |
| Current portion of long-term debt   | 786,194                  |  |  |  |
| Short-term loans  | 189,572                  |  |  |  |
| Notes and accounts payable - trade  | 312,910                  |  |  |  |
| Accrued taxes   | 123,638                  |  |  |  |
| Other   | 574,713                  |  |  |  |
| Reserves:   | 5,692                    |  |  |  |
| Reserve for preparation of the depreciation of nuclear power construction | 5,692                    |  |  |  |
| Total liabilities   | 12,110,497               |  |  |  |
|   |                          |  |  |  |
| Shareholders' equity:   | 2,052,759                |  |  |  |
| Capital stock   | 1,400,975                |  |  |  |
| Capital surplus   | 743,608                  |  |  |  |
| Earned surplus  | (83,431)                 |  |  |  |
| Treasury stock  | (8,393)                  |  |  |  |
| Accumulated other comprehensive income:                                   | 20,193                   |  |  |  |
| Unrealized gain or loss on securities                                     | 6,703                    |  |  |  |
| Deferred gain and loss on hedges  | (15,724)                 |  |  |  |
| Revaluation reserve for land  | (3,038)                  |  |  |  |
| Foreign currency translation adjustments                                  | 30,287                   |  |  |  |
| Remeasurements of defined benefit plans                                   | 1,965                    |  |  |  |
| Minority interests  | 29,227                   |  |  |  |
| Total net assets  | 2,102,180                |  |  |  |
| Total liabilities and net assets  | 14,212,677               |  |  |  |

# Consolidated Statement of Income (Period from April 1, 2014 to March 31, 2015)

| Expenses  |                          |       |
|---|--------------------------|-------|
| Description   | Amount (millions of yen) |       |
| Operating expenses:   | 6,485,929                | Opera |
| Electric utility operating expenses   | 6,224,813                | H     |
| Other operating expenses  | 261,116                  | (     |
| Operating income  | 316,534                  |       |
| Non-operating expenses:   | 157,504                  | Non-o |
| Interest expenses   | 99,089                   | I     |
| Foreign exchange losses   | 35,074                   | I     |
| Other   | 23,341                   | F     |
|   |                          | (     |
| Total ordinary expenses   | 6,643,434                | Total |
| Ordinary income   | 208,015                  |       |
| Provision for or reversal of reserve for preparation of the depreciation of nuclear power construction: | 511                      |       |
| Provision for reserve for preparation of<br>the depreciation of nuclear power<br>construction           | 511                      |       |
| Extraordinary loss:   | 616,258                  | Extra |
| Compensation for nuclear power-related damages  | 595,940                  | (     |
| Loss related to interim storage project of spent fuel   | 20,318                   | (     |
| Income before income taxes and minority interests   | 479,022                  |       |
| Income taxes:   | 24,129                   |       |
| Income taxes – current  | 24,129                   |       |
| Income taxes – deferred   | (221)                    |       |
| medile taxes – defelled   | (221)                    |       |
| Income before minority interests  | 454,892                  |       |
| Minority interests  | 3,339                    |       |
| Net income  | 451,552                  |       |

| Revenues  |                          |  |  |  |  |
|---|--------------------------|--|--|--|--|
| Description   | Amount (millions of yen) |  |  |  |  |
| Operating revenues:                                       | 6,802,464                |  |  |  |  |
| Electric utility operating revenues                       | 6,497,627                |  |  |  |  |
| Other operating revenues                                  | 304,836                  |  |  |  |  |
| Non-operating revenues:                                   | 48,985                   |  |  |  |  |
| Dividends received  | 3,112                    |  |  |  |  |
| Interest revenues   | 18,181                   |  |  |  |  |
| Equity income under the equity method                     | 15,112                   |  |  |  |  |
| Other   | 12,578                   |  |  |  |  |
| Total ordinary revenues                                   | 6,851,449                |  |  |  |  |
| Extraordinary income:  Grants-in-aid from Nuclear Damage  | 887,777                  |  |  |  |  |
| Compensation and Decommissioning Facilitation Corporation | 868,535                  |  |  |  |  |
| Gain on sales of noncurrent assets                        | 19,242                   |  |  |  |  |
|   |                          |  |  |  |  |

# Consolidated Statement of Changes in Net Assets (Period from April 1, 2014 to March 31, 2015)

(millions of yen)

|   |               | Shareholders' equity |                |                |                            |  |  |
|---|---------------|----------------------|----------------|----------------|----------------------------|--|--|
|   | Capital stock | Capital surplus      | Earned surplus | Treasury stock | Total shareholders' equity |  |  |
| Balance at the beginning of current period                          | 1,400,975     | 743,616              | (534,085)      | (8,381)        | 1,602,124                  |  |  |
| Cumulative effects of changes in accounting policies                |               |                      | (986)          |                | (986)                      |  |  |
| Restated balance  | 1,400,975     | 743,616              | (535,071)      | (8,381)        | 1,601,138                  |  |  |
| Changes of items during the period                                  |               |                      |                |                |                            |  |  |
| Net income  |               |                      | 451,552        |                | 451,552                    |  |  |
| Purchases of treasury stock   |               |                      |                | (21)           | (21)                       |  |  |
| Disposal of treasury stock  |               | (7)                  |                | 9              | 1                          |  |  |
| Reversal of revaluation reserve for land                            |               |                      | 87             |                | 87                         |  |  |
| Other   |               |                      |                | (0)            | (0)                        |  |  |
| Net changes in items<br>other than those in<br>shareholders' equity |               |                      |                |                |                            |  |  |
| Total changes of items during the period                            | 1             | (7)                  | 451,640        | (12)           | 451,620                    |  |  |
| Balance at the end of current period                                | 1,400,975     | 743,608              | (83,431)       | (8,393)        | 2,052,759                  |  |  |

(millions of yen)

|   | Accumulated other comprehensive income      |  |                                    |   |  |  |                    |                  |
|---|---|--|------------------------------------|---|--|--|--------------------|------------------|
|   | Unrealized<br>gain or loss<br>on securities | Deferred<br>gain and loss<br>on hedges | Revaluation<br>reserve for<br>land | Foreign<br>currency<br>translation<br>adjustments | Remeasure-<br>ments of<br>defined<br>benefit plans | Total<br>accumulated<br>other<br>comprehen-<br>sive income | Minority interests | Total net assets |
| Balance at the beginning of current period                          | 2,995                                       | (13,356)                               | (3,295)                            | 1,448   | (39,795)   | (52,003)   | 27,287             | 1,577,408        |
| Cumulative effects of changes in accounting policies                |   |  |                                    |   |  |  |                    | (986)            |
| Restated balance  | 2,995                                       | (13,356)                               | (3,295)                            | 1,448   | (39,795)   | (52,003)   | 27,287             | 1,576,422        |
| Changes of items during the period                                  |   |  |                                    |   |  |  |                    |                  |
| Net income  |   |  |                                    |   |  |  |                    | 451,552          |
| Purchases of treasury stock   |   |  |                                    |   |  |  |                    | (21)             |
| Disposal of treasury stock  |   |  |                                    |   |  |  |                    | 1                |
| Reversal of revaluation reserve for land                            |   |  |                                    |   |  |  |                    | 87               |
| Other   |   |  |                                    |   |  |  |                    | (0)              |
| Net changes in items<br>other than those in<br>shareholders' equity | 3,708                                       | (2,368)                                | 256                                | 28,838  | 41,761   | 72,196   | 1,940              | 74,137           |
| Total changes of items during the period                            | 3,708                                       | (2,368)                                | 256                                | 28,838  | 41,761   | 72,196   | 1,940              | 525,758          |
| Balance at the end of current period                                | 6,703                                       | (15,724)                               | (3,038)                            | 30,287  | 1,965  | 20,193   | 29,227             | 2,102,180        |

## Balance Sheet (as of March 31, 2015)

| Assets   |                                       |  |  |
|--|---------------------------------------|--|--|
| Description  | Amount                                |  |  |
| <u> </u>   | (millions of yen)                     |  |  |
| Fixed assets:  | 11,607,019                            |  |  |
| Electric utility fixed assets:   | 7,221,027                             |  |  |
| Hydroelectric power production facilities  | 620,698                               |  |  |
| Thermal power production facilities  | 1,180,701                             |  |  |
| Nuclear power production facilities  | 648,654                               |  |  |
| Internal combustion engine power production facilities                                     | 7,850                                 |  |  |
| Renewable power production facilities  | 12,181                                |  |  |
| Transmission facilities  | 1,831,888                             |  |  |
| Transformation facilities  | 719,669                               |  |  |
| Distribution facilities  | 2,076,248                             |  |  |
| General facilities   | , , , , , , , , , , , , , , , , , , , |  |  |
| Facilities leased to others  | 122,063                               |  |  |
| Incidental business facilities   | 1,070<br>38,065                       |  |  |
| Other facilities   | *                                     |  |  |
| Facilities in progress:  | 1,442<br>714,570                      |  |  |
| Construction in progress   | 712,701                               |  |  |
|  | *                                     |  |  |
| Retirement in progress Nuclear fuel:   | 1,869<br>783,244                      |  |  |
| Loaded nuclear fuel  | 123,541                               |  |  |
| Nuclear fuel in processing   | 659,703                               |  |  |
| Investments and other:   | 2,848,668                             |  |  |
| Long-term investments  | 100,373                               |  |  |
| Long-term investments in subsidiaries  | 100,575                               |  |  |
| and affiliates   | 646,937                               |  |  |
| Trust funds for reprocessing of irradiated nuclear fuel                                    | 961,910                               |  |  |
| Grants-in-aid receivable from Nuclear Damage Compensation and Decommissioning Facilitation | 026 070                               |  |  |
| Corporation  | 926,079                               |  |  |
| Long-term prepaid expenses   | 105,126                               |  |  |
| Prepaid pension cost Allowance for doubtful accounts                                       | 109,486                               |  |  |
|  | (1,245)                               |  |  |
| Current assets:  Cash on hand and in banks   | 2,120,590                             |  |  |
| Accounts receivable - trade  | 1,158,521<br>513,804                  |  |  |
| Other receivables  | 39,709                                |  |  |
| Supplies   | *                                     |  |  |
| Advance payments   | 202,663<br>2,631                      |  |  |
| Prepaid expenses   | 3,774                                 |  |  |
| • •  | 3,774                                 |  |  |
| Short-term due from subsidiaries and affiliates  | 27,100                                |  |  |
| Miscellaneous current assets   | 176,938                               |  |  |
| Allowance for doubtful accounts  | ŕ                                     |  |  |
| Allowance for doubtful accounts  | (4,552)                               |  |  |
|  |                                       |  |  |
| Total assets   | 13,727,610                            |  |  |

| Liabilities and Net Assets   |                   |  |  |  |  |
|--|-------------------|--|--|--|--|
| Description  | Amount            |  |  |  |  |
| Description  | (millions of yen) |  |  |  |  |
| Long-term liabilities:   | 10,028,025        |  |  |  |  |
| Bonds  | 3,463,009         |  |  |  |  |
| Long-term loans  | 2,578,712         |  |  |  |  |
| Long-term accrued liabilities  | 14,381            |  |  |  |  |
| Lease obligations  | 660               |  |  |  |  |
| Long-term due to subsidiaries and affiliates                           | 21,899            |  |  |  |  |
| Accrued pension and severance costs                                    | 393,682           |  |  |  |  |
| Reserve for reprocessing of irradiated nuclear fuel                    | 995,792           |  |  |  |  |
| Reserve for preparation of the reprocessing of irradiated nuclear fuel | 70,663            |  |  |  |  |
| Reserve for loss on disaster   | 519,850           |  |  |  |  |
| Reserve for compensation for nuclear power-related damages             | 1,061,572         |  |  |  |  |
| Asset retirement obligations   | 734,259           |  |  |  |  |
| Miscellaneous long-term liabilities                                    | 173,541           |  |  |  |  |
| Current liabilities:   | 2,035,947         |  |  |  |  |
| Current portion of long-term debt                                      | 772,094           |  |  |  |  |
| Short-term loans   | 187,500           |  |  |  |  |
| Accounts payable - trade   | 290,510           |  |  |  |  |
| Accounts payable - other   | 116,911           |  |  |  |  |
| Accrued expenses   | 308,201           |  |  |  |  |
| Accrued taxes  | 114,561           |  |  |  |  |
| Deposits   | 3,509             |  |  |  |  |
| Short-term due to subsidiaries and affiliates                          | 207,572           |  |  |  |  |
| Advance payments received  | 24,678            |  |  |  |  |
| Miscellaneous current liabilities                                      | 10,406            |  |  |  |  |
| Reserves:  | 5,692             |  |  |  |  |
| Reserve for preparation of the   | ,                 |  |  |  |  |
| depreciation of nuclear power  |                   |  |  |  |  |
| construction   | 5,692             |  |  |  |  |
| Total liabilities  | 12,069,664        |  |  |  |  |
| Shareholders' equity:  | 1,659,282         |  |  |  |  |
| Capital stock  | 1,400,975         |  |  |  |  |
| Capital surplus:   | 743,608           |  |  |  |  |
| Capital legal reserve  | 743,555           |  |  |  |  |
| Other capital surplus  | 52                |  |  |  |  |
| Earned surplus:  | (477,699)         |  |  |  |  |
| Earned legal reserve   | 169,108           |  |  |  |  |
| Other earned surplus:  | (646,808)         |  |  |  |  |
| Reserve for overseas investment losses                                 | 369               |  |  |  |  |
| Reserve for special disaster<br>General reserve                        | 111<br>1,076,000  |  |  |  |  |
| Unappropriated retained earnings                                       | (1,723,289)       |  |  |  |  |
| Treasury stock   | (7,601)           |  |  |  |  |
| Valuation, translation adjustment and                                  | (7,001)           |  |  |  |  |
| others:  | (1,337)           |  |  |  |  |
| Unrealized gain or loss on securities                                  | (1,337)           |  |  |  |  |
| Total net assets   | 1,657,945         |  |  |  |  |
| Total liabilities and net assets                                       | 13,727,610        |  |  |  |  |
|  |                   |  |  |  |  |

# Statement of Income (Period from April 1, 2014 to March 31, 2015) Expenses Reve

| Expenses  |                      |  |  |  |  |
|---|----------------------|--|--|--|--|
| Description   | Amount               |  |  |  |  |
| Description   | (millions of yen)    |  |  |  |  |
| Operating expenses:   | 6,354,796            |  |  |  |  |
| Electric utility operating expenses:  | 6,233,725            |  |  |  |  |
| Hydroelectric power production  |                      |  |  |  |  |
| expenses  | 75,598               |  |  |  |  |
| Thermal power production expenses   | 2,951,513            |  |  |  |  |
| Nuclear power production expenses   | 548,661              |  |  |  |  |
| Internal combustion engine power  | 4.7.400              |  |  |  |  |
| production expenses   | 15,190               |  |  |  |  |
| Renewable power production expenses   | 1,152                |  |  |  |  |
| Intercompany power purchases  | 203,782              |  |  |  |  |
| Purchases of power from other   | 700 (50              |  |  |  |  |
| companies   | 799,658              |  |  |  |  |
| Transmission expenses   | 331,463              |  |  |  |  |
| Transformation expenses   | 132,041              |  |  |  |  |
| Distribution expenses   | 490,624              |  |  |  |  |
| Selling expenses  Expenses on facilities leased to others                           | 144,238<br>721       |  |  |  |  |
| General and administrative expenses   | 202,320              |  |  |  |  |
| Levy under Act on Purchase of   | 202,320              |  |  |  |  |
| Renewable Energy Sourced Electricity  | 164,206              |  |  |  |  |
| Electric power development promotion  | ,                    |  |  |  |  |
| tax   | 103,294              |  |  |  |  |
| Enterprise tax  | 69,382               |  |  |  |  |
| Electric power cost transfer account  | (124)                |  |  |  |  |
| Incidental business operating expenses:   | 121,071              |  |  |  |  |
| Energy facility service business  | 1.505                |  |  |  |  |
| operating expenses  | 1,595                |  |  |  |  |
| Operating expenses related to real estate leasing business                          | 3,352                |  |  |  |  |
| Gas supply business operating expenses  | 112,671              |  |  |  |  |
| Other incidental business operating   | 112,071              |  |  |  |  |
| expenses  | 3,450                |  |  |  |  |
| Operating income  | 278,910              |  |  |  |  |
| Non-operating expenses:   | 155,319              |  |  |  |  |
| Financing expenses:   | 99,047               |  |  |  |  |
| Interest expenses   | 99,009               |  |  |  |  |
| Stock issuance expenses   | 0                    |  |  |  |  |
| Bond issuance expenses  | 37                   |  |  |  |  |
| Other non-operating expenses:   | 56,271               |  |  |  |  |
| Loss on disposal of fixed assets  | 99                   |  |  |  |  |
| Foreign exchange losses   | 35,604               |  |  |  |  |
| Other losses  | 20,567               |  |  |  |  |
| Total ordinary expenses   | 6,510,115<br>167,362 |  |  |  |  |
| Ordinary income   | 107,302              |  |  |  |  |
| Provision for or reversal of reserve for preparation of the depreciation of nuclear |                      |  |  |  |  |
| power construction:   | 511                  |  |  |  |  |
| Provision for reserve for preparation of  |                      |  |  |  |  |
| the depreciation of nuclear power   | 511                  |  |  |  |  |
| construction  | 511                  |  |  |  |  |
| Extraordinary loss:   | 616,258              |  |  |  |  |
| Compensation for nuclear power-related damages                                      | 595,940              |  |  |  |  |
| Loss related to interim storage project of  |                      |  |  |  |  |
| spent fuel  | 20,318               |  |  |  |  |
| Income before income taxes  | 434,247              |  |  |  |  |
| Income taxes:   | 7,233                |  |  |  |  |
| Income taxes - current  | 7,233                |  |  |  |  |
| Net income  | 427,013              |  |  |  |  |
| <u>I</u>  | ,                    |  |  |  |  |

| Revenues   |                          |  |  |  |  |
|--|--------------------------|--|--|--|--|
| Description  | Amount (millions of yen) |  |  |  |  |
| Operating revenues:  | 6,633,706                |  |  |  |  |
| Electric utility operating revenues:                                     | 6,497,627                |  |  |  |  |
| Residential  | 2,541,583                |  |  |  |  |
| Commercial and industrial  | 3,466,257                |  |  |  |  |
| Intercompany power sales   | 144,114                  |  |  |  |  |
| Sales of power to other companies  | 85,348                   |  |  |  |  |
| Revenues from wheeling   | 72,440                   |  |  |  |  |
| Transmission charge settlements with other electric utility company      | 346                      |  |  |  |  |
| Grant under Act on Purchase of<br>Renewable Energy Sourced Electricity   | 129,483                  |  |  |  |  |
| Electric utility miscellaneous revenues                                  | 57,241                   |  |  |  |  |
| Revenues on facilities leased to others                                  | 813                      |  |  |  |  |
|  |                          |  |  |  |  |
| Incidental business operating revenues: Energy facility service business | 136,078                  |  |  |  |  |
| operating revenues Operating revenues related to real estate             | 2,475                    |  |  |  |  |
| leasing business   | 7,210                    |  |  |  |  |
| Gas supply business operating revenues                                   | 121,988                  |  |  |  |  |
| Other incidental business operating revenues                             | 4,404                    |  |  |  |  |
| N  | 42 771                   |  |  |  |  |
| Non-operating revenues:  | 43,771                   |  |  |  |  |
| Financing revenues:  | 32,383                   |  |  |  |  |
| Dividends received   | 15,383                   |  |  |  |  |
| Interest revenues  | 17,000                   |  |  |  |  |
| 0.1  | 11 207                   |  |  |  |  |
| Other non-operating revenues:  | 11,387                   |  |  |  |  |
| Miscellaneous revenues   | 11,387                   |  |  |  |  |
| Total ordinary revenues  | 6,677,477                |  |  |  |  |
| Extraordinary income:  Grants-in-aid from Nuclear Damage                 | 883,655                  |  |  |  |  |
| Compensation and Decommissioning   |                          |  |  |  |  |
| Facilitation Corporation   | 868,535                  |  |  |  |  |
| Gain on sales of noncurrent assets                                       | 15,120                   |  |  |  |  |
|  | 12,120                   |  |  |  |  |
|  |                          |  |  |  |  |

## Statement of Changes in Net Assets (Period from April 1, 2014 to March 31, 2015)

(millions of yen)

|   | Shareholders' equity |                       |                       |                      |  |                              |
|---|----------------------|-----------------------|-----------------------|----------------------|--|------------------------------|
|   | Capital surplus      |                       |                       | Earned surplus       |  |                              |
|   | Capital<br>stock     | Capital legal reserve | Other capital surplus | Earned legal reserve | Other earned surplus                   |                              |
|   |                      |                       |                       |                      | Reserve for overseas investment losses | Reserve for special disaster |
| Balance at the beginning of current period                          | 1,400,975            | 743,555               | 60                    | 169,108              | 359                                    | 94                           |
| Changes of items during the period                                  |                      |                       |                       |                      |  |                              |
| Provision of reserve for overseas investment losses                 |                      |                       |                       |                      | 10                                     |                              |
| Provision of reserve for special disaster                           |                      |                       |                       |                      |  | 16                           |
| Net income  |                      |                       |                       |                      |  |                              |
| Purchases of treasury stock   |                      |                       |                       |                      |  |                              |
| Disposal of treasury stock  |                      |                       | (7)                   |                      |  |                              |
| Net changes in items<br>other than those in<br>shareholders' equity |                      |                       |                       |                      |  |                              |
| Total changes of items during the period                            | _                    | _                     | (7)                   | _                    | 10                                     | 16                           |
| Balance at the end of current period                                | 1,400,975            | 743,555               | 52                    | 169,108              | 369                                    | 111                          |

(millions of yen)

|   | Shareholders' equity |                                  |                |                                  | Valuation,<br>translation<br>adjustment and<br>others |           |
|---|----------------------|----------------------------------|----------------|----------------------------------|---|-----------|
|   | Earned surplus       |                                  | m . 1          | ** 1. 1                          | Total net assets                                      |           |
|   | Other earn           | ed surplus                       | Treasury stock | Total<br>shareholders'<br>equity | Unrealized gain<br>or loss on<br>securities           |           |
|   | General reserve      | Unappropriated retained earnings |                |                                  |   |           |
| Balance at the beginning of current period                          | 1,076,000            | (2,150,276)                      | (7,589)        | 1,232,289                        | (2,276)   | 1,230,012 |
| Changes of items during the period                                  |                      |                                  |                |                                  |   |           |
| Provision of reserve for overseas investment losses                 |                      | (10)                             |                | -                                |   | -         |
| Provision of reserve for special disaster                           |                      | (16)                             |                | -                                |   | -         |
| Net income  |                      | 427,013                          |                | 427,013                          |   | 427,013   |
| Purchases of treasury stock   |                      |                                  | (21)           | (21)                             |   | (21)      |
| Disposal of treasury stock  |                      |                                  | 9              | 1                                |   | 1         |
| Net changes in items<br>other than those in<br>shareholders' equity |                      |                                  |                |                                  | 938   | 938       |
| Total changes of items during the period                            | 1                    | 426,987                          | (12)           | 426,993                          | 938   | 427,932   |
| Balance at the end of current period                                | 1,076,000            | (1,723,289)                      | (7,601)        | 1,659,282                        | (1,337)   | 1,657,945 |

## ACCOUNTING AUDIT REPORT OF THE ACCOUNTING AUDITOR CONCERNING THE CONSOLIDATED FINANCIAL STATEMENTS

## **Report of Independent Auditors**

May 12, 2015

The Board of Directors

Tokyo Electric Power Company, Incorporated

Ernst & Young ShinNihon LLC

Ryuzo Shiraha (seal)

Certified Public Accountant
Designated and Engagement Partner

Yoshio Yukawa (seal)

Certified Public Accountant
Designated and Engagement Partner

Atsushi Kasuga (seal)

Certified Public Accountant Designated and Engagement Partner

Pursuant to Article 444, Paragraph 4 of the Companies Act, we have audited the accompanying consolidated financial statements, which comprise the consolidated balance sheet, the consolidated statement of income, the consolidated statement of changes in net assets and the notes to consolidated financial statements of Tokyo Electric Power Company, Incorporated (the "Company") applicable to the fiscal year from April 1, 2014 through March 31, 2015.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in Japan, and for designing and operating such internal control as management determines is necessary to enable the preparation and fair presentation of the consolidated financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express an opinion on the consolidated financial statements from an independent standpoint based on our audit. We conducted our audit in accordance with auditing standards generally accepted in Japan. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected and applied depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit

also includes evaluating the appropriateness of accounting policies used by management and how they are applied and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position and results of operations of the TEPCO Group, which consisted of the Company and its consolidated subsidiaries, applicable to the fiscal year ended March 31, 2015 in conformity with accounting principles generally accepted in Japan.

### Emphasis of Matter

1. As discussed in "Other Notes, 2. Compensation for Nuclear Power-related Damages and Grants-in-aid from Nuclear Damage Compensation and Decommissioning Facilitation Corporation," regarding nuclear damages caused by a series of accidents at the Fukushima Daiichi Nuclear Power Station damaged by the Tohoku-Chihou-Taiheiyou-Oki Earthquake, the Company is implementing the compensation with Government support under the Act on Compensation for Nuclear Damage (Act No. 147 of June 17, 1961).

The Company has recorded Compensation for nuclear power-related damages of ¥595.940 million. which is the difference between the estimated amount for the previous year and that of this year which is ¥5,678,485 million after deducting ¥188,926 million of receipt of compensation pursuant to the provision of the "Act on Contract for Indemnification of Nuclear Damage Compensation" (Act No. 148 of June 17, 1961) and \(\frac{\pma}{2}78,908\) million of grants-in-aid applied pursuant to the provision of the "Nuclear Damage Compensation and Decommissioning Facilitation Corporation Act" (Act No. 94 of August 10, 2011; hereinafter the "Act on Corporation") (hereinafter the "Grants-in-aid") corresponding to the compensation liability owed by the Company to the state based on the "Act on Special Measures concerning the Handling of Environmental Pollution by Radioactive Materials Discharged by the Nuclear Power Plant Accident Accompanying the Earthquake that Occurred off the Pacific Coast of the Tohoku Region on March 11, 2011" (Act No. 110 of August 30, 2011), etc. (a liability recognized on or after January 1, 2015, hereinafter the "Cost of Decontamination, etc.") from ¥6,146,320 million of the estimated compensation based on the "Interim Guidelines on Criteria for Determining Nuclear Damage Indemnification Coverage Due to the Accident at the Fukushima Daiichi and Daini Nuclear Power Stations, TEPCO" (August 5, 2011) and other state guidelines on compensation decided at the Committee for Adjustment of Compensation for Nuclear Damages Disputes, as well as the Company's criteria for compensation taking the state guidelines in consideration, actual compensation claims and objective statistical data.

The Company has recorded the estimated compensation amounts as far as reasonable estimation is possible at this moment, although they might vary from now on, depending on newly decided state guidelines on compensation, the formulation of the Company's criteria for compensation, more accurate reference data and agreements with the victims in the future.

On the other hand, for the purpose of speedy and appropriate implementation of compensation, Nuclear Damage Compensation and Decommissioning Facilitation Corporation (hereinafter the "Corporation") will provide necessary financial assistance to an applying nuclear operator based on the Act on Corporation.

Based on the provision of Article 43, Paragraph 1 of the Act on Corporation, the Company submits an application for financial support of the compensation for nuclear damages as the estimated amount for the required compensation amount as of the application date for financial support. On

March 26, 2015, the Company submitted an application for a change of the amount of financial support to \(\frac{4}{6},125,214\) million, which was the estimated amount as of that date, and recorded \(\frac{4}{8}68,535\) million as Grants-in-aid from Nuclear Damage Compensation and Decommissioning Facilitation Corporation for the year ended March 31, 2015. This amount is calculated as the difference between \(\frac{4}{5},657,379\) million, which is the balance after deducting \(\frac{4}{1}88,926\) million of receipt of compensation and \(\frac{4}{2}78,908\) million of Grants-in-aid corresponding to the Cost of Decontamination, etc. from the aforesaid estimated amount as of March 26, 2015, and \(\frac{4}{4},788,844\) million, which is the amount applied on December 27, 2013 for financial support to execute compensation.

In receiving the financial assistance, the recipient shall pay a special contribution defined by the Corporation pursuant to the provision of Article 52, Paragraph 1 of the Act on Corporation, but the Company has not recorded such an amount, except for that notified from the Corporation as applicable to the fiscal year, since the amount is determined by resolution of the steering committee of the Corporation every fiscal year in light of the Company's status of income and expenditure and requires the approval of the minister in charge.

- 2. As discussed in "Notes to Consolidated Balance Sheet, 3. Guarantee Liabilities, etc., (2) Contingent liabilities, Contingent liabilities related to nuclear damage compensation", regarding nuclear damages caused by a series of accidents at the Fukushima Daiichi Nuclear Power Station damaged by the Tohoku-Chihou-Taiheiyou-Oki Earthquake the Company implements the compensation with Government support under the Act on Compensation for Nuclear Damage (Act No. 147 of June 17, 1961). The Company has recorded a reserve for compensation for nuclear power-related damages as of the end of the fiscal year regarding the amounts possible to make reasonable estimates based on the "Interim Guidelines on Criteria for Determining Nuclear Damage Indemnification Coverage Due to the Accident at the Fukushima Daiichi and Daini Nuclear Power Stations, TEPCO" (August 5, 2011, hereinafter the "Interim Guidelines") and other state guidelines on compensation decided at the Committee for Adjustment of Compensation for Nuclear Damages Disputes, as well as the Company's criteria for compensation taking the state guidelines in consideration, actual compensation claims and objective statistical data, but does not record any reserve for indirect damages and losses and/or damages on certain tangible assets for which reasonable estimation is not possible using the Interim Guidelines and currently available data, etc. Furthermore, treatment of wastes and decontamination measures have proceeded under the national fiscal measures based on the "Act on Special Measures concerning the Handling of Environmental Pollution by Radioactive Materials Discharged by the Nuclear Power Plant Accident Accompanying the Earthquake that Occurred off the Pacific Coast of the Tohoku Region on March 11, 2011" (Act No. 110 of August 30, 2011). However, regarding the amounts to be billed or claimed to the Company for the costs required for treatment of wastes and decontamination measures, the Company has not recorded any reserve for the amount of compensation, except for certain cases, since reasonable estimation is not possible under the current circumstances that specific measures are not identifiable.
- 3. As discussed in "Notes on Important Matters Forming the Basis of Preparation of Consolidated Financial Statements, 3. Accounting Principles, (3) Provision of significant reserves, C. Reserve for loss on disaster, Additional Information- Estimates of expenses and/or losses related to Midand-long Term Roadmap within the expenses and/or losses for settling the nuclear accident and preparing for decommissioning of the Fukushima Daiichi Nuclear Power Station", before nuclear power plants can be scrapped, nuclear fuels in the reactors must be removed, but the specific contents of the work will be decided after the status of inside of the reactors has been confirmed and also in consideration of the progress of necessary research and development activities. Accordingly, the Company records the amounts including fuel removal costs within the range of reasonable estimates possible at this moment for expenses and/or losses related to Mid-and-long Term Roadmap, although they might vary from now on.
- 4. As discussed in "Notes on Important Matters Forming the Basis of Preparation of Consolidated Financial Statements, 3. Accounting Principles, (5) Decommissioning costs of nuclear power units, Additional Information- Estimated amount of decommissioning costs of the Fukushima Daiichi

Nuclear Power Station Units 1 through 4", regarding the estimated amount of decommissioning costs of the Fukushima Daiichi Nuclear Power Station Units 1 through 4, the Company records the estimated amount as far as reasonable estimation is possible at this moment, although it might vary from now on, since it is difficult to identify the whole situations of the damages.

- 5. As discussed in "Notes on Important Matters Forming the Basis of Preparation of Consolidated Financial Statements, 3. Accounting Principles, (3) Provision of significant reserves, D. Reserve for compensation for nuclear power-related damages, Additional Information," on March 31, 2015, the "Ministerial Ordinance on Partial Amendment to the Ordinance on Accounting at Electric Utilities, etc." (Ordinance of the Ministry of Economy, Trade and Industry, partially effective from January 1, 2015) was promulgated. As a result of this amendment, receivables on grants-in-aid corresponding to the Cost of Decontamination, etc. are no longer recorded as of the application date for financial support as "Grants-in-aid receivable from Nuclear Damage Compensation and Decommissioning Facilitation Corporation," but deducted from the estimated amount of "Reserve for compensation for nuclear power-related damages."
- 6. As discussed in "Notes on Significant Subsequent Events, 2. Transition to Holding Company System through Company Split and Change of Trade Name," as announced in the New Comprehensive Special Business Plan approved by the Government of Japan in January 2014 (as amended), the Company has been considering transitioning to a holding company system, and on May 1, 2015, by resolution of the board of directors, the Company decided that with April 1, 2016 as a tentative date, in time with the introduction of a licensing system for electric power systems reform, it will transfer its fuel and thermal power generation business (excluding fuel transport business and fuel trading business), general power transmission and distribution business, and retail electricity business, which will be transferred through company splits to the "Tokyo Electric Power Fuel & Thermal Power Generation Business Split Preparation Company, Incorporated," and "Tokyo Electric Power Retail Sales Business Split Preparation Company, Incorporated," and "Tokyo Electric Power Retail Sales Business Split Preparation Company, Incorporated" respectively, and on May 1, 2015, the Company executed absorption-type split agreements with each of the succeeding companies (these company splits are hereinafter referred to as the "Splits").

The effect of the Splits is subject to approval of the related proposals at the 91st ordinary general shareholders meeting planned to be convened on June 25, 2015, as well as issuance by the competent authorities of permits and approvals necessary for the performance of business.

Our opinion is not qualified in respect of these matters.

### Conflicts of Interest

Our firm and the engagement partners have no interest in the Company which should be disclosed in compliance with the provisions of the Certified Public Accountants Act.

## ACCOUNTING AUDIT REPORT OF THE ACCOUNTING AUDITOR CONCERNING THE NON-CONSOLIDATED FINANCIAL STATEMENTS

## **Report of Independent Auditors**

May 12, 2015

The Board of Directors

Tokyo Electric Power Company, Incorporated

Ernst & Young ShinNihon LLC

Ryuzo Shiraha (seal)

Certified Public Accountant
Designated and Engagement Partner

Yoshio Yukawa (seal)

Certified Public Accountant Designated and Engagement Partner

Atsushi Kasuga (seal)

Certified Public Accountant Designated and Engagement Partner

Pursuant to Article 436, Paragraph 2, Item 1 of the Companies Act, we have audited the accompanying non-consolidated financial statements, which comprise the non-consolidated balance sheet, the non-consolidated statement of income, the non-consolidated statement of changes in net assets, the notes to non-consolidated financial statements and the related supplementary schedules of Tokyo Electric Power Company, Incorporated (the "Company") applicable to the 91st fiscal year from April 1, 2014 through March 31, 2015.

Management's Responsibility for the Non-consolidated Financial Statements and the Related Supplementary Schedules

Management is responsible for the preparation and fair presentation of the non-consolidated financial statements and the related supplementary schedules in accordance with accounting principles generally accepted in Japan, and for designing and operating such internal control as management determines is necessary to enable the preparation and fair presentation of the non-consolidated financial statements and the related supplementary schedules that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express an opinion on the non-consolidated financial statements and the related supplementary schedules from an independent standpoint based on our audit. We conducted our audit in accordance with auditing standards generally accepted in Japan. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the non-consolidated financial statements and the related supplementary schedules are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the non-consolidated financial statements and the related supplementary schedules. The procedures selected and applied depend on the auditors' judgment, including the assessment of the risks of material misstatement of the non-consolidated financial statements and the related supplementary

schedules, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the non-consolidated financial statements and the related supplementary schedules in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used by management and how they are applied and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the non-consolidated financial statements and the related supplementary schedules.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## Opinion

In our opinion, the non-consolidated financial statements and the related supplementary schedules referred to above present fairly, in all material respects, the financial position and results of operations of Tokyo Electric Power Company, Incorporated applicable to the 91st fiscal year ended March 31, 2015 in conformity with accounting principles generally accepted in Japan.

## Emphasis of Matter

1. As discussed in "Other Notes, 1. Compensation for Nuclear Power-related Damages and Grants-in-aid from Nuclear Damage Compensation and Decommissioning Facilitation Corporation", regarding nuclear damages caused by a series of accidents at the Fukushima Daiichi Nuclear Power Station damaged by the Tohoku-Chihou-Taiheiyou-Oki Earthquake, the Company is implementing the compensation with Government support under the Act on Compensation for Nuclear Damage (Act No. 147 of June 17, 1961).

The Company has recorded Compensation for nuclear power-related damages of ¥595,940 million, which is the difference between the estimated amount for the previous year and that of this year to the provision of the "Act on Contract for Indemnification of Nuclear Damage Compensation" (Act No. 148 of June 17, 1961) and \(\frac{\text{\frac{4}}}{278,908}\) million of grants-in-aid applied pursuant to the provision of the "Nuclear Damage Compensation and Decommissioning Facilitation Corporation Act" (Act No. 94 of August 10, 2011; hereinafter the "Act on Corporation") (hereinafter the "Grants-in-aid") corresponding to the compensation liability owed by the Company to the state based on the "Act on Special Measures concerning the Handling of Environmental Pollution by Radioactive Materials Discharged by the Nuclear Power Plant Accident Accompanying the Earthquake that Occurred off the Pacific Coast of the Tohoku Region on March 11, 2011" (Act No. 110 of August 30, 2011), etc. (a liability recognized on or after January 1, 2015, hereinafter the "Cost of Decontamination, etc.") from ¥6,146,320 million of the estimated compensation based on the "Interim Guidelines on Criteria for Determining Nuclear Damage Indemnification Coverage Due to the Accident at the Fukushima Daiichi and Daini Nuclear Power Stations, TEPCO" (August 5, 2011) and other state guidelines on compensation decided at the Committee for Adjustment of Compensation for Nuclear Damages Disputes, as well as the Company's criteria for compensation taking the state guidelines in consideration, actual compensation claims and objective statistical data.

The Company has recorded the estimated compensation amounts as far as reasonable estimation is possible at this moment, although they might vary from now on, depending on newly decided state guidelines on compensation, the formulation of the Company's criteria for compensation, more accurate reference data and agreements with the victims in the future.

On the other hand, for the purpose of speedy and appropriate implementation of compensation, Nuclear Damage Compensation and Decommissioning Facilitation Corporation (hereinafter the "Corporation") will provide necessary financial assistance to an applying nuclear operator based on the Act on Corporation.

Based on the provision of Article 43, Paragraph 1 of the Act on Corporation, the Company submits an application for financial support of the compensation for nuclear damages as the estimated amount for the required compensation amount as of the application date for financial support. On March 26, 2015, the Company submitted an application for a change of the amount of financial support to \(\frac{4}{6},125,214\) million, which was the estimated amount as of that date, and recorded \(\frac{4}{8}868,535\) million as Grants-in-aid from Nuclear Damage Compensation and Decommissioning Facilitation Corporation for the year ended March 31, 2015. This amount is calculated as the difference between \(\frac{4}{5},657,379\) million, which is the balance after deducting \(\frac{4}{1}88,926\) million of receipt of compensation and \(\frac{4}{2}78,908\) million of Grants-in-aid corresponding to the Cost of Decontamination, etc. from the aforesaid estimated amount as of March 26, 2015, and \(\frac{4}{3},788,844\) million, which is the amount applied on December 27, 2013 for financial support to execute compensation.

In receiving the financial assistance, the recipient shall pay a special contribution defined by the Corporation pursuant to the provision of Article 52, Paragraph 1 of the Act on Corporation, but the Company has not recorded such an amount, except for that notified from the Corporation as applicable to the fiscal year, since the amount is determined by resolution of the steering committee of the Corporation every fiscal year in light of the Company's status of income and expenditure and requires the approval of the minister in charge.

- 2. As discussed in "Notes to Non-consolidated Balance Sheet, 3. Guarantee Liabilities, etc., (2) Contingent liabilities, Contingent liabilities related to nuclear damage compensation", regarding nuclear damages caused by a series of accidents at the Fukushima Daiichi Nuclear Power Station damaged by the Tohoku-Chihou-Taiheiyou-Oki Earthquake, the Company implements the compensation with Government support under the Act on Compensation for Nuclear Damage (Act No. 147 of June 17, 1961). The Company has recorded a reserve for compensation for nuclear power-related damages as of the end of the fiscal year regarding the amounts possible to make reasonable estimates based on the "Interim Guidelines on Criteria for Determining Nuclear Damage Indemnification Coverage Due to the Accident at the Fukushima Daiichi and Daini Nuclear Power Stations, TEPCO" (August 5, 2011, hereinafter the "Interim Guidelines") and other state guidelines on compensation decided at the Committee for Adjustment of Compensation for Nuclear Damages Disputes, as well as the Company's criteria for compensation taking the state guidelines in consideration, actual compensation claims and objective statistical data, but does not record any reserve for indirect damages and losses and/or damages on certain tangible assets for which reasonable estimation is not possible using the Interim Guidelines and currently available data, etc. Furthermore, treatment of wastes and decontamination measures have proceeded under the national fiscal measures based on the "Act on Special Measures concerning the Handling of Environmental Pollution by Radioactive Materials Discharged by the Nuclear Power Plant Accident Accompanying the Earthquake that Occurred off the Pacific Coast of the Tohoku Region on March 11, 2011" (Act No. 110 of August 30, 2011). However, regarding the amounts to be billed or claimed to the Company for the costs required for treatment of wastes and decontamination measures, the Company has not recorded any reserve for the amount of compensation, except for certain cases, since reasonable estimation is not possible under the current circumstances that specific measures are not identifiable.
- 3. As discussed in "Notes on Significant Accounting Policies, 3. Provision of Reserves, (4) Reserve for loss on disaster, Additional Information- Estimates of expenses and/or losses related to Midand-long Term Roadmap within the expenses and/or losses for settling the nuclear accident and preparing for decommissioning of the Fukushima Daiichi Nuclear Power Station", before nuclear power plants can be scrapped, nuclear fuels in the reactors must be removed, but the specific contents of the work will be decided after the status of inside of the reactors has been confirmed and also in consideration of the progress of necessary research and development activities. Accordingly, the Company records the amounts including fuel removal costs within the range of reasonable estimates possible at this moment for expenses and/or losses related to Mid-and-long

Term Roadmap, although they might vary from now on.

- 4. As discussed in "Notes on Significant Accounting Policies, 4. Method of Recording Decommissioning Costs of Nuclear Power Units, Additional Information- Estimated amount of decommissioning costs of the Fukushima Daiichi Nuclear Power Station Units 1 through 4", regarding the estimated amount of decommissioning costs of the Fukushima Daiichi Nuclear Power Station Units 1 through 4, the Company records the estimated amount as far as reasonable estimation is possible at this moment, although it might vary from now on, since it is difficult to identify the whole situations of the damages.
- 5. As discussed in "Notes on Significant Accounting Policies, 3. Provision of Reserves, (5) Reserve for compensation for nuclear power-related damages, Additional Information", on March 31, 2015, the "Ministerial Ordinance on Partial Amendment to the Ordinance on Accounting at Electric Utilities, etc." (Ordinance of the Ministry of Economy, Trade and Industry, partially effective from January 1, 2015) was promulgated. As a result of this amendment, receivables on grants-in-aid corresponding to the Cost of Decontamination, etc. are no longer recorded as of the application date for financial support as "Grants-in-aid receivable from Nuclear Damage Compensation and Decommissioning Facilitation Corporation", but deducted from the estimated amount of "Reserve for compensation for nuclear power-related damages".
- 6. As discussed in "Notes on Significant Subsequent Events, Transition to Holding Company System through Company Split and Change of Trade Name," as announced in the New Comprehensive Special Business Plan approved by the Government of Japan in January 2014 (as amended), the Company has been considering transitioning to a holding company system, and on May 1, 2015, by resolution of the board of directors, the Company decided that with April 1, 2016 as a tentative date, in time with the introduction of a licensing system for electric power systems reform, it will transfer its fuel and thermal power generation business (excluding fuel transport business and fuel trading business), general power transmission and distribution business, and retail electricity business, which will be transferred through company splits to the "Tokyo Electric Power Fuel & Thermal Power Generation Business Split Preparation Company, Incorporated," and "Tokyo Electric Power Retail Sales Business Split Preparation Company, Incorporated," and "Tokyo Electric Power Retail Sales Business Split Preparation Company, Incorporated," respectively, and on May 1, 2015, the Company executed absorption-type split agreements with each of the succeeding companies (these company splits are hereinafter referred to as the "Splits").

The effect of the Splits is subject to approval of the related proposals at the 91st ordinary general shareholders meeting planned to be convened on June 25, 2015, as well as issuance by the competent authorities of permits and approvals necessary for the performance of business.

Our opinion is not qualified in respect of these matters.

#### Conflicts of Interest

Our firm and the engagement partners have no interest in the Company which should be disclosed in compliance with the provisions of the Certified Public Accountants Act.

## REPORT OF THE AUDIT COMMITTEE

## **Audit Report**

Having examined the performance of duties by the Directors and Executive Officers of Tokyo Electric Power Company, Incorporated (the "Company") during the fiscal year from April 1, 2014 to March 31, 2015, the Audit Committee hereby reports as follows regarding the method and the results of the audit.

#### 1. Method and Content of the Audit

In deciding auditing policies and allocation of work duties, etc., the Audit Committee considered that the most important matters were the confirmation of progress in the important measures incorporated in the "New Comprehensive Special Business Plan" and "FY 2014 TEPCO Group Action Plan," operation management, employees' mind and state of achievement, etc. of the "Nuclear Safety Reform Plan." On that basis, while conforming to the auditing standards for the Audit Committee set forth by the Audit Committee, the auditing policies, the allocation of work duties, etc., we endeavored to facilitate mutual understanding with the Directors and Executive Officers, the Internal Audit Department and other employees, etc., endeavored to collect information and to improve the auditing environment, and in liaison with the Internal Audit Department and other internal control departments, attended the important meetings, received reports on their status of work executed from the Directors and Executive Officers and the Accounting Auditor and requested their explanations as necessary, inspected material internal decision-making documents, etc., and investigated the status of operations and assets of the headquarters and major business sites.

In addition, we received regular reports and requested explanations as necessary from the Directors and Executive Officers and employees, etc. and expressed opinions, covering the substance of decisions made by the Board of Directors with regard to the matters set forth in Article 416, Paragraph 1, Item 1, (b) and (e) of the Companies Act of Japan and the status of construction and operation of the system actually developed on the basis of those decisions (the "internal control system"). With respect to the Internal Control Over Financial Reporting under the Financial Instruments and Exchange Act of Japan, we received reports on the internal control evaluation and status of the audits by the Executive Officers, etc. and the Ernst & Young ShinNihon LLC and requested their explanations as necessary. With respect to subsidiaries, we endeavored to facilitate mutual understanding and exchange information with their directors and corporate auditors, etc. and collected reports from the subsidiaries on their business as necessary.

Based on the above methods, the Business Report and its supplementary schedules for the fiscal year under review were examined.

In addition, we monitored and examined whether the independence of the Accounting Auditor was maintained and whether an appropriate audit was being undertaken, received reports from the Accounting Auditor on the status of the performance of duties, and requested explanations as necessary. We also received notice from the Accounting Auditor that "Systems for Ensuring Proper Execution of Duties" (as enumerated in each Item of Article 131 of the Ordinance on Accounting of Companies) was duly developed in line with the "Quality control standards for auditing" (October 28, 2005, Business Accounting Council), and requested explanations as necessary.

Based on the above methods, we examined the non-consolidated financial statements for the fiscal year under review (the non-consolidated balance sheet, the non-consolidated statement of income, the non-consolidated statement of changes in net assets, and the notes to non-consolidated financial statements) and their supplementary schedules, and the consolidated financial statements for the fiscal year under review (the consolidated balance sheet, the consolidated statement of income, the consolidated statement of changes in net assets, and the notes to consolidated financial statements).

#### 2. Results of the Audit

- (1) Results of the Audit of Business Reports, etc.
  - i) The Audit Committee confirms that the Business Report and its supplementary schedules conform to the applicable laws and regulations and the Articles of Incorporation, and that they fairly present the state of the Company.
  - ii) The Audit Committee found no improper acts or no material facts constituting a violation of any applicable laws and regulations or the Articles of Incorporation in connection with the performance of duties by the Directors and Executive Officers.
  - iii) The Audit Committee confirms that the substance of the decisions made by the Board of Directors regarding the Company's internal control systems to be fair and adequate, and found no matters that require mention regarding the description of the internal control systems in the Business Report and the performance of duties by the Directors and Executive Officers, including the Internal Control Over Financial Reporting under the Financial Instruments and Exchange Act of Japan.
- (2) Results of the Audit of the Non-consolidated Financial Statements and its Supplementary Schedules

The Audit Committee confirms that the methods used and the conclusions reached by the Accounting Auditor, Ernst & Young ShinNihon LLC, to be fair and adequate.

(3) Results of the Audit of the Consolidated Financial Statements

The Audit Committee confirms that the methods used and the conclusions reached by the Accounting Auditor, Ernst & Young ShinNihon LLC, to be fair and adequate.

The Audit Committee will continue to examine strictly the sure implementation of the "New Comprehensive Special Business Plan" approved by the Government of Japan in January 2014, including addressing the challenges to the various aspects of management caused by the accident at the Fukushima Daiichi Nuclear Power Station.

May 19, 2015

**Audit Committee** 

Tokyo Electric Power Company, Incorporated

Takashi Shimada (seal)

Audit Committee Member

Masahiko Sudo (seal)

Audit Committee Member

Fumio Sudo (seal)

Audit Committee Member

(Note) Audit Committee Members Masahiko Sudo and Fumio Sudo are Outside Directors as stipulated in Article 2, Item 15 and Article 400, Paragraph 3 of the Companies Act.

End