

In this presentation, "FY2015" refers to the fiscal year ending March 31, 2016.

July 31, 2015
TOPCON CORPORATION
President & CEO Satoshi Hirano



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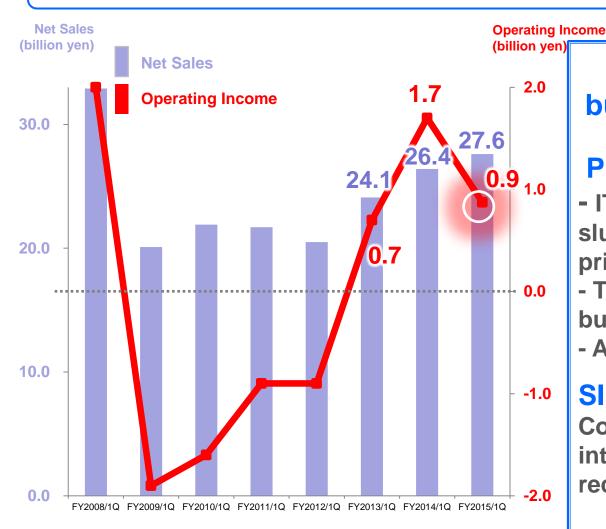




## **Topic**

### <Growing but temporarily sluggish; Future investment is uninterrupted>

#### 1Q Sales Trend



Sales are increasing, but profits are leveling off

#### POC

- IT Agriculture is temporarily sluggish due to decline in the price of grain.
- Time is required for recovery, but not long term.
- Active investment is ongoing.

#### SIC/ECC

Confusion was seen due to introduction of ERP in 1Q, but recovery is expected in 2Q.



## **FY2015 1Q Financial Results**

## <Growing but temporarily sluggish>

(unit: million yen)

[Consolidated]		FY2014/1Q	FY2015/1Q		
		Actual	Actual	YoY	
Net Sales		26,354	27,593	1,239	
Gross Profit (Gross Profit Ratio)		<b>13,562</b> (51.5%)			
SGA		11,826	13,756	1,930	
Operating Income (Operating Income Ratio)		1,735 (6.6%)	874 (3.2%)	-861	
Non-Operating Income (Expenses)		-283	-83	200	
Ordinary Incom	е	1,452	790	-662	
Extraordinary Income (Loss)		-	-		
Income Before Income Taxes and Minority Interests		1,452	790	-662	
Net Income*		1,015	249	-766	
Exchange Rate (Average)	US\$	¥102.14	¥121.34	¥19.20	
	EUR	¥140.01	¥133.86	¥-6.15	

\* According to change in Japanese Accounting Standards, the former Net Income is shown as "Profit (loss) attributable to owners of parent" on financial statements.



# FY2015 1Q Company Financial Results

<Increased sales in companies>

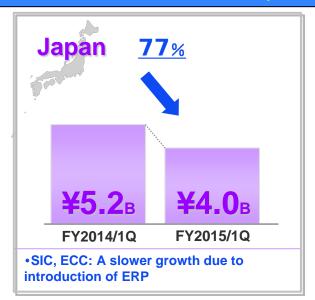
(unit: million yen)

[Consolidated]		FY2014/1Q	FY2015/1Q			
		Actual	Actual	YoY		
	Positioning	13,046	14,386	1,340		
	Smart Infrastructure	6,757	7,086	329		
Net Sales	Eye Care	7,900	7,887	-13		
Net Sales	Others	1,250	1,203	-47		
	Elimination	-2,601	-2,969	-368		
	Total	26,354	27,593	1,239		
	Positioning	1,163 (8.9%)	647 (4.5%)	-516		
	Smart Infrastructure	832 (12.3%)	410 (5.8%)	-422		
Operating Income	Eye Care	296 (3.7%)	468 (5.9%)	172		
(Operating Income Ratio)	Others	-125 (-10.0%)	-69 (-5.7%)	56		
	Goodwill Amortization	-431	-582	-151		
	Total	1,735 (6.6%)	874 (3.2%)	-861		

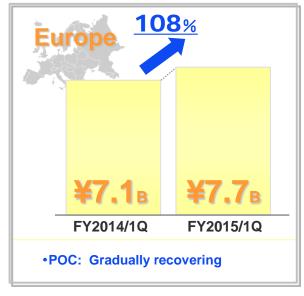


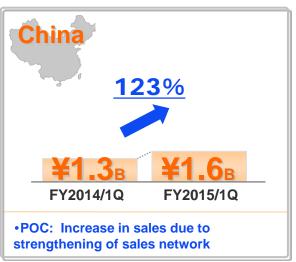
## **Domestic and Overseas Sales (YoY)**

<Western countries, China and Asia are steady>

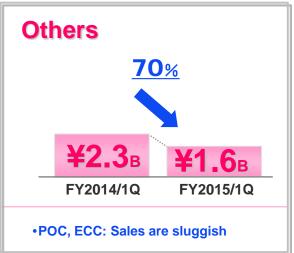












- Net sales of "Others" are excluded from figures above.
- POC=Positioning Company/ SIC=Smart Infrastructure Company/ ECC=Eye Care Company



# I. FY2015 1Q Financial Results

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(unit: million yen)

	FY2014/1Q Actual	FY2015/1Q Actual	YoY(%)
Net Sales	13,046	14,386	110%
Operating Income (Operating Income Ratio)	1,1 <b>63</b> (8.9%)	647 (4.5%)	56%

#### **Review of 1Q Financial Results**

- + Positive factor
- ► IT construction in the North American market continues strong growth (YoY105%)
- Negative factors
- > Stagnation in the agriculture market (crop price tending down)
- Unexpected drop in gross profit due to sales decrease in IT agriculture



(unit: million yen)

	FY2014/1Q Actual	FY2015/1Q Actual	YoY(%)	
Net Sales	6,757	7,086	105%	
Operating Income (Operating Income Ratio)	832 (12.3%)	410 (5.8%)	49%	

### **Review of 1Q Financial Results**

- Positive factors
- Sales expansion of IT Construction System in Japan (YoY150%)
- Demand for labor saving and efficiency products in the Asian Market (YoY150%)
- Negative factors
- Stagnating sales due to transient disorder when introducing ERP
- Temporary increase in development cost (launch of new products after 2Q)



(unit: million yen)

	FY2014/1Q Actual	FY2015/1Q Actual	YoY(%)
Net Sales	7,900	7,887	100%
Operating Income (Operating Income Ratio)	296 (3.7%)	468 (5.9%)	158%

### **Review of 1Q Financial Results**

- Positive factors
- Expansion of fundus camera for screening market (YoY125%)
- Sales growth for US market (YoY130%)
- Steady sales of DRI OCT Triton/3D OCT Maestro
- Negative factor
- Slow sales due to temporary disorder when introducing ERP

# II. FY2015 Full Year Plan

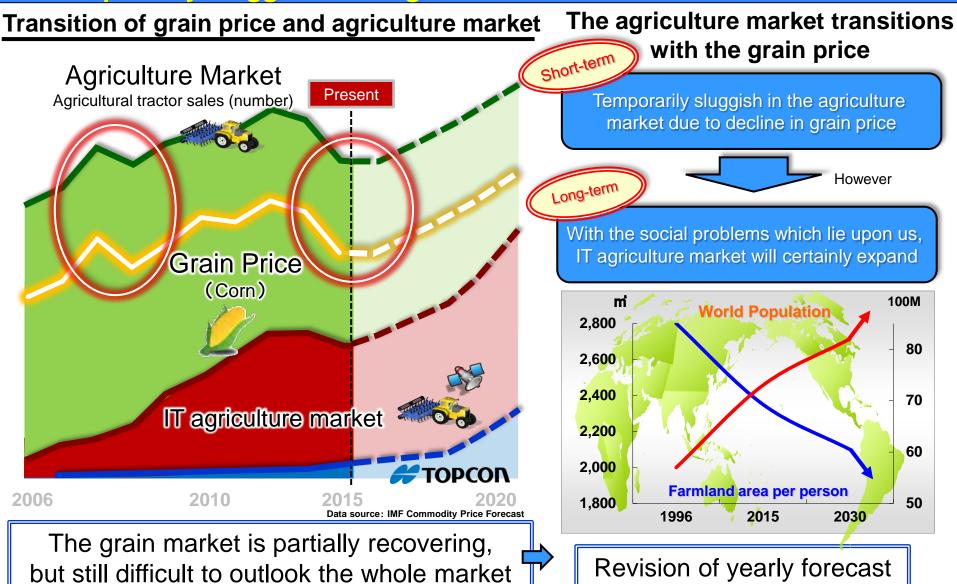
- II-1. FY2015 Full Year Plan
- II -2. Strategic Plans for 2Q-4Q
- II -3. Summary





# **Change in the Management Environment**

<Temporarily sluggish in IT Agriculture>





# FY2015 Full Year Plan < Increase sales and profit>

(unit: million yen)

	FY2	2014	FY2015						
[Consolidated]	1H	Full Year		1H		Full Year			
	Actual	Actual	New Plan Change YoY (%)		New Plan	Change	YoY (%)		
Net Sales	59,402	128,569	67,000	0	113%	150,000	0	117%	
Operating Income (Operating Income Ratio)	5,905 (9.9%)	16,041 (12.5%)	6,000 (9.0%)	-1,500	102%	19,000 (12.7%)	-3,000	118%	
Ordinary Income	5,640	14,880	5,700	-1,100	101%	17,500	-3,000	118%	
Net Income*1	3,489	8,670	3,100	-1,000	89%	10,800	-2,000	125%	
ROE		14.8%				17%			
ROIC		10.9%				13%			
Dividends	¥8	¥16	¥12			¥24			
Exchange US\$	¥103.51	¥110.03	¥118.62			¥116.95			
Rate*2 (Average) EUR	¥139.07	¥138.68	¥132.21			¥131.19			

<sup>\*1</sup> According to change in Japanese Accounting Standards, the former Net Income is shown as "Profit (loss) attributable to owners of parent" on financial statements.

<sup>\*2</sup> Assumed exchange rate after July 2015 is ¥115/US\$, ¥130/EUR



# FY2015 Company Full Year Plan

<Increase sales and profit>

(unit: million yen)

[Consolidated]		FY2014		FY2015					
		1H	Full Year	1H			Full Year		
			Actual	Plan	Change	YoY (%)	Plan	Change	YoY (%)
	Positioning	27,383	58,672	32,000	-3,000	117%	72,000	-2,000	123%
	Smart Infrastructure	15,639	33,909	19,000	2,000	122%	42,000	1,000	124%
Net Sales	Eye Care	18,582	41,240	21,000	1,000	113%	47,000	1,000	114%
1101 00.100	Others	3,493	6,558	2,500	0	72%	5,000	0	76%
	Elimination	-5,697	-11,812	-7,500			-16,000		
	Total	59,402	128,569	67,000	0	113%	150,000	0	117%
	Positioning	2,929 (10.7%)	6,652 (11.3%)	2,500 (7.8%)	-2,000	85%	<b>7,500</b> (10.4%)	-3,000	113%
	Smart Infrastructure	<b>2,242</b> (14.3%)	<b>5,965</b> (17.6%)	<b>2,500</b> (13.2%)	500	112%	<b>7,000</b> (16.7%)	0	117%
Operating Income (Operating Income Ratio)	Eye Care	1,462 (7.9%)	<b>5,093</b> (12.3%)	2,000 (9.5%)	0	137%	<b>6,500</b> (13.8%)	0	128%
	Others	136 (3.9%)	<b>163</b> (2.5%)	200 (8.0%)	0	147%	<b>400</b> (8.0%)	0	245%
	Goodwill Amortization	-866	-1,833	-1,200			-2,400		
	Total	<b>5,905</b> (9.9%)	16,041 (12.5%)	6,000 (9.0%)	-1,500	102%	19,000 (12.7%)	-3,000	118%
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# II. FY2015 Full Year Plan

- II-1. FY2015 Full Year Plan
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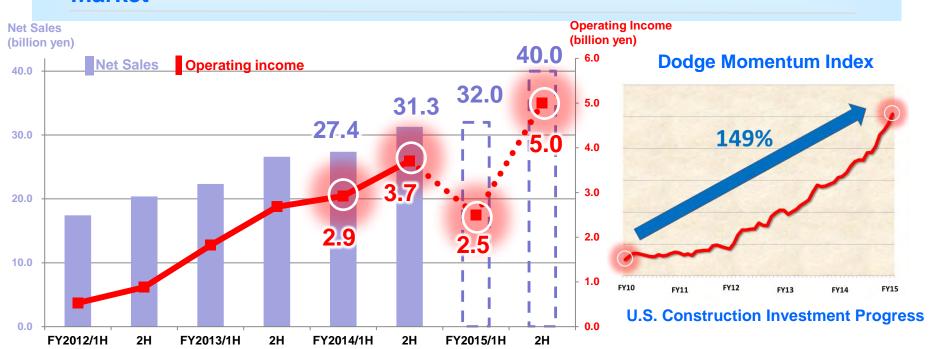
## **Strategic Plans for 2Q-4Q**



## 1. Positioning Company

#### **Focused Strategy**

- Larger share in IT agriculture business of Topcon products combined with advanced technologies from acquired companies
- Sales expansion of IT Construction Business in the steady American market





Plan

Plan

## <Movement of the agriculture market>

The agriculture market transitions Transition of grain price and agriculture market with the grain price Short-term Temporarily sluggish in the agriculture Agriculture Market market due to decline in grain price Agricultural tractor sales (number) **Present** However Long-tern With the social problems which lie upon us, IT agriculture market will certainly expand **Grain Price** 100M (Corn) **World Population** 2,800 80 2,600 2,400 70 2,200 60 2,000 IT agriculture market Farmland area per person 1,800 50 TOPCON 2015 1996 2030 2006 2010 2015 2020



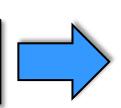
<Aggressive investment>

# Synergy effect

through Investment

Merge Topcon's Unique Technologies and New Advanced Technologies

**TOPCON** 



# Innovative Products

Enhancement of Product Portfolio



M&A 2015 Mar

**DIGI**\*STAR



M&A 2014 Nov

WACHENDORFF

M&A 2015 Jun NORAC≜7



**Crop Monitoring** 







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# **IT Agriculture**

**Positioning** 

<Effective Measures: Larger share with advanced technologies>

**Expand Market Share**with Innovative Products

Big Market Potential

IT AG Market and Share

Topcon

IT AG
Market

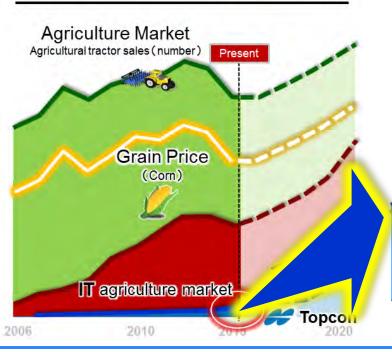
2010

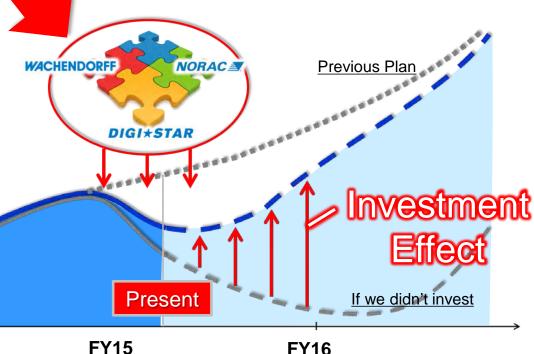
2015

IT AG
Market

2020

Transition of grain price and agriculture market

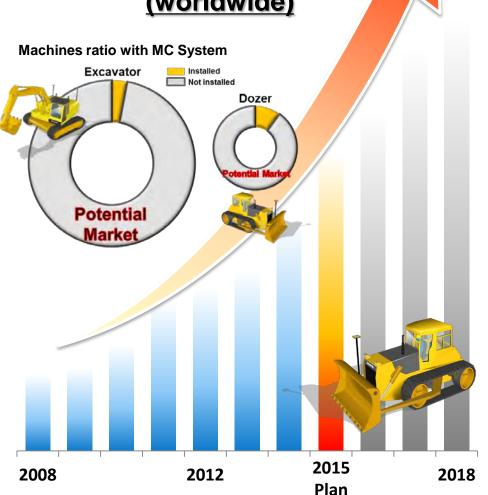






# IT Construction Business <a href="Expand business globally">Expand business globally</a>

# IT Construction Business Sales Transition and Forecast (worldwide)



# IT Construction Business will grow continuously

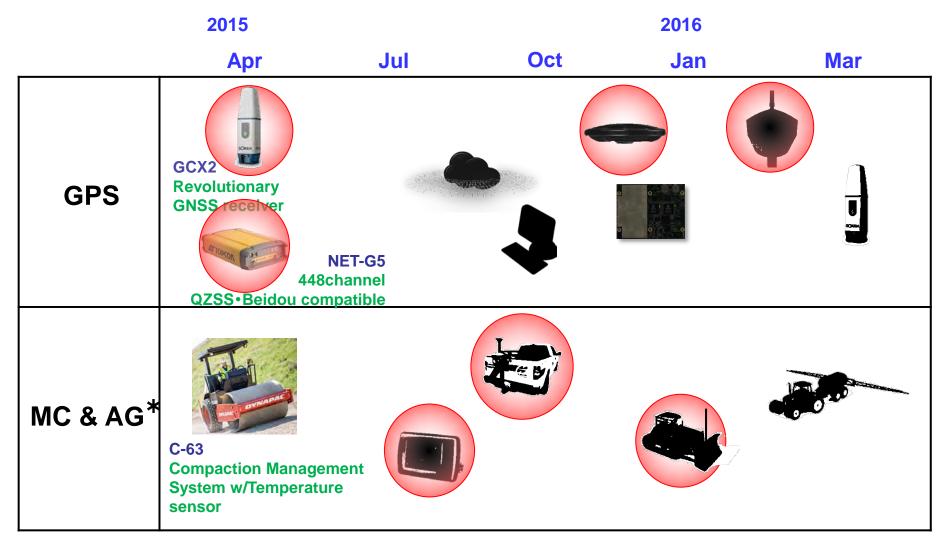
- **1**Sales growth in the huge potential market
- 2 Plans to release new products with revolutionary technologies
- 3 Further expansion of OEM business



## **New Products**

## **Positioning**

## <Revitalization of the market with revolutionary products>



<sup>\*</sup> MC=Machine Control AG=IT Agriculture

