

# Nine Months ended September 30, 2015 Consolidated Third Quarter Earnings Report - Supplementary Information

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11. Factors Contributing to Change in Net Sales and Operating Income

# **November 2015**

# SAPPORO HOLDINGS LTD.

Securities Code: 2501
URL http://www.sapporoholdings.jp/english/

# Financial Highlights (2011- 2015)

**Consolidated Financial Highlights** 

(billions of yen, except percentages, ratios, per-share data, and exchange rates)

		Nine months ended September 30, 2011	Nine months ended September 30, 2012	Nine months ended September 30, 2013	Nine months ended September 30, 2014	Nine months ended September 30, 2015
Net sales	Including liquor tax	320.7	354.7	369.5		388.1
1101 04100	Excluding liquor tax	240.1	274.7	287.8	294.9	336.8
Overseas net sales to total	Excluding liquor tax	11.2%	13.7%	18.7%	19.5%	21.4%
Operating income	Before goodwill amortization	14.4	8.4	12.4	11.1	9.0
Operating income	After goodwill amortization	12.2	5.5	9.4	8.2	5.9
	Including liquor tax / after goodwill amortization	3.8%	1.6%	2.6%	2.2%	1.5%
Operating margin	Excluding liquor tax /before goodwill amortization	6.0%	3.1%	4.3%	3.8%	2.7%
	Excluding liquor tax /after goodwill amortization	5.1%	2.0%	3.3%	2.8%	1.8%
Ordinary income		10.5	4.4	8.8	7.6	4.9
Net income		0.5	0.5	5.4	(6.6)	1.9
Total assets		543.1	585.0	597.7	607.4	606.0
Net assets		122.4	126.1	149.4	149.2	156.8
Balance of debt	Gross	218.0	255.2	244.7	252.0	232.5
balance of debt	Net	209.0	245.3	234.9	240.5	222.3
Debt-to-equity ratio (times)	Gross	1.8	2.0	1.6	1.7	1.5
Debt-to-equity fatio (times)	Net	1.7	1.9	1.6	1.6	1.4
Depreciation and amortization		17.8	19.2	18.8	18.2	17.8
Amortization of goodwill		2.1	2.8	3.0	2.8	3.0
EBITDA	Operating income + Depreciation and amortization	32.2	27.7	31.2	29.3	26.9
Exchange rates (Yen)	US\$ CAN\$	80.59 82.45	79.40 79.18	96.84 94.52	102.94 94.11	120.99 96.08

		Years ended December 31, 2011	Year ended December 31, 2012	Year ended December 31, 2013	Year ended December 31, 2014	Year ending December 31, 2015 (forecast)
Net sales	Including liquor tax	449.4	492.4	509.8	518.7	534.7
ivet sales	Excluding liquor tax	336.8	379.7	395.3	401.8	427.4
Overseas net sales to total	Excluding liquor tax	11.0%	14.1%	18.3%	19.2%	22.1%
Operating income	Before goodwill amortization	21.9	18.2	19.3	18.4	18.7
Operating income	After goodwill amortization	18.8	14.4	15.3	14.7	14.3
	Including liquor tax / after goodwill amortization	4.2%	2.9%	3.0%	2.8%	2.7%
Operating margin	Excluding liquor tax /before goodwill amortization	6.5%	4.8%	4.9%	4.6%	4.4%
	Excluding liquor tax /after goodwill amortization	5.6%	3.8%	3.9%	3.7%	3.3%
Ordinary income		16.8	13.6	15.1	14.5	13.2
Net income		3.1	5.3	9.4	0.3	6.0
Total assets		550.7	597.6	616.7	625.4	
Net assets		124.7	134.9	155.3	160.0	
Balance of debt	Gross	219.1	257.6	247.8	247.5	230.0
balance of debt	Net	209.9	247.8	236.2	237.7	220.3
Debt-to-equity ratio (times)	Gross	1.8	1.9	1.6	1.5	1.4
Debt-to-equity ratio (times)	Net	1.7	1.8	1.5	1.5	1.3
Capital expenditure	Cash basis	13.4	53.8	13.7	19.1	19.5
Depreciation and amortization		24.4	25.8	25.0	24.4	22.5
Amortization of goodwill		3.1	3.8	3.9	3.7	4.4
EBITDA	Operating income + Depreciation and	46.4	44.0	44.3	42.9	41.2
ROE (%)	amortization Before goodwill amortization	5.1%	7.3%	9.5%	2.7%	6.6%
NOL (%)	After goodwill amortization	2.5%	4.2%	9.5% 6.7%	0.2%	3.8%
	· ·					
EPS (yen sen)	Before goodwill amortization	16.02	23.68	34.40	10.53	26.69
•	After goodwill amortization	8.08	13.77	24.20	0.87	15.40
Exchange rates (Yen)	US\$	79.79	79.81	97.73	105.79	113.00
<b>3</b> ,	CAN\$	80.74	79.83	94.81	95.74	99.00

<sup>\*1:</sup> The balance of debt includes commercial paper but excludes the balance of lease obligations.

<sup>\*2:</sup> Exchange rates are annual average rates.

#### Major Sales and Sales Volume

Alcoholic Beverage (Japan)

(10,000 cases)

		Jan. 1 - Sep.30, 2015	Jan. 1 - Sep.30, 2014	YoY	Full-year estimate for fiscal 2015	Fiscal 2014 Actual	YoY
	Sapporo Draft Beer Black Label	-	-	99%	1,600	1,615	99%
	YEBISU (total)	-	-	97%	970	964	101%
1 B	eer (total)	-	-	100%	2,930	2,896	101%
2 H	apposhu (total)	-	-	157%	490	387	127%
3 N	ew genre beer products (total)	-	-	76%	1,610	1,956	82%
Beer, happoshu, and new genre (total 1+2+3)		-	-	93%	5,030	5,238	96%
Non-alcoholic beer taste beverage		75	69	108%	80	91	88%
RTI	D(*1)	169	163	104%	236	213	111%

<sup>\*1:</sup> RTD 1Case=250ml\*24

Effective from July, 2014, the company has changed the reporting method of its sales volume of beer-type beverages, following the agreement of the Brewers Association of Japan, and therefore no disclosure of the sales volume is made for third quarter of the current fiscal year ending December 31, 2014.

The sales volume for the first half and end of the fiscal year shall be disclosed as in the past.

(billions of yen)

							(
		Jan. 1 - Sep.30, 2015	Jan. 1 - Sep.30, 2014	YoY	Full-year estimate for fiscal 2015	Fiscal 2014 Actual	YoY
	Domestic wines	3.7	3.9	94%	6.0	5.6	106%
	Imported wines	5.1	5.3	98%	9.5	8.3	115%
Wir	ne (total)	8.9	9.3	96%	15.5	13.9	111%
Spi	rits (total)	4.2	4.2	101%	6.9	5.7	120%
Sho	ochu (total)	10.3	10.4	100%	15.0	14.7	103%

**Beer (International)** 

(10,000 cases)

	·	Jan. 1 - Sep.30, 2015	Jan. 1 - Sep.30, 2014	YoY	Full-year estimate for fiscal 2015	Fiscal 2014 Actual	YoY
Γ	SLEEMAN BREWERIES LTD. (*2)	957	938	102%	1,267	1,237	103%
ı	Sapporo brand	394	365	108%	534	488	109%

<sup>\*2 :</sup> Excludes contracted manufacturing for the Sapporo brand and sales of the Sapporo brand in Canada .

# **Soft Drinks (POKKA SAPPORO FOOD & BEVERAGE)**

(10,000 cases)

(10,000 case									
	Jan. 1 - Sep.30, 2015	Jan. 1 - Sep.30, 2014	YoY	Full-year estimate for fiscal 2015	Fiscal 2014 Actual	YoY			
Soft Drinks (*3)	3,377	3,297	102%	4,503	4,464	101%			

<sup>\*3 :</sup> Excludes sales other than Japan

#### Consolidated Results (Nine Months ended September 30, 2015)

#### **Condensed Consolidated Statements of Income**

(billions of yen)

Japanese Alcoholic Beverages (*1) International Business Food & Soft Drinks Restaurants (*1)	Nine Months ended September 30, 2014 203.4 37.0 97.6 20.5	Nine Months ended September 30, 2015 195.2 53.2 99.3 20.5	(8.1) 16.2 1.7 (0.0)	Change (%)  (4.0)%  43.8%  1.7%  (0.0)%
Real Estate	16.2	15.2	(1.0)	(6.3)%
Other	4.4	4.4	0.0	0.8%
Net sales	379.3	388.1	8.7	2.3%
Japanese Alcoholic Beverages (*1)	5.9	3.0	(2.9)	(49.5)%
International Business	(0.0)	(0.0)	0.0	-
Food & Soft Drinks	(1.2)	(0.5)	0.7	-
Restaurants (*1)	0.1	0.3	0.2	188.0%
Real Estate	6.2	6.1	(0.1)	(1.8)%
Other	0.2	0.0	(0.1)	(64.5)%
General corporate and intercompany eliminations	(2.9)	(3.0)	(0.1)	-
Operating income	8.2	5.9	(2.2)	(27.7)%
Operating income before goodwill amortization	11.1	9.0	(2.0)	(18.8)%
Non-operating income	1.7	1.8	0.1	7.8%
Non-operating expenses	2.3	2.8	0.5	24.1%
Ordinary income	7.6	4.9	(2.7)	(35.6)%
Extraordinary gains	0.2	7.8	7.5	2670.4%
Extraordinary losses	15.0	6.0	(8.9)	(59.6)%
Income before income taxes and minority interests	(7.0)	6.6	13.7	-
Income taxes	(0.2)	4.9	5.1	-
Minority interests (loss)	(0.2)	(0.1)	0.0	-
Net Income	(6.6)	1.9	8.5	-

<sup>\*1 :</sup> Effective the fiscal year ending December 31, 2015, New Sanko Inc., previously included under the Japanese Alcoholic Beverages segment, has been reclassified to the Restaurants segment. Accordingly, the consolidated financial statements for the fiscal year ended December 31, 2014 have been retroactively adjusted to reflect these changes.

#### Sales Breakdown for Japanese Alcoholic Beverages

Sales (including liquor tax)

(billions of ven)

				(
	Nine Months ended September 30, 2014	Nine Months ended September 30, 2015	Change	Change (%)
Beer	112.0	111.7	(0.3)	(0.3)%
Happoshu	8.7	13.7	4.9	56.5%
New genre	51.3	38.8	(12.4)	(24.3)%
Total	172.1	164.2	(7.8)	(4.6)%

Sales (excluding liquor tax)

	Nine Months ended September 30, 2014	Nine Months ended September 30, 2015	Change	Change (%)
Beer	54.6	54.5	(0.0)	(0.2)%
Happoshu	4.8	7.6	2.7	56.4%
New genre	35.5	26.9	(8.6)	(24.3)%
Total	95.0	89.0	(5.9)	(6.3)%

Breakdown of Key Changes

Numbers in parentheses mean decline in earnings.

	akdown of Key Cha	anges	Numbers in parenti	heses mean decline	in earnings.	(billions of
		Change factor	Nine months ended September 30, 2014	Nine months ended September 30, 2015	Income change	Details
E	Beer and related product	ts	4.2	1.3	(2.9)	
	Marginal profit	(subtotal)			(3.4)	
		Increase (decrease) in volume/product mix	l		(3.9)	Beer -0.1
					, ,	Happoshu+1.6
						New genre-5.1
						Product mix -0.3
		Other (*1)			0.5	
H	Ehred costs and other	Other (*1)				Non-Alcoholic Beer, RTD, Production costs, other factors
	Fixed costs and other	(subtotal)			0.5	
		Sales promotion costs				Advertising and promotion expenses
		Facility cost			1.2	Depreciation and amortization, etc.
		au.				Personnel expenses,
		Other			0.3	General and administrative expenses
\ \ <u>\</u>	Wine and spirits	(*1)	1.3	1.1	(0.2)	Contrar and damminerative expenses
	Other	(*1)		0.7		
_			0.5		0.2	
apa	anese Alcoholic Bev	erages	5.9	3.0	(2.9)	
1	North America, etc.		1.6	1.5	(0.0)	
					, ,	Increase in volume,
		Increase (decrease) in volume/product mix.			(0.1)	
						Increase in the price of raw ingredients of soft drinks
		Marketing costs			(0.0)	SLEEMAN BREWERIES LTD., SAPPORO USA.,INC.
		1			. ,	Personnel expenses, General and administrative expense
		Other			0.2	
		1				etc.
		Newly consolidated,			/	ODE/Est 04 to 0 = 00) 000/1== 4 to M = 00
		Change in the accounting period			(0.1)	CPF(Feb. 24 to Sep. 30), SSC(Jan. 1 to Mar. 31)
,	lietnam	a grant and and a grant and a	(1.6)	(1.6)	0.1	
Ľ	Vietnam		(1.0)	(1.0)		Decree la colonia Bradust de d
		Increase (decrease) in volume/product mix.			0.1	Decrease in volume, Product mix, etc.
		Marketing costs			0.1	
		Other			(0.1)	Personnel expenses, etc.
nte	rnational		(0.0)	(0.0)	0.0	
	Japanese Food & Soft D	Market and the second s				
J	apanese rood & Son D		(2.1)	(1.5)	0.6	
		Increase (decrease) in volume / product mix			1.4	Increase in volume, Product mix, etc.
		Production costs			(0.0)	Increase in the price of raw ingredients, Increase in
		Production costs			(0.8)	production cost
						Decrease in personnel expenses, Increase in promotion
		Other costs			( 0.0 )	
		Damastic Cubaidiarias			(00)	expenses
Ŀ	0.1	Domestic Subsidiaries			( 0.0 )	Vending machine operators, and other
L	Other		0.9	1.0	0.1	International business, Restaurant, etc.
00	d & Soft Drinks		(1.2)	(0.5)	0.7	
		Existing stores			0.2	
		New stores / Refurbished stores			0.0	
		New Stores / Returbished Stores	0.4	0.0		
(es	taurants		0.1	0.3	0.2	
		Rent			0.1	
		Sales/ Other factors			(0.2)	
	I Estate		1	C 4		
L						
Rea		Transaction of the state of the	6.2	6.1	(0.1)	
Rea		Logistics business	6.2	0.1	(0.1)	
Rea		Logistics business Other	6.2	0.1		
			0.2	0.0	(0.1) 0.0	
Othe	er	Other	0.2	0.0	(0.1) 0.0 (0.1)	
Othe	er				(0.1) 0.0	
othe	er eral corporate and inte	Other	0.2	0.0	(0.1) 0.0 (0.1) (0.1)	
Othe	er eral corporate and inte	Other ercompany eliminations	0.2 (2.9) 8.2	0.0 (3.0) 5.9	(0.1) 0.0 (0.1) (0.1) (2.2)	
Othe	er eral corporate and inte	Other ercompany eliminations	0.2 (2.9)	0.0 (3.0)	(0.1) 0.0 (0.1) (0.1)	
Othe	er eral corporate and inte	Other ercompany eliminations edwill amortization	0.2 (2.9) 8.2 11.1	0.0 (3.0) 5.9 9.0	(0.1) 0.0 (0.1) (0.1) (2.2) (2.0)	Reduction of Interest payments
Othe	er eral corporate and inte	Other  crompany eliminations  dwill amortization  Financial income (expense)	0.2 (2.9) 8.2 11.1 (1.2)	0.0 (3.0) 5.9 9.0 (0.8)	(0.1) 0.0 (0.1) (0.1) (2.2) (2.0) 0.4	Reduction of Interest payments
Othe Gene	er eral corporate and inte	Other  Prompany eliminations  Idwill amortization  Financial income (expense)  Equity in income (losses) of affiliates	0.2 (2.9) 8.2 11.1 (1.2) 0.2	0.0 (3.0) 5.9 9.0 (0.8) 0.0	(0.1) 0.0 (0.1) (0.1) (2.2) (2.0) 0.4 (0.2)	
Othe Gene erati	er eral corporate and inte ing income ing income before good	Other  crompany eliminations  dwill amortization  Financial income (expense)  Equity in income (losses) of affiliates  Other	0.2 (2.9) 8.2 11.1 (1.2) 0.2 0.4	0.0 (3.0) 5.9 9.0 (0.8) 0.0 (0.3)	(0.1) (0.1) (0.1) (0.2) (2.0) 0.4 (0.2) (0.7)	Reduction of Interest payments Foreign exchange losses
Othe Gene erati	er eral corporate and inte	Other  crompany eliminations  dwill amortization  Financial income (expense)  Equity in income (losses) of affiliates  Other	0.2 (2.9) 8.2 11.1 (1.2) 0.2	0.0 (3.0) 5.9 9.0 (0.8) 0.0	(0.1) 0.0 (0.1) (0.1) (2.2) (2.0) 0.4 (0.2)	
Othe Sene Prati	er eral corporate and inte ing income ing income before good	Other  crompany eliminations  dwill amortization  Financial income (expense)  Equity in income (losses) of affiliates  Other	0.2 (2.9) 8.2 11.1 (1.2) 0.2 0.4	0.0 (3.0) 5.9 9.0 (0.8) 0.0 (0.3)	(0.1) (0.1) (0.1) (0.2) (2.0) 0.4 (0.2) (0.7) (0.4)	
Othe Sene Prati	er eral corporate and inte ing income ing income before good operating income and	Other  crompany eliminations  dwill amortization  Financial income (expense)  Equity in income (losses) of affiliates  Other  expenses	0.2 (2.9) 8.2 11.1 (1.2) 0.2 0.4 (0.6) 7.6	0.0 (3.0) 5.9 9.0 (0.8) 0.0 (0.3) (1.1)	(0.1) (0.0) (0.1) (0.1) (2.2) (2.0) 0.4 (0.2) (0.7) (0.4) (2.7)	
Othe Sene Prati	er eral corporate and inte ing income ing income before good operating income and	Other  crompany eliminations  dwill amortization  Financial income (expense) Equity in income (losses) of affiliates Other expenses  Gain on sales of property, plant and equipment	0.2 (2.9) 8.2 11.1 (1.2) 0.2 0.4 (0.6) 7.6	0.0 (3.0) 5.9 9.0 (0.8) 0.0 (0.3) (1.1) 4.9	(0.1) (0.0) (0.1) (0.1) (2.2) (2.0) 0.4 (0.2) (0.7) (0.4) (2.7) 7.3	
Othe Sene Prati	er eral corporate and inte ing income ing income before good operating income and	Other  Prompany eliminations  Idwill amortization  Financial income (expense) Equity in income (losses) of affiliates Other  expenses  Gain on sales of property, plant and equipment Other extraordinary gains	0.2 (2.9) 8.2 11.1 (1.2) 0.2 0.4 (0.6) 7.6	0.0 (3.0) 5.9 9.0 (0.8) 0.0 (0.3) (1.1)	(0.1) (0.0) (0.1) (0.1) (2.2) (2.0) 0.4 (0.2) (0.7) (0.4) (2.7)	
Othe Sene Prati	er eral corporate and inte ing income ing income before good operating income and	Other  Prompany eliminations  Idwill amortization  Financial income (expense) Equity in income (losses) of affiliates Other  expenses  Gain on sales of property, plant and equipment Other extraordinary gains	0.2 (2.9) 8.2 11.1 (1.2) 0.2 0.4 (0.6) 7.6 0.1 0.2	0.0 (3.0) 5.9 9.0 (0.8) 0.0 (0.3) (1.1) 4.9 7.4 0.4	(0.1) (0.0) (0.1) (0.1) (2.2) (2.0) 0.4 (0.2) (0.7) (0.4) (2.7) 7.3 0.2	
Othe Gene erati erati	er eral corporate and inte ing income ing income before good operating income and	Other  crompany eliminations  dwill amortization  Financial income (expense) Equity in income (losses) of affiliates Other expenses  Gain on sales of property, plant and equipment	0.2 (2.9) 8.2 11.1 (1.2) 0.2 0.4 (0.6) 7.6	0.0 (3.0) 5.9 9.0 (0.8) 0.0 (0.3) (1.1) 4.9	(0.1) (0.0) (0.1) (0.1) (2.2) (2.0) 0.4 (0.2) (0.7) (0.4) (2.7) 7.3	
Othe Gene erati erati	er eral corporate and inte ing income ing income before good operating income and	Other  Adwill amortization  Equity in income (expense)  Equity in income (losses) of affiliates  Other  expenses  Gain on sales of property, plant and equipment  Other extraordinary gains  Loss on sales/disposal of property, plant and equipment	0.2 (2.9) 8.2 11.1 (1.2) 0.2 0.4 (0.6) 7.6 0.1 0.2	0.0 (3.0) 5.9 9.0 (0.8) 0.0 (0.3) (1.1) 4.9 7.4 0.4	(0.1) (0.0) (0.1) (0.1) (2.2) (2.0) 0.4 (0.2) (0.7) (0.4) (2.7) 7.3 0.2	
Othe Sene Prati	er eral corporate and inte ing income ing income before good operating income and	Other  crompany eliminations  dwill amortization  Financial income (expense) Equity in income (losses) of affiliates Other  expenses  Gain on sales of property, plant and equipment Other extraordinary gains Loss on sales/disposal of property, plant and equipment Loss on impairment of property, plant and	0.2 (2.9) 8.2 11.1 (1.2) 0.2 0.4 (0.6) 7.6 0.1 0.2 (1.7)	0.0 (3.0) 5.9 9.0 (0.8) 0.0 (0.3) (1.1) 4.9 7.4 0.4 (0.9)	(0.1) (0.0) (0.1) (0.1) (2.2) (2.0) (0.4) (0.2) (0.7) (0.4) (2.7) (0.4) (2.7)	
Othe Sene Prati	er eral corporate and inte ing income ing income before good operating income and	Other  Adwill amortization  Equity in income (expense)  Equity in income (losses) of affiliates  Other  expenses  Gain on sales of property, plant and equipment  Other extraordinary gains  Loss on sales/disposal of property, plant and equipment	0.2 (2.9) 8.2 11.1 (1.2) 0.2 0.4 (0.6) 7.6 0.1 0.2	0.0 (3.0) 5.9 9.0 (0.8) 0.0 (0.3) (1.1) 4.9 7.4 0.4	(0.1) (0.0) (0.1) (0.1) (2.2) (2.0) 0.4 (0.2) (0.7) (0.4) (2.7) 7.3 0.2	
Othe Gene erati erati	er eral corporate and inte ing income ing income before good operating income and	Other  crompany eliminations  dwill amortization  Financial income (expense) Equity in income (losses) of affiliates Other  expenses  Gain on sales of property, plant and equipment Other extraordinary gains Loss on sales/disposal of property, plant and equipment Loss on impairment of property, plant and	0.2 (2.9) 8.2 11.1 (1.2) 0.2 0.4 (0.6) 7.6 0.1 0.2 (1.7)	0.0 (3.0) 5.9 9.0 (0.8) 0.0 (0.3) (1.1) 4.9 7.4 0.4 (0.9)	(0.1) (0.0) (0.1) (0.1) (2.2) (2.0) (0.4) (0.2) (0.7) (0.4) (2.7) (0.4) (2.7)	
Othe Gene erati erati	er eral corporate and inte ing income ing income before good operating income and	Other  crompany eliminations  dwill amortization  Financial income (expense) Equity in income (losses) of affiliates Other  expenses  Gain on sales of property, plant and equipment Other extraordinary gains Loss on sales/disposal of property, plant and equipment Loss on impairment of property, plant and	0.2 (2.9) 8.2 11.1 (1.2) 0.2 0.4 (0.6) 7.6 0.1 0.2 (1.7)	0.0 (3.0) 5.9 9.0 (0.8) 0.0 (0.3) (1.1) 4.9 7.4 0.4 (0.9)	(0.1) (0.0) (0.1) (0.1) (2.2) (2.0) 0.4 (0.2) (0.7) (0.4) (2.7) 7.3 0.2 0.8	
Othe Sene Prati	er eral corporate and inte ing income ing income before good operating income and	Other  Adwill amortization  Financial income (expense)  Equity in income (losses) of affiliates Other  expenses  Gain on sales of property, plant and equipment Other extraordinary gains Loss on sales/disposal of property, plant and equipment Loss on impairment of property, plant and equipment	0.2 (2.9) 8.2 11.1 (1.2) 0.2 0.4 (0.6) 7.6 0.1 0.2 (1.7)	0.0 (3.0) 5.9 9.0 (0.8) 0.0 (0.3) (1.1) 4.9 7.4 0.4 (0.9)	(0.1) (0.0) (0.1) (0.1) (2.2) (2.0) (0.4) (0.2) (0.7) (0.4) (2.7) (0.4) (2.7)	
Othe Sene Prati	er eral corporate and inte ing income ing income before good operating income and	Other  crompany eliminations  dwill amortization  Financial income (expense) Equity in income (losses) of affiliates Other expenses  Gain on sales of property, plant and equipment Other extraordinary gains Loss on sales/disposal of property, plant and equipment Loss on impairment of property, plant and equipment Additional liquor tax paid and other	0.2 (2.9) 8.2 11.1 (1.2) 0.2 0.4 (0.6) 7.6 0.1 0.2 (1.7) (0.0)	0.0 (3.0) 5.9 9.0 (0.8) 0.0 (0.3) (1.1) 4.9 7.4 0.4 (0.9)	(0.1) (0.0) (0.1) (0.2) (2.2) (2.0) (0.4) (0.2) (0.7) (0.4) (2.7) 7.3 0.2 0.8 (3.3)	
Jon- inar	er eral corporate and inte ing income ing income before good -operating income and ry income	Other  crompany eliminations  dwill amortization  Financial income (expense) Equity in income (losses) of affiliates Other  expenses  Gain on sales of property, plant and equipment Other extraordinary gains Loss on sales/disposal of property, plant and equipment Loss on impairment of property, plant and equipment Additional liquor tax paid and other Other extraordinary losses	0.2 (2.9) 8.2 11.1 (1.2) 0.2 0.4 (0.6) 7.6 0.1 0.2 (1.7) (0.0) (11.6)	0.0 (3.0) 5.9 9.0 (0.8) 0.0 (0.3) (1.1) 4.9 7.4 0.4 (0.9) (3.3)	(0.1) (0.0) (0.1) (0.1) (2.2) (2.0) 0.4 (0.2) (0.7) (0.4) (2.7) 7.3 0.2 0.8 (3.3) 11.6 (0.3)	
ene de la contraction de la co	er eral corporate and intel ing income ing income before good -operating income and ry income	Other  Incompany eliminations  Idwill amortization  Financial income (expense) Equity in income (losses) of affiliates Other  Lexpenses  Gain on sales of property, plant and equipment Other extraordinary gains Loss on sales/disposal of property, plant and equipment Loss on impairment of property, plant and equipment Additional liquor tax paid and other Other extraordinary losses  SSSES	0.2 (2.9) 8.2 11.1 (1.2) 0.2 0.4 (0.6) 7.6 0.1 0.2 (1.7) (0.0) (11.6) (1.6)	0.0 (3.0) 5.9 9.0 (0.8) 0.0 (0.3) (1.1) 4.9 7.4 0.4 (0.9) (3.3)	(0.1) (0.0) (0.1) (0.1) (2.2) (2.0) 0.4 (0.2) (0.7) (0.4) (2.7) 7.3 0.2 0.8 (3.3) 11.6 (0.3)	
erati erati lon- inar	er eral corporate and intel ing income ing income before good -operating income and ry income	Other  crompany eliminations  dwill amortization  Financial income (expense) Equity in income (losses) of affiliates Other  expenses  Gain on sales of property, plant and equipment Other extraordinary gains Loss on sales/disposal of property, plant and equipment Loss on impairment of property, plant and equipment Additional liquor tax paid and other Other extraordinary losses	0.2 (2.9) 8.2 11.1 (1.2) 0.2 0.4 (0.6) 7.6 0.1 0.2 (1.7) (0.0) (11.6)	0.0 (3.0) 5.9 9.0 (0.8) 0.0 (0.3) (1.1) 4.9 7.4 0.4 (0.9) (3.3)	(0.1) (0.0) (0.1) (0.1) (2.2) (2.0) 0.4 (0.2) (0.7) (0.4) (2.7) 7.3 0.2 0.8 (3.3) 11.6 (0.3)	
Dothe Generati erati erat erat erat erat erat erat erat erat	er eral corporate and intering income ing income before good operating income and ry income	Other  Incompany eliminations  Idwill amortization  Financial income (expense) Equity in income (losses) of affiliates Other  Lexpenses  Gain on sales of property, plant and equipment Other extraordinary gains Loss on sales/disposal of property, plant and equipment Loss on impairment of property, plant and equipment Additional liquor tax paid and other Other extraordinary losses  SSSES	0.2 (2.9) 8.2 11.1 (1.2) 0.2 0.4 (0.6) 7.6 0.1 0.2 (1.7) (0.0) (11.6) (1.6)	0.0 (3.0) 5.9 9.0 (0.8) 0.0 (0.3) (1.1) 4.9 7.4 0.4 (0.9) (3.3)	(0.1) (0.0) (0.1) (0.1) (2.2) (2.0) 0.4 (0.2) (0.7) (0.4) (2.7) 7.3 0.2 0.8 (3.3) 11.6 (0.3)	

<sup>\*1.</sup>Effective the fiscal year ending December 31, 2015, some products for the commercial markets were reclassified from "Beer and related products" to "Wine and spirits". The adjustments were 0.6billion yen for the nine months ended September 30, 2014.

	Nine months ended September 30, 2014	Nine months ended Septemeber 30, 2015
Yen/US\$	102.94	120.99
Yen/CAN\$	94.11	96.08
Yen/EUR	139.50	134.75

Segment Information (billions of yen)

ognion mornadon								(billions of yen)
Nine months ended September 30, 2014	Japanese Alcoholic Beverages	International	Food & Soft Drinks	Restaurants	Real Estate	Other	Corporate and eliminations	Consolidated total
Net sales	203.4	37.0	97.6	20.5	16.2	4.4	-	379.3
Operating income	5.9	(0.0)	(1.2)	0.1	6.2	0.2	(2.9)	8.2
(Operating income before goodwill amortization)	5.9	0.8	0.6	0.1	6.2	0.2	(2.9)	11.1
Sales promotion costs								
Sales incentives and commissions	14.5	0.1	9.9	0.0	0.0	0.0	(0.0)	24.5
Advertising and promotion expenses	12.1	1.4	3.1	0.7	0.3	0.0	(0.1)	17.8
Promotion items	2.9	2.4	0.0	0.0	0.0	0.0	(0.0)	5.3
Depreciation and amortization	7.4	1.5	5.0	0.4	3.1	0.0	0.4	18.2
Amortization of goodwill	0.0	0.9	1.8	0.0	0.0	0.0	0.0	2.8
EBITDA (*1)	13.4	2.4	5.7	0.6	9.3	0.2	(2.4)	29.3

Nine months ended September 30, 2015	Japanese Alcoholic Beverages	International	Food & Soft Drinks	Restaurants	Real Estate	Other	Corporate and eliminations	Consolidated total
Net sales(*1)	195.2	53.2	99.3	20.5	15.2	4.4	-	388.1
Operating income	3.0	(0.0)	(0.5)	0.3	6.1	0.0	(3.0)	5.9
(Operating income before goodwill amortization)	3.0	1.2	1.2	0.3	6.1	0.0	(3.0)	9.0
Sales promotion costs								
Sales incentives and commissions	14.6	0.1	10.7	0.0	0.0	0.0	(0.0)	25.5
Advertising and promotion expenses	12.6	1.2	2.8	0.7	0.3	0.0	(0.0)	17.8
Promotion items	3.1	2.5	0.0	0.0	0.0	0.0	(0.0)	5.6
Depreciation and amortization	5.9	2.4	4.6	0.4	3.1	0.0	1.2	17.8
Amortization of goodwill	0.0	1.2	1.7	0.0	0.0	0.0	0.0	3.0
EBITDA (*2)	8.9	3.6	5.8	0.8	9.3	0.1	(1.8)	26.9

Change	Japanese Alcoholic Beverages	International	Food & Soft Drinks	Restaurants	Real Estate	Other	Corporate and eliminations	Consolidated total
Net sales (*1)	(8.1)	16.2	1.7	(0.0)	(1.0)	0.0	-	8.7
Operating income	(2.9)	0.0	0.7	0.2	(0.1)	(0.1)	(0.1)	(2.2)
(Operating income before goodwill amortization)	(2.9)	0.3	0.5	0.2	(0.1)	(0.1)	(0.1)	(2.0)
Sales promotion costs								
Sales incentives and commissions	0.0	0.0	0.8	0.0	0.0	0.0	(0.0)	0.9
Advertising and promotion expenses	0.4	(0.1)	(0.3)	(0.0)	(0.0)	0.0	0.0	(0.0)
Promotion items	0.2	0.1	(0.0)	0.0	0.0	0.0	(0.0)	0.3
Depreciation and amortization	(1.5)	0.8	(0.4)	0.0	0.0	(0.0)	0.7	(0.3)
Amortization of goodwill	0.0	0.3	(0.1)	0.0	0.0	0.0	0.0	0.2
EBITDA (*2)	(4.4)	1.2	0.1	0.2	(0.0)	(0.1)	0.6	(2.4)

<sup>\*1 :</sup> Effective the fiscal year ending December 31, 2015, New Sanko Inc., previously included under the Japanese Alcoholic Beverages segment, has been reclassified to the Restaurants segment. Accordingly, the consolidated financial statements for the fiscal year ended December 31, 2014 have been retroactively adjusted to reflect these changes.

<sup>\*2:</sup>EBITDA= Operating income + Depreciation and amortization + Amortization of goodwill

#### Consolidated Results ( Nine Months ended September 30, 2015)

#### **Condensed Consolidated Balance Sheets**

(billions of yen)

	December 31, 2014	September 30, 2015	Change	Primary Reasons
Current assets	156.3	138.1	(18.1)	
Cash and cash equivalents	9.7	10.2	0.4	
Notes and accounts receivable - trade	89.2	69.1	(20.1)	Seasonal factors, Bank holiday( Sep. 30)
Inventories	36.5	43.7	7.1	
Other	20.8	15.0	(5.7)	
Fixed assets	469.0	467.8	(1.1)	
Fixed assets	356.6	352.8	(3.8)	
Goodwill	29.9	33.1	3.1	Acquired the share of Country Pure Foods, Inc.
Investments and other assets	82.4	81.9	(0.5)	
Total assets	625.4	606.0	(19.3)	
Current liabilities	211.7	211.8	0.1	
Notes and accounts payable - trade	35.5	38.3	2.8	
Short-term debt	73.4	78.6	5.2	
Deposits received	9.6	8.2	(1.4)	
Other	93.1	86.6	(6.5)	Decrease in liquor taxes payable
Long-term liabilities	253.6	237.3	(16.3)	
Long-term debt	174.1	153.8	(20.2)	
Net defined benefit liability	4.5	8.5	3.9	The effect of the change in calculation method for retirement benefit obligations and service costs
Other	75.0	74.9	(0.0)	
Total liabilities	465.4	449.2	(16.2)	
Shareholders' equity	133.1	129.2	(3.9)	Distribution of dividends(-2.7), The effect of the change in calculation method for retirement benefit obligations and service costs(-3.1)
Accumulated other comprehensive income	23.1	21.9	(1.2)	
Minority interests	3.7	5.6	1.9	
Total net assets	160.0	156.8	(3.1)	
Total liabilities and net assets	625.4	606.0	(19.3)	

# Financial Liabilities by segment

	December 31, 2014	September 30, 2015	Change	Primary Reasons
Japanese Alcoholic Beverages	43.6	36.8	(6.7)	
International	18.7	32.2	13.5	
Food & Soft Drinks	11.7	5.6	(6.1)	
Restaurants	0.0	0.0	0.0	
Real Estate	135.5	124.8	(10.6)	
Other	0.3	0.0	(0.3)	
Corporate and eliminations	37.6	32.9	(4.7)	
Total	247.5	232.5	(15.0)	

# **Overview of Segmentation Changes 2015**

No change has been made to segmentation in the fiscal year ending December 31, 2015. Reportable segment income refers to operating income. Equity-method affiliates are therefore omitted below

201	14 Segmentation		20	15 Segmentation
Segment	Consolidated subsidiaries		Segment	Consolidated subsidiaries
	SAPPORO BREWERIES LTD.			SAPPORO BREWERIES LTD.
Segment Consolidated subsider Sapporo Brewer Sapporo Wines Li Yebisu Winemart Tanoshimaru Shu Sapporo Enginee Starnet Co., Ltd. New Sanko Inc. (*1 Shinseien Co., Ltd. Sapporo U.S.A., In Sapporo U.S.A., In Sapporo Canada Sleeman Breweri Sapporo Vietnam Silver Springs Ci Star Beverage Star Beverage Ltd. Star Beverage Star Beverage Ltd. Star Beverage Star Beverage Ltd. Star Beverage Star Bevera	SAPPORO WINES LIMITED			SAPPORO WINES LIMITED
	YEBISU WINEMART CO., LTD.			YEBISU WINEMART CO., LTD.
•	TANOSHIMARU SHUZO CO., LTD.		Japanese	TANOSHIMARU SHUZO CO., LTD.
	SAPPORO ENGINEERING LIMITED		Alcoholic Beverages	SAPPORO ENGINEERING LIMITED
	STARNET CO., LTD.			STARNET CO., LTD.
	NEW SANKO INC. (*1)			SHINSEIEN CO.,LTD.
	SHINSEIEN CO.,LTD.			
	SAPPORO INTERNATIONAL INC.			SAPPORO INTERNATIONAL INC.
	SAPPORO U.S.A., INC.			SAPPORO U.S.A., INC.
	SAPPORO CANADA INC.			SAPPORO CANADA INC.
International	SLEEMAN BREWERIES LTD.		International	SLEEMAN BREWERIES LTD.
	SAPPORO ASIA PRIVATE LIMITED			SAPPORO ASIA PRIVATE LIMITED
	SAPPORO VIETNAM LIMITED			SAPPORO VIETNAM LIMITED
	SILVER SPRINGS CITRUS, INC.			SILVER SPRINGS CITRUS, INC.
				COUNTRY PURE FOODS, INC. (Newly Consolidated)
	POKKA SAPPORO FOOD & BEVERAGE LTD.		SILVER SPRINGS CITRUS, INC. COUNTRY PURE FOODS, INC. (Ne POKKA SAPPORO FOOD & BEVERAGE POKKA CREATE CO., LTD. PS BEVERAGE LTD STAR BEVERAGE SERVICE CO., L' POKKA SAPPORO HOKKAIDO LTD Drinks	POKKA SAPPORO FOOD & BEVERAGE LTD.
	POKKA CREATE CO., LTD. PS BEVERAGE LTD			POKKA CREATE CO., LTD.
				PS BEVERAGE LTD
	STAR BEVERAGE SERVICE CO., LTD.			STAR BEVERAGE SERVICE CO., LTD.
	(Newly Consolidated)		Food & Soft	POKKA SAPPORO HOKKAIDO LTD.
Drinks	POKKA CORPORATION (SINGAPORE) PTE. LTD.	COUNTRY PURE FOODS, INC. (Newly Country Pure Foods, INC.)  BEVERAGE LTD.  POKKA SAPPORO FOOD & BEVERAGE LTD.  POKKA CREATE CO., LTD.  PS BEVERAGE LTD  STAR BEVERAGE SERVICE CO., LTD.  POKKA SAPPORO HOKKAIDO LTD.  Drinks  Nihon Beans Co., LTD. (Newly Consolidate POKKA CORPORATION (SINGAPORE) POKKA INTERNATIONAL PTE. LTD.  PT. POKKA DIMA INTERNATIONAL (Newly Consolidated)	Nihon Beans Co.,LTD. (Newly Consolidated)	
	POKKA INTERNATIONAL PTE. LTD.			POKKA CORPORATION (SINGAPORE) PTE. LTD.
	And another 8 companies			PT. POKKA DIMA INTERNATIONAL
				And another 8 companies
Restaurants	SAPPORO LION LIMITED		Restaurants	SAPPORO LION LIMITED
	SAPPORO LION (SINGAPORE) PTE.LTD.		$\downarrow$	NEW SANKO INC. (*1)
				SAPPORO LION (SINGAPORE) PTE.LTD.
	SAPPORO REAL ESTATE CO.,LTD.			SAPPORO REAL ESTATE CO.,LTD.
Food & Soft Drinks  Restaurants  Real Estate	YGP REAL ESTATE CO., LTD.		Real Estate	YGP REAL ESTATE CO., LTD.
rtour Lotato	STARNET CO., LTD.  NEW SANKO INC. (*1) SHINSEIEN CO.,LTD. SAPPORO INTERNATIONAL INC. SAPPORO U.S.A., INC. SAPPORO CANADA INC.  Iternational SAPPORO CASIA PRIVATE LIMITED SAPPORO OASIA PRIVATE LIMITED SILVER SPRINGS CITRUS, INC. SAPPORO VIETNAM LIMITED SILVER SPRINGS CITRUS, INC.  POKKA SAPPORO FOOD & BEVERAGE LTD. POKKA CREATE CO., LTD. POKKA SAPPORO HOKKAIDO LTD. (Newly Consolidated) POKKA CORPORATION (SINGAPORE) PTE. LTD. POKKA INTERNATIONAL PTE. LTD. And another 8 companies  SAPPORO LION LIMITED SAPPORO LION LIMITED SAPPORO REAL ESTATE CO.,LTD. YGP REAL ESTATE CO.,LTD. YGP REAL ESTATE CO.,LTD. YGP REAL ESTATE CO.,LTD. YOKO ENERGY SERVICE CO., LTD. YOKO HAMA KEIWA BUILDING CO., LTD. SAPPORO GROUP MANAGEMENT LTD. SAPPORO GROUP LOGISTICS SYSTEMS CO., LTD. SAPPORO LOGISTICS SYSTEMS CO., LTD.	TOKYO ENERGY SERVICE CO., LTD.		
	YOKOHAMA KEIWA BUILDING CO., LTD.			YOKOHAMA KEIWA BUILDING CO., LTD.
	SAPPORO FOODS NET CO., LTD.			SAPPORO FOODS NET CO., LTD.
Other	SAPPORO GROUP MANAGEMENT LTD.		Other	SAPPORO GROUP MANAGEMENT LTD.
	SAPPORO GROUP LOGISTICS CO., LTD.			SAPPORO GROUP LOGISTICS CO., LTD.
	SAPPORO LOGISTICS SYSTEMS CO., LTD.			SAPPORO LOGISTICS SYSTEMS CO., LTD.
and	SAPPORO HOLDINGS LTD. SAPPORO GROUP MANAGEMENT LTD.		Corporate and eliminations	SAPPORO HOLDINGS LTD. SAPPORO GROUP MANAGEMENT LTD.

<sup>\*1.</sup> Effective the fiscal year ending December 31, 2015, New Sanko Inc., previously included under the Japanese Alcoholic Beverages segment, has been reclassified to the Restaurants segment.

#### Consolidated Forecasts (Year ending December 31, 2015)

#### **Condensed Consolidated Statements of Income**

(billions of yen)

	Year ended December 31, 2014	Year ending December 31, 2015 (Forecast)	Change	Change (%)
Japanese Alcoholic Beverages (*1)	281.8	277.0	(4.8)	(1.7)%
International	49.6	70.0	20.3	40.9%
Food & Soft Drinks	133.4	133.7	0.2	0.2%
Restaurants (*1)	26.3	27.2	0.8	3.2%
Real Estate	21.5	20.8	(0.7)	(3.3)%
Other	5.9	6.0	0.0	0.9%
Net sales	518.7	534.7	15.9	3.1%
Japanese Alcoholic Beverages (*1)	10.2	8.0	(2.2)	( 21.6)%
International	0.1	0.5	0.3	189.1%
Food & Soft Drinks	0.1	0.7	0.5	477.7%
Restaurants (*1)	0.2	0.9	0.6	208.2%
Real Estate	7.6	7.9	0.2	2.7%
Other	0.1	0.2	0.0	8.7%
General corporate and intercompany eliminations	(3.9)	(3.9)	0.0	-
Operating income	14.7	14.3	(0.4)	(2.9)%
Operating income before goodwill amortization	18.4	18.7	0.2	1.1%
Non-operating income	2.8	2.3	(0.5)	(18.2)%
Non-operating expenses	2.9	3.4	0.4	14.3%
Ordinary income	14.5	13.2	(1.3)	(9.4)%
Extraordinary gains	4.7	7.8	3.0	65.1%
Extraordinary losses	16.5	9.4	(7.1)	(43.4)%
Income before income taxes and minority interests	2.6	11.6	8.9	330.5%
Income taxes	2.5	5.6	3.0	115.4%
Minority interests (loss)	(0.2)	0.0	0.2	-
Net Income	0.3	6.0	5.6	1664.6%

<sup>\*1 :</sup> Effective the fiscal year ending December 31, 2015, New Sanko Inc., previously included under the Japanese Alcoholic Beverages segment, has been reclassified to the Restaurants segment. Accordingly, the consolidated financial statements for the fiscal year ended December 31, 2014 have been retroactively adjusted to reflect these changes.

#### **Condensed Consolidated Statements of Cash Flows**

	Year ended December 31, 2014	Year ending December 31, 2015 (Forecast)	Change	Change (%)
Cash flows from operating activities	22.2	37.5	15.2	68.3%
Cash flows from investing activities	(17.2)	(17.3)	(0.0)	-
Free Cash flows	5.0	20.2	15.1	299.6%

#### Sales Breakdown for Japanese Alcoholic

Sales (including liquor tax)

(billions of yen)

				` , ,
	Year ended December 31, 2014	Year ending December 31, 2015	Change	Change (%)
Beer	157.6	158.8	1.1	0.7%
Happoshu	14.8	18.7	3.9	26.5%
New genre	64.5	53.0	(11.4)	(17.8)%
Total	236.9	230.5	(6.3)	(2.7)%

Sales (excluding liquor tax)

dales (excluding liquol tax)				(Dillions of year)
	Year ended December 31, 2014	Year ending December 31, 2015	Change	Change (%)
Beer	77.0	77.1	0.1	0.2%
Happoshu	8.2	10.4	2.1	26.4%
New genre	44.7	36.7	(7.9)	(17.8)%
Total	129.9	124.3	(5.6)	(4.3)%

# Consolidated Forecasts ( Year ending December 31, 2015 )

Breakdown of key income Changes

		Change factor	Year ended December 31, 2014	Year ending December 31, 2015 (Forecast)	Change	Details
	Beer and related products		7.6	4.8	(2.8)	
	Marginal profit	Subtotal			(2.9)	
		Increase (decrease) in volume / Product mix			(3.3)	Beer +0.6
						Happoshu +1.2
						New genre -4.7
						Product mix +0.4
		Other (*1)			0.5	Non-Alcoholic Beer, RTD, Production costs, other factors
	Fixed and other costs	Subtotal			0.1	
		Sales promotion costs			(1.3)	
		Facility cost			1.2	Depreciation and amortization, Cost of repair, other factors
		Other			0.3	
	Wine and spirits	(*1)	2.2	2.6	0.4	
	Other		0.5	0.6	0.1	
Jap	anese Alcoholic Beverage	es	10.2	8.0	(2.2)	
	North America and other		2.3	2.7	0.4	
		Increase (decrease) in volume / Product mix				Increase in volume (SLEEMAN+3%), Product mix
		Marketing costs				SLEEMAN, Sapporo U.S.A.
		Other				Personnel expenses, Country pure foods
	Vietnam		(2.1)	(2.2)	(0.1)	. , , , , , , , , , , , , , , , ,
		Increase (decrease) in volume / Product mix	(2.1)	(=:2)	0.0	
		Marketing costs			0.0	
		Other				Increase in cost of logistics and warehouse
Inte	ernational	Culci	0.1	0.5	0.3	indicase in cost of logistics and warefloade
IIILE		rinko	(1.2)		0.4	
	Japanese Food & Soft D		(1.2)	(0.8)		In an analysis of the Control of the
		Increase (decrease) in volume / Product mix			1.4	Increase in volume, Product mix
		Production costs			(0.6)	Increase in cost of raw ingredients, Decrease in production costs
		Other costs			(0.6)	Increase in personnel expenses, Decrease in sales promotio costs
		Domestic Subsidiaries			0.2	
	Other		4.0	4.5	0.0	International business, Restaurants,
	Other		1.3	1.5	0.2	other factors
For	od & Soft Drinks		0.1	0.7	0.5	
		Existing stores			0.3	
		New stores / Refurbished stores			0.4	
Re	staurants		0.2	0.9	0.6	
		Rent	0.2	0.0	0.5	
		Sales/ Other factors				
	15-1-1-	Sales/ Other factors	7.0	7.0	(0.3)	
Kea	I Estate		7.6	7.9	0.2	
		Logistics business			0.0	
		Other			0.0	
Oth	er		0.1	0.2	0.0	
Ger	neral corporate and interc	ompany eliminations	(3.9)	(3.9)	0.0	
era	ting income		14.7	14.3	(0.4)	
	ting income before goody	vill amortization	18.4	18.7	0.2	
		Financial income (expense)	(1.4)	(1.7)	(0.3)	
		Equity in income (losses) of affiliates	0.2	0.2	0.0	
			U.Z			
			1 0	uni		
Nor	n-operating income and e	Other	1.0	0.6 (1.2)	(0.4)	
	n-operating income and e	Other	(0.2)	(1.2)	(1.0)	
	ary income	Other cpenses	(0.2) 14.5	(1.2) 13.2	(1.0)	
	ary income	Other  cpenses  Gain on sales of property, plant and equipment	(0.2) 14.5 3.5	(1.2) 13.2 7.4	(1.0) (1.3) 3.9	
	ary income	Other  cpenses  Gain on sales of property, plant and equipment Other extraordinary gains	(0.2) 14.5 3.5 1.2	(1.2) 13.2 7.4 0.4	(1.0) (1.3) 3.9 (0.8)	
	ary income	Other  cpenses  Gain on sales of property, plant and equipment  Other extraordinary gains  Loss on sales/disposal of property, plant and equipment	(0.2) 14.5 3.5 1.2 (2.3)	(1.2) 13.2 7.4	(1.0) (1.3) 3.9 (0.8) 0.8	
	ary income	Other  cpenses  Gain on sales of property, plant and equipment Other extraordinary gains	(0.2) 14.5 3.5 1.2	(1.2) 13.2 7.4 0.4	(1.0) (1.3) 3.9 (0.8)	
	ary income	Other  cpenses  Gain on sales of property, plant and equipment  Other extraordinary gains  Loss on sales/disposal of property, plant and equipment	(0.2) 14.5 3.5 1.2 (2.3)	(1.2) 13.2 7.4 0.4 (1.5)	(1.0) (1.3) 3.9 (0.8) 0.8	
	ary income	Other  tpenses  Gain on sales of property, plant and equipment Other extraordinary gains Loss on sales/disposal of property, plant and equipment Loss on impairment of property, plant and equipment	(0.2) 14.5 3.5 1.2 (2.3) (0.9)	(1.2) 13.2 7.4 0.4 (1.5)	(1.0) (1.3) 3.9 (0.8) 0.8 (2.4) 11.6	
dina	ary income	Other  cpenses  Gain on sales of property, plant and equipment  Other extraordinary gains  Loss on sales/disposal of property, plant and equipment  Loss on impairment of property, plant and equipment  Additional liquor tax paid and other  Other extraordinary losses	(0.2) 14.5 3.5 1.2 (2.3) (0.9) (11.6) (1.8)	(1.2) 13.2 7.4 0.4 (1.5) (3.3) - (4.6)	(1.0) (1.3) 3.9 (0.8) 0.8 (2.4) 11.6 (2.8)	
Ext	ary income raordinary gains and loss	Other  cpenses  Gain on sales of property, plant and equipment Other extraordinary gains Loss on sales/disposal of property, plant and equipment Loss on impairment of property, plant and equipment Additional liquor tax paid and other Other extraordinary losses  es	(0.2) 14.5 3.5 1.2 (2.3) (0.9) (11.6) (1.8) (11.9)	(1.2) 13.2 7.4 0.4 (1.5) (3.3) - (4.6) (1.6)	(1.0) (1.3) (0.8) (0.8) (0.8) (1.4) (1.6) (2.8) (10.3)	
Ext	ary income raordinary gains and loss e before income taxes an	Other  cpenses  Gain on sales of property, plant and equipment Other extraordinary gains Loss on sales/disposal of property, plant and equipment Loss on impairment of property, plant and equipment Additional liquor tax paid and other Other extraordinary losses  es d minority interests	(0.2) 14.5 3.5 1.2 (2.3) (0.9) (11.6) (1.8) (11.9)	(1.2) 13.2 7.4 0.4 (1.5) (3.3) - (4.6) (1.6)	(1.0) (1.3) (0.8) (0.8) (0.8) (2.4) 11.6 (2.8) 10.3	
Ext Com Cha	ary income raordinary gains and loss	Other  cpenses  Gain on sales of property, plant and equipment Other extraordinary gains Loss on sales/disposal of property, plant and equipment Loss on impairment of property, plant and equipment Additional liquor tax paid and other Other extraordinary losses  es d minority interests	(0.2) 14.5 3.5 1.2 (2.3) (0.9) (11.6) (1.8) (11.9)	(1.2) 13.2 7.4 0.4 (1.5) (3.3) - (4.6) (1.6)	(1.0) (1.3) (0.8) (0.8) (0.8) (1.4) (1.6) (2.8) (10.3)	

<sup>\*1</sup> Effective the fiscal year ending December 31, 2015, some products for the commercial markets were reclassified from "Beer and related products" to "Wine and spirits" The adjustments of operating income for the fiscal year ended December 31, 2014 was 0.9 billion yen.

	Year ended December 31,2014	Year ending December 31,2015 (Forecast)
Yen/US\$	105.79	113.00
Yen/CAN\$	95.74	99.00
Yen/EUR	140.35	140.00

# Consolidated Forecasts ( Year ending December 31, 2015 )

**Segment Information** 

Year ended December 31, 2014	Japanese Alcoholic Beverages	International	Food & Soft Drinks	Restaurants	Real Estate	Other	Corporate and eliminations	Consolidated total
Net sales	281.8	49.6	133.4	26.3	21.5	5.9	-	518.7
Operating income	10.2	0.1	0.1	0.2	7.6	0.1	(3.9)	14.7
(Operating income before goodwill amortization)	10.2	1.4	2.6	0.2	7.6	0.1	(3.9)	18.4
Sales promotion costs								
Sales incentives and commissions	20.4	0.1	13.1	0.0	0.0	0.0	(0.1)	33.5
Advertising and promotion expenses	15.3	1.6	4.1	0.9	0.6	0.0	(0.0)	22.6
Promotion items	3.7	3.1	0.0	0.0	0.0	0.0	(0.0)	6.8
Depreciation and amortization	9.9	2.1	6.7	0.6	4.2	0.0	0.6	24.4
Amortization of goodwill	0.0	1.2	2.5	0.0	0.0	0.0	0.0	3.7
EBITDA (*1)	20.1	3.5	9.4	0.9	11.9	0.2	(3.3)	42.9
Capital expenditures (cash basis)	3.3	2.0	4.4	1.3	6.3	0.0	1.5	19.1
Payment of lease obligations	0.0	0.1	3.1	0.0	0.0	0.0	0.0	3.3

Year ending December, 31, 2015 (Forecast)	Japanese Alcoholic Beverages	International	Food & Soft Drinks	Restaurants	Real Estate	Other	Corporate and eliminations	Consolidated total
Net sales	277.0	70.0	133.7	27.2	20.8	6.0	-	534.7
Operating income	8.0	0.5	0.7	0.9	7.9	0.2	(3.9)	14.3
(Operating income before goodwill amortization)	8.0	2.6	3.0	0.9	7.9	0.2	(3.9)	18.7
Depreciation and amortization	9.4	2.0	6.1	0.7	4.2	0.1	0.0	22.5
Amortization of goodwill	0.0	2.1	2.3	0.0	0.0	0.0	0.0	4.4
EBITDA (*1)	17.4	4.6	9.1	1.6	12.1	0.3	(3.9)	41.2
Capital expenditures (cash basis)	4.8	1.8	2.2	0.8	8.9	0.0	1.0	19.5
Payment of lease obligations	0.0	0.0	3.3	0.0	0.0	0.0	0.0	3.3

Change	Japanese Alcoholic Beverages	International	Food & Soft Drinks	Restaurants	Real Estate	Other	Corporate and eliminations	Consolidated total
Net sales	(4.8)	20.3	0.2	0.8	(0.7)	0.0	0.0	15.9
Operating income	(2.2)	0.3	0.5	0.6	0.2	(0.0)	0.0	(0.4)
(Operating income before goodwill amortization)	(2.2)	1.1	0.3	0.6	0.2	(0.0)	0.0	0.2
Depreciation and amortization	(0.5)	(0.1)	(0.6)	(0.0)	(0.0)	0.0	(0.6)	(1.9)
Amortization of goodwill	(0.0)	0.8	(0.2)	0.0	0.0	0.0	0.0	0.6
EBITDA (*1)	(2.7)	1.0	(0.3)	0.6	0.1	0.0	(0.5)	(1.7)
Capital expenditures (cash basis)	1.4	(0.2)	(2.2)	(0.5)	2.5	(0.0)	(0.5)	0.3
Payment of lease obligations	0.0	(0.1)	0.1	0.0	0.0	0.0	0.0	0.0

<sup>\*1 :</sup> EBITDA= Operating income  $\,+\,$  Depreciation and amortization  $\,+\,$  Amortization of goodwill \*2 : Full year estimate for sales promotion costs is not disclosed.



